



# COP-OCO

**FY 2020 COMPREHENSIVE OVERSIGHT PLAN  
OVERSEAS CONTINGENCY OPERATIONS**

**LEAD INSPECTOR GENERAL**

**OCTOBER 2019**



**On the Cover**

(Top row) Members of the Syrian Democratic Forces stand in formation during a victory announcement ceremony (U.S. Army photo); Iraqi Security Forces train at al Taqaddum, Iraq (U.S. Army photo); Marines conduct a final AAV-P7/A1 assault amphibious vehicle operation with an amphibious dock landing ship (U.S. Navy photo); (Bottom row) Airmen perform routine maintenance on an A-10 Thunderbolt II aircraft at Kandahar Airfield, Afghanistan (U.S. Air Force photo).

## MESSAGE FROM THE LEAD INSPECTOR GENERAL



**Glenn A. Fine**

I am pleased to present this Comprehensive Oversight Plan for Overseas Contingency Operations for fiscal year 2020. This oversight plan was prepared pursuant to requirements in Section 8L of the Inspector General Act of 1978.

This legislation requires the Inspectors General from the Department of Defense (DoD), the Department of State (DoS), and the U.S. Agency for International Development (USAID) to work jointly, and with our oversight partners throughout the government, to ensure effective oversight of U.S. Government activities related to designated overseas contingency operations. We are also responsible for issuing quarterly reports on the status of each designated overseas contingency operation.

In addition, the law requires the development of joint strategic oversight plans for each designated overseas contingency operation. The comprehensive plan described in this document addresses that requirement.

There are currently six overseas contingency operations requiring Lead Inspector General oversight. The DoD Inspector General has been designated the Lead Inspector General for each one. The first is Operation Inherent Resolve, the effort to defeat the Islamic State in Iraq and Syria (ISIS) in those two countries, initiated in October 2014. The second is Operation Freedom's Sentinel, the counterterrorism operation against al Qaeda, ISIS-Khorasan, and their associates in Afghanistan, and the effort to train, advise, and assist the Afghan National Defense and Security Forces through the NATO-led Resolute Support mission, initiated in January 2015.

The third, initiated in November 2017, is Operation Pacific Eagle–Philippines, the U.S. effort to support the Philippine government in its efforts to counter ISIS affiliates and other violent extremist organizations in the Philippines.

Three other classified overseas contingency operations, initiated in February 2018, seek to degrade al Qaeda and ISIS-affiliated terrorists in specific geographic sub-regions in Africa and the Middle East. We discuss these three operations in a classified appendix to this oversight plan.

Each of the six designated overseas contingency operations uses a whole-of-government approach, involving not only military operations but also stabilization, governance, humanitarian assistance, and other efforts by various U.S. Government agencies. As a result, this comprehensive oversight plan discusses whole-of-government oversight. This oversight plan was coordinated among the Offices of Inspector General (OIGs) from the DoD, the DoS, USAID, the Special Inspector General for Afghanistan Reconstruction, other Federal OIGs, and our partner oversight agencies through the Overseas Contingency Operations Joint Planning Group.

In addition to coordination, oversight of these operations must be dynamic. While we plan to conduct the oversight described in this report, the oversight agencies regularly reassess their oversight plans and adjust projects and priorities throughout the fiscal year.

Finally, I want to thank OIG and oversight staff throughout the government for their dedication, cooperation, and hard work in conducting their oversight in challenging environments. Their efforts promote greater transparency, effectiveness, and improvements in these overseas contingency operations.

A handwritten signature in black ink that reads "Glenn A. Fine".

**Glenn A. Fine**

Principal Deputy Inspector General  
Performing the Duties of the Inspector General  
U.S. Department of Defense

# INTRODUCTION

## BACKGROUND

This Comprehensive Oversight Plan for Overseas Contingency Operations (COP-OCO) was prepared pursuant to Section 8L of the Inspector General Act of 1978 (IG Act). For overseas contingency operations that exceed 60 days, the IG Act requires the Chair of the Council of the Inspectors General on Integrity and Efficiency (CIGIE) to designate a Lead Inspector General (Lead IG) from among the Department of Defense (DoD), the Department of State (DoS), and the U.S. Agency for International Development (USAID) IGs. The requirements and authorities specified in Section 8L cease at the end of the first fiscal year after the commencement or designation of the overseas contingency operation in which the total amount appropriated for the contingency operation is less than \$100 million.<sup>1</sup>

Once appointed, the Lead IG must develop and carry out, in coordination with the Offices of the Inspectors General (OIGs) from the DoD, the DoS, and USAID, a joint strategic plan for comprehensive oversight of all aspects of the contingency operation.

The DoD, DoS, and USAID Offices of Inspector General—referred to as the Lead IG agencies—also coordinate with other oversight agencies to provide individual and collective oversight.

The Lead IG agencies developed this COP-OCO in coordination with partner agencies. In particular, our CIGIE partners are the OIGs for the Departments of Justice, the Treasury, Energy, and Homeland Security; the Special Inspector General for Afghanistan Reconstruction (SIGAR); and the Government Accountability Office. In addition, each of the military audit services contributed to this oversight plan.

## OVERSIGHT PLAN ORGANIZATION

This publicly releasable COP-OCO includes four sections: one for each of the three unclassified contingency operations and another section for other projects generally related to contingency operations. Additionally, a classified appendix contains the oversight plans for the three classified contingency operations.

- **Section 1: Operation Inherent Resolve (OIR)**

OIR’s mission is to defeat the Islamic State of Iraq and Syria (ISIS) in those two countries, which includes supporting the Iraqi Security Forces and vetted Syrian opposition forces. Separate from OIR military activities, the U.S. Government provides governance support, humanitarian assistance, and development assistance to the Iraqi government and the Syrian people.

Soldiers fire an M777 towed 155 mm howitzer on Qayyarah West Airfield, Iraq. (U.S. Army Reserve photo)





- **Section 2: Operation Freedom’s Sentinel (OFS)**

OFS consists of two complementary missions: 1) conducting counterterrorism operations against al Qaeda, ISIS-Khorasan, and their associates in Afghanistan; and 2) training, advising, and assisting the Afghan National Defense and Security Forces through the NATO-led Resolute Support mission. Separate from OFS military activities, the U.S. Government provides governance support, humanitarian assistance, and development assistance to the Afghan government.

- **Section 3: Operation Pacific Eagle–Philippines (OPE-P)**

OPE-P’s mission is to support the Philippine government in its efforts to counter ISIS-East Asia (formerly referred to as ISIS-Philippines) and affiliated violent extremist organizations. Separate from OPE-P military activities, the U.S. Government provides governance support, humanitarian assistance, and development assistance in areas of the Philippines affected by conflict.

- **Section 4: Other Projects Related to Contingency Operations**

This section includes the oversight agencies’ planned and ongoing projects for FY 2020, as well as prior fiscal year published reports for other oversight projects related to contingency operations.

- **Classified Appendix: Three Additional Contingency Operations**

These three operations, two in Africa and one in the Middle East, seek to degrade al Qaeda and ISIS-affiliated terrorists in specific geographic sub-regions.

## A JOINT APPROACH TO PLANNING AND CONDUCTING OVERSIGHT

The overall goal of the Lead IG strategic oversight planning process is to ensure comprehensive oversight of U.S. Government activities related to overseas contingency operations. The Lead IG agencies identify oversight projects that examine the economy, efficiency, and effectiveness of programs and operations. Additionally, the Lead IG agencies coordinate with partner oversight agencies through the Overseas Contingency Operations Joint Planning Group to ensure a whole-of-government approach to oversight.

During this process, the Lead IG agencies develop strategic oversight areas (SOAs), identify oversight gaps, and select oversight projects that balance OIG resources against identified oversight priorities. The Lead IG staffs consider many factors during this process, including U.S. and coalition objectives; congressional appropriations that support military, diplomatic, and development activities; major departmental management challenges identified by each of the Lead IG agencies; and feedback from departmental and congressional stakeholders.

To guide their planning, the Lead IG agencies identified five specific oversight objectives:

- Inform Congress and the public about ongoing contingency operations, the complex challenges facing the United States and its partners, and any changes to policy and strategy.
- Advise the DoD on the effectiveness of its national security mission, and the DoS and USAID on the effectiveness of their diplomatic, development, and humanitarian assistance missions.

- Promote integrity, efficiency, and accountability of U.S. Government operations and their associated funding by deterring fraud, waste, and abuse; identifying resources that could be put to better use; and identifying potential cost savings or recoveries.
- Assess the impact of U.S. Government programs, including the capacity of host-nation governments to sustain these programs, in order to improve U.S.-provided assistance and outcomes for the host-nation governments.
- Evaluate the safety and security of facilities occupied by U.S. military and civilian personnel.

This oversight plan describes specific projects that the Lead IG agencies and the Overseas Contingency Operations Joint Planning Group expect to conduct during FY 2020. Oversight agencies periodically review the purpose and scope of their projects and the changing conditions of the OCOs to update this oversight plan and determine if additional or different oversight projects should be conducted during the fiscal year.

## FUNDING

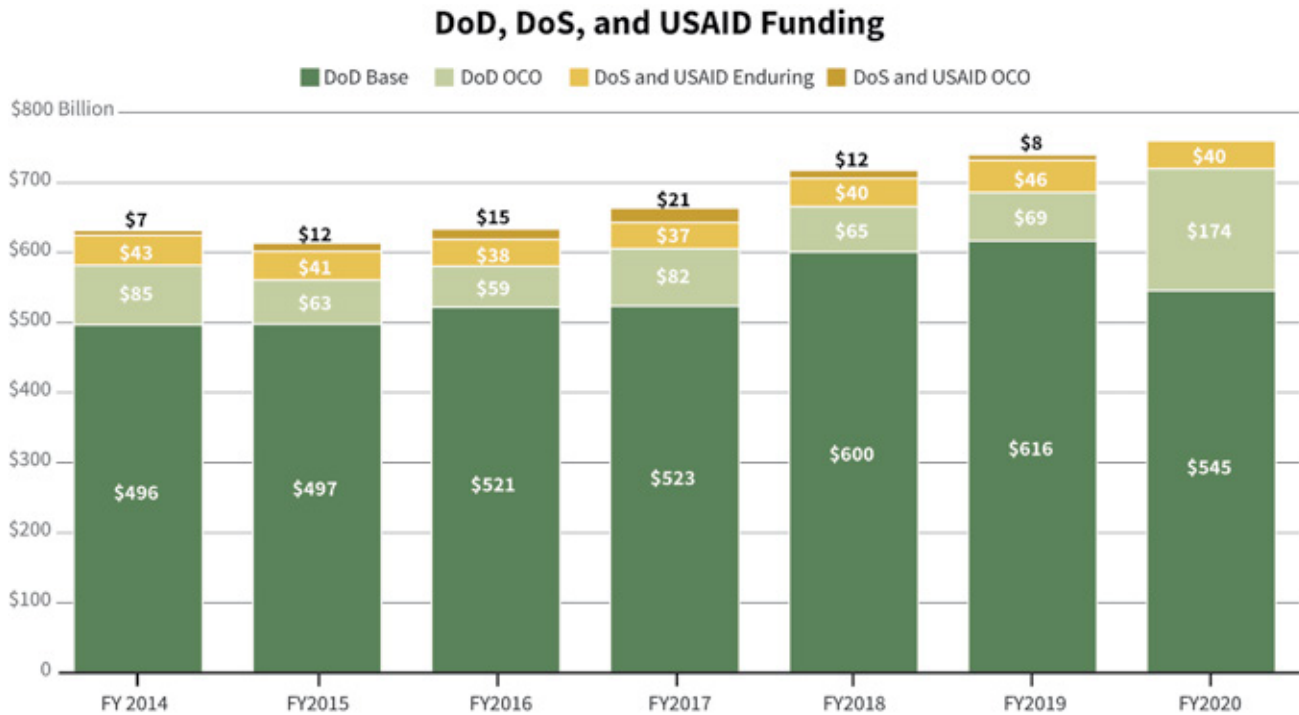
Lead IG oversight responsibilities cover “all aspects of [a] contingency operation” and “all programs and operations of the Federal Government in support of the contingency operation,” regardless of the source or type of funding.<sup>2</sup> As part of the Lead IG’s objective to oversee these operations and their associated funding, the Lead IG agencies report on the DoD, DoS, and USAID budget requests.<sup>3</sup> For FY 2020, the DoD requested \$544.5 billion in base funding and \$173.8 billion in OCO funding.<sup>4</sup> The FY 2020 DoD budget proposal contains the following OCO funding requests:

- **Direct War Requirements:** \$25.4 billion for combat or combat support costs that are not expected to continue once combat operations end.
- **Enduring Requirements:** \$41.3 billion for enduring in-theater and domestic costs that will remain after combat operations end.
- **Base Requirements:** \$97.9 billion for base budget requirements in support of the National Defense Strategy, financed in the OCO budget due to the limits on base budget defense resources under the budget caps in current law.
- **Emergency Requirements:** \$9.2 billion for military construction for emergencies, including border security and reconstruction efforts to rebuild facilities damaged by Hurricanes Florence and Michael.<sup>5</sup>

The categories of Direct War Requirements and Enduring Requirements apply to the Lead IG mission. The Base Requirements and Emergency Requirements do not apply to the Lead IG mission.

The FY 2020 DoS and USAID budget request totaled \$42.7 billion, a reduction of \$11.5 billion (21 percent) from the amount appropriated by Congress for FY 2019. Moreover, the DoS and USAID budget request was lower than any amount appropriated by Congress during the past decade.<sup>6</sup>

Figure 1.



**Note:** For FY 2014-2018, funding depicts obligated amounts. For FY 2019, funding depicts appropriated amounts. For FY 2020, funding depicts requested amounts. Additionally, for FY 2020, the DoS and USAID request is entirely enduring, non-OCO funding.

**Sources:** DoD, DoS, USAID, and Congressional Research Service.

Figure 1 depicts DoD base and OCO funding, and DoS and USAID enduring and OCO funding since the enactment of the Lead IG legislation.<sup>7</sup>

## STRATEGIC OVERSIGHT AREAS

The oversight plan for each contingency operation lists the planned oversight within three strategic oversight areas:

- Military Operations and Security Cooperation
- Governance, Humanitarian Assistance, and Development
- Support to Mission

Additionally, each OIG considers its agency management challenges when determining which audits and evaluations to conduct. Specifically, the Reports Consolidation Act of 2000 requires each Inspector General to prepare an annual statement that summarizes what the IG considers to be the “most serious management and performance challenges facing the agency” and to assess the agency’s progress in addressing those challenges. Planned oversight work identified for FY 2020 generally aligns with the management challenges of the respective oversight agency.

Each oversight plan includes additional information for each SOA that is specific to the contingency operation.



## **SOA 1. Military Operations and Security Cooperation**

This SOA focuses on determining the degree to which the contingency operation is accomplishing its security mission. Activities that fall under this SOA include:

- Conducting unilateral and partnered counterterrorism operations
- Providing security assistance
- Training and equipping partner security forces
- Advising, assisting, and enabling partner security forces
- Advising and assisting ministry-level security officials

Additionally, this SOA corresponds to the following Lead IG agencies' management challenges:

- Countering Global Terrorism (DoD)
- Overseeing Foreign Assistance (DoS)
- Operating in Contingency and Critical Environments (DoS)

## **SOA 2. Governance, Humanitarian Assistance, and Development**

This SOA focuses on some of the root causes of violent extremism. Activities that fall under this SOA include:

- Countering and reducing corruption, social inequality, and extremism
- Promoting inclusive and effective democracy, civil participation, and empowerment of women
- Promoting reconciliation, peaceful conflict resolution, demobilization and reintegration of armed forces, and other rule of law efforts
- Providing food, water, medical care, emergency relief, and shelter to people affected by crisis
- Assisting and protecting internally displaced persons and refugees
- Building or enhancing host-nation governance capacity
- Supporting sustainable and appropriate recovery and reconstruction activities, repairing infrastructure, removing explosive remnants of war, and reestablishing utilities and other public services
- Countering trafficking in persons and preventing sexual exploitation and abuse

Additionally, this SOA corresponds to the following Lead IG agencies' management challenges:

- Overseeing Foreign Assistance (DoS)
- Operating in Contingency and Critical Environments (DoS)
- Managing Risks Inherent to Providing Humanitarian and Stabilization Assistance (USAID)
- Strengthening Local Capacity and Improving Planning and Monitoring to Promote Sustainability of U.S.-Funded Development (USAID)
- Reconciling Interagency Priorities and Functions to More Efficiently and Effectively Advance U.S. Foreign Assistance (USAID)



### SOA 3. Support to Mission

This SOA focuses on U.S. administrative, logistical, and management efforts that enable military operations and non-military programs. Activities that fall under this SOA include:

- Ensuring the security of U.S. personnel and property
- Providing for the occupational health and safety of personnel
- Administering U.S. Government programs
- Managing U.S. Government grants and contracts
- Inventorying and accounting for equipment

**Airmen perform routine maintenance on an A-10 Thunderbolt II aircraft at Kandahar Airfield, Afghanistan. (U.S. Air Force photo)**

Additionally, this SOA corresponds to the following Lead IG agencies’ management challenges:

- Managing Contracts and Acquisitions (DoD)
- Implementing DoD Reform Initiatives (DoD)
- Improving Cyber-Security and Cyber Capabilities (DoD)
- Improving Readiness Throughout the DoD (DoD)
- Addressing Vulnerabilities in Financial Management (DoD, DoS)
- Overseeing Contracts and Grants (DoS)
- Operating in Contingency and Critical Environments (DoS)
- Managing the Workforce (DoS)
- Promoting Accountability Through Internal Coordination and Clear Lines of Authority (DoS)
- Managing Property (DoS)
- Reconciling Interagency Priorities and Functions to More Efficiently and Effectively Advance U.S. Foreign Assistance (USAID)
- Addressing Vulnerabilities in Financial and Information Management (USAID)

## CRIMINAL INVESTIGATIONS

The Lead IG agencies investigate allegations of fraud and corruption involving theft and diversion of U.S. Government funds or equipment, and other offenses, including disclosure of contractor proprietary information, the illegal transfer of technology, and trafficking in persons. Information identified through investigations may inform or highlight areas for future audits or inspections.

The investigative branches of the Lead IG agencies—the DoD OIG’s Defense Criminal Investigative Service, the DoS OIG’s Office of Investigations, and the USAID OIG’s Office of Investigations—are members of the Fraud and Corruption Investigative Working Group, which promotes and coordinates the detection, investigation, and prevention of fraud and corruption. Other members of the working group include the U.S. Army Criminal Investigation Command, the Naval Criminal Investigative Service, and the Air Force Office of Special Investigations. The Federal Bureau of Investigation serves as a collaborating agency with the working group.

Fraud and Corruption Investigative Working Group members identify, coordinate, and deconflict fraud and corruption investigations; share best practices and investigative techniques; and discuss proactive measures to detect and deter abuses related to U.S. Government contracts, grants, cooperative agreements, and other Federal assistance awards. Lead IG agency criminal investigators are stationed in Afghanistan, Germany, Iraq, Israel, Kuwait, the Philippines, Qatar, Senegal, South Africa, and Uganda.

## HOTLINE

The DoD, DoS, and USAID OIGs operate separate hotlines to provide a confidential, reliable means for individuals to report violations of law, rule, or regulation; mismanagement; waste of funds; and abuse of authority. Hotlines are a central part of the Lead IG outreach efforts to educate individuals on fraud, waste, and abuse.

Hotline representatives process complaints and then refer them in accordance with their respective agency protocols. Any hotline complaint that merits referral is sent to the responsible organization for investigation or informational purposes.

In support of the Lead IG, the DoD OIG assigned a Lead IG hotline investigator to coordinate the contacts received through its hotline among the Lead IG agencies and others, as appropriate.

In addition, each of the Lead IG investigative components and the military investigative organizations conduct fraud awareness briefings to educate individuals on how to identify indicators of fraud. These briefings promote hotline awareness; reinforce an education campaign focused on preventing, detecting, and reporting fraud, waste, and abuse; and often generate referrals concerning potential fraud and corruption in U.S. Government programs.

## ENDNOTES

### Introduction

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1. Inspector General Act of 1978, Section 8L.
2. Inspector General Act of 1978, Section 8L.
3. OCO funding is for war-related operational costs of the DoD and related DoS and USAID activities; these funds are not subject to procedural limits on discretionary spending in congressional budget resolutions and are not subject to the statutory discretionary spending limits established by the Budget Control Act of 2011.
4. DoD, “United States Department of Defense Fiscal Year 2020 Budget Request: Defense Budget Overview,” 3/2019.
5. DoD, “United States Department of Defense Fiscal Year 2020 Budget Request: Defense Budget Overview,” 3/2019.
6. Congressional Research Service, “Department of State, Foreign Operations and Related Programs: FY2020 Budget and Appropriations,” 7/8/2019.
7. DoD Comptroller, “Defense Budget Overview,” 3/2019; DoS, “FY 2020 Congressional Budget Justification-Department of State, Foreign Operations, and Related Programs, Supplementary Tables,” 3/2018.



Members of the Syrian Democratic Forces stand in formation during a victory announcement ceremony. (U.S. Army photo)







A U.S. F-15E Strike Eagle receives fuel during a combat air patrol mission over an undisclosed location in Southwest Asia. (U.S. Air Force photo)

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Iraqi Security Forces train at al Taqaddum, Iraq. (U.S. Army photo)

# FY 2020 JOINT STRATEGIC OVERSIGHT PLAN FOR OPERATION INHERENT RESOLVE

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## FOREWORD

We are pleased to submit our sixth annual plan describing oversight activities for Operation Inherent Resolve (OIR).

In March 2019, the Islamic State in Iraq and Syria (ISIS) lost control of its last piece of territory in Syria, bringing an end to the terrorist group's self-proclaimed "caliphate." However, the ISIS terrorist threat continues, and OIR's mission remains the enduring defeat of ISIS. This mission includes supporting the Iraqi Security Forces and vetted Syrian opposition forces.

Additionally, the Department of State (DoS) and the U.S. Agency for International Development (USAID) support the Iraqi government and the vetted Syrian opposition with governance, stabilization, and development activities, while working to provide humanitarian assistance to those in need and displaced by conflict.

The Inspectors General for the Department of Defense, the DoS, and USAID are required by the Inspector General Act of 1978 to conduct comprehensive independent oversight of programs and operations in support of overseas contingency operations.

In addition to oversight work and investigations related to OIR, the Lead IG agencies and other members of the Overseas Contingency Operations Joint Planning Group coordinate overseas contingency operations oversight activities. The other members include the U.S. Army Audit Agency; the Naval Audit Service; the U.S. Air Force Audit Agency; the Offices of Inspector General of the Department of Homeland Security, Department of Justice, Department of Energy, Department of the Treasury; and the Government Accountability Office.

This oversight plan for OIR is effective as of October 1, 2019, and is approved upon the signature of all parties below.



*Glenn A. Fine*

**Glenn A. Fine**  
Principal Deputy Inspector General  
Performing the Duties  
of the Inspector General  
U.S. Department of Defense



*Steve A. Linick*

**Steve A. Linick**  
Inspector General  
U.S. Department of State



*Ann Calvaresi Barr*

**Ann Calvaresi Barr**  
Inspector General  
U.S. Agency for  
International Development

# FY 2020 JOINT STRATEGIC OVERSIGHT PLAN FOR OPERATION INHERENT RESOLVE

This oversight plan describes the Lead Inspector General (Lead IG) and partner agency oversight of U.S. Government activities for Operation Inherent Resolve (OIR). These activities include those related to OIR’s military operations and security cooperation; governance, humanitarian assistance, and development; and support to mission.

## ISIS IN IRAQ AND SYRIA

Beginning in 2014, the Islamic State of Iraq and Syria (ISIS) seized territory in those two countries and established a self-proclaimed “caliphate.” ISIS planned and inspired attacks worldwide and committed significant human rights abuses against civilian populations under its territorial control.<sup>1</sup>

Over the last five years, the Iraqi government and Syrian partner forces, with assistance from the United States and the 81-member Global Coalition to Defeat ISIS have fought to destroy ISIS in Iraq and Syria.<sup>2</sup> In December 2017, the Iraqi government announced the liberation of all Iraqi territory from ISIS, and the Coalition liberated the ISIS “caliphate” in northeastern Syria in March 2019.<sup>3</sup>

In June 2019, the Political Directors of the Global Coalition to Defeat ISIS stated that at its peak, “ISIS controlled nearly 110,000 square kilometers of territory, including major cities in both Iraq and Syria, and attracted more than 40,000 foreign terrorist fighters. Today, ISIS no longer controls a territorial caliphate and more than 7.7 million people have been freed from its control.”<sup>4</sup>

Despite the loss of its physical territory, ISIS has sought a resurgence through terrorist and information operations. In June 2019, the DoD reported to the DoD OIG that ISIS still retains the capability to conduct small-scale ambushes, emplace improvised explosive devices, assassinate officials, commit robbery, and launder money.<sup>5</sup> U.S. Central Command (USCENTCOM) reported to the DoD OIG that ISIS attempts to intimidate local populations, finance its operations, and sow dissent to undermine the Iraqi and provincial governments.<sup>6</sup>

**Iraqi soldiers repel down a tower during their graduation ceremony in Baghdad. (U.S. Army photo)**

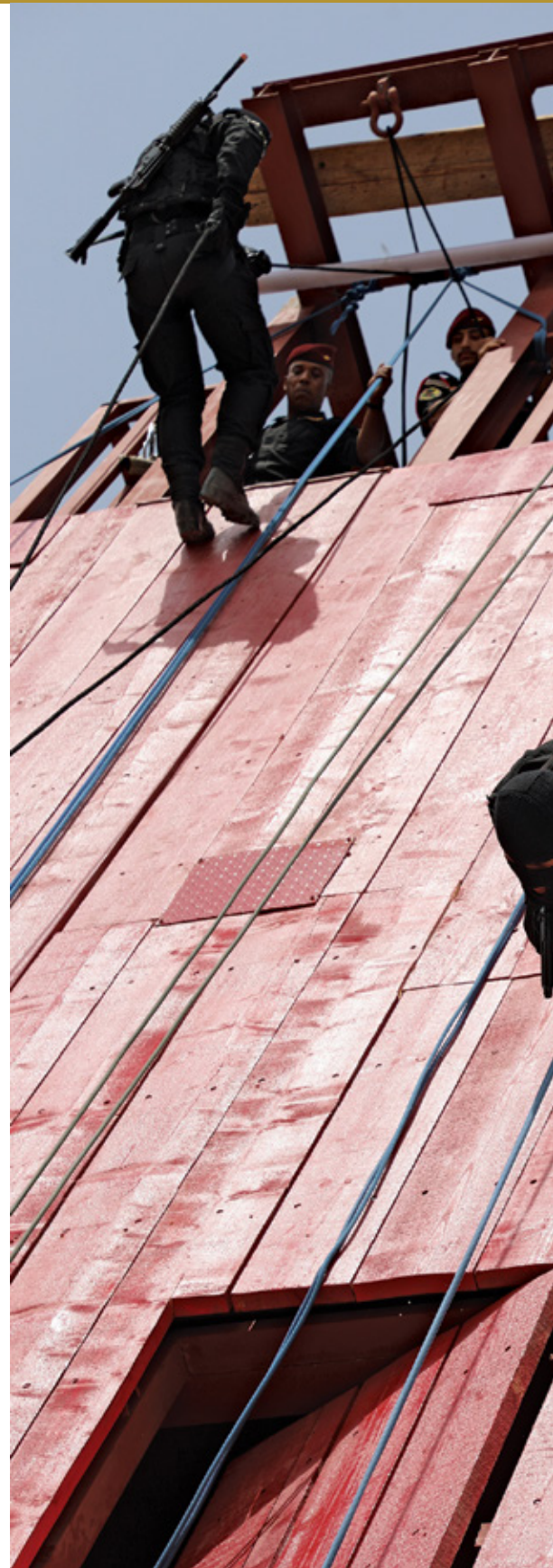




Table 1.  
The Global Coalition Partners

AFRICA		EUROPE (continued)	
	Cameroon		Georgia
	Chad		Germany
	Democratic Republic of the Congo		Greece
	Djibouti		Hungary
	Egypt		Iceland
	Ethiopia		Ireland
	Kenya		Italy
	Libya		Kosovo
	Morocco		Latvia
	Niger		Lithuania
	Nigeria		Luxembourg
	Republic of Guinea		Republic of North Macedonia
	Somalia		Moldova
	Tunisia		Montenegro
AMERICAS			Netherlands
	Canada		Norway
	Panama		Poland
	United States		Portugal
ASIA PACIFIC			Romania
	Afghanistan		Serbia
	Australia		Slovakia
	Fiji		Slovenia
	Japan		Spain
	Malaysia		Sweden
	New Zealand		Turkey
	Philippines		Ukraine
	Singapore		United Kingdom
	South Korea	INSTITUTIONS	
	Taiwan		Arab League
EUROPE			Community of Sahel-Saharan States
	Albania		Interpol
	Austria		NATO
	Belgium		The European Union
	Bosnia and Herzegovina	MIDDLE EAST	
	Bulgaria		Bahrain
	Croatia		Iraq
	Cyprus		Jordan
	Czech Republic		Kuwait
	Denmark		Lebanon
	Estonia		Oman
	Finland		Qatar
	France		Saudi Arabia
			United Arab Emirates
			Yemen

Source: The Global Coalition, “81 Partners,” accessed 9/18/2019.

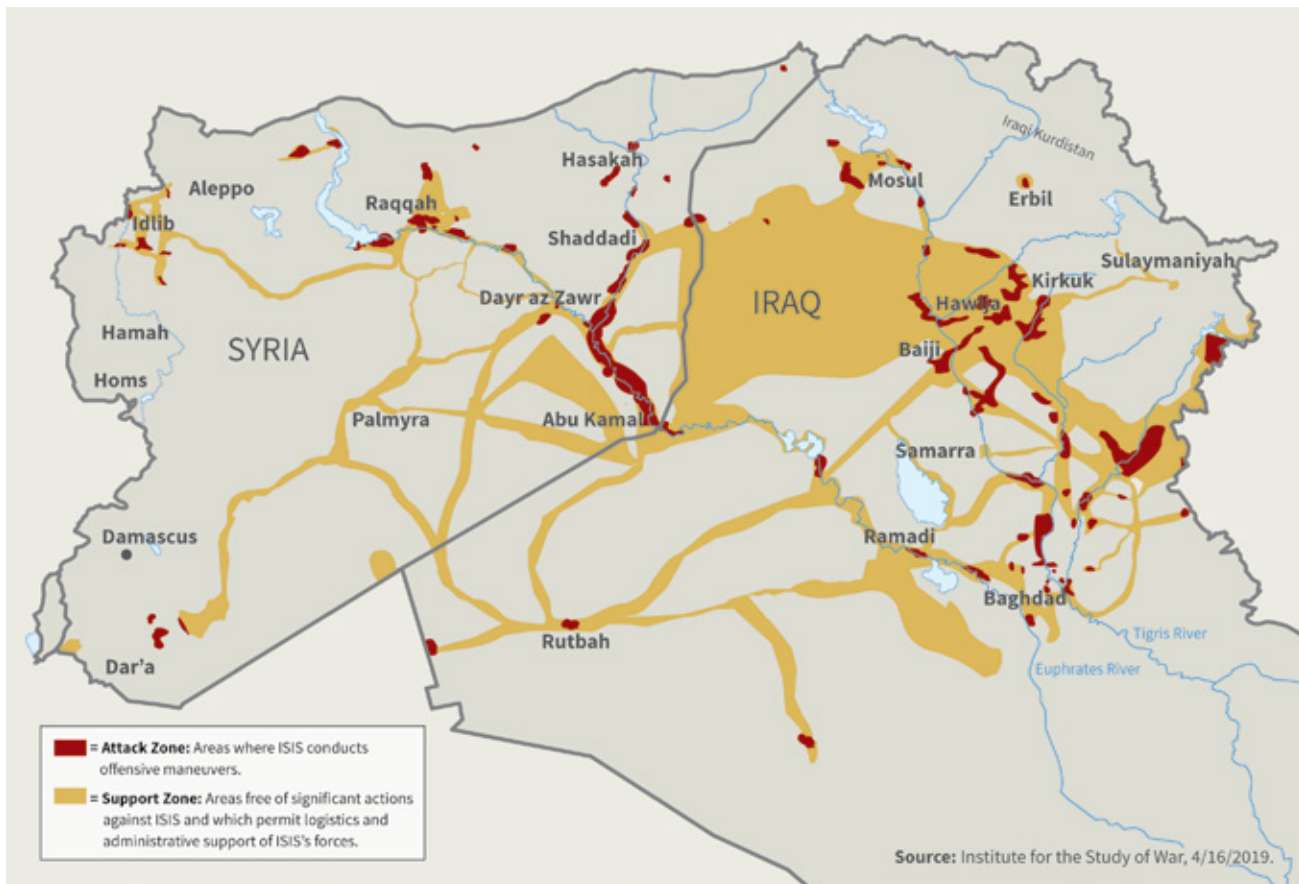
According to USCENTCOM, ISIS maintains freedom of movement in rural areas of Iraq and Syria, as well as the ability to move fighters, weapons, supplies, and money across the Iraq-Syria border. ISIS exploits security gaps in rugged terrain, and uses tunnels, safe houses, bribery, and the dark of night to cross freely.<sup>7</sup> Additionally, the DoD reported that ISIS likely retains between 14,000 and 18,000 members in Iraq and Syria.<sup>8</sup> Figure 2 depicts ISIS operating areas.

The Combined Joint Task Force – OIR reported that ISIS messaging focuses on promoting ISIS activities and ideology to attract new recruits, raise donations, and undermine Coalition efforts.<sup>9</sup> According to USCENTCOM, ISIS propaganda is “very adept” at exploiting shortfalls of the Coalition and its local partners.<sup>10</sup>

The DoS reported to the DoS OIG that security and socioeconomic challenges remain in Iraq and Syria that leave ordinary civilians vulnerable to recruiting efforts by ISIS and other extremists. Populations in both countries face high unemployment, insecurity, large numbers of refugees and internally displaced persons, humanitarian crises, governmental failure to provide basic services, and other significant obstacles to economic growth.<sup>11</sup>

Figure 2.

**ISIS Operating Areas, as of April 16, 2019**



## U.S. PRESENCE IN IRAQ AND SYRIA

The United States continues to pursue the military mission to defeat ISIS in Iraq and Syria.<sup>12</sup> By, with, and through partner forces, the United States and Coalition partners continue to develop local security forces, disrupt foreign terrorist fighter movements, interdict terrorist-funding networks, and combat ISIS ideology.<sup>13</sup> According to the Global Coalition, top priorities for the United States and Coalition partner nations are the security of Iraq and Syria, the ability to conduct stabilization activities, and the creation of conditions where ISIS cannot reconstitute in Iraq and Syria.<sup>14</sup>

The DoD reported to the DoD OIG that following the territorial defeat of ISIS in northeastern Syria, the U.S. Government has supported stabilization efforts in that region. These efforts include creating a secure environment through explosive remnants of war removal, rubble clearance, local governance and police capacity building, economic growth, and humanitarian assistance.<sup>15</sup> U.S. actions in Iraq and Syria—both military and non-military—are conducted in support of, and in concert with, local partners.<sup>16</sup>

In Iraq, according to the DoS, the United States remains committed to an enduring relationship with the Iraqi government in keeping with the 2008 Strategic Framework Agreement that affirmed political, diplomatic, defense, security, and cultural cooperation between the U.S. and Iraqi governments.<sup>17</sup> The DoS noted that this security cooperation includes “building Iraq’s defensive capabilities, providing security assistance, and working with Iraq to improve its stability and security, including through operations to defeat ISIS and its affiliates.”<sup>18</sup>

However, according to the DoS and USAID, the May 2019 ordered departure of non-emergency employees from U.S. Embassy Baghdad and Consulate General Erbil eroded the ability of the remaining DoS and USAID personnel to engage in stabilization and humanitarian efforts in Iraq.<sup>19</sup>

In Syria, the United States supports the leadership of the Syrian Democratic Forces. According to the DoS, its goal is to ensure that the people of northeastern Syria can choose their own government and leadership, in accordance with United Nations Security Council Resolution 2254.<sup>20</sup> According to USAID, the United States is the leading donor of humanitarian assistance in response to the Syria crisis and also provides funding for stabilization programs inside Syria.<sup>21</sup> In addition to working with Syrian partners, the United States collaborates with the international community and nongovernmental organizations to promote regional stability.<sup>22</sup>

In addition to U.S. bilateral efforts, and separate from OIR, NATO Mission Iraq was established in October 2018 at the request of the Iraqi government at the July 2018 NATO Summit in Brussels.<sup>23</sup> According to NATO, this non-combat mission consists of approximately 500 personnel focused on developing Iraq’s professional military education system; helping the Iraqi government build a more credible, sustainable, transparent, and effective national security structure; and scaling up NATO’s train and advise activity in Iraq.<sup>24</sup> According to NATO, the mission seeks to complement the broader international effort to help Iraq eradicate terrorism and increase the long-term stability of Iraq and the region.<sup>25</sup>

# U.S. FUNDING FOR PROGRAMS IN IRAQ AND SYRIA

## DOD FUNDING FOR OIR

The DoD budget request for FY 2020 includes \$6.9 billion for OIR, which is intended to build the capacity of the Iraqi Security Forces and vetted Syrian opposition forces to counter ISIS in support of the U.S. comprehensive regional strategy.<sup>26</sup>

### Military Personnel (\$0.4 B)

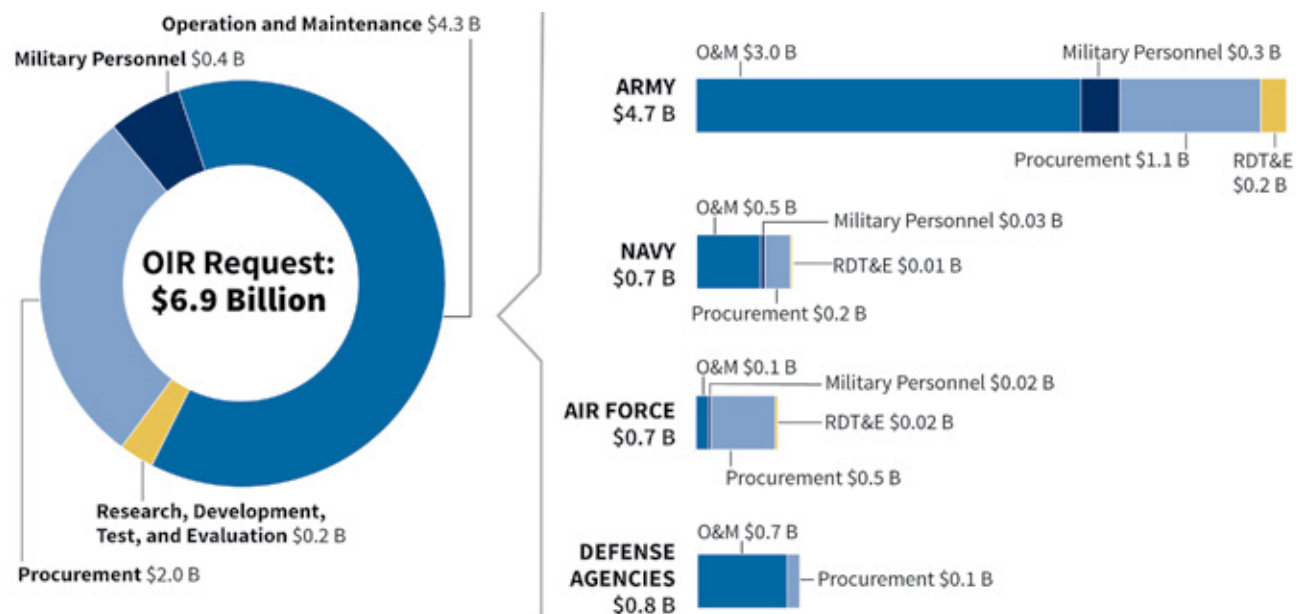
These funds are for active and reserve component requirements. For the active component, this includes incremental deployment pay associated with military personnel deployed in support of OIR. Additionally, for activated reservists, the funding includes pay and allowances for deployed military personnel, as well as those remaining in the United States supporting combat operations in theater.<sup>27</sup>

### Operation and Maintenance (\$4.3 B)

These funds are for a range of costs for the Military Services and defense agencies, including operations, fuel, spare parts, maintenance, communications, intelligence support, transportation, retrograde, reset, and civilian personnel in support of OIR. This category also includes the Counter-ISIS Train and Equip Fund.<sup>28</sup>

Figure 3.

**FY 2020 OIR Request by Appropriation: DoD and Departments**

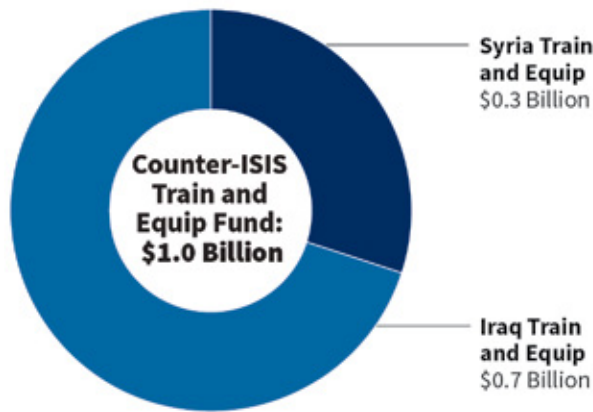


Note: Numbers may not add due to rounding  
 Source: DoD Comptroller, response to DoD OIG request for information, 4/10/2019.



Figure 4.

**Counter-ISIS Train and Equip Fund**



Source: DoD Comptroller.

• **Counter-ISIS Train and Equip Fund**

This fund strengthens the capabilities of the DoD’s partners to secure territory liberated from ISIS and counter future terrorist threats. The request includes funding for training, equipping, and stipend payments for partner security forces.<sup>29</sup>

**Procurement (\$2.0 B)**

These funds are for the procurement of unmanned aerial systems (UAS), engineering equipment, vehicles, counter-improvised explosive device (counter-IED) systems, and other equipment for use by U.S. forces. This request also funds the procurement of bombs, missiles, and other munitions.<sup>30</sup>

**Research, Development, Test, and Evaluation (RDT&E) (\$0.2 B)**

These funds are for the research, development, test, and evaluation of programs, including UAS and counter-IED systems.<sup>31</sup>

**DOS AND USAID FUNDING FOR IRAQ**

The DoS and USAID budget request contains \$1.3 billion for Iraq. To ensure the enduring defeat of ISIS and stabilize liberated areas, the DoS and USAID engage with the Iraqi government, international organizations, regional neighbors, economic partners, and the Iraqi people to support improvements in governance, economic development, and regional relations, and to maintain a strong partnership with Iraq under the Strategic Framework Agreement.<sup>32</sup>

**Worldwide Security Protection and Ongoing Operations (\$808.2 M)**

These funds support ongoing Diplomatic Security programs in Iraq, including international cooperative administrative support services costs, diplomatic couriers, static/local guards, Embassy Air overseas support costs, premium pay, temporary duty-related costs, armored vehicle replacements, training, and physical and technical security. The budget request includes a decrease of \$50 million due to expected savings associated with the current suspension of operations at Consulate Basrah.<sup>33</sup>

**Diplomatic and Consular Programs (\$118.1 M)**

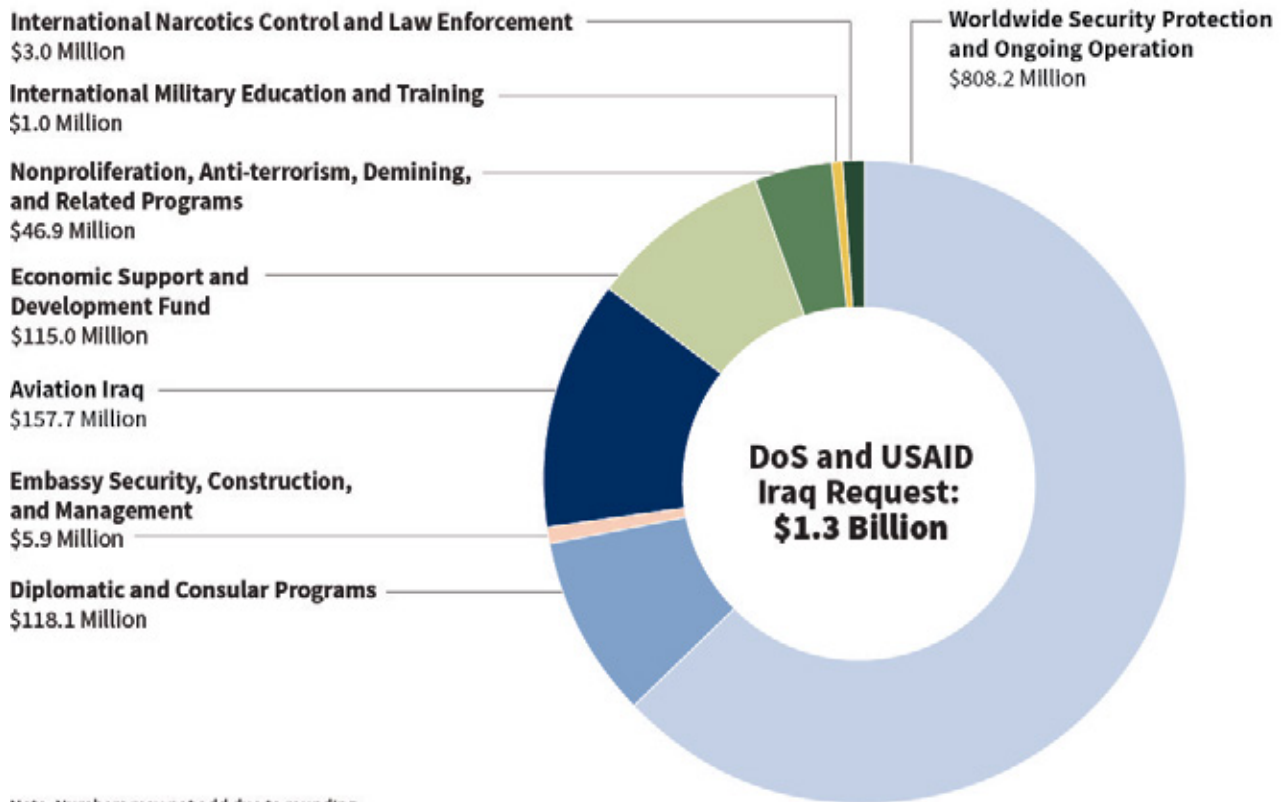
These funds provide for U.S. Embassy Baghdad and Consulate Erbil operations, staff support costs and salaries, transportation, communications, and aviation programs. The budget request includes \$109.8 million for program operations, \$10.3 million for public diplomacy (\$5.1 million decrease), and \$19.5 million for U.S. salaries.<sup>34</sup>

**Embassy Security, Construction, and Management (\$5.9 M)**

These funds pay the costs for security upgrades; repair, improvement, and construction; and management and operations.<sup>35</sup>

Figure 5.

**FY 2020 DoS, Foreign Operations, and Related Programs Budget Request-Iraq (includes USAID)**



Note: Numbers may not add due to rounding

Sources: DoS, "FY 2020 Congressional Budget Justification-Appendix 1: Department of State Diplomatic Engagement," 3/11/2019; DoS, "FY 2020 Congressional Budget Justification-Foreign Operations, Appendix 2," 3/11/2019.

**Aviation Iraq (\$157.7 M)**

These funds support the Aviation Working Capital Fund to provide fixed-wing aircraft service into and out of Iraq, and a mixture of airplanes and helicopters to support program missions and movement of passengers within country.<sup>36</sup>

**Economic Support and Development Fund (\$115.0 M)**

These funds support stabilization and recovery in areas liberated from ISIS; reinforce Iraq’s own economic and fiscal reforms; strengthen governance and government responsiveness; and promote reconciliation, accountability, and human rights. Additionally, these funds support Iraqi minorities most affected by ISIS.<sup>37</sup>

**Nonproliferation, Anti-Terrorism, Demining, and Related Programs (\$46.9 M)**

These funds are intended to improve Iraq’s ability to defend itself against external threats to internal stability through bilateral conventional weapons destruction, anti-terrorism assistance, and export control and related border security assistance programs.<sup>38</sup>

**International Military Education and Training (\$1.0 M)**

These funds are intended to enhance the development and professionalism of the Iraqi military forces, improve their interoperability with the United States and partners within the region, and support security sector reform and defense institution-building initiatives. This military education and training is designed to develop security expertise and respect for human rights and the rule of law for select members of the Iraqi Air Force, Army, Navy, Kurdish Peshmerga, Counter Terrorism Service, and civilian defense and security officials.<sup>39</sup>

**International Narcotics Control and Law Enforcement (\$3.0 M)**

These funds build on the previous work of the Department of Justice International Criminal Investigative Training and Assistance Program. An International Narcotics Control and Law Enforcement advisor assists key personnel in Ministry of Interior units to develop Iraq-led training programs and strategic plans; conduct criminal investigations and analyze forensic evidence; investigate and pursue organized crime, including illicit finance and money laundering; and conduct internal investigations in accordance with international norms and standards.<sup>40</sup>

**UN Assistance Mission for Iraq**

The United States shares the costs of the UN Assistance Mission for Iraq, which uses financial contributions and the expertise of member nations to combat violent extremism; promote human rights; and forge solutions to the global threats of armed conflict, hunger, poverty, and disease.<sup>41</sup>

**Additional Humanitarian Assistance Activities**

The DoS and USAID request funds to address worldwide crises affecting U.S. national security interests. For FY 2020, the DoS and USAID requested \$6.0 billion for a new International Humanitarian Assistance Account and \$365.1 million for Migration and Refugee Assistance for use worldwide. This request eliminates funding for the previous International Disaster Assistance and Public Law 480 Title II/Food for Peace program in favor of the new International Disaster Assistance account.<sup>42</sup>

**DOS AND USAID FUNDING FOR SYRIA**

The DoS and USAID FY 2020 budget did not request specific program funding for Syria, although it did include significant funding for international programs that, while not specifically designated, are available for use in Syria.<sup>43</sup>

For example, the DoS and USAID budget request includes the \$6.0 billion in International Humanitarian Assistance previously discussed. These funds are available for worldwide use in crises that intersect with U.S. national security interests, including in Syria. Funds from this proposed account—which combines past years' International Disaster Assistance, Food for Peace, and Migration and Refugee Assistance accounts—are to be administered by the DoS and USAID.<sup>44</sup>

The DoS and USAID budget request also includes \$145.0 million for the Relief and Recovery Fund, which is intended to provide the DoS and USAID with the flexibility to respond to unanticipated contingencies arising from terrorism and conflict worldwide. A subset of funds would be available in Syria to promote stability and recovery and help deny ISIS and other violent extremist organizations the ability to regroup and reemerge. These funds also support efforts to clear explosive remnants of war in Syria.<sup>45</sup>

The DoS and USAID budget request further includes \$72.0 million for the Global Threat Reduction program worldwide. This program seeks to counter the Syrian regime’s development of chemical weapons by training partner governments and chemical industry stakeholders to identify and eliminate transfers of dual-use material and technology to entities involved in the program.<sup>46</sup>

The DoS and USAID budget request includes \$5.0 million for the Nonproliferation and Disarmament Fund to focus on high-priority projects, including those in Syria. These funds will continue to support the United Nations and the Organization for the Prohibition of Chemical Weapons to detect and investigate the use of chemical weapons in Syria. It also provides additional chemical weapons detection and mitigation equipment and personal protective gear.<sup>47</sup>

The April 2018 freeze on providing new U.S. funding for stabilization efforts in Syria remains largely in effect. However, in August 2019, the DoS allocated \$5 million in U.S. funds for Syria transitional justice activities. Additionally, the DoS and USAID will continue to manage stabilization programs funded by contributions from Coalition partners through the end of the calendar year.<sup>48</sup>

## STRATEGIC OVERSIGHT AREAS

This oversight plan organizes OIR-related oversight projects into three strategic oversight areas (SOAs):

1. Military Operations and Security Cooperation
2. Governance, Humanitarian Assistance, and Development
3. Support to Mission

Each of the following SOA discussions presents examples of oversight projects planned or ongoing for FY 2020. For a complete list of planned FY 2020 OIR-related oversight projects, refer to the project tables at the end of this plan.

### SOA 1. MILITARY OPERATIONS AND SECURITY COOPERATION

U.S. forces and Coalition partners have continued to work “by, with, and through” local partners in Iraq and Syria. According to the DoD, military-to-military relationships and programs have achieved significant success against ISIS in Iraq and Syria over the past several years.<sup>49</sup> However, the DoD has stated that its mission is not yet complete as local partner security deficiencies remain.<sup>50</sup> According to the DoD, the Iraqi Security Forces have improved their capabilities through U.S. and Coalition training, but will likely rely on the Coalition for years to fill gaps in intelligence capabilities and deficiencies in “command and control, leadership, physical resilience, and [the] ability to execute basic minor infantry tactics.”<sup>51</sup> Moreover, the DoD reported that a long-term U.S. military presence will be needed to build the Iraqi Security Forces’ capacity and to achieve the stated policy goals of securing the “enduring defeat” of ISIS.<sup>52</sup>

In addition to building the Iraqi Security Forces’ capabilities, the DoD supported these forces with air and artillery strikes against ISIS during the defeat-ISIS campaign.<sup>53</sup> In April 2019, the DoD OIG issued a classified evaluation report of targeting operations and civilian casualties in

OIR. Additionally, in January 2019, the DoD OIG initiated an evaluation of USCENTCOM’s kinetic targeting processes and reporting procedures. The objective of this project is to evaluate USCENTCOM’s target development and prosecution processes, as well as post-strike collateral damage and civilian casualty assessment activities.

The DoD reported to the DoD OIG its assessment that, despite the loss of physical territory, ISIS continues to use the global information environment to recruit followers and inspire attacks. The U.S. Government is working to stop the spread of ISIS’s violent ideology worldwide.<sup>54</sup> In April 2019, the DoD OIG began an evaluation of military information support operations carried out by the Combined Joint Task Force – Operation Inherent Resolve (CJTF-OIR), the command created in 2015 to defeat ISIS. The objective of the evaluation is to determine whether CJTF-OIR effectively planned and executed military information support operations to counter ISIS in Iraq and Syria.

Additionally, in June 2019, the DoS OIG began an audit of the Global Engagement Center’s execution of its mandate to coordinate U.S. Government efforts to counter disinformation

**Iraqi Security Forces take cover during an evaluation exercise at the Besmaya Range Complex, Iraq. (U.S. Army photo)**



and propaganda by state and non-state actors. The audit objective is to determine whether the Global Engagement Center is effectively coordinating U.S. Government efforts to recognize, understand, expose, and counter propaganda and disinformation efforts aimed at undermining the United States, its allies, and partner nations. The DoD and DoS OIG teams are conducting these reviews independently but have coordinated efforts.

Outside of Iraq and Syria, the DoD funds other programs to help ensure regional security. For example, the DoD supports the Jordan Border Security Program to improve Jordanian border security against ISIS.<sup>55</sup> In January 2019, the DoD OIG began an audit of this program to determine whether the DoD's Defense Threat Reduction Agency is ensuring that the contractor-provided equipment, training, and sustainment meet the Jordan Border Security Program requirements.

### **Selected FY 2020 Oversight Projects**

The DoD OIG plans to audit pre-deployment training on counter-UAS equipment. According to the USCENTCOM Commander, enemy-armed UAS pose a risk to U.S. and partner forces in the USCENTCOM region.<sup>56</sup> The objective of the audit is to determine whether the Military Services conducted training to counter enemy UAS in accordance with the operational requirements of the combatant commanders.

In the past, the DoD OIG has evaluated multiple, classified intelligence programs related to OIR.<sup>57</sup> In FY 2020, the DoD OIG plans to conduct an evaluation of geospatial intelligence collection usage and an evaluation of tactical signals intelligence processing.

## **SOA 2. GOVERNANCE, HUMANITARIAN ASSISTANCE, AND DEVELOPMENT**

The U.S. Government supports a range of assistance programs in Syria and Iraq in connection with OIR. USAID and the DoS implement humanitarian assistance activities and other programming that seek to counter violent extremism and promote a return to stability, more effective governance, and economic growth in these countries.

For areas liberated from ISIS where conflict has abated, the DoS and USAID work with the United Nations and other organizations to plan and implement assistance programs that promote stability and improve the livelihood of those impacted by the crisis.<sup>58</sup> According to the United Nations, the goals of stabilization in Iraq and Syria are to create conditions allowing displaced persons and refugees to return to their homes, promote reconciliation, and avoid a resurgence of extremist ideologies and groups.<sup>59</sup> Stabilization efforts include removing explosive remnants of war; reestablishing utilities, such as electricity and water; delivering basic medical services; providing local security and policing; addressing urgent humanitarian needs; and contributing to the reestablishment of the rule of law and basic commerce.<sup>60</sup> In both Iraq and Syria, if issues of reconciliation, basic services, and restorative justice are not addressed, successes against ISIS could falter and allow a renewal of violent extremism.<sup>61</sup>



USAID OFDA staff visit a primary health care facility in Dohuk, Iraq. (World Health Organization photo)

## Iraq

The United Nations stated that 6.7 million Iraqis were in need of humanitarian assistance, as of June 2019.<sup>62</sup> For FY 2018–2019, the DoS and USAID have provided approximately \$731 million in humanitarian assistance funding, as of August 2019. This funding includes approximately \$301 million from the DoS Bureau of Population, Refugees, and Migration (PRM), \$398 million from the USAID Office of U.S. Foreign Disaster Assistance (OFDA), and \$32 million from USAID Food for Peace (FFP).<sup>63</sup>

According to the United States Institute of Peace, the Iraqi government, elected and formed during 2018 and 2019, has not demonstrated a consistent ability to provide adequate services and support to all its citizens, including internally displaced persons, and the international community lacks the capacity and resources to fill the gaps.<sup>64</sup> Insecurity, retaliation against those suspected of having ISIS affiliations, and the magnitude of rebuilding needed in conflict-affected areas are all obstacles to the permanent return of internally displaced persons and the long-term stability of communities where people have returned.<sup>65</sup>

In Iraq, the DoS and USAID OIGs focus their oversight work on U.S. Government funding, programs, and the achievement of U.S. Government goals. In March 2019, the DoS OIG issued an audit report on humanitarian assistance and cooperative agreements supporting internally displaced persons in Iraq. While the DoS OIG found that PRM generally complied with Federal requirements, DoS guidance, and the terms and conditions of the cooperative agreements, the DoS OIG recommended that PRM ensure award recipients in Iraq use funds awarded through cooperative agreements as intended.<sup>66</sup> Additionally, USAID OIG is conducting an audit to assess USAID’s management of its transition strategy for humanitarian assistance in Iraq and oversight of its humanitarian assistance and stabilization activities.

## Syria

The United Nations stated that 11.7 million Syrians were in need of humanitarian assistance, as of March 2019.<sup>67</sup> For FY 2018–2019, the DoS and USAID have provided approximately \$2.1 billion in humanitarian funding for the emergency response, as of June 2019. This funding includes approximately \$1.1 billion from PRM, \$300 million from OFDA, and \$736 million from FFP to support the provision of humanitarian assistance.<sup>68</sup>



**A chain-link fence separates the annex from the main sections of al Hol internally displaced persons camp in northeastern Syria. (Human Rights Watch photo)**

USAID reported to USAID OIG that in northern Syria, where fighting resulted in the displacement of hundreds of thousands of people, international agencies have prepositioned food supplies near Idlib province.<sup>69</sup> However, according to the United Nations, the Syrian regime continues to limit access for humanitarian efforts, impeding USAID and PRM-funded implementers from safely delivering aid to populations in need of assistance.<sup>70</sup>

Crisis conditions, such as those seen in northwestern Syria, make assistance efforts particularly vulnerable to fraud, waste, and abuse. USAID OIG has uncovered multiple fraud schemes to divert U.S. Government funds and goods to armed groups in northwestern Syria—including diversions to Hayat Tahrir al Sham, a terrorist organization affiliated with al Qaeda.<sup>71</sup> In November 2018, USAID resumed humanitarian assistance activities after previously suspending \$87.9 million in programming to the region when USAID OIG uncovered diversions of U.S.-funded food assistance to terrorists.<sup>72</sup> Additionally, USAID OIG is conducting an audit to determine whether a Syria response implementer has taken corrective actions to remedy internal control weaknesses that were identified through USAID OIG investigations.

A September 2018 DoS OIG review found that the DoS faced major challenges implementing stabilization assistance in northeastern Syria, including interagency coordination hurdles, a high-threat security environment, regional political concerns, policy and legal restrictions on funding, and the lack of a United Nations or host-nation partner for stabilization activities. The DoS OIG's report highlighted the need for a single, high-level U.S. official responsible for Syria, which was addressed by the appointment of Ambassador James Jeffrey as the Special Representative for Syria Engagement just prior to the report's release. The report further recommended that the DoS institutionalize lessons learned from opening and operating the Syria Transition and Response Team-Forward (START-Forward) in Syria.<sup>73</sup>



U.S. assistance efforts in northeastern Syria have continued to evolve over the last year. The DoS and USAID staff previously operating in Syria as part of START-Forward were evacuated in December 2018 due to security concerns. In July 2019, the START-Forward team resumed operations in northeastern Syria to coordinate and manage assistance efforts.<sup>74</sup>

### **Selected FY 2020 Oversight Projects**

The DoS OIG plans to audit the DoS management of awards to international organizations, focusing on the effectiveness of DoS risk assessments and monitoring. The objectives of the audit are to determine the effectiveness of DoS efforts to identify, assess, and manage risks before awarding funds to international organizations and to assess whether DoS policies, guidance, and processes for monitoring these awards ensure that funds are managed and spent in a manner consistent with U.S. goals, objectives, and risk mitigation requirements.

USAID OIG plans to audit USAID's Journey to Self-Reliance Initiative in FY 2020. This initiative seeks to mitigate the necessity of foreign assistance by helping countries to solve their own development challenges. The objectives of the audit are to determine what extent USAID's self-reliance metrics are incorporated into its development programming strategy and what challenges USAID faces in implementing development activities as envisioned under this initiative.

## **SOA 3. SUPPORT TO MISSION**

This SOA includes the DoD, DoS, and USAID OIGs' oversight of U.S. Government administrative, logistical, and management efforts that enable military operations and non-military programs. For example, U.S. warfighters, diplomats, and aid workers, who live and work on installations in Iraq and neighboring countries, require support in facilities, logistics, and other sustainment. The U.S. Government generally contracts with the private sector for these requirements, and the Lead IG agencies have found that these contracts are vulnerable to fraud, waste, and abuse.<sup>75</sup> Moreover, the DoD and DoS OIGs continue to inspect U.S. bases, embassies, and consulates to ensure these installations meet security requirements and occupational safety and health standards.

For example, the DoD uses the Air Force Contract Augmentation Program IV (AFCAP IV) contract, valued at \$5 billion, to provide for services such as logistics, infrastructure support, and other base operating support in the Middle East. In July 2019, the DoD OIG issued an audit report of the Air Force's management of the AFCAP IV contract. The DoD OIG determined that the Air Force did not account for U.S. Government property provided to contractors in Kuwait, Qatar, and the United Arab Emirates, and as a result, could not hold the contractors accountable for how they managed the property.<sup>76</sup>

In April 2019, the DoS OIG issued a lessons learned report to direct DoS senior management's attention to recurring challenges confronting the DoS review of invoices for contracts supporting overseas contingency operations. The DoS OIG had previously identified these common challenges in a series of audit reports reviewing more than \$6.6 billion in contracts administered by four DoS bureaus. The DoS OIG made seven recommendations to strengthen the invoice review process throughout the Department. Common challenges identified by the DoS OIG were: staffing shortages, which hampered efforts to conduct thorough reviews of the invoices; lack of readiness to monitor contract performance, which increased the risk that the DoS paid for services that did

not meet contract requirements; and the use of cost-reimbursable contracts, which significantly increased the complexity of the invoices and thus the workload of the invoice reviewers.<sup>77</sup>

In September 2018, USAID OIG issued an audit report of USAID’s oversight of public international organizations (PIO)—such as United Nations’ organizations—and found that USAID’s approach to overseeing PIOs had not included identifying, assessing, and managing risks related to working with PIOs, such as risks posed by terrorist groups that sought to divert USAID assistance. Further, USAID’s PIO policy and accompanying processes and guidance did not align with Federal internal control standards.<sup>78</sup>

### **Selected FY 2020 Oversight Projects**

In 2017, the DoD OIG audited the Heavy Lift 7 contracts that provided for commercial ground transportation in Kuwait and Iraq. This audit found that due to improper management, the Army ordered 39 percent more transportation assets than needed, and as a result, wasted approximately \$54 million throughout the life of the contracts. In FY 2020, as a follow-up to the 2017 report, the DoD OIG plans to audit the subsequent Heavy Lift 8 contracts to determine whether the Army implemented corrective actions based on the prior DoD OIG audit report.

In FY 2020, the DoS OIG plans to audit DoS personal property accountability at U.S. Embassy Baghdad. The embassy manages approximately \$300 million in government-owned personal property, and the September 2018 suspension of operations at Consulate General Basrah resulted in the transfer of approximately 90 percent of the Consulate’s personal property to U.S. Embassy Baghdad. The objective of the audit is to determine whether DoS accounts for and maintains government-owned personal property in Baghdad in accordance with Federal requirements and DoS regulations.

In FY 2020, USAID OIG plans to audit USAID efforts to prevent and detect sexual exploitation and abuse. Sexual exploitation and abuse have been a longstanding problem in the aid sector, especially in impoverished, unstable, and crisis environments—such as in northeastern Syria and portions of Iraq—that leave vulnerable people particularly at risk. The audit objectives are to determine to what extent USAID has taken action to detect and prevent sexual exploitation and abuse and to assess USAID’s process for responding to related allegations.

## **CRIMINAL INVESTIGATIONS**

In addition to the Lead IG agencies’ efforts with the Fraud and Corruption Investigative Working Group, USAID OIG also founded the Syria Investigations Working Group focused on the humanitarian assistance community, consisting of representatives within the investigative bodies of USAID OIG, the DoS OIG, public international organizations, and bilateral donors. Since its establishment in October 2015, the group has met biannually to share investigative leads, coordinate oversight activities, and identify trends in the region.

In recognition of the geographical breadth of the ISIS threat, USAID OIG also established a Defeat ISIS Investigative Task Force to ensure oversight and prevent fraud, waste, and abuse across operations. The Defeat ISIS Investigative Task Force brings together USAID OIG staff from multiple divisions to leverage the expertise available within the USAID OIG. Members include USAID OIG investigators, analysts, auditors, and managers based in Washington, D.C.; Cairo, Egypt; and Frankfurt, Germany.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Inherent Resolve

#### AAA Total Projects: 4

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0346</b>	A-2018-ALC-0160.000	3	IQ	Aug - 2018	Sep - 2019

#### **Expeditionary Contracting Material Weakness**

To determine whether the Army has taken necessary actions to mitigate risks associated with the expeditionary contracting material weakness.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0347</b>	A-2018-ALC-0187.000	3	IQ	Aug - 2018	Sep - 2019

#### **Reach-Back Contracting Support**

To determine whether the Army has an effective plan, procedures, and organizational structure in place to directly provide contracting support during contingency/expeditionary operations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0354</b>	A-2018-ALC-0160.000	3	IQ	Aug - 2018	Jul - 2020

#### **Base Operations Support-Area Support Groups Kuwait**

To determine whether 1) base operations support management and oversight at long term contingency locations in Kuwait and Qatar efficiently and effectively met mission needs; and 2) base operations support personnel had adequate training and experience to oversee necessary services.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0355</b>	A-2019-AXZ-0365.000	3	KW	Jul - 2019	Apr - 2020

#### **Audit of Theater Provided Equipment Maintenance and Reset**

To determine 1) whether units performed maintenance on theater provided equipment to meet readiness and potential contingencies; 2) whether the Army's reset of theater provided equipment meets U.S. Army Center Command's readiness and capabilities for future contingencies.

#### AFAA Total Projects: 2

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0344</b>	F2019-L10000-0084.000	3	AE, AF, KW, QA	Jan - 2019	Dec - 2019

#### **U.S. Air Force Office of Special Investigations Emergency and Extraordinary Expense Funds**

To determine whether Air Force Office of Special Investigations officials effectively managed and accounted for Emergency and Extraordinary Expense Funds at deployed locations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0394</b>	F2019-RA0000-0360.000	3	TR	Apr - 2019	Oct - 2019

#### **Contract Management, 39th Air Base Wing, Turkey**

To determine whether personnel managed contracts in accordance with guidance.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Inherent Resolve

DoD OIG					Total Projects: 19	
REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL	
<b>OIR 0338</b>	D2019-D000RJ-0031.000	3	IQ, KW, SY	Oct - 2018	Sep - 2019	
<b>Audit of DoD's Accountability of Equipment Designated for Syria</b>						
To determine whether the DoD accounted for Counter-Islamic State of Iraq and Syria Train and Equip Fund equipment designated for Syria from procurement through divestment.						
REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL	
<b>OIR 0349</b>	D2019-DISPA2-0051.000	1	QA	Feb - 2019	Nov - 2019	
<b>Evaluation of U.S. Central Command Kinetic Targeting Processes and Reporting Procedures</b>						
To evaluate U.S. Central Command's target development and prosecution processes, as well as post-strike collateral damage and civilian casualty assessment activities.						
REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL	
<b>OIR 0350</b>	TBD	1	KW	Oct - 2019	Jul - 2020	
<b>Evaluation of Tactical Signals Intelligence Processing</b>						
To determine whether Theater Support Activity's tactical Signals Intelligence Processing, Exploitation, and Dissemination support is sufficient to satisfy OIR and OFS priority intelligence requirements.						
REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL	
<b>OIR 0368</b>	D2019-D000RJ-0073.000	1	JO	Jan - 2019	Nov - 2019	
<b>Audit of Jordan Border Program</b>						
To determine whether the Defense Threat Reduction Agency is ensuring the contractor provided equipment, training, and sustainment to meet the Jordan Border Security Program requirements.						
REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL	
<b>OIR 0395</b>	D2019-D000RG-0159.000	3	SY	May - 2019	Jan - 2020	
<b>Audit of U.S. Military Equipment Retrograded from Syria</b>						
To determine whether the DoD has secured and accounted for the U.S. military equipment retrograded from Syria.						
REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL	
<b>OIR 0396</b>	D2019-D000RJ-0161.000	3	IQ	May - 2019	Feb - 2020	
<b>Audit of the Army's Oversight of the Base Operations Support Services Contract for Camp Taji, Iraq</b>						
To determine whether the Army developed adequate controls to ensure the contractor is providing the base operations support services at Camp Taji, Iraq, in accordance with contract requirements.						
REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL	
<b>OIR 0397</b>	D2019-DEV000-0150.000	1	IQ, KW	Apr - 2019	Dec - 2019	
<b>Evaluation of Combined Joint Task Force–Operation Inherent Resolve's Military Information Support Operations</b>						
To determine whether Combined Joint Task Force–Operation Inherent Resolve effectively planned and executed Military Information Support Operations to counter ISIS in Iraq and Syria.						

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0398</b>	D2019-DISPA2-0109.000	1	CONUS	Feb - 2019	Nov - 2019

**Evaluation of Air Force Implementation of Weather Support Capabilities on Unmanned Aircraft Systems**

To determine whether the Air Force has implemented weather support capabilities on the MQ-1 and MQ-9 unmanned aircraft systems.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0400</b>	TBD	1	IQ, SY	Sep - 2019	May - 2020

**Audit of Pre-Deployment Training on Counter Unmanned Aerial Systems**

To determine whether the military services conducted pre-deployment training to counter an adversary’s use of unmanned aerial systems in accordance with the operational requirements of the geographic combatant commands.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0402</b>	D2019-D000CU-0142.000	3	KW	Apr - 2019	Feb - 2020

**Audit of the Cybersecurity of DoD Additive Manufacturing Systems**

To determine whether DoD Components are securing additive manufacturing systems and data to prevent unauthorized changes and ensure integrity of design data.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0403</b>	D2019-D000RJ-0179.000	3	KW	Jul - 2019	Mar - 2020

**Audit of Management of Pharmaceutical Inventories in Support of the Overseas Contingency Operations**

To determine whether the military services properly stored, tracked, and safeguarded pharmaceuticals at overseas locations supporting overseas contingency operations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0405</b>	TBD	3	AF	Jan - 2020	Sep - 2020

**Evaluation of the Use of Geospatial Intelligence Collection for Operation Inherent Resolve**

Contact DoD OIG Evaluations for more information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0406</b>	TBD	3	KW, IQ	Apr - 2020	Dec - 2020

**Audit of DoD Oversight of Base Operations Support Contract at Balad Air Base in Iraq**

To determine whether the DoD protects arms, ammunition, and explosives transported by sea in accordance with the Defense Transportation Regulation.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0407</b>	TBD	3	CONUS	Jan - 2020	Mar - 2021

**Audit of Entitlements and Allowances for Processing for Military Service Reserve Deployments**

To determine whether the deployment process resulted in accurate and timely entitlements and allowances for deployed members of the military service reserves.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0408</b>	TBD	3	Other	Oct - 2019	Jun - 2020

**Audit of Unmanned Systems Cybersecurity Controls**

To determine whether the DoD is implementing effective oversight, controls, and processes to mitigate cybersecurity risks to unmanned systems.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Inherent Resolve

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0427</b>	TBD	3	KW, QA, AF	Jul - 2020	Apr - 2021

#### **Audit of the U.S. Army Central Command's Modernized Enduring Equipment Set in the U.S. Central Command Area of Responsibility**

To determine whether the Army's implementation of the modernized enduring equipment sets in the U.S. Central Command area of responsibility is meeting mission goals.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0428</b>	TBD	3	KW	Oct - 2019	Jun - 2020

#### **Follow Up Audit of the U.S. Army's Management of the Heavy Lift VIII Contract to Meet Changing Middle East Mission**

To determine whether the Army implemented corrective actions in response to six open recommendations in Report No. DODIG-2017-095, "U.S. Army's Management of the Heavy Lift 7 Commercial Transportation Contract Requirements in the Middle East," June 26, 2017. In addition, to determine whether the Army implement the corrective actions before issuing the Heavy Lift VIII contract.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0435</b>	TBD	3	IQ	Sep - 2019	Sep - 2020

#### **Evaluation of DoD Counter Threat Finance Activities in Support of U.S. Indo-Pacific Command, U.S. Africa Command, U.S. Central Command, and U.S. European Command Priorities**

To determine whether U.S. Indo-Pacific Command, U.S. Africa Command, U.S. Central Command, and U.S. European Command have established the capabilities to conduct Counter Threat Finance; to deny, disrupt, or defeat and degrade adversaries' ability to use global financial networks.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0436</b>	TBD	3	IQ	Jan - 2020	Sep - 2020

#### **Evaluation of U.S. Special Operations Command Joint Military Information Support Operations Web Operations Center**

To determine whether U.S. Special Operations Command's Joint Military Information Support Operations Web Operations Center provides U.S. combatant commanders the increased capability to conduct Internet-based information operations globally.

### DoJ OIG

**Total Projects: 1**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0213</b>	TBD	1	CONUS	Jun - 2017	Sep - 2019

#### **Audit of the Bureau of Prison's Counterterrorism Efforts**

To review the Bureau of Prisons' 1) policies, procedures, and practices for monitoring inmates with known or suspected ties to domestic and foreign terrorism; and 2) efforts to prevent further radicalization among its inmate population.

**DoS OIG** **Total Projects: 17**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0171</b>	19AUD057	3	IQ	Sep - 2019	Jun - 2020

**Audit of New Consulate Construction-Erbil, Iraq**

To determine whether the Bureau of Overseas Buildings Operations has effective quality assurance processes in place to ensure that the contractor builds U.S. Consulate Erbil to contract specifications.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0174</b>	18AUD101.00	3	LB, TR	Oct - 2018	Dec - 2019

**Audit of Fuel Acquisition and Distribution in Lebanon and Turkey**

To determine whether DoS contract oversight personnel in Lebanon and Turkey have implemented adequate controls to ensure that the fuel contractors performed acquisition, storage, and distribution of fuel in accordance with contract terms, Federal regulations, and DoS guidance, and whether the relevant DoS bureaus are adhering to fuel safety policies and procedures to ensure the safety and security of post personnel.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0226</b>	19AUD037	2	AF, IQ, JO	Feb - 2019	Sep - 2019

**Audit of Cost Management and Recovery Efforts of Embassy Air in Afghanistan and Iraq**

To determine whether the fees collected by the Aviation Working Capital Fund cost center were sufficient to cover all costs required to sustain DoS air operations in Iraq and Afghanistan.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0231</b>	TBD	3	IQ	Jun - 2020	Mar - 2020

**Audit of Personal Property Accountability of U.S. Mission Iraq**

To determine the extent to which the DoS and U.S. Mission Iraq’s policies, procedures, controls, and personnel were in place and operating as intended to ensure property was accounted for properly.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0388</b>	19AUD047	2	IQ	Jun - 2019	Apr - 2020

**Audit of Global Engagement Center’s Execution of its Mandate to Coordinate Federal Government Efforts to Counter Disinformation and Propaganda Designed to Undermine the United States**

To determine whether the Global Engagement Center has demonstrated progress toward achieving its statutory mission of leading, synchronizing, and coordinating U.S. Government efforts to counter foreign-state and non-state actors’ propaganda and misinformation.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0411</b>	TBD	2	Other	Oct - 2019	Jun - 2020

**Audit of DOS Management of Awards to International Organizations**

Contact DoS OIG for more information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0413</b>	TBD	2	IQ	Oct - 2019	Jun - 2020

**Audit of DoS Implementation of National Action Plan on Women, Peace, and Security**

Contact DoS OIG for more information.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Inherent Resolve

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0414</b>	TBD	3	JO	Oct - 2019	Jun - 2020

#### **Audit of Construction of New Office Annexes at Embassies Amman and Nairobi**

Audit of Construction of New Office Annexes at Embassies Amman and Nairobi.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0415</b>	TBD	1, 2, 3	QA	Mar - 2020	Oct - 2020

#### **Inspection of Embassy Doha, Qatar**

To evaluate the programs and operations of Embassy Doha, Qatar.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0416</b>	TBD	2	IQ	Nov - 2019	May - 2020

#### **Inspection of United States Mission to the UN and Other International Organizations in Geneva**

To evaluate the programs and operations of the U.S. Mission to the United Nations and other international organizations in Geneva.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0417</b>	TBD	1, 2, 3	IQ	Sep - 2019	May - 2020

#### **Inspection of the Bureau of Counterterrorism and Countering Violent Extremism**

To evaluate the programs and operations of the Bureau of Counterterrorism and Countering Violent Extremism.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0418</b>	TBD	1, 3	IQ	Sep - 2019	May - 2020

#### **Inspection of the Bureau of Diplomatic Security, Office of Antiterrorism Assistance**

To evaluate the programs and operations of the Bureau of Diplomatic Security, Office of Antiterrorism Assistance.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0420</b>	TBD	2	Other	Oct - 2019	Jun - 2020

#### **Audit of DoS Post Security Program Reviews**

Contact DoS OIG for more information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0422</b>	TBD	3	TR	Oct - 2020	Jun - 2021

#### **Audit of Construction of NEC Ankara**

Contact DoS OIG for more information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0424</b>	TBD	2	IQ	Oct - 2020	Jun - 2021

#### **Audit of the Special Immigrant Visa Program**

Contact DoS OIG for more information.



REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0425</b>	TBD	2	IQ	Oct - 2020	Jun - 2021

**Compliance Follow-up Review on Bureau of Near Eastern Affairs Selection of CORs**

Contact DoS OIG for more information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0429</b>	19AUD078	3	AF, IQ	Oct - 2019	Jun - 2020

**Audit of the Staffing Review Processes for U.S. Mission Iraq and U.S. Mission Afghanistan**

To determine whether the DoS used established procedures, guidance, and best practices in its approach to adjust the size and composition of Missions Afghanistan and Iraq and has aligned resources invested at these Missions with U.S. priorities.

**GAO** **Total Projects: 2**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0326</b>	102890	3	CONUS, IQ	Jul - 2018	Oct - 2019

**Evaluation of the Office of Security Cooperation-Iraq Activities**

To conduct independent analysis of the DoD and DoS plan to transition the activities conducted by Office of Security Cooperation-Iraq but funded by the DoD to another entity, or transition the funding of such activities to another source, as required by Public Law 114-328.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0366</b>	103125	1	IQ	Nov - 2018	Apr - 2020

**U.S. Assistance to Iraq’s Ministry of Interior**

To determine 1) what are the amount and objectives of U.S. assistance to the Ministry of Interior and its forces; 2) to what extent have U.S. agencies assessed their assistance to the Mol and its forces, and what are the results of the assessments; and 3) to what extent have the DoD and DoS vetted the Mol and its forces for gross violations of human rights and associations with terrorist groups or groups associated with the government of Iran.

**USAID OIG** **Total Projects: 6**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0168</b>	881R0517	2	SY	Jun - 2017	Dec - 2019

**Audit of USAID’s Oversight of Selected Implementer Delivering Humanitarian Assistance in Response to the Syrian Crisis**

To determine 1) what corrective actions the selected Syria-response implementing partner has taken to remedy internal control weaknesses identified by investigations; and 2) if USAID eliminated oversight gaps identified by investigations of the selected Syria-response implementing partner.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0274</b>	881R0617	2	IQ	Jun - 2018	Mar - 2020

**Audit of USAID/Iraq Activities**

To assess 1) USAID’s management of its transition strategy for humanitarian assistance in Iraq; and 2) USAID’s oversight of its humanitarian assistance and stabilization activities.

# FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

## Operation Inherent Resolve

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0430</b>	99100419	2	IQ, SY	Jul - 2019	Jul - 2020

### Audit of USAID’s Initiative Against Sexual Exploitation and Abuse

To determine 1) to what extent USAID has taken action to prevent and detect sexual exploitation and abuse; and 2) to assess USAID’s process for responding to allegations of sexual exploitation and abuse.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0431</b>	99100217	3	IQ, SY	Apr - 2017	Sep - 2019

### Audit of USAID’s Award Management

To determine if implementers are delivering results as initially intended and assess USAID’s awards management process.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0432</b>	99100317	3	IQ, SY	Oct - 2017	Mar - 2020

### Audit of USAID’s Workforce Transformation and Data Use

To determine how USAID accounts for its workforce; evaluate how USAID uses information to strategically plan and make workforce decisions and assess how Human Resources Transformation Strategy activities support strategic workforce planning.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0433</b>	99100219	2	IQ	Aug - 2019	Sep - 2020

### Audit of USAID’s Self-Reliance Initiative

To determine to what extent are USAID’s self-reliance metrics incorporated into its development programming strategy and identify the challenges USAID faces in implementing development activities as envisioned under the Journey to Self-Reliance Initiative.



## FY 2019 COMPLETED OVERSIGHT PROJECTS\*

### Operation Inherent Resolve

AFAA				Total Reports: 18
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0324</b>	F2019-0001-RA0000	5	AE, AF, QA	Nov 07, 2018
<b>Munitions Management</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0325</b>	F2019-0018-RA0000	5	AE, AF, KW, QA	Jan 17, 2019
<b>Sexual Assault Prevention And Response Program Management</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0370</b>	F2019-0030-RA0000	5	QA	May 21, 2019
<b>Container Management Program, 379th Air Expeditionary Wing, Al Udeid Air Base, Qatar</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0371</b>	F2019-0025-RA0000	5	AE	May 09, 2019
<b>Container Management Program, 380th Air Expeditionary Wing, Al Dhafra Air Base, United Arab Emirates</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0372</b>	Closure Memo	5	OM	Mar 28, 2019
<b>N/A - Closure Memo</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0373</b>	F2019-0026-REE000	5	TR	Jun 21, 2019
<b>Communications Security Assets, 39th Air Base Wing, Incirlik Air Base, Turkey</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0374</b>	F2019-0018-REE000	5	TR	Apr 29, 2019
<b>Drug Demand Reduction Program</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0375</b>	F2019-0019-REE000	5	TR	May 14, 2019
<b>Disbursements for Contingency Operations</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0376</b>	F2019-0031-RA0000	5	QA	May 28, 2019
<b>Communications Security Assets, 379th Air Expeditionary Wing, Al Udeid Air Base, Qatar</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0377</b>	F2019-0027-RA0000	5	AE	May 15, 2019
<b>Communications Security Assets, 380th Air Expeditionary Wing, Al Dhafra Air Base, United Arab Emirates</b>				

\* As of Aug 31, 2019

## FY 2019 COMPLETED OVERSIGHT PROJECTS

### Operation Inherent Resolve

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REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0378</b>	F2019-0023-RA0000	5	KW	Apr 15, 2019

#### Communications Security Assets, 386th Air Expeditionary Wing, Southwest Asia

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0379</b>	F2019-0026-RA0000	5	JO	May 08, 2019

#### Air Force Communications Security Assets, 332d Air Expeditionary Wing, Jordan

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0380</b>	F2019-0014-REE000	5	TR	Apr 09, 2019

#### Communications Security Assets, 22d Expeditionary Air Refueling Squadron, Incirlik Air Base, Turkey

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0381</b>	F2019-0029-RA0000	5	JO	May 16, 2019

#### Contract Management, 332d Air Expeditionary Wing, Jordan

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0382</b>	F2019-0022-RA0000	5	KW	Apr 04, 2019

#### Air Force Office of Special Investigations Emergency and Extraordinary Expense Funds, AFOSI Detachment 242, Ali Al Salem Air Base, Kuwait

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0383</b>	F2019-0024-RA0000	5	QA	Apr 15, 2019

#### Air Force Office of Special Investigations Emergency and Extraordinary Expense Funds, AFOSI Detachment 241, Al Udeid Air Base, Qatar

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0384</b>	F2019-0021-RA0000	5	AE	Mar 28, 2019

#### Air Force Office of Special Investigations Emergency and Extraordinary Expense Funds, AFOSI Detachment 246, Al Dhafra Air Base, United Arab Emirates

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0393</b>	Closure Memo	5	QA	Apr 04, 2019

**N/A - Closure Memo**

### DHS OIG

**Total Reports: 3**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0235</b>	OIG-19-10	1	CONUS	Dec 03, 2018

#### CBP's Searches of Electronic Devices at Ports of Entry

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0292</b>	OIG-19-49	1	CONUS	Jun 24, 2019

**CBP’s Global Entry Program Is Vulnerable to Exploitation**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0434</b>	OIG-19-02	1	CONUS	Oct 18, 2018

**CBP Should Improve Its Air Coordination of the Rio Grande Sector**

**DoD OIG Total Reports: 8**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0147</b>	DODIG-2019-042	1	IQ, JO, KW, Other, QA	Dec 28, 2018

**(U) Evaluation of Social Media Exploitation Procedures Supporting Operation Inherent Resolve**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0258</b>	DODIG-2019-088	5	KW	Jun 11, 2019

**Evaluation of DoD Efforts to Combat Trafficking in Persons in Kuwait**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0277</b>	DODIG-2019-077	1	IQ	Apr 15, 2019

**Evaluation of the Oversight of Intelligence Interrogation Approaches and Techniques**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0279</b>	DODIG-2019-079	5	IQ	Apr 16, 2019

**Audit of the Identification and Training of DoD’s Operational Contract Support Workforce**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0303</b>	DODIG-2019-057	1	IQ, KW, QA	Feb 13, 2019

**Iraqi Border Guard Equipment**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0320</b>	DODIG-2019-066	5	CONUS	Mar 22, 2019

**Summary Audit of Systemic Weaknesses in the Cost of War Reports**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0336</b>	DODIG-2019-103	5	AF, IQ, QA, UAE	Jul 18, 2019

**Audit of Air Force Accountability of Government Property and Oversight of Contractual Maintenance Requirements in the Contract Augmentation Program IV in Southwest Asia**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0361</b>	DODIG-2019-040	5	DE	Dec 27, 2018

**U.S. Air Forces in Europe Plans for the Procurement and Pre-Positioning of Deployable Air Base Kits**

## FY 2019 COMPLETED OVERSIGHT PROJECTS

### Operation Inherent Resolve

(CONT'D.)

#### DoJ OIG Total Reports: 1

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0180</b>	Audit Division 19-18	1	CONUS	Mar 21, 2019

#### Audit of the Federal Bureau of Investigation's Management of Maritime Terrorism Threats

#### DoS OIG Total Reports: 11

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0208</b>	ISP-I-19-11	2	IQ	Oct 25, 2018

#### Inspection of the Bureau of Democracy, Human Rights, and Labor

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0225</b>	AUD-MERO-19-18	5	IQ	Feb 15, 2019

#### Audit of Bureau of Diplomatic Security Worldwide Protective Services Contract II Task Order 2-Baghdad Protective Movement Security Services

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0227</b>	AUD-MERO-19-10	5	AF, IQ	Nov 29, 2018

#### Audit of the Bureau of Near Eastern Affairs Selection and Management of Contract Oversight Personnel in Iraq

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0297</b>	AUD-MERO-19-19	5	AF, IQ	Apr 01, 2019

#### Lessons Learned from Office of Inspector General Audits Concerning the Review and Payment of Contractor Invoices Supporting Overseas Contingency Operations

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0301</b>	ISP-I-19-12	2	AF, IQ	Oct 30, 2018

#### Inspection of the Bureau of Democracy, Human Rights, and Labor's Foreign Assistance Program Management

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0342</b>	AUD-MERO-19-32	5	IQ	Jun 24, 2019

#### Compliance Follow-Up Audit: Emergency Action Plan for U.S. Embassy Baghdad, Iraq

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0357</b>	AUD-SI-18-59	5	IQ, PK	Sep 25, 2018

#### Audit of the Department of State's Administration of its Aviation Program

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0358</b>	AUD-MERO-19-20	3	IQ	Mar 21, 2019

#### Audit of Humanitarian Assistance Cooperative Agreements Supporting Internally Displaced Persons in Iraq

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0385</b>	AUD-MERO-19-26	5	TR	May 29, 2019

**Management Assistance Report: Mission Turkey Safety and Security Infractions Need Immediate Attention**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0387</b>	AUD-MERO-19-34	5	LB	Jul 19, 2019

**Management Assistance Report: Safety and Security Infractions at U.S. Embassy Beirut, Lebanon Require Immediate Attention**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0404</b>	AUD-MERO-19-27	2	IQ	Jun 26, 2019

**Audit of the Department of State Implementation of Policies Intended to Counter Violent Extremism**

**GAO** **Total Reports: 3**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0261</b>	GAO-19-149C	1	CONUS, IQ, SY	Oct 12, 2018

**Special Operations Forces: Actions Needed to Manage Increased Demand and Improve Data for Assessing Readiness**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0262</b>	GAO-19-37C	5	CONUS, QA	Dec 20, 2018

**Operation Contract Support: Actions Needed to Strengthen DOD Vendor Vetting Issue**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0341</b>	GAO-19-211	5	CONUS	Jan 28, 2019

**Overseas Contingency Operations: Alternatives Identified to the Approach to Fund War-Related Activities**

**NAVAUDSVC** **Total Reports: 1**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0302</b>	N2019-0013	5	CONUS, OCONUS	Jan 09, 2019

**Department of the Navy Husbanding and Port Services Provider Program**

## ENDNOTES

### Operation Inherent Resolve

1. The Global Coalition, “Guiding principles from the Global Coalition to Defeat Daesh,” 2/13/2018.
2. DoS, briefing, “Briefing with Special Representative for Syria Engagement and Special Envoy for the Global Coalition to Defeat ISIS Ambassador James Jeffrey,” 3/25/2019.
3. DoD, transcript, “Department of Defense Press Briefing by Colonel Dillon via Teleconference From Kuwait,” 12/19/2017; DoS, briefing, “Briefing with Special Representative for Syria Engagement and Special Envoy for the Global Coalition to Defeat ISIS Ambassador James Jeffrey,” 3/25/2019.
4. The Global Coalition to defeat ISIS, “Joint Statement by the Political Directors of the Global Coalition to Defeat ISIS,” 6/25/2019.
5. DoD, response to DoD OIG request for information, 6/25/2019.
6. USCENTCOM, response to DoD OIG request for information, 6/25/2019.
7. USCENTCOM, response to DoD OIG request for information, 6/25/2019.
8. DoD, response to DoD OIG request for information, 6/25/2019.
9. CJTF-OIR, response to DoD OIG request for information, 6/25/2019.
10. USCENTCOM, response to DoD OIG request for information, 6/25/2019.
11. DoS, response to DoS OIG request for information, 3/29/2019.
12. General Joseph Votel, testimony before the House Armed Services Committee, “The Posture of U.S. Central Command Great Power Competition: The Current and future Challenges in the Middle East,” 2/5/2019.
13. The Global Coalition, “Guiding Principles from the Global Coalition to Defeat Daesh,” 2/13/2018.
14. The Global Coalition, “Stabilization in Iraq/Syria,” accessed 9/4/2019.
15. DoD, response to DoD OIG request for information, 5/23/2019.
16. USCENTCOM, response to DoD OIG request for information, 5/23/2019.
17. DoS, “U.S. Security Cooperation with Iraq,” 5/21/2019; Secretary of State Mike Pompeo, “Support for Ongoing Defeat ISIS Operations in Syria,” 6/5/2018.
18. DoS, “U.S. Security Cooperation with Iraq,” 5/21/2019.
19. DoS, response to DoS OIG request for information, 6/18/2019.
20. United Nations, meetings coverage, “United Nations Seeks Negotiated Political Solution as Syria Conflict Enters Ninth Year, Under-Secretary-General Tells Security Council,” 3/27/2019.
21. USAID, “Syria Country Profile,” 5/23/2019.
22. United Nations, meetings coverage, “United Nations Seeks Negotiated Political Solution as Syria Conflict Enters Ninth Year, Under-Secretary-General Tells Security Council,” 3/27/2019; DoS, “U.S. Relations with Syria,” 7/23/2018.
23. NATO, “NATO Mission Iraq,” 2/2019.
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National Guard soldiers conduct an air assault in Kuwait as part of their final training for their deployment to Afghanistan. (DoD photo)

# FY 2020 JOINT STRATEGIC OVERSIGHT PLAN FOR OPERATION FREEDOM'S SENTINEL

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## FOREWORD

We are pleased to submit our fifth annual plan describing oversight activities for Operation Freedom's Sentinel (OFS).

OFS consists of two complementary missions:

- Conducting counterterrorism operations against al Qaeda, the Islamic State of Iraq and Syria-Khorasan, and their associates
- Training, advising, and assisting the Afghan National Defense and Security Forces through the NATO-led Resolute Support mission

Additionally, the Department of State (DoS) and the U.S. Agency for International Development (USAID) support governance, humanitarian assistance, development, and reconstruction activities in Afghanistan.

The Inspectors General for the Department of Defense, the DoS, and USAID are required by the Inspector General Act of 1978 to conduct comprehensive, independent oversight of programs and operations in support of overseas contingency operations.

The Special Inspector General for Afghanistan Reconstruction (SIGAR) operates under a separate congressional mandate to provide independent and objective oversight of Afghanistan reconstruction projects and activities.

In addition to oversight work and investigations related to OFS, the Lead IG agencies, SIGAR, and other members of the Overseas Contingency Operations Joint Planning Group coordinate overseas contingency operations oversight activities. The other members include the U.S. Army Audit Agency; the Naval Audit Service; the U.S. Air Force Audit Agency; the Offices of Inspector General of the Departments of Homeland Security, Justice, Energy, and the Treasury; and the Government Accountability Office.

This oversight plan for OFS is effective as of October 1, 2019, and is approved upon the signature of all parties below.



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**Glenn A. Fine**  
Principal Deputy Inspector  
General Performing the Duties  
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**John F. Sopko**  
Special Inspector General  
for Afghanistan  
Reconstruction

# ■ FY 2020 JOINT STRATEGIC OVERSIGHT PLAN FOR OPERATION FREEDOM'S SENTINEL

This oversight plan describes the Lead Inspector General (Lead IG) and partner agency oversight of U.S. Government activities in Afghanistan. These activities include those related to Operation Freedom's Sentinel's (OFS) military operations and security cooperation; governance, humanitarian assistance, development, and reconstruction; and support to mission.

## AFGHANISTAN

The Afghan government faces significant security, diplomatic, and economic challenges that inhibit stability in the country. According to the DoD, the principal threat to Afghanistan is the Taliban insurgency that seeks to overthrow the Afghan government and conducts attacks against the Afghan security forces and people.<sup>1</sup> In addition to the Taliban insurgency, multiple terrorist organizations, including al Qaeda, the Haqqani Network, and Islamic State in Iraq and Syria-Khorasan (ISIS-K) pose a threat to regional security and stability.<sup>2</sup>

Despite continuing violence, the U.S. Government undertook peace negotiations with the Taliban. According to the DoD, the U.S. Special Representative for Afghanistan Reconciliation, Ambassador Zalmay Khalilzad, was negotiating a peace agreement with Taliban representatives based primarily on four interconnected actions: 1) counterterrorism assurances, 2) troop withdrawal, 3) intra-Afghan negotiations that lead to a political settlement, and 4) a comprehensive and permanent ceasefire.<sup>3</sup> However, following a mid-September 2019 Taliban bombing in Kabul that killed 12 people, including a U.S. soldier, a planned meeting with the Taliban was canceled.<sup>4</sup> At the time of the publication of this oversight plan, no future talks had been scheduled.

According to the DoS, in addition to security challenges posed by the Taliban, terrorists, and criminal organizations, the Afghan government remains handicapped by poor governance and corruption. Transparency International's 2018 Corruption Perceptions Index ranked Afghanistan in the top 10 most corrupt countries in the world.<sup>5</sup> In addition, in 2019, the DoS

**Soldiers scan key terrain and provide security during a key leader engagement in Kapisa Province, Afghanistan. (U.S. Army photo)**

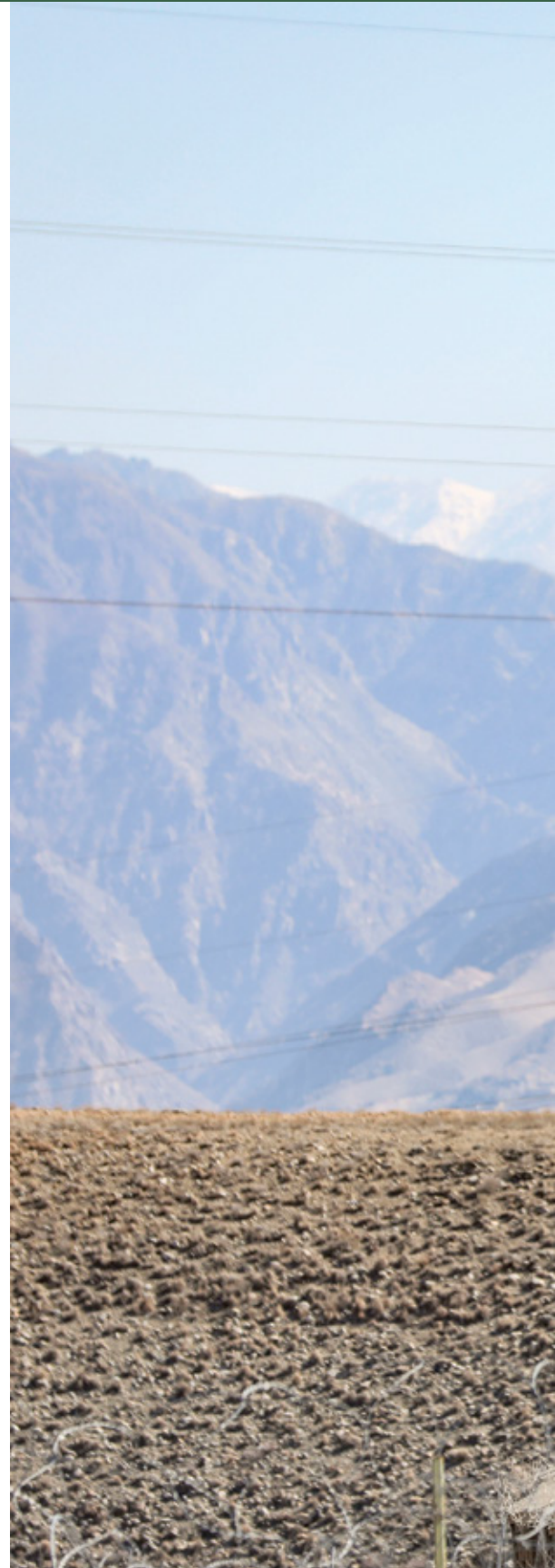











































Table 1.  
**Resolute Support Mission**  
**Troop-Contributing Nations**

	<b>Albania</b>	<b>135</b>
	<b>Armenia</b>	<b>121</b>
	<b>Australia</b>	<b>300</b>
	<b>Austria</b>	<b>17</b>
	<b>Azerbaijan</b>	<b>120</b>
	<b>Belgium</b>	<b>82</b>
	<b>Bosnia-Herzegovina</b>	<b>63</b>
	<b>Bulgaria</b>	<b>159</b>
	<b>Croatia</b>	<b>106</b>
	<b>Czech Republic</b>	<b>357</b>
	<b>Denmark</b>	<b>155</b>
	<b>Estonia</b>	<b>39</b>
	<b>Finland</b>	<b>24</b>
	<b>Georgia</b>	<b>870</b>
	<b>Germany</b>	<b>1,300</b>
	<b>Greece</b>	<b>12</b>
	<b>Hungary</b>	<b>93</b>
	<b>Iceland</b>	<b>3</b>
	<b>Italy</b>	<b>895</b>
	<b>Latvia</b>	<b>42</b>
	<b>Lithuania</b>	<b>50</b>
	<b>Luxembourg</b>	<b>2</b>
	<b>Mongolia</b>	<b>233</b>
	<b>Montenegro</b>	<b>29</b>
	<b>Netherlands</b>	<b>160</b>
	<b>New Zealand</b>	<b>13</b>
	<b>North Macedonia</b>	<b>47</b>
	<b>Norway</b>	<b>54</b>
	<b>Poland</b>	<b>303</b>
	<b>Portugal</b>	<b>193</b>
	<b>Romania</b>	<b>733</b>
	<b>Slovakia</b>	<b>36</b>
	<b>Slovenia</b>	<b>8</b>
	<b>Spain</b>	<b>67</b>
	<b>Sweden</b>	<b>29</b>
	<b>Turkey</b>	<b>593</b>
	<b>Ukraine</b>	<b>16</b>
	<b>United Kingdom</b>	<b>1,100</b>
	<b>United States</b>	<b>8,475</b>
<b>TOTAL</b>		<b>17,034</b>

Source: DoD, "Enhancing Security and Stability in Afghanistan," 7/2019.

declined to certify to the U.S. Congress that the Afghan government was pursuing a comprehensive counter-corruption initiative.<sup>6</sup>

Years of war and poor governance have stifled Afghanistan's economic growth. According to the World Bank, one-quarter of the labor force is unemployed, and job creation has not been able to keep up with population growth.<sup>7</sup> Additionally, the World Bank estimates that, while Afghanistan's gross domestic product grew 2.2 percent in 2017, it grew only 1 percent in 2018.<sup>8</sup>

Eighteen years of war in Afghanistan have resulted in millions of internally displaced persons, refugees, and others in need of humanitarian assistance. In July 2019, the United Nations stated that an estimated 206,000 people in Afghanistan have been displaced by conflict since the beginning of 2019.<sup>9</sup> According to the United Nations, 2.5 million registered Afghan refugees were living outside of Afghanistan, as of May 2019. These Afghan refugees constitute the second-largest refugee population in the world.<sup>10</sup>

## NATO PRESENCE IN AFGHANISTAN

In January 2015, the North Atlantic Treaty Organization (NATO) launched the Resolute Support mission to train, advise, and assist Afghan security forces and institutions. The Resolute Support mission consists of building the institutional capacity of Afghanistan's Ministry of Defense (MoD) and Ministry of Interior (MoI), which is critical to achieving and maintaining a stable Afghanistan.<sup>11</sup> In addition to its military commitment, NATO provides political and financial support to the Afghan government.<sup>12</sup>

NATO conducts the Resolute Support mission through eight geographically organized command elements: six Train, Advise, and Assist Commands and two Task Forces, as shown in Figure 1.<sup>13</sup>

Thirty-nine nations—27 NATO allies and 12 operational partners—contribute military personnel to NATO's Resolute Support mission, as shown in Table 1.<sup>14</sup> The United States is the largest troop-contributing nation to the NATO mission with 8,475 troops, and this number remained stable throughout FY 2019.<sup>15</sup>

## U.S. PRESENCE IN AFGHANISTAN

In August 2017, President Trump announced a revised U.S. regional strategy for Afghanistan and South Asia.<sup>16</sup> The new strategy seeks a political outcome in Afghanistan that preserves U.S. vital interests, which include protecting the U.S. homeland, citizens, and interests overseas from threats originating in South Asia.<sup>17</sup> According to the DoD, the U.S. operational approach to a negotiated peace settlement is to bring the Taliban to the bargaining table and to provide strong incentives to engage in meaningful negotiations with the U.S. and Afghan governments.<sup>18</sup>



Figure 1.

**Train, Advise, and Assist Commands (TAACs) and Task Forces (TFs)**



U.S. military forces in Afghanistan carry out two complementary missions under OFS: 1) conducting counterterrorism operations against al Qaeda, ISIS-K, and their affiliates in Afghanistan; and 2) participating in the NATO-led Resolute Support Mission under which the U.S. military trains, advises, and assists Afghan security forces and the Afghan Ministries of Defense and Interior to build institutional capacity. In addition, under OFS authorities, the United States provides combat enablers, such as air support and intelligence, surveillance, and reconnaissance capabilities, to Afghan security forces fighting the Taliban and terrorist organizations.<sup>19</sup>

Alongside U.S. partner agencies, the DoS works in Afghanistan to maintain the U.S.-Afghan bilateral relationship, as defined by two strategic documents: 1) the Enduring Strategic Partnership Agreement, signed in May 2012, which outlines political and economic commitments, and 2) the Bilateral Security Agreement, signed in September 2014, which describes mutual security arrangements.<sup>20</sup> In addition, specific DoS programs seek to promote good governance in Afghanistan; for example, the DoS has worked closely with the Afghan government to establish the Anti-Corruption Justice Center, a special counter-corruption court.<sup>21</sup>

In addition, the DoS and USAID are implementing programs that seek to build Afghan government capabilities and promote economic self-sufficiency. According to the DoS, its goal remains to help the Afghan government assume increased responsibility for the security and welfare of its people.<sup>22</sup> USAID’s democracy and governance programs seek to support

the establishment of a broadly accepted national government that promotes national unity and effectively serves the needs of the Afghan people. USAID also helps develop the capacity of key Afghan institutions, including the Independent Election Commission, the National Assembly, the Supreme Court, and specific ministries and institutions of the executive branch, such as the Independent Directorate for Local Governance and the Civil Service Commission. USAID also provides training to Afghan civil society organizations to advocate for community-led reforms.<sup>23</sup>

In addition to activities supporting economic development, civil society, and governance, USAID and the DoS provide health and basic livelihood support to internally displaced persons, returning refugees, other conflict-affected populations, and populations affected by drought or other natural disasters in Afghanistan.<sup>24</sup>

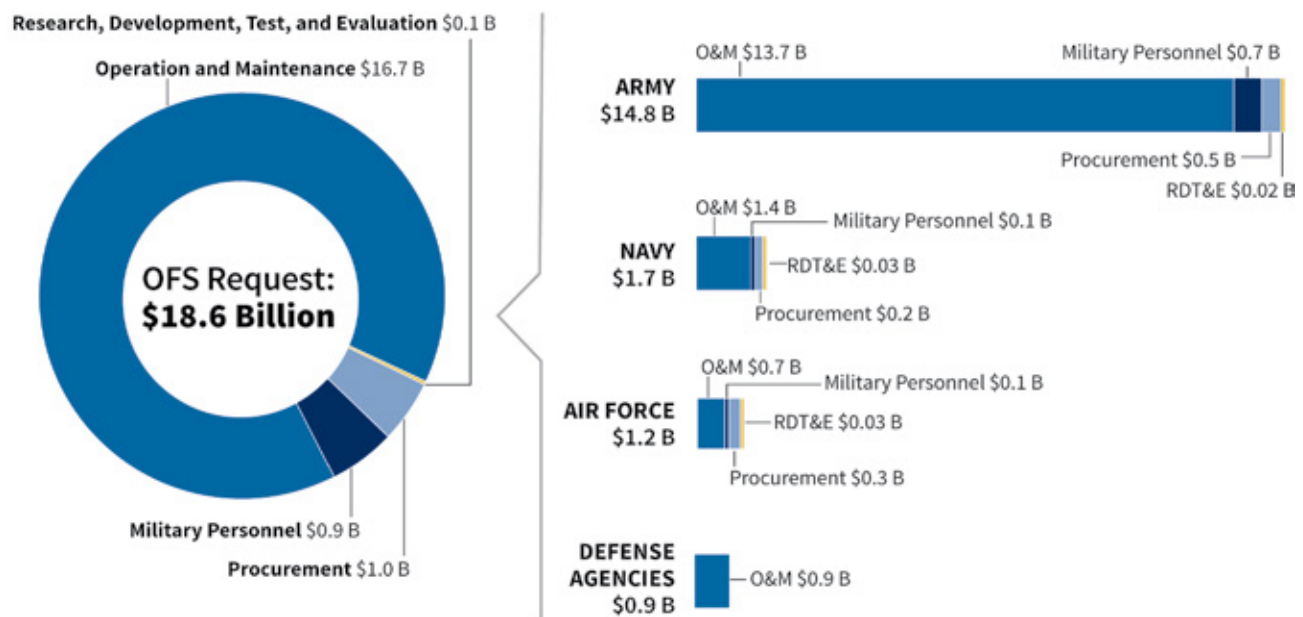
## U.S. FUNDING FOR PROGRAMS IN AFGHANISTAN

### DOD FUNDING FOR OFS

The DoD budget request for FY 2020 includes \$18.6 billion for OFS. This request supports the NATO Resolute Support mission and U.S. counterterrorism operations.<sup>25</sup> OFS funding also encompasses support for stability and counterterrorism activities in the Horn of Africa and the Philippines, as well as detainee operations on U.S. Naval Station Guantanamo Bay, Cuba.<sup>26</sup>

Figure 2.

**FY 2020 OFS Request by Appropriation: DoD and Its Departments**



**Note:** Numbers may not add due to rounding  
**Source:** DoD Comptroller, response to DoD OIG request for information, 4/10/2019.

**Military Personnel (\$0.9 B)**

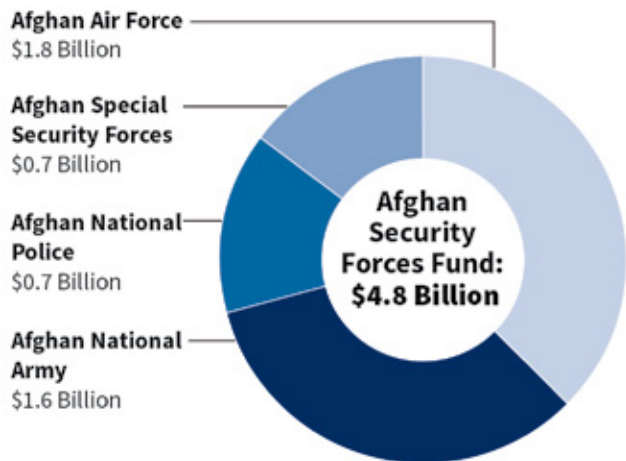
These funds are for active and reserve component requirements. For the active component, this includes incremental deployment pay associated with military personnel deployed in support of OFS. Additionally, for activated reservists, this funding includes pay and allowances for deployed military personnel, as well as those remaining in the United States supporting combat operations in theater.<sup>27</sup>

**Operation and Maintenance (\$16.7 B)**

These funds are for a range of costs for the Military Services and defense agencies, including operations, fuel, spare parts, maintenance, communications, intelligence support, transportation costs, retrograde, reset, and civilian personnel costs in support of OFS. This category also includes Coalition Support Funds, which reimburse key cooperating nations for support to U.S. military operations. Additionally, this category includes the Afghan Security Forces Fund.

Figure 3.

**Afghan Security Forces Fund**



Source: DoD, "Justification for FY 2020 Overseas Contingency Operations Afghanistan Security Forces Fund," 3/2019.

• **Afghan Security Forces Fund (\$4.8 B)**

This fund is for the procurement, sustainment, operations, and training required to support the Afghan security forces. The request includes funds for the Afghan National Army and Afghan National Police. Additionally, this fund supports the Afghan Air Force’s increase in pilots, aircrew, and the introduction of U.S.-manufactured aircraft. Finally, this fund supports the growth of the Afghan Special Security Forces.<sup>28</sup>

**Procurement (\$1.0 B)**

These funds are for the procurement of unmanned aerial systems (UAS), engineering equipment, vehicles, counter-improvised explosive device (counter-IED) systems, and other equipment. This request also funds the procurement of bombs, missiles, and other munitions.

**Research, Development, Test, and Evaluation (RDT&E) (\$0.1 B)**

These funds are for the research, development, test, and evaluation of programs, including UAS and counter-IED systems.

**DOS AND USAID FUNDING FOR AFGHANISTAN**

The DoS and USAID budget request for FY 2020 contained \$1.4 billion for programs in Afghanistan. The request focused on diplomatic engagement to support the Afghan government’s pursuit of broad political, economic, and security reforms to stabilize the environment and provide a foundation for peace. U.S. diplomatic efforts also focus on keeping international donors and regional stakeholders engaged in Afghanistan’s future.<sup>29</sup>

**Worldwide Security Protection and Ongoing Operations (\$724.6 M)**

These funds support ongoing Diplomatic Security programs in Afghanistan. The programs include international cooperative administrative support services costs, diplomatic couriers,

static/local guards, Embassy Air overseas support costs, premium pay, temporary duty-related costs, armored vehicle replacements, training, and physical and technical security.<sup>30</sup>

**Diplomatic and Consular Programs (\$103.2 M)**

These funds support civilians engaged in capacity building, stabilization, and development deemed essential to U.S. strategy in Afghanistan.<sup>31</sup>

**Economic Support and Development Fund (\$400.0 M)**

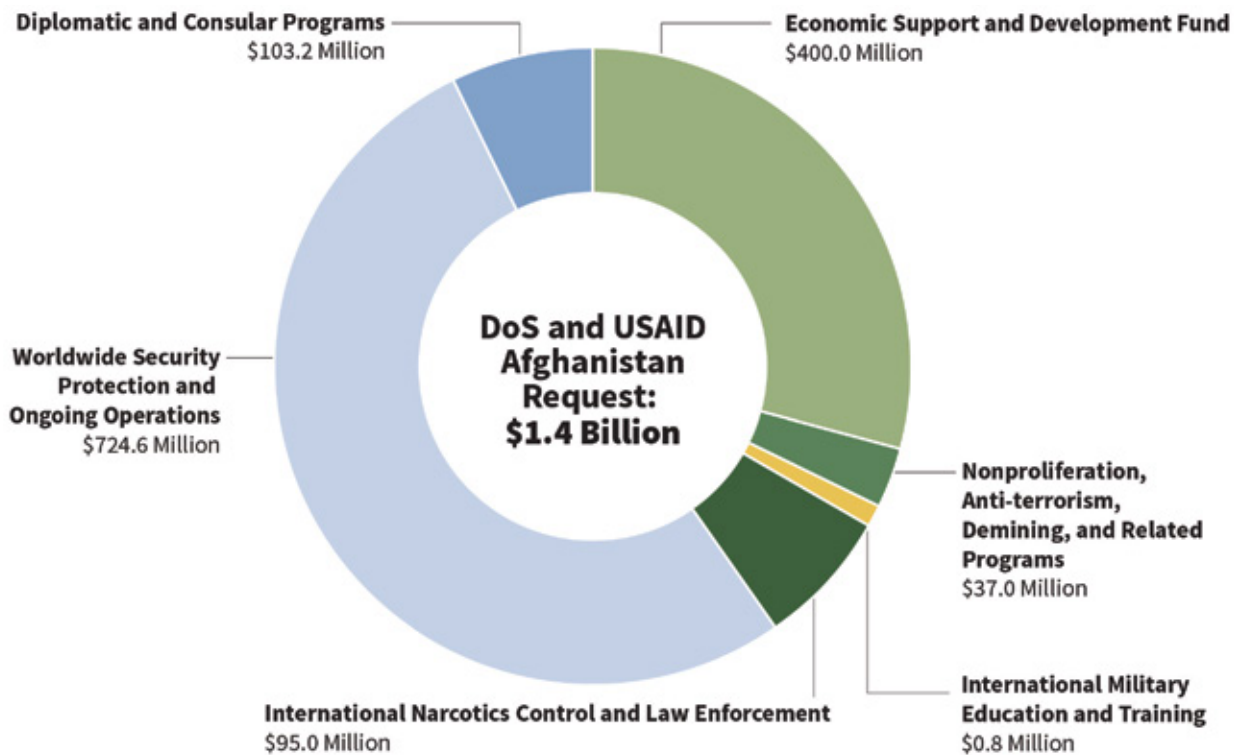
These funds support programs essential to implementing the South Asia strategy. The programs are focused on accelerating private sector-driven and export-led economic growth, including in agriculture; building on gains in health, education, and women’s empowerment; and increasing the government’s accountability to its citizens.<sup>32</sup>

**Nonproliferation, Anti-Terrorism, Demining, and Related Programs (\$37.0 M)**

These funds are used to build Afghan civilian security capacity in counterterrorism and crisis response. Additional funds will provide for enhanced border security through targeted regulatory training; licensing and enforcement training; regional cross-border collaboration; and equipment donations and repair. These funds also support humanitarian demining, conventional weapons and munitions destruction, and mine-risk education and related activities.<sup>33</sup>

Figure 4.

**FY 2020 DoS, Foreign Operations, and Related Programs Budget Request-Afghanistan (includes USAID)**



Sources: DoS, "FY 2020 Congressional Budget Justification-Appendix 1: Department of State Diplomatic Engagement," 3/11/2019; DoS, "FY 2020 Congressional Budget Justification-Foreign Operations, Appendix 2," 3/11/2019.

**International Military Education and Training (\$0.8 M)**

These funds support programs designed to provide security skills and expertise and to instill basic democratic values—including the protection of internationally recognized human rights—in the Afghan security forces. The programs support training of officers and non-commissioned officers from within the Afghan Ministry of Defense and National Directorate of Security through courses offered by the DoD.<sup>34</sup>

**International Narcotics Control and Law Enforcement (\$95.0 M)**

These funds support counternarcotics programming to improve the functioning of Afghan judicial systems and law enforcement units working to address the illegal trade of narcotics and associated money laundering and corruption.<sup>35</sup>

**UN Assistance Mission in Afghanistan**

The United States shares the cost of the UN Assistance Mission in Afghanistan, which uses financial contributions and the expertise of member nations to combat violent extremism; promote human rights; and forge solutions to the global threats related to armed conflict, hunger, poverty, and disease.<sup>36</sup>

**Additional Humanitarian Assistance Activities**

The DoS and USAID request funds to address worldwide crises affecting U.S. national security interests. For FY 2020, the DoS and USAID requested \$6.0 billion for a new International Humanitarian Assistance Account and \$365.1 million for Migration and Refugee Assistance for use worldwide. This request eliminates funding for the previous International Disaster Assistance and Public Law 480 Title II/Food for Peace program in favor of the new International Disaster Assistance account.<sup>37</sup>

## STRATEGIC OVERSIGHT AREAS

This oversight plan organizes Afghanistan-related oversight projects into three strategic oversight areas (SOAs). The oversight projects associated with the SOAs include both OFS-related activities and non-OFS U.S. Government programs and activities in Afghanistan. The SOAs are:

1. Military Operations and Security Cooperation
2. Governance, Humanitarian Assistance, Development, and Reconstruction
3. Support to Mission

Each of the following SOA discussions presents examples of oversight projects planned or ongoing for FY 2020. For a complete list of planned FY 2020 Afghanistan-related oversight projects, refer to the project tables at the end of this plan.

### SOA 1. MILITARY OPERATIONS AND SECURITY COOPERATION

During his confirmation hearing in December 2018, the Commander of U.S. Central Command (USCENTCOM), General Kenneth McKenzie, stated that the primary U.S. mission in Afghanistan is “to prevent terrorist groups from planning and executing attacks against the U.S. homeland, U.S. citizens, and our interests and allies abroad.”<sup>38</sup> The DoD’s counterterrorism mission against al Qaeda, ISIS-K, and their associates in Afghanistan supports this mission.<sup>39</sup>

The DoD mission to train, advise, and assist the Afghan security forces complements the counterterrorism mission. In February 2019, a former USCENTCOM commander, General Joseph Votel, stated that the DoD had applied a “by, with, and through” approach to working with the Afghan security forces.<sup>40</sup> The DoD has undertaken several initiatives as part of this approach. For example, the DoD has employed Security Force Assistance Brigades to provide tailored support to the Afghan security forces to build partner capacity.<sup>41</sup> According to the DoD, approximately 14,000 U.S. troops were serving in Afghanistan to accomplish the counterterrorism and NATO train, advise, and assist missions, as of July 2019.<sup>42</sup>

The DoD supports the Afghan security forces, including the Afghan National Army, Afghan National Police, Afghan Air Force, and Afghan Special Security Forces. In August 2019, the DoD OIG issued a report on the air-ground integration of the Afghan Air Force and Afghan National Army. Specifically, the DoD OIG determined that the U.S. and Coalition efforts to train, advise, assist, and equip Afghan tactical air coordinators, air liaison officers, and air targeting officers did not fully meet operational objectives to provide air-ground integration to Afghan ground forces with minimal casualties and fratricide.<sup>43</sup>

To build the Afghan security forces’ capacity, the DoD requested \$4.8 billion for the Afghan Security Forces Fund (ASFF) for FY 2020. One of the largest portions of this funding (14 percent of total ASFF) pays Afghan security forces’ salaries.<sup>44</sup> In August 2019, the DoD OIG issued an audit report on the implementation of the Afghan Personnel and Pay System used to process salary payments. The DoD OIG determined that the DoD had not validated the accuracy of the Afghan Ministries of Defense and Interior’s personnel records in the Afghan Personnel and Pay System.<sup>45</sup>

A CH-47 Chinook helicopter prepares for take off at Bagram Air Field. (DoD photo)



According to the DoD, the Afghan Ministries of Defense and Interior struggle with consistent and accurate equipment reporting.<sup>46</sup> In 2010, the DoD provided the Afghan Ministries of Defense and Interior with an internet-based property accountability system called the Core Inventory Management System (Core-IMS), which is designed to enhance transparency and accountability for U.S.-funded equipment.<sup>47</sup> The DoD OIG is auditing the DoD's implementation of Core-IMS to determine whether the system improved accountability for weapons and vehicles.

### **Selected FY 2020 Oversight Projects**

The DoD OIG is currently auditing the National Maintenance Strategy contract that provides for ground equipment maintenance and training of Afghan personnel and mandates the gradual transfer of maintenance responsibilities over time.<sup>48</sup> The objective of the audit is to determine whether the DoD effectively developed the requirements for the contract. As a follow-up to the current audit, in FY 2020, the DoD OIG plans to audit the contract to determine whether the contractor provided the required training, maintenance, and supply chain management support services to the Afghan security forces.

The Afghan National Army–Territorial Force (ANA-TF) is a new component of the Afghan security forces. According to the DoD, the ANA-TF conducts operations to secure local populations, create and maintain space and time for the Afghan National Police to reorient from its prior focus on threats to one of traditional police work, and conducts limited offensive operations in conjunction with strike forces.<sup>49</sup> In FY 2020, SIGAR plans to audit the ANA-TF to determine whether U.S. Forces-Afghanistan (USFOR-A) evaluated and implemented the program in accordance with guidance; the ANA-TF is being recruited, mobilized, and performing according to Afghan government requirements; and the ANA-TF program met cost expectations.

Additionally, the Government Accountability Office is auditing the advise and assist mission in Afghanistan to determine the extent to which the DoD has defined advisor team missions and objectives; the extent to which advisors were trained for their specific missions in Afghanistan; the ability of the Army's Security Force Assistance Brigade to meet current and future advisor requirements in Afghanistan; and what adjustments, if any, the DoD is making to the manning, training, and equipping of the second and third Security Force Assistance Brigades.

## **SOA 2. GOVERNANCE, HUMANITARIAN ASSISTANCE, DEVELOPMENT, AND RECONSTRUCTION**

According to the DoS, the U.S. Government supports a range of assistance programs in Afghanistan intended to mitigate social and economic conditions that have created an environment where terrorists and violent extremist organizations could thrive. The U.S. Government's 2018 Integrated Country Strategy for Afghanistan lists four goals: 1) achieving peace and stability; 2) helping the Afghan government become more stable, democratic, and accountable; 3) preventing the recurrence of terrorist threats, while also strengthening law enforcement; and 4) supporting economic development based on private sector-led exports and job creation, with concurrent social gains in education, health, and women's empowerment.



To further these goals, USAID and the DoS implement programs that seek to support economic development, civil society, and good governance. For example, USAID supports the Afghan Independent Election Commission in conducting Afghanistan's elections. According to the DoS Bureau of International Narcotics and Law Enforcement Affairs, the DoS supports governance and rule of law with its assistance to the Anti-Corruption Justice Center, a special court designed to conduct high-level corruption trials.<sup>50</sup>

According to USAID, over the past decade the U.S. Government has invested more than \$100 million in the American University of Afghanistan to support higher education in Afghanistan. In July 2018, USAID OIG, in a joint effort with SIGAR, identified widespread mismanagement at the university, including failure to comply with accounting, timekeeping, and recordkeeping standards as well as issues surrounding key personnel, conflicts of interest, and governance of its board.<sup>51</sup> In March 2019, USAID executed a comprehensive administrative agreement with the university in which the university acknowledged the need to make improvements in the areas identified by SIGAR and USAID OIG, and agreed to stringent oversight measures related to its financial management, compliance with award terms, and governance structure.<sup>52</sup>

In addition to activities supporting economic development, civil society, and governance, the U.S. Government provides humanitarian assistance to Afghans in need due to conflict and natural disasters. The DoS and USAID provide health and basic livelihood support to internally displaced persons, returning refugees, other conflict-affected populations, and populations affected by drought or other natural disasters. According to the United Nations, 6.3 million Afghans are in need of humanitarian assistance as of December 2018. To help meet this need, the United States has provided approximately \$204 million in assistance in FY 2019, as of August 2019.<sup>53</sup>

**An advisor from the 2nd Security Force Assistance Brigade provides guidance during their 2019 deployment to Afghanistan. (DoD photo)**



USAID uses a multi-tiered monitoring approach to collect and verify information on agency projects in Afghanistan.<sup>54</sup> USAID OIG is conducting a follow-up audit of the USAID Multi-Tiered Monitoring Strategy for Afghanistan to determine the extent to which the agency has used this strategy to manage programs and serve as the basis for informed decision making by USAID leadership.

The United States and the NATO Resolute Support mission continue to develop policies and refine processes to address the challenge of integrating women into the Afghan security forces.<sup>55</sup> In July 2019, SIGAR issued a report on the Afghan National Police women's compound at the Jalalabad Regional Training Center and determined that the construction of the compound generally met contract requirements. However, fire-related deficiencies posed safety hazards, and the facility has rarely been used.<sup>56</sup>

### **Selected FY 2020 Oversight Projects**

In 2011, the U.S. Government instituted the National Action Plan on Women, Peace, and Security to empower women as equal partners in preventing conflict and building peace in countries threatened and affected by war, violence, and insecurity.<sup>57</sup> In FY 2020, the DoS OIG plans to audit the DoS implementation of this plan.

Considering the high level of reported corruption in Afghanistan and the importance of risk management and mitigation coupled with plans to drawdown staff and programming, USAID OIG plans to audit the USAID's risk management process and project prioritization in Afghanistan. Additionally, USAID OIG plans to audit USAID's compliance with the Paul Simon Water for the World Act of 2014. The objective of the audit is to assess whether USAID's selection of high-priority countries complied with the requirements and intent of the act.

In FY 2020, SIGAR plans to conduct multiple inspections of infrastructure projects, including the electrical infrastructure at the ANA American Enterprise Institute. The objective of the inspection is to determine whether the construction was completed in accordance with contract requirements and technical specifications, and the facility is being used and properly maintained.

## **SOA 3. SUPPORT TO MISSION**

This SOA includes the DoD, DoS, and USAID OIGs' oversight of U.S. Government administrative, logistical, and management efforts that enable military operations and non-military programs. For example, U.S. warfighters, diplomats, and aid workers, who live and work on installations in Afghanistan, require support in facilities, logistics, and other sustainment. The U.S. Government generally contracts with the private sector for these requirements, and the Lead IG agencies have found these contracts are vulnerable to fraud, waste, and abuse.<sup>58</sup> Moreover, the DoD and DoS OIGs continue to inspect and audit U.S. military bases and Embassy Kabul to ensure that these installations meet security requirements and occupational safety and health standards.

In April 2019, the DoD OIG issued an audit report on whether the Army provided adequate oversight of the National Afghan Trucking Services (NAT 3.0) contracts. These contracts, valued at \$41.3 million, provide for the ground transportation of U.S. supplies throughout Afghanistan. The DoD OIG determined that the Army does not have assurance that the NAT 3.0 contractors' services complied with contract requirements for the delivery of supplies.<sup>59</sup>

The DoS OIG has continued to focus on oversight of major construction projects at Embassy Kabul. In July 2019, the DoS OIG reported on its evaluation of the Bureau of Diplomatic Security's abandoned efforts to construct a new facility and relocate its Kabul Embassy Security Force from Camp Sullivan to a more secure location at Camp Eggers, near the presidential palace in Kabul. Camp Eggers was nearly two miles closer to the embassy than Camp Sullivan, and the move would eliminate the need for daily high-risk convoy movements. In January 2017, nearly 10 months after the originally projected completion date, the DoS terminated the project with only about 10 percent of the construction completed. The DoS OIG's evaluation concluded that the expenditure of \$103.2 million had resulted in no discernible benefit to the DoS. The Office of the Undersecretary for Management accepted one of three DoS OIG recommendations and agreed to "consult with the necessary parties to determine whether the decision to expend the amount cited was necessary or reasonable."<sup>60</sup>

In June 2019, the DoS OIG issued a management assistance report to alert the DoS of records management weaknesses that the DoS OIG had discovered during its ongoing audit of security-related construction projects at Embassy Kabul.<sup>61</sup> The DoS OIG determined that important commissioning documentation for newly constructed buildings was not being properly created, maintained, or preserved by the Bureau of Overseas Buildings Operations. The DoS OIG's six recommendations were designed to improve procedures Department-wide.<sup>62</sup>

Another management assistance report, issued in April 2019, reported DoS OIG's discovery that in 2017 and 2018, without consulting the Office of Procurement Executive, Embassy Kabul had improperly renewed an exemption from competitive bidding rules, known as a "Justification for Other Than Full and Open Competition," limiting competition for construction contracts.<sup>63</sup> Following the DoS OIG's report, the Office of Procurement Executive issued a cease and desist order to Embassy Kabul, ending the use of the waiver.<sup>64</sup>

In the past, USAID OIG has reported on persistent weaknesses in planning, monitoring, and evaluation of USAID contracts and grants, especially in non-permissive environments such as Afghanistan. Given USAID's reliance on contracts and grants to fund organizations to implement its programs worldwide—approximately \$17.6 billion annually—effective awards management is key to ensuring that implementers achieve program objectives. USAID OIG is conducting an audit of USAID's award management process. The objectives of the audit are to determine the extent to which implementers delivered award results as initially intended and assess USAID's award management process.

Additionally, USAID OIG and SIGAR issue financial audit reports of USAID contract and grant awards for Afghanistan associated with locally incurred costs. These audits are conducted by contracted, independently certified public accounting firms.

## **Selected FY 2020 Oversight Projects**

The DoD awards contracts to private helicopter transportation companies to provide transportation of personnel and cargo between U.S. bases. The DoD OIG plans to audit the Afghanistan Air Theater Movement contracts, valued at \$526 million over 5 years, to determine whether U.S. Transportation Command performed adequate oversight of air theater movement services contracts in Afghanistan to ensure the contractor's performance complied with contract requirements, such as aircraft provision, operational readiness, and reporting requirements.

In FY 2020, the DoS OIG plans to continue its focus on oversight of major construction projects at Embassy Kabul with an audit to determine whether the Bureau of Overseas Buildings Operations and other DoS stakeholders managed the construction of physical security features at U.S. Embassy Kabul's newly constructed facilities in accordance with industry standards and contract requirements.

USAID OIG is planning an audit of USAID's award terminations. Almost all of USAID projects are implemented through awards, including in Afghanistan, and this audit seeks to identify how often USAID is cancelling awards for convenience rather than default. The audit will assess the prevalence of cancellations, cost implications, and identify opportunities to strengthen the accountability of USAID and its implementers.

## **CRIMINAL INVESTIGATIONS**

In addition to the Fraud and Corruption Investigative Working Group, the Lead IG agencies coordinate investigations in Afghanistan with the Investigations Directorate of SIGAR through the International Contract and Corruption Task Force. SIGAR criminal investigators are stationed in Afghanistan and the United States, and their investigations involve both OFS and other operations in Afghanistan.

### **Outreach Efforts**

Each of the Lead IG investigative components and the military investigative organizations conduct fraud awareness briefings to educate individuals on how to identify indicators of fraud in Afghanistan. These briefings promote fraud awareness, help develop relationships, and uncover information about potential fraud and corruption in U.S. Government programs. Additionally, these agencies and SIGAR use social media to educate the public about their missions to combat corruption, fraud, waste, and abuse in Afghanistan.

## **HOTLINE ACTIVITY**

Similar to the Lead IG agencies, SIGAR maintains its own hotline to receive complaints and contacts specific to its own agency. Lead IG agencies and SIGAR hotline representatives follow their agency protocols to process any complaints and refer them to the responsible organization for review, investigation, or informational purposes.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Freedom's Sentinel

#### AAA Total Projects: 1

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0232</b>	A-2018-ALC-0187.000	3	AF	Aug - 2018	Sep - 2019

##### Reach-Back Contracting Support

To determine whether the Army has an effective plan, procedures, and organizational structure in place to directly provide contracting support during contingency/expeditionary operations.

#### AFAA Total Projects: 1

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0230</b>	F2019-L10000-0084.000	3	AE, AF, KW, QA	Jan - 2019	Dec - 2019

##### U.S. Air Force Office of Special Investigations Emergency and Extraordinary Expense Funds

To determine whether U.S. Air Force Office of Special Investigations officials effectively managed and accounted for Emergency and Extraordinary Expense Funds at deployed locations.

#### DoD OIG Total Projects: 19

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0179</b>	TBD	3	AF	Sep - 2019	Apr - 2020

##### Audit of the Department of Defense Military Payroll for Combat Zone Entitlements

To determine whether the DoD, military services, and the Defense Finance and Accounting Service accurately calculated Hostile Fire Pay/Imminent Danger Pay, Family Separation Allowance, and Combat Zone Tax Exclusion for combat zone deployments.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0183</b>	D2018-D000RG-0170	3	AF	Jun - 2018	Sep - 2019

##### Audit of the National Maintenance Strategy Contract in Afghanistan

To determine whether the DoD effectively developed the requirements for the National Maintenance Strategy contract.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0223</b>	D2018-D000PT-0202.000	3	AF	Sep - 2018	Nov - 2019

##### Evaluation of the V-22 Engine Air Particle Separator

To determine whether the V-22 Joint Program Office developed an Engine Air Particle Separator to protect the V-22 engine in a desert environment.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0235</b>	TBD	1	AF	Oct - 2019	Jun - 2020

##### Evaluation of Tactical Signals Intelligence Processing

To determine if Theater Support Activity's tactical Signals Intelligence Processing Exploitation and Dissemination support is sufficient to satisfy OIR/OFS priority intelligence requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0258</b>	D2019-DISPA5-0015.000	1	AF	Jan - 2019	Nov - 2019

**Evaluation of OFS Force Protection Screening and Biometric Vetting Operations**

To determine whether U.S. Forces-Afghanistan has effective procedures for conducting force protection counter-intelligence screening, biometrics, and vetting operations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0264</b>	D2019-DISPA5-0101.000	1	AF	Jan - 2019	Oct - 2019

**Evaluation of Military Services Counterintelligence Workforce Capability Development**

To determine whether the military services are providing enough credentialed counterintelligence personnel to meet overseas contingency operations requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0265</b>	D2019-D000RH-0082.000	3	AF	Jan - 2019	Oct - 2019

**Contracting Command-Afghanistan’s Policies and Procedures for Contingency Contracting Risks**

To determine whether Army Contracting Command-Afghanistan’s award and administration of contracts mitigate contingency contracting risks, such as non-performance and improper payments, specific to Afghanistan.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0271</b>	D2019-DISPA2-0051.000	1	AF	Feb - 2019	Nov - 2019

**Evaluation of U.S. Central Command Kinetic Targeting Processes and Reporting Procedures**

To evaluate U.S. Central Command’s target development and prosecution processes, as well as post-strike collateral damage and civilian casualty assessment activities.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0274</b>	D2019-D000RJ-0175.000	1	AF	Jun - 2019	Feb - 2020

**Audit of the Core Inventory Management System Implementation**

To determine whether the DoD’s implementation of the Core Inventory Management System improved weapons and vehicle accountability.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0275</b>	D2019-D000RJ-0179.000	3	AF	Jul - 2019	Mar - 2020

**Audit of Management of Pharmaceutical Inventories in Support of Overseas Contingency Operations**

To determine whether the military services properly stored, tracked, and safeguarded pharmaceuticals at their overseas locations supporting overseas contingency operations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0277</b>	D2019-DEV0PD-0192.000	1	AF	Aug - 2019	Mar - 2020

**Evaluation of Countering Improvised Explosive Devices**

To evaluate the process to counter improvised explosive devices by using tactical jammers.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0280</b>	TBD	3	CONUS	Jul - 2020	Mar - 2021

**Audit of Entitlements and Allowances for Processing for Military Service Reserve Deployments**

To determine whether the deployment process resulted in accurate and timely entitlements and allowances for deployed members of the military service Reserves.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Freedom's Sentinel

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0281</b>	TBD	3	AF	Jul - 2020	Mar - 2021

#### **Audit of the U.S. Air Force's Contract for Maintenance of the RQ-4 Global Hawk**

To determine whether the U.S. Air Force monitored the RQ-4 Global Hawk maintenance contract to ensure the contractor provided proper maintenance.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0283</b>	TBD	3	AF	Jan - 2020	Sep - 2020

#### **Audit of Afghanistan Air Theater Movement Contracts**

To determine whether U.S. Transportation Command performed adequate oversight of air theater movement services contracts in Afghanistan to ensure contractor's performance complied with contract requirements, such as aircraft provision, operational readiness, and reporting requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0284</b>	TBD	3	CONUS	Apr - 2020	Dec - 2020

#### **Audit of Depot-Level Maintenance for U.S. Military Heavy Lift Helicopters**

To determine whether the depot-level maintenance for U.S. military heavy lift helicopters enables the fleet to maintain required aircraft availability and readiness rates.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0285</b>	TBD	3	AF	Jan - 2020	Sep - 2020

#### **Audit of National Maintenance Strategy-Ground Vehicle Systems Contract Oversight**

To determine whether Army Contracting Command monitored contractor performance for the National Maintenance Strategy-Ground Vehicle Systems contract to ensure the contractor provided training, maintenance, and supply chain management support services to the Afghan National Defense and Security Forces.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0298</b>	TBD	3	KW, QA, AF	Jul - 2020	Apr - 2021

#### **Audit of the U.S. Army Central Command's Modernized Enduring Equipment Set in the U.S. Central Command Area of Responsibility**

To determine whether the Army's implementation of the modernized enduring equipment sets in the U.S. Central Command area of responsibility is meeting mission goals.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0382</b>	TBD	1	AF	Sep - 2019	Sep - 2020

#### **Evaluation of DoD Counter Threat Finance Activities in Support of U.S. Indo-Pacific Command, U.S. Africa Command, U.S. Central Command, and U.S. European Command Priorities**

To determine whether U.S. Indo-Pacific Command, U.S. Africa Command, U.S. Central Command, and U.S. European Command have established the capabilities to conduct Counter Threat Finance; to deny, disrupt, or defeat and degrade adversaries' ability to use global financial networks.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0383</b>	TBD	3	AF	Jan - 2020	Sep - 2020

**Evaluation of U.S. Special Operations Command Joint Military Information Support Operations Web Operations Center**

To determine whether U.S. Special Operations Command’s Joint Military Information Support Operations Web Operations Center provides U.S. combatant commanders the increased capability to conduct Internet-based information operations globally.

**DoS OIG Total Projects: 13**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0151</b>	18AUD038.00	3	AF	Jan - 2018	Sep - 2019

**Audit of Physical Security Construction in Kabul, Afghanistan**

To determine whether the Bureau of Overseas Buildings Operations and other DoS stakeholders managed the construction of physical security features at U.S. Embassy Kabul’s newly constructed facilities to ensure that they met industry standards and contract requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0152</b>	19AUD037	2	AF	Feb - 2019	Sep - 2019

**Audit of Cost Management and Recovery Efforts of Embassy Air in Afghanistan and Iraq**

To determine whether the fees collected by the Aviation Working Capital Fund cost center were sufficient to cover all costs required to sustain DoS air operations in Iraq and Afghanistan.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0286</b>	19AUD078	2	AF	Oct - 2019	Jun - 2020

**Audit of the Staffing Review Processes for U.S. Mission Iraq and U.S. Mission Afghanistan**

To determine whether the DoS used established procedures, guidance, and best practices in its approach to adjust the size and composition of Missions Afghanistan and Iraq, and has aligned resources invested at these Missions with U.S. priorities.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0287</b>	TBD	2	AF	Oct - 2019	Jun - 2020

**Audit of DoS Management of Awards to International Organizations**

Contact DoS OIG for more information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0288</b>	TBD	3	AF	Oct - 2019	Jun - 2020

**Audit of Food Service Support under the Afghanistan Life Support Services Contract**

Contact DoS OIG for more information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0289</b>	TBD	2	AF	Oct - 2019	Jun - 2020

**Audit of DoS Implementation of National Action Plan on Women, Peace, and Security**

Contact DoS OIG for more information.

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### Operation Freedom's Sentinel

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REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0290</b>	TBD	2	AF	Sep - 2019	May - 2020

#### Inspection of United States Mission to the United Nations and Other International Organizations in Geneva

To evaluate the programs and operations of the U.S. Mission to the United Nations and other international organizations in Geneva.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0291</b>	TBD	1, 2	AF	Sep - 2019	May - 2020

#### Inspection of the Bureau of Counterterrorism and Countering Violent Extremism

To evaluate the programs and operations of the Bureau of Counterterrorism and Countering Violent Extremism.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0292</b>	TBD	1, 3	AF	Sep - 2019	May - 2020

#### Inspection of the Bureau of Diplomatic Security, Office of Antiterrorism Assistance

To evaluate the programs and operations of the Bureau of Diplomatic Security, Office of Antiterrorism Assistance.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0295</b>	TBD	3	AF	Oct - 2019	Jun - 2020

#### Audit of DoS Post Security Program Reviews

Contact DoS OIG for more information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0297</b>	TBD	3	AF	Oct - 2020	Jun - 2021

#### Audit of the Special Immigrant Visa Program

Contact DoS OIG for more information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0379</b>	TBD	3	AF	Aug - 2019	May - 2020

#### Review of Delays Encountered Constructing the New Embassy Compound in Ashgabat, Turkmenistan (Previously Reported as AFG 0471)

To examine the 1) genesis of the delays encountered in constructing the New Embassy Compound in Ashgabat, Turkmenistan; 2) status of efforts to resolve them; and 3) cost and impact of the delays to the DoS.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0380</b>	19AUD047	2	AF	Jun - 2019	Apr - 2020

#### Audit of Global Engagement Center's Execution of its Mandate to Coordinate Federal Government Efforts to Counter Disinformation and Propaganda Designed to Undermine the United States (Previously Reported as AFG 0441)

To determine whether the Global Engagement Center has demonstrated progress toward achieving its statutory mission of leading, synchronizing, and coordinating U.S. Government efforts to counter foreign-state and non-state actors' propaganda and misinformation.



**GAO** **Total Projects: 2**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0224</b>	102793	1	AF	Jul - 2018	Oct - 2019

**Review of Afghanistan Security Force Fund Training Contracts**

To review the DoD’s Afghanistan Security Force Fund (ASFF) training contracts to determine 1) what are the budgets, funding sources, and transactions for all ASFF training contracts during FY 2017-2019; and 2) to what extent does the DoD have processes and procedures to ensure that ASFF training contracts’ costs and pricing are reasonable, and contracts are executed in accordance with all applicable contracting laws, regulations, and trade agreements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0257</b>	103066	1	AF	Oct - 2018	Oct - 2019

**Advise & Assist Mission in Afghanistan**

To review 1) the extent to which the DoD, in conjunction with NATO, has defined advisor team missions, goals, and objectives; 2) the extent to which advisors were trained and equipped for their specific missions in Afghanistan; 3) the ability of the Army’s Security Force Assistance Brigade to meet current and future advisor requirements in Afghanistan and elsewhere; 4) what adjustments, if any, are being made to the manning, training and equipping, and deployment of the second and third SFABs; and 5) any other issues the Comptroller General determines appropriate with respect to the advise and assist mission in Afghanistan.

**SIGAR** **Total Projects: 33**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0036</b>	TBD	1	AF	TBD	TBD

**Review of Counternarcotics Police of Afghanistan Specialized Units**

To audit the Counternarcotics Police of Afghanistan Specialized Units to 1) determine the extent to which the units are achieving their goals; 2) assess the oversight of salary payments made to personnel in the specialized units; and 3) assess the long-term sustainability of the specialized units.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0040</b>	TBD	1	AF	TBD	TBD

**Afghan Air Force Use and Maintenance of its PC-12s**

To review lessons learned for the Afghan Special Mission Wing’s use and maintenance of its fleet of PC-12s to assess 1) the extent to which the Wing can operate and maintain the PC-12s; and 2) the DoD’s efforts to ensure that the Wing can operate and maintain the PC-12s, including any contracts the DoD is funding or plans to fund to provide those services.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0087</b>	TBD	1	AF	TBD	TBD

**Afghan Air Force Use and Maintenance of its A-29 Fleet**

To determine 1) the DoD’s process for selecting the A-29 as a platform for the Afghan Air Force; 2) the extent to which the Afghan Air Force can operate and maintain the A-29, including the DoD’s measures for determining success; 3) the DoD’s efforts to ensure that the Afghan Air Force can operate and maintain the A-29s, including any contracts the DoD is funding or plans to fund to provide those services; and 4) the extent to which the Afghan Air Force will be able to sustain this fleet in the future.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Freedom's Sentinel

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0088</b>	TBD	1	AF	TBD	TBD

#### **Afghan Air Force Use and Maintenance of its MD-530 Fleet**

To determine 1) the DoD's process for selecting the MD-530 as a platform for the Afghan Air Force; 2) the extent to which the Afghan Air Force can operate and maintain the MD-530s, including the DoD's measures for determining success; 3) the DoD's efforts to ensure that the Afghan Air Force can operate and maintain the MD-530s, including any contracts the DoD is funding or plans to fund to provide those services; and 4) the extent to which the Afghan Air Force will be able to sustain this fleet in the future.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0167</b>	TBD	2	AF	Aug - 2019	Jun - 2020

#### **Combined Security Transition Command–Afghanistan's Efforts to Implement Conditionality through its Commitment Letters with the Ministries of Defense and Interior**

To 1) identify the conditions Combined Security Transition Command–Afghanistan has included in its commitment letters with the Ministries of Defense and Interior, and how these conditions have changed over time; 2) assess the extent to which the ministries met those conditions; and 3) assess the extent to which CSTC-A implemented the penalties described in the commitment letters when the ministries did not meet those conditions.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0170</b>	TBD	2	AF	TBD	TBD

#### **DoD's Gender Advising Programs for the Ministries of Defense and Interior**

To 1) identify the DoD's gender-related goals for the Ministries of Defense and Interior and determine how the DoD has incorporated these goals in its strategies, plans, and other directives related to its ministry advising efforts; 2) identify how the DoD measures the results of its gender-advising efforts and the extent to which these efforts have been met and are effective; and 3) identify what impediments, if any, may be prohibiting greater success in gender-related areas of improvement at the Ministries of Defense and Interior, and how the DoD is addressing those issues.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0171</b>	TBD	1	AF	TBD	TBD

#### **Procurement, Use, and Maintenance of Intelligence, Surveillance, and Reconnaissance for the Afghan National Defense and Security Forces**

To 1) describe the process(es) by which the DoD develops intelligence, surveillance, and reconnaissance for the Afghan National Defense and Security Forces; 2) assess the extent to which the DoD oversees these procurement processes; 3) assess the extent to which the DoD evaluates the performance of intelligence, surveillance, and reconnaissance once fielded and makes adjustments, if needed; and 4) review DoD plans for sustaining this equipment once fielded.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0175</b>	SIGAR-SP-176	3	AF	Jul - 2017	Oct - 2019

**Afghanistan Integrated Support Services–Technical Equipment Maintenance Program Contract Follow-Up–Vehicle Spare Part Cost**

To 1) determine Afghanistan Integrated Support Services requirements for the purchase of spare parts for vehicle maintenance under the Afghan National Army’s Technical Equipment Maintenance Program contract; 2) describe weaknesses in the contractor’s purchasing practices, and identify the steps taken to minimize the impact of spare part cost increases; 3) determine the costs of spare parts purchased by the contract and compare costs of those spare parts to spare parts purchased through the Foreign Military Sales system; and 4) assess additional costs paid by CSTC-A for Afghanistan Integrated Support Services maintenance practices.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0187</b>	SIGAR-I-050	2	AF	Nov - 2017	Aug - 2020

**Inspection of Construction and Utility Upgrades for the Afghan National Army Garrison at South Kabul International Airport**

To inspect the construction and utility upgrades at the garrison and determine whether 1) the construction and upgrades were completed in accordance with contract requirements and applicable construction standards; and 2) the facilities and utilities are being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0194</b>	SIGAR-134A	2	AF	Aug - 2019	Jul - 2020

**Department of Defense’s Construction of Infrastructure for Women in the Afghan National Defense and Security Forces**

To 1) Identify DoD projects to build infrastructure supporting women in the Afghan National Defense and Security Forces and determine how these projects were selected; 2) assess the extent to which the DoD measured the success of these projects; and 3) assess the extent to which facilities are being used for their intended purposes.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0213</b>	SIGAR-127A	1	AF	Aug - 2018	Jan - 2020

**Department of Defense’s Efforts to Train and Equip the Afghan National Army with ScanEagle Unmanned Aircraft Systems**

To assess the extent to which the DoD and its contractors 1) conducted the required oversight of the ScanEagle Unmanned Aircraft Systems contracts; 2) achieved their stated objectives and addressed implementation challenges; and 3) enabled the Afghan National Army to operate and sustain the ScanEagle Unmanned Aircraft Systems.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0219</b>	TBD	1	AF	TBD	TBD

**Audit of Afghan National Defense and Security Forces Pharmaceutical, Medical, and Surgical Materials (Class VIII)**

To assess the extent to which the DoD and the Afghan National Defense and Security Forces 1) developed and validated Afghan National Defense and Security Forces Class VIII needs; 2) provided needed Class VIII supplies in accordance with DoD and Afghan National Defense and Security Forces requirements; and 3) oversee the proper storage, maintenance, and usage of Class VIII supplies and equipment.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Freedom's Sentinel

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0221</b>	SIGAR-136A	3	AF	Aug - 2019	Aug - 2020

#### Department of Defense's End-Use Monitoring Efforts for Defense Articles Provided to the Afghanistan National Defense and Security Forces

To determine the extent to which DoD has, since FY 2017 1) implemented an end-use monitoring program in Afghanistan in accordance with applicable laws and regulations; 2) conducted required routine monitoring of end-use items and enhanced post-delivery monitoring of end-use items provided to the Afghan National Defense and Security Forces; and 3) investigated and reported potential end-use violations in Afghanistan.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0222</b>	TBD	1	AF	TBD	TBD

#### DoD Use of Funds Appropriated to Recruit and Retain Women in the Afghan National Defense and Security Forces

To determine 1) how much of the funding Congress appropriated to support women in the Afghan National Defense and Security Forces the DoD has spent and identify the efforts the department has implemented using this funding; 2) how the DoD selects which efforts to fund; and 3) how these efforts have promoted recruitment and retention of women in the Afghan National Defense and Security Forces.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0237</b>	SIGAR-I-058	2	AF	Apr - 2019	Dec - 2019

#### Inspection of the Afghan National Army's Northeastern Electrical Interconnect Power System in Pul-e-Khumri

To assess whether 1) construction was completed in accordance with contract requirements and applicable construction standards; and 2) the power system is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0239</b>	SIGAR-I-056	2	AF	Oct - 2019	Oct - 2019

#### Inspection of the Women's Compound at the Afghan National Police Regional Training Center in Herat

To assess whether 1) construction was completed in accordance with contract requirements and applicable construction standards; and 2) the facilities are being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0240</b>	SIGAR-I-059	2	AF	Nov - 2018	Nov - 2019

#### Inspection of the Ministry of Commerce and Industries' New Administrative Building in Kunduz

To assess whether 1) the work was completed in accordance with contract requirements and applicable construction standards; and 2) the system is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0242</b>	SIGAR-I-062	2	AF	Jan - 2020	Jan - 2020

#### Inspection of the Afghan National Army and Afghan National Police Northern Electrical Interconnect Expansion Project in Kunduz

To determine the extent to which 1) the design and construction was completed in accordance with contract requirements and applicable construction standards; and 2) the resulting product is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0243</b>	TBD	2	AF	TBD	TBD

**Inspection of Women’s Participation Program–Afghan National Police Kabul Police Academy 2**

To determine the extent to which 1) the construction was completed in accordance with contract requirements and technical specifications; and 2) the facility is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0244</b>	TBD	2	AF	TBD	TBD

**Inspection of Afghan National Army Northern Electrical Interconnect Camp Shaheen/Dahti Shadian**

To determine the extent to which the construction was completed in accordance with contract requirements and technical specifications; and the facility is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0245</b>	TBD	2	AF	TBD	TBD

**Inspection of Afghan National Army Afghan Electrical Interconnect Electrical Infrastructure Marshal Fahim National Defense University/Darulaman/Commando**

To determine the extent to which the construction was completed in accordance with contract requirements and technical specifications; and the facility is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0246</b>	TBD	2	AF	TBD	TBD

**Inspection of Afghan National Army Ministry of Defense Headquarters Infrastructure & Security Improvements**

To determine the extent to which the construction was completed in accordance with contract requirements and technical specifications; and the facility is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0249</b>	TBD	2	AF	TBD	TBD

**Inspection of Afghan National Police Ministry of the Interior Headquarters Entry Control Points, Parking, and Lighting**

To determine the extent to which the construction was completed in accordance with contract requirements and technical specifications; and the facility is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0250</b>	TBD	2	AF	TBD	TBD

**Inspection of Afghan National Army Afghan Electrical Interconnect Electrical Infrastructure Pol-i-Charkhi**

To determine the extent to which 1) the construction was completed in accordance with contract requirements and technical specifications; and 2) the facility is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0251</b>	TBD	2	AF	TBD	TBD

**Inspection of Afghan National Army Kabul National Military Hospital Entry Control Point 1&2**

To determine the extent to which 1) the construction was completed in accordance with contract requirements and technical specifications; and 2) the facility is being used and properly maintained.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Freedom's Sentinel

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0253</b>	SIGAR-I-057	2	AF	Oct - 2019	Nov - 2019

#### **Inspection of the Demolition and Construction of a Hangar at the Afghan National Army and Train Advise Assist Command–Air's Joint Aircraft Facility I**

To determine the extent to which 1) the work was completed in accordance with contract requirements and applicable construction standards; and 2) the hangar is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0256</b>	TBD	3	AF	TBD	TBD

#### **Follow-up Audit of Afghan National Police Personnel and Payroll Systems**

To assess 1) the processes by which the Combined Security Transition Command–Afghanistan, the United Nations Development Programme (UNDP), and the Afghan government collect personnel and payroll data for Afghan National Police personnel assigned and present-for-duty; 2) how the Combined Security Transition Command–Afghanistan, UNDP, and the Afghan government store, access, transfer, and use this data; and 3) the extent to which the Combined Security Transition Command–Afghanistan, UNDP, and the Afghan government verify and reconcile Afghan National Police personnel and payroll data to determine the accuracy of the data.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0259</b>	SIGAR-132A	1	AF	Feb - 2019	Apr - 2020

#### **U.S. Government Counter Threat Finance Efforts Against the Afghan Terrorist and Insurgent Narcotics Trade**

To review the Departments of Defense, Justice, State, and the Treasury counter threat financing efforts and funding in Afghanistan since 2017.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0272</b>	SIGAR-SP-224	1	AF	Mar - 2019	Jan - 2020

#### **Review of Afghan National Army Vaccination Process**

To determine 1) where the Afghan National Army maintains soldiers vaccination records, and if the system of record is sufficient to ensure that soldiers are vaccinated in accordance with schedules; and 2) the extent to which the Afghan National Army has the capacity to procure vaccines for soldiers in accordance with assessed needs, and distributes and stores vaccines in a manner that minimizes spillage.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0273</b>	SIGAR-133A	1	AF	May - 2019	Jun - 2020

#### **Department of Defense's Effort to Develop a Professional Afghan Air Force and Special Mission Wing**

To examine the extent to which 1) the Afghan Air Force and Special Mission Wing have developed vetting policies and procedures that help identify corrupt and potentially corrupt personnel; 2) the DoD and the Ministry of Defense have developed plans, policies, and procedures that will help ensure that the AAF and SMW recruit, train, and retain qualified personnel that will result in a professional, credible, and sustainable AAF and SMW.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0276</b>	TBD	1	AF	TBD	TBD

#### **Audit of the Afghan National Army-Territorial Forces**

To determine to what extent 1) U.S. Forces-Afghanistan evaluated and implemented the ANA-TF program in accordance with guidance; 2) the ANA-TF are being recruited, mobilized, and performing; 3) the ANA-TF program met cost expectations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0278</b>	SIGAR-SP-226	1	AF	TBD	TBD

**Review of National Maintenance Strategy**

To determine 1) to what extent the Afghan National Army is meeting the intermediate objectives as defined in the national maintenance strategy; 2) what the monitoring and evaluation standards are to ensure the contractor enables the Afghan National Defense and Security Forces to take over maintenance responsibilities from the contractor; and 3) to what extent the national maintenance strategy is incorporating lessons learned to avoid problems with contracted maintenance support identified in previous audits.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0384</b>	SIGAR-E-002	3	AF	Sep - 2019	Jun - 2020

**U.S. Accountability for Fuel Provisions to the Government of Afghanistan’s Ministries of Defense (MoD) and Interior (MoI)**

To determine the extent to which DoD has, since April 2018, 1) acted upon our recommendations to review and assess fuel accountability, including coordinating with the MoD and MoI; and 2) planned to ensure accountability and oversight for Afghan National Defense and Security Forces fuel provisions going forward.

**USAID OIG Total Projects: 7**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0371</b>	99100317	3	AF	Oct - 2017	Mar - 2020

**Audit of USAID’s Workforce Transformation and Data Use (Previously Reported as AFG 0474)**

To determine 1) how USAID accounts for its workforce, 2) evaluate how USAID uses information to strategically plan and make workforce decisions; and 3) assess how Human Resources Transformation Strategy activities support strategic workforce planning.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0372</b>	8F1C0217	3	AF	Apr - 2017	Dec - 2019

**Follow-Up Audit of USAID’s Multi-Tiered Monitoring Strategy for Afghanistan (Previously Reported as AFG 0201)**

To audit USAID’s Multi-Tiered Monitoring Strategy for Afghanistan and determine the extent that USAID has used the strategy to manage programs and serve as the basis for informed decision making.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0373</b>	99100219	2	AF	Aug - 2019	Sep - 2020

**Audit of USAID’s Self-Reliance Initiative (Previously Reported as AFG 0475)**

To determine 1) to what extent USAID’s self-reliance metrics are incorporated into its development programming strategy; and identify challenges USAID faces in implementing development activities as envisioned under the Journey to Self-Reliance Initiative.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0374</b>	99100419	2	AF	Jul - 2019	Jul - 2020

**Audit of USAID’s Initiative Against Sexual Exploitation and Abuse (Previously Reported as AFG 0472)**

To determine 1) to what extent USAID has taken action to prevent and detect sexual exploitation and abuse; and 2) the effectiveness of USAID’s process for responding to allegations of sexual exploitation and abuse.

# FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

## Operation Freedom's Sentinel

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REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0375</b>	99100217	3	AF	Apr - 2017	Sep - 2019

**Audit of USAID's Award Management (Previously Reported as AFG 0473)**

To 1) determine if implementers are delivering results as initially intended 2) assess USAID's awards management process.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0376</b>	8F200217	3	AF	Apr - 2018	TBD

**ACA Financial Audit of American University of Afghanistan (Previously Reported as AFG 0259)**

To audit Cooperative Agreement No. 306-A-13-00004, for the period 8/1/2015-7/31/2016.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0377</b>	8F200517	3	AF	Jun - 2018	Oct - 2019

**ACA Financial Audit of ABT Associates, Inc. (Previously Reported as AFG 0261)**

To audit the ShopPlus Cooperative Agreement 306-AID-OAA-A-15-00067, for the period 11/1/2016-12/31/2017.





## FY 2019 COMPLETED OVERSIGHT PROJECTS\*

### Operation Freedom's Sentinel

#### AFAA Total Reports: 1

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0266</b>	F2019-0028-RA0000	5	AF	May 16, 2019

**Air Force Office of Special Investigations Emergency and Extraordinary Expense Funds, AFOSI Detachment 2405, Bagram Airfield, Afghanistan**

#### DoD OIG Total Reports: 6

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0177</b>	DODIG-2019-098	5	AF	Jun 20, 2019

**Evaluation of Theater Linguist Support for Operation Freedom's Sentinel**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0178</b>	DODIG-2019-106	1	AF	Jul 26, 2019

**Audit of the DoD's Management of the Cybersecurity Risks for Government Purchase Card Purchases of Commercial Off-the-Shelf Items**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0204</b>	ODIG-2019-115	5	AF	Aug 15, 2019

**Audit of the Planning for and Implementation of the Afghan Personnel and Pay System**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0209</b>	DODIG-2019-066	5	CONUS	Mar 22, 2019

**Summary Audit of Systemic Weaknesses in the Cost of War Reports**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0225</b>	DODIG-2019-069	5	AF	Apr 01, 2019

**Audit of the Army's Oversight of National Afghan Trucking Services 3.0 Contracts**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0252</b>	DODIG-2019-110	1	AF	Aug 08, 2019

**Evaluation of U.S. and Coalition Efforts to Train, Advise, Assist, and Equip Afghan Tactical Air Coordinators, Air Liaison Officers, and Afghan Air Targeting Officers**

#### DoS OIG Total Reports: 7

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0145</b>	ISP-I-19-11	2	AF	Oct 25, 2018

**Inspection of the Bureau of Democracy, Human Rights, and Labor**

\* As of Aug 31, 2019

## FY 2019 COMPLETED OVERSIGHT PROJECTS

### Operation Freedom's Sentinel

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REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0195</b>	AUD-MERO-19-19	5	AF, IQ	Apr 01, 2019

#### Lessons Learned from Office of Inspector General Audits Concerning the Review and Payment of Contractor Invoices Supporting Overseas Contingency Operations

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0197</b>	ESP-19-04	5	AF	Jul 30, 2019

#### Evaluation of the Bureau of Diplomatic Security's Aegis Construction Contract at Camp Eggers, Afghanistan

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0199</b>	ISP-I-19-12	2	AF, IQ	Oct 30, 2018

#### Inspection of the Bureau of Democracy, Human Rights, and Labor's Foreign Assistance Program Management

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0255</b>	AUD-SI-18-59	5	AF	Sep 25, 2018

#### Audit of the Department of State's Administration of its Aviation Program

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0267</b>	AUD-MERO-19-25	5	AF	Apr 18, 2019

#### Management Assistance Report: Noncompliance with Federal and Department Procurement Policy at U.S. Embassy Kabul, Afghanistan, Needs Attention

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0279</b>	AUD-MERO-19-27	2	AF	Jun 26, 2019

#### Audit of the Department of State Implementation of Policies Intended to Counter Violent Extremism

GAO

Total Reports: 3

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0228</b>	GAO-19-211	5	CONUS	Jan 28, 2019

#### Overseas Contingency Operations Alternatives Identified to the Approach to Fund War-Related Activities

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0260</b>	GAO-19-116	1	AF	Dec 15, 2018

#### Some Improvements Reported in Afghan Forces' Capabilities, but Actions Needed to Enhance DOD Oversight of U.S.-Purchased Equipment

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0262</b>	GAO-19-251R	1	AF	Dec 19, 2018

#### Security Force Assistance: U.S. Advising of Afghan National Army Has Expanded since 2015, and the U.S. Army Has Deployed a New Advising Unit

**SIGAR** **Total Reports: 10**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0033</b>	SIGAR-19-09-IP	4	AF	Dec 28, 2018

**Afghan National Army Camp Commando Phase III: Facility Construction and Renovation Generally Met Contract Requirements, but Three Construction Deficiencies Increased Safety Risks**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0038</b>	SIGAR-19-03-AR	2	AF	Oct 26, 2018

**Afghanistan National Defense and Security Forces: DOD Lacks Performance Data to Assess, Monitor, and Evaluate Advisors Assigned to the Ministries of Defense and Interior**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0140</b>	SIGAR-19-18-AR	1	AF	Jan 30, 2019

**Afghan Air Force: DOD Met the Initial Date for Fielding UH-60 Helicopters, but the Program Is at Risk of Not Having Enough Trained Pilots or the Capability to Maintain Future UH-60s**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0166</b>	SIGAR-19-04-IP	4	AF	Oct 26, 2018

**Afghan National Police Women’s Compound at the Ministry of Interior: Construction Generally Met Requirements, but Use and Maintenance Remain Concerns**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0169</b>	SIGAR 19-48-IP	4	AF	Jul 11, 2019

**Afghan National Police Women’s Compound at the Jalalabad Regional Training Center: Construction Generally Met Contract Requirements, but Fire-Related Deficiencies Pose Safety Hazards and the Almost \$6.7 Million Facility Has Never Been Used**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0215</b>	SIGAR-19-08-SP	4	AF	Dec 04, 2018

**Bridges In Kabul Province, Afghanistan: Six Bridges Are In Generally Good Condition, But Afghan Government Lacks Budget For Sustained Maintenance**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0218</b>	SIGAR-19-24-SP	4	AF	Mar 14, 2019

**Bridges in Gahazni Province, Afghanistan: All Eight Bridges We Visited Were In Good Condition**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0227</b>	SIGAR-19-39-LL	1	AF	Jun 13, 2019

**Divided Responsibility: Lessons From U.S. Security Sector Assistance Efforts In Afghanistan**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0269</b>	SIGAR-19-51-SP	3	Other	Aug 15, 2019

**Inquiry Letter: Information about Unarmored Vehicle Purchases and M1115A1 HMMWVs**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0323</b>	SIGAR 19-54-FA	3	AF	Aug 26, 2019

**Department of State’s Support of the Afghanistan Legal Education Project: Audit of Costs Incurred by the Board of Trustees of the Leland Stanford Junior University**

## FY 2019 COMPLETED OVERSIGHT PROJECTS\*

### Afghanistan Projects Separate from OFS

#### DoS OIG Total Reports: 2

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0354</b>	AUD-MERO-19-37	5	AF	Aug 26, 2019

#### **Audit of the Bureau of Overseas Buildings Operations Commissioning of Diplomatic Housing at U.S. Embassy Kabul, Afghanistan**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0440</b>	AUD-MERO-19-31	5	AF, PK	Jun 13, 2019

#### **Management Assistance Report: Modernizing Processes To Maintain Overseas Buildings Operations Commissioning Documentation Is Needed**

#### SIGAR Total Reports: 40

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0150</b>	SIGAR-19-37-AR	4	AF	May 01, 2019

#### **Afghanistan's Energy Sector: USAID and DOD Did Not Consistently Collect and Report Performance Data on Projects Related to Kajaki Dam, and Concerns Exist Regarding Sustainability**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0237</b>	SIGAR-19-36-IP	4	AF	Apr 30, 2019

#### **Kang Border Patrol Headquarters: Construction Generally Met Contract Requirements, but Deficiencies Exist, and the \$5.2 Million Project Has Not Been Used or Maintained**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0239</b>	SIGAR-19-07-IP	4	AF	Dec 04, 2018

#### **Zarang Border Crossing Point: Facilities Generally Met Contract Requirements, but Construction Deficiencies Pose Safety Concerns**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0251</b>	SIGAR-19-01-FA	5	AF	Oct 01, 2018

#### **Department of the Air Force's Construction of the Afghan Ministry of Defense Headquarters Support and Security Brigade Expansion, Phase II: Audit of Costs Incurred by Gilbane Federal**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0254</b>	SIGAR-19-11-SP	4	AF	Jan 16, 2019

#### **Information On USAID's Stability In Key Areas Program—Western Region, Afghanistan**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0307</b>	SIGAR-19-22-SP	5	AF	Mar 08, 2019

#### **Afghan National Defense and Security Forces Facilities: Action Needed to Address Confiscation of Contractor-Owned Property and Contractor Mistreatment**

\* As of Aug 31, 2019

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0308</b>	SIGAR-19-13-FA	5	AF	Jan 22, 2019

**USAID’s Support to the Sheberghan Gas Generation Activity: Audit of Costs Incurred by Advanced Engineering Associates International Inc.**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0310</b>	SIGAR-19-19-FA	5	AF	Feb 19, 2019

**USAID’s Afghanistan Agriculture Extension Project–II: Audit Costs Incurred by University of California, Davis**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0311</b>	SIGAR-19-15-FA	5	AF	Jan 23, 2019

**USAID’s Sheberghan Gas Development Project: Audit of Costs Incurred by the Afghan Ministry of Mines and Petroleum**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0314</b>	SIGAR-19-14-FA	5	AF	Jan 22, 2019

**USAID’s Afghan Trade and Revenue Project: Audit of Costs Incurred by Chemonics International Inc.**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0320</b>	SIGAR 19-55-IP	2	AF	Aug 29, 2019

**Afghanistan’s Ghulam Khan Road Project: Construction of the Road and Bridge Generally Met Contract Requirements, but Deficiencies Have Created Safety Hazards for Users**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0321</b>	SIGAR-19-50-IP	4	AF	Aug 12, 2019

**Afghanistan’s North East Power System Phase I: Construction Deficiencies, Contractor Noncompliance, and Poor Oversight Resulted in a System that May Not Operate Safely or At Planned Levels**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0322</b>	SIGAR-19-49	2	AF	Jul 12, 2019

**Drug Treatment in Afghanistan: The Overall Impact and Sustainability of More Than \$50 Million in Department of State at State Projects is Unknown**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0323</b>	SIGAR 19-35-IP	4	AF	Apr 29, 2019

**USAID’s Power Transmission Expansion and Connectivity Project: Arghandi-Ghazni Transmission Line Was Generally Built to Contract Requirements, but Four Deficiencies Create Safety Hazards and Could Disrupt Electrical Power**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0328</b>	SIGAR-19-06-FA	5	AF	Dec 04, 2018

**Department of State’s Security Support for Justice Sector, Corrections System, and Counter Narcotics Police Programs in Afghanistan: Audit of Costs Incurred by PAE Justice Support**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0329</b>	SIGAR-19-12-FA	5	AF	Jan 22, 2019

**Department of State’s Support for Corrections System and National Justice Programs in Afghanistan: Audit of Costs Incurred by PAE Justice Support**

## FY 2019 COMPLETED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

(CONT'D.)

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0330</b>	SIGAR-19-20-SP	3	AF	Feb 22, 2019

#### USAID Supported Health Facilities in Faryab Province, Afghanistan: Observations from 17 Site

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0338</b>	SIGAR-19-05-SP	4	AF	Nov 27, 2018

#### Information On USAID's Stability In Key Areas Program—Eastern Region, Afghanistan

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0340</b>	SIGAR-19-46-SP	2	AF	Jul 10, 2019

#### Afghanistan's Civilian Aviation: Capacity Has Improved But Challenges Remain, Including Reliance On Donor Support For Operations

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0343</b>	SIGAR-19-40-FA	5	AF	Jun 10, 2019

#### Department of State's Afghanistan Interdiction and Support Services Program: Audit of Costs Incurred by PAE Justice

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0344</b>	SIGAR-19-28-FA	5	AF	Mar 27, 2019

#### USAID's Helping Mothers and Children Thrive Program: Audit of Costs Incurred by Jhpiego Corporation

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0345</b>	SIGAR-19-31-FA	5	AF	Apr 04, 2019

#### DynCorp International LLC: Bridge Contract to Provide and Coordinate Operational Support for INL's Afghan Civilian Advisor Support (ACAS), Camp Gibson, and Camp Falcon on the INL Strip Mall

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0346</b>	SIGAR-19-45-FA	5	AF	Jul 10, 2019

#### USAID's Afghanistan Capacity Building and Change Management Program-II: Audit of Costs Incurred by the Volunteers for Economic Growth Alliance

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0347</b>	SIGAR-19-27-FA	5	AF	Mar 27, 2019

#### USAID's Technical Assistance Provided to the Afghan Ministry of Public Works: Audit of Costs Incurred by Wood Environment & Infrastructure Solutions Inc.

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0348</b>	SIGAR-19-26-FA	5	AF	Mar 22, 2019

#### USAID's Women's Leadership Development Project in Afghanistan: Audit of Costs Incurred by ARD Inc.

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0349</b>	SIGAR-19-38-FA	5	AF	May 29, 2019

#### USAID's Strengthening Education in Afghanistan II Project: Audit of Costs Incurred by The Asia Foundation

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0350</b>	SIGAR-19-41-FA	5	AF	Jun 10, 2019

**USAID’s Regional Agricultural Development Program in Northern Afghanistan: Audit of Costs Incurred by DAI Global LLC**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0351</b>	SIGAR-19-42-FA	5	AF	Jul 03, 2019

**USAID’s Strong Hubs for Afghan Hope and Resilience: Audit of Costs Incurred by DAI Global LLC**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0352</b>	SIGAR-19-30-FA	5	AF	Apr 03, 2019

**USAID’s Afghanistan University Support and Workforce Development Program: Audit of Costs Incurred by FHI 360**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0358</b>	SIGAR-19-23-FA	5	AF	Mar 08, 2019

**Department of the Army’s Law Enforcement Professionals Program: Audit of Costs Incurred by Engility Corporation**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0359</b>	SIGAR-19-17-FA	5	AF	Jan 30, 2019

**Department of the Army’s Afghan Ministry of Interior’s Network Operations Center and Joint Operations Center Project: Audit of Costs Incurred by IAP Worldwide Services Inc.**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0372</b>	SIGAR-19-43-FA	5	AF	Jul 03, 2019

**USAID’s Strengthening Watershed and Irrigation Management Program: Audit of Costs Incurred by AECOM International Development Inc.**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0375</b>	SIGAR 19-52-FA	5	AF	Aug 21, 2019

**USAID’s Strengthening Pharmaceutical Systems Program in Afghanistan: Audit of Costs Incurred by Management Sciences for Health Inc.**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0389</b>	SIGAR-19-02-SP	4	AF	Oct 17, 2018

**State Department’s Good Performers Initiative: Status of 6 Completed Projects In Takhar Province**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0390</b>	SIGAR-19-33-SP	4	AF	Apr 10, 2019

**Schools in Bamyan Province, Afghanistan: Observations From Site Visits at 16 Schools**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0392</b>	SIGAR-19-21-SP	4	AF	Feb 27, 2019

**Schools in Paktika Province, Afghanistan: Observations From Site Visits at 6 Schools**

## FY 2019 COMPLETED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

(CONT'D.)

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0393</b>	SIGAR-19-10-SP	4	AF	Jan 08, 2019

#### Schools In Baghlan Province, Afghanistan: Observations From Site Visits At 14 Schools

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0395</b>	SIGAR-19-47-SP	5	AF	Jul 17, 2019

#### North East Power System (NEPS): USACE Did Not Properly Vet Potential Contractors Before Awarding NEPS Contracts

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0421</b>	SIGAR-19-16-IP	4	AF	Jan 28, 2019

#### Marshal Fahim National Defense University: Phase III Construction Generally Met Contract Requirements, but Five Deficiencies and Inadequate Maintenance Increase Safety Risks for Building Occupants

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0443</b>	SIGAR-19-34-SP	5	AF	Apr 19, 2019

#### USAID Supported Health Facilities in Bamyán Province, Afghanistan: Observations from 44 Site Visits

### USAID OIG

Total Reports: 23

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0120</b>	8-306-19-001-P	3	AF	Jul 24, 2019

#### USAID Had Challenges Verifying Achievements Under Afghanistan's New Development Partnership

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0260</b>	8-306-19-045-N	5	AF	Jul 11, 2019

#### Financial Audit of Costs Incurred by The Asia Foundation, Under the Survey of the Afghanistan People Program in Afghanistan, Grant Number AID-306-G-12-00003, October 1, 2015, to April 30, 2018

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0262</b>	8-306-19-031-N	5	AF	Jun 24, 2019

#### Closeout Audit of Costs Incurred by Purdue University, Under the Strengthening Afghanistan Agricultural Faculties in Afghanistan, Grant AID-306-A-00-11-00516, July 1, 2015, to August 31, 2017

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0263</b>	8-306-19-044-N	5	AF	Jul 11, 2019

#### Closeout Audit of Costs Incurred by Volunteers for Economic Growth Alliance, Under the Assistance in Building Afghanistan by Developing Enterprises Program in Afghanistan, Cooperative Agreement AID-306-LA-13-00001, January 1, 2016, to July 15, 2018

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0264</b>	8-306-19-018-N	5	AF	May 08, 2019

#### Costs Incurred Audit of Development Alternatives, Inc., Under Multiple Awards in Afghanistan, June 23, 2015, to December 31, 2017



REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0265</b>	8-306-19-011-N	5	AF	Apr 24, 2019

**Financial Audit of Costs Incurred by ICF Macro, Inc., Under the Demographic and Health Surveys in Afghanistan, Contract AID-OAA-C-13-00095, January 1, 2016, to December 31, 2017**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0266</b>	8-306-19-025-N	5	AF	May 20, 2019

**Financial Audit of Costs Incurred by National Academy of Sciences, Under the PEER Grants Activity Program in Afghanistan, Cooperative Agreement AID-OAA-A-11-00012, July 25, 2011, to July 24, 2016**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0267</b>	8-306-19-017-N	5	AF	May 07, 2019

**Costs Incurred Financial Audit of Palladium International LLC., Under Health Sector Resiliency in Afghanistan, Contract AID-306-C-15-00009, September 28, 2015, to December 31, 2017**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0268</b>	8-306-19-026-N	5	AF	May 20, 2019

**Financial Audit of Costs Incurred by Roots of Peace, Under the Commercial and Agriculture Marketing Program in Afghanistan, Cooperative Agreement AID-306-A-00-10-00512, January 1, 2016, to December 31, 2017**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0269</b>	8-306-19-012-N	5	AF	Apr 25, 2019

**Closeout Audit of Costs Incurred by Management Systems International Inc. in Afghanistan, under Multiple Awards from July 1, 2014, to August 10, 2017**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0270</b>	8-306-19-001-N	5	AF	Feb 20, 2019

**Costs Incurred Financial Audit of Tetra Tech ARD, Inc., Under Initiative to Strengthen Local Administration in Afghanistan, Award AID-306-C-15-00005, October 1, 2015, to September 30, 2016**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0272</b>	8-306-19-013-N	5	AF	Apr 25, 2019

**Closeout Audit of Costs Incurred by Ministry of Education, Under Basic Education, Learning, and Training Program in Afghanistan, Implementation Letter 306-IL-07-20, December 21, 2014, to June 30, 2017**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0341</b>	8-306-19-023-N	5	AF	May 20, 2019

**Financial Audit of Costs Incurred by KNCV Tuberculosis Foundation, Challenge TB Program in Afghanistan, Cooperative Agreement AID-OAA-A-14-00029, January 1, 2015, to September 30, 2017**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0403</b>	8-306-19-014-N	5	AF	May 05, 2019

**Financial Audit of Costs Incurred by Checchi and Company Consulting, Inc., Under Multiple Awards in Afghanistan, April 15, 2016, to March 31, 2018**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0404</b>	8-306-19-024-N	5	AF	May 20, 2019

**Financial Audit of Cost Incurred by Creative Associates International, Inc., Under Afghan Children Read Program in Afghanistan, Task Order AID-306-TO-16-00003, April 6, 2016, to September 30, 2017**

## FY 2019 COMPLETED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

(CONT'D.)

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0405</b>	8-306-19-027-N	5	AF	May 21, 2019

**Costs Incurred Financial Audit of Chemonics International Inc. Under Multiple Awards in Afghanistan, April 15, 2015, to December 31, 2017**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0406</b>	8-306-19-030-N	5	AF	Jun 23, 2019

**Financial Audit of Costs Incurred by Counterpart International Inc., Under Afghan Civic Engagement Program in Afghanistan, Cooperative Agreement AID-306-A-14-00001, October 1, 2015, to September 30, 2017**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0407</b>	8-306-19-041-N	5	AF	Jul 11, 2019

**Closeout Audit of Costs Incurred by Democracy International, Under International Election Observation Mission for the 2009 Presidential and Provincial Council Elections Program in Afghanistan, Cooperative Agreement AID-306-A-00-09-00522, January 1, 2016**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0408</b>	8-306-19-043-N	5	AF	Jul 11, 2019

**Financial Audit of Costs Incurred by Family Health International - 360, Under Global Health Supply Chain-Quality Assurance Program in Afghanistan, Contract AID-OAA-C-15-00001, January 2, 2015, to September 30, 2017**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0409</b>	8-306-19-042-N	5	AF	Jul 11, 2019

**Closeout Audit of Costs Incurred by IDS – International Government Services LLC, Under the Monitoring Support Project in Afghanistan, South & West Provinces TO 2, Contract AID-306-TO-15-00070, August 9, 2015, to August 10, 2017**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0410</b>	8-306-19-040-N	5	AF	Jul 10, 2019

**Audit of Costs Incurred by International Relief and Development, Inc., Under Multiple Programs in Afghanistan, January 1, 2016, to December 31, 2017**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0464</b>	8-306-19-015-N	5	AF	May 07, 2019

**Financial Audit of Costs Incurred by Internews Network, Inc., Under the Rasana (Media) Program in Afghanistan, Cooperative Agreement AID-306-A-17-00001, March 29, to December 31, 2017**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0465</b>	8-306-19-016-N	5	AF	May 07, 2019

**Financial Audit of Costs Incurred by New York University, Under the Assessment of Learning and Outcomes of Social Effects in Community-Based Education in Afghanistan, Grant AID-306-G-13-00004, September 1, 2015, to August 31, 2017**

## ENDNOTES

### Operation Freedom's Sentinel

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8. World Bank, "The World Bank in Afghanistan: Overview," 4/2/2019.
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11. DoD, "Enhancing Security and Stability in Afghanistan," 6/2019.
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13. DoD, "Enhancing Security and Stability in Afghanistan," 7/2017; NATO, "RS Commands.
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20. DoS, Bilateral Relations Fact Sheet, "U.S. Relations with Afghanistan," 7/26/2018.
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25. DoD, "Fiscal Year 2020 Budget Estimates-Overseas Contingency Operations (OCO) Request, Navy" 3/2019.
26. DoD, "Fiscal Year 2020 Budget Estimates-Overseas Contingency Operations, Military Personnel, Army" 3/2019.
27. DoD, "Fiscal Year 2020 Budget Estimates-Overseas Contingency Operations, Military Personnel, Army" 3/2019.
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29. DoS, "FY 2020 Congressional Budget Justification-Department of State, Foreign Operations, and Related Programs," 3/11/2019.
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**A U.S. Air Force F-16 Fighting Falcon breaks away after receiving fuel from a KC-135 Stratotanker out of Kandahar Airfield, Afghanistan. (U.S. Air Force photo)**







Philippine Marines conduct a fire and maneuver drill as part of Exercise Balikatan. (U.S. Marine Corps photo)

# FY 2020 JOINT STRATEGIC OVERSIGHT PLAN FOR OPERATION PACIFIC EAGLE-PHILIPPINES

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## FOREWORD

We are pleased to submit our second annual plan describing oversight activities for Operation Pacific Eagle–Philippines (OPE-P).

OPE-P’s mission is to support the Philippine government in its efforts to counter ISIS-East Asia (formerly known as ISIS-Philippines) and affiliated violent extremist organizations. Separate from OPE-P military activities, the Department of State (DoS) and the U.S. Agency for International Development (USAID) support the Philippine government with humanitarian assistance and programs to counter violent extremism.

The Inspectors General for the Department of Defense, the DoS, and USAID are required by the Inspector General Act of 1978 to conduct comprehensive independent oversight of programs and operations in support of overseas contingency operations. Additionally, the Inspectors General for the DoS and USAID have jurisdiction over department or agency programs in the Philippines that are separate from, but related to, the contingency operation.

In addition to oversight work and investigations related to OPE-P, the Lead IG agencies and other members of the Overseas Contingency Operations Joint Planning Group coordinate on relevant oversight activities. The other members include the U.S. Army Audit Agency; the Naval Audit Service; the U.S. Air Force Audit Agency; the Offices of Inspector General of the Departments of Homeland Security, Justice, Energy, and the Treasury; and the Government Accountability Office.

This oversight plan for OPE-P is effective as of October 1, 2019, and is approved upon the signature of all parties below.



*Glenn A. Fine*

**Glenn A. Fine**  
Principal Deputy Inspector General  
Performing the Duties  
of the Inspector General  
U.S. Department of Defense



*Steve A. Linick*

**Steve A. Linick**  
Inspector General  
U.S. Department of State



*Ann Calvaresi Barr*

**Ann Calvaresi Barr**  
Inspector General  
U.S. Agency for  
International Development

# ■ FY 2020 JOINT STRATEGIC OVERSIGHT PLAN FOR OPERATION PACIFIC EAGLE-PHILIPPINES

This oversight plan describes the Lead Inspector General (Lead IG) and partner agency oversight of U.S. Government activities for Operation Pacific Eagle-Philippines (OPE-P). These activities include those related to OPE-P's security mission as well as those related to humanitarian assistance and support to mission.

Since September 2017, U.S. counterterrorism activity in the Philippines has been authorized under the OPE-P Execute Order. In May 2019, the then Acting Secretary of Defense approved a modification to the order, which made several changes, including the removal of the “contingency operation” designation for OPE-P.<sup>1</sup> Additionally, the modification to the order updated several naming conventions, including changing references from ISIS-Philippines to ISIS-East Asia.<sup>2</sup>

Section 8L(e) of the IG Act of 1978 states that the Lead IG's requirement and authorities with respect to an OCO cease “at the end of the first fiscal year...in which the total amount appropriated for the [OCO] is less than [\$100 million].” Because appropriations for OPE-P in FY 2019 exceeded this appropriations threshold, Lead IG reporting and oversight requirements will continue at least through the end of FY 2020.

## ISIS IN THE PHILIPPINES

According to the Commander of U.S. Indo-Pacific Command (USINDOPACOM), terrorist activities committed by ISIS-East Asia in the Philippines have included kidnapping for ransom, conducting small arms attacks, and detonating improvised explosive devices against military and civilian targets.<sup>3</sup> The DoD reported to the DoD OIG that ISIS-East Asia consisted of approximately 550 fighters in the southern Philippines, as of July 2019.<sup>4</sup> According to USINDOPACOM, the Armed Forces of the Philippines (AFP), with U.S. support, has sought to exert continued pressure on ISIS-East Asia through arrests, air strikes, and other offensive operations to counter the ISIS-East Asia threat.<sup>5</sup>

**A Philippine soldier exits a UH-60 Blackhawk helicopter during an airfield seizure exercise on Lubang Island, Philippines. (U.S. Army photo)**







According to the United Nations, approximately 66,000 people remain displaced from Marawi two years after conflict ended in that city in September 2017. Due to the devastation of the city’s infrastructure, these individuals will likely be unable to return home for several years.<sup>6</sup> The United Nations also reported that more than 50,000 additional residents were temporarily displaced by continued fighting between the AFP and ISIS-East Asia in 2019, though most of these residents were able to return home after several months. According to the United Nations, these internally displaced persons face life-threatening conditions without access to clean water, food, and shelter.<sup>7</sup>

**Marines conduct a final AAV-P7/A1 assault amphibious vehicle operation with an amphibious dock landing ship. (U.S. Navy photo)**

## U.S. PRESENCE IN THE PHILIPPINES

According to the DoD, USINDOPACOM conducted counterterrorism operations in the Philippines under Operation Enduring Freedom–Philippines from 2002 until that operation concluded in 2015. In September 2017, the Secretary of Defense designated OPE-P as a contingency operation. OPE-P is a counterterrorism campaign conducted by USINDOPACOM, in coordination with other U.S. Government agencies, to support the Philippine government and military in their efforts to counter ISIS affiliates and other priority violent extremist organizations in the Philippines.<sup>8</sup>

USAID supports programs in the Philippines that seek to rebuild communities and counter violent extremism. USAID reported to the USAID OIG that the largest of these activities, the \$25 million Marawi Response Program, provided grants for internally displaced persons and businesses, along with workforce and entrepreneur training. USAID also reported to USAID OIG that its programs designed to counter violent extremism supported town halls related to the Bangsamoro peace process, interfaith dialogue between Muslims and Christians, efforts to prevent school dropouts, and conflict resolution skills for religious and youth leaders.<sup>9</sup>

## U.S. FUNDING FOR PROGRAMS IN THE PHILIPPINES

### DOD FUNDING FOR OPERATION PACIFIC EAGLE–PHILIPPINES

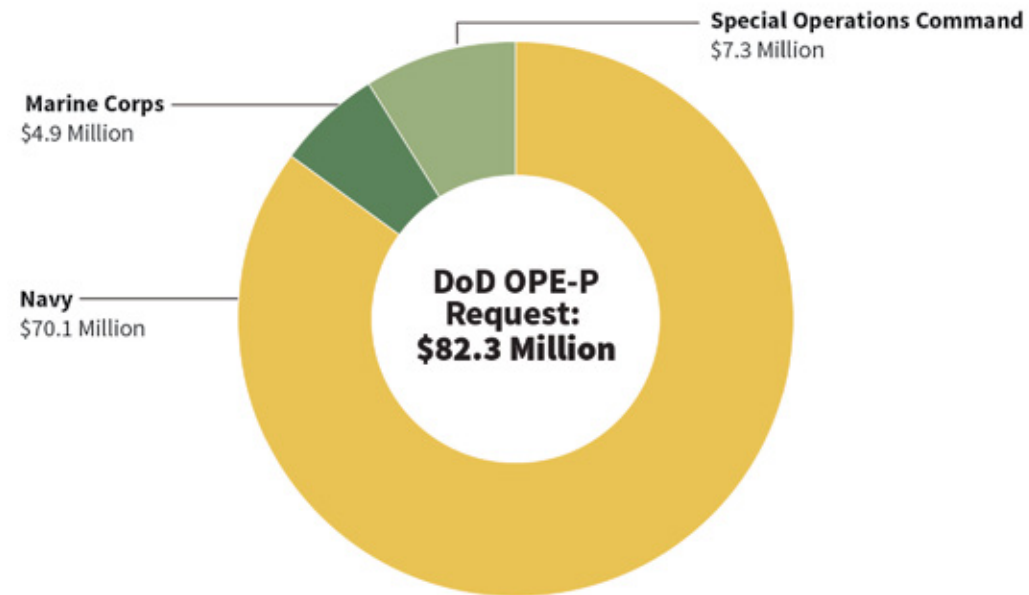
For FY 2020, the DoD requested \$82.3 million to support OPE-P. This request included funding for the Navy, Marine Corps, and U.S. Special Operations Command.<sup>10</sup>

The Navy requested \$70.1 million for costs associated with OPE-P in FY 2020. The two largest portions of the Navy request were \$42.6 million for contracted intelligence, surveillance, and reconnaissance support to Philippine counterterrorism operations and \$24.8 million for contracted casualty evacuation and personnel recovery services for U.S. military personnel in the Philippines.<sup>11</sup>

Additionally, the Marine Corps requested \$4.9 million for base operating support, and U.S. Special Operations Command requested \$7.3 million for various operational costs.<sup>12</sup>

Figure 1.

#### FY 2020 DoD OPE-P Funding Request



Source: USINDOPACOM, response to Lead IG request for information, 3/29/2019.

### DOS AND USAID FUNDING FOR THE PHILIPPINES

The DoS and USAID budget request for FY 2020 included \$159.3 million for programs designed to improve security and regional stability; counter violent extremism; combat human trafficking; enhance citizen-responsive governance; promote community resilience and growth, and deny opportunities for the radicalization of youth. In addition, the DoS and USAID requested funding for U.S. Embassy Manila’s diplomatic programs, support under the Worldwide Security Protection program, and the Embassy Security, Construction, and Maintenance program.<sup>13</sup>

**Economic Support and Development Fund (\$80.8 M)**

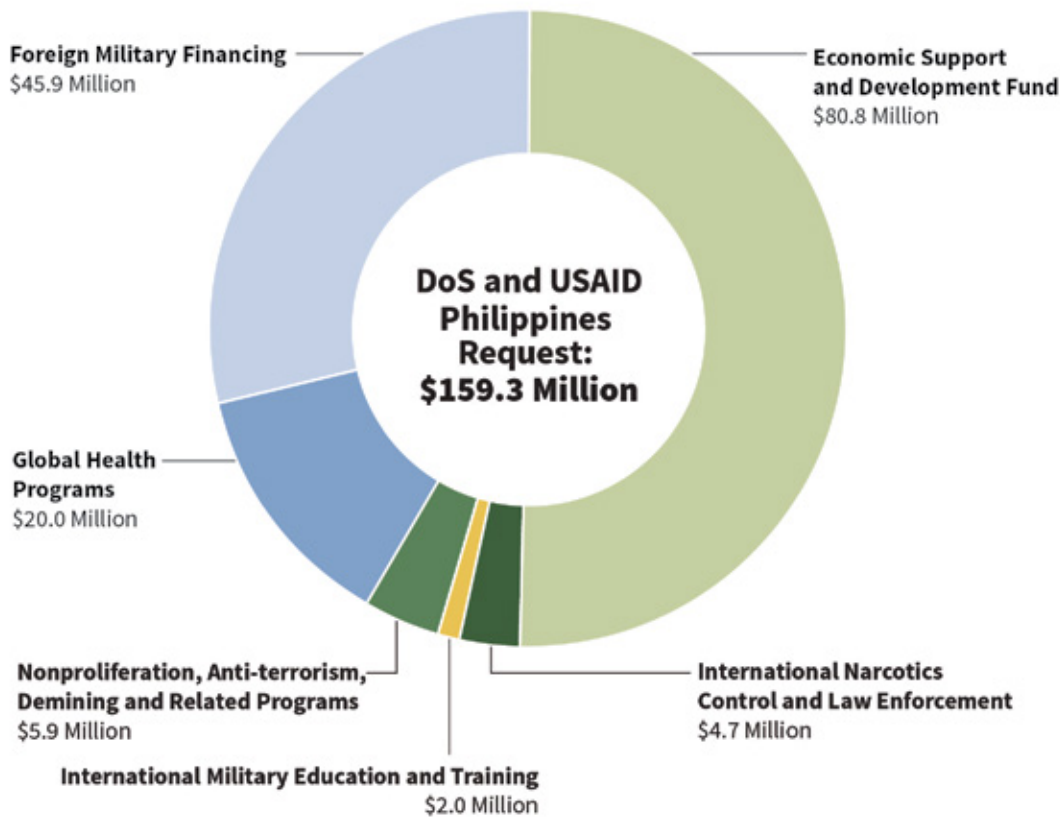
These funds are provided to address the drivers of violent extremism in the Philippines, including community grievances, poor governance, corruption, poverty, and weak institutions. U.S. assistance programs are designed to expand opportunities for at-risk youth and internally displaced persons in areas threatened by conflict and targeted by violent extremist organizations for recruitment.<sup>14</sup>

**International Narcotics Control and Law Enforcement (\$4.7 M)**

These funds are used to bolster justice sector capacity; improve maritime law enforcement; develop the Philippine Coast Guard; combat illegal, unreported, and unregulated fishing; and reduce demand for illegal drugs, a key, new area of bilateral collaboration. These programs are intended to strengthen Philippine rule of law institutions to ensure citizen security and access to justice and to disrupt transnational criminal networks.<sup>15</sup>

Figure 2.

**FY 2020 DoS, Foreign Operations, and Related Programs-Philippines Budget Request (includes USAID)**



Source: DoS, "FY 2020 Congressional Budget Justification-Foreign Operations, Appendix 2," 3/11/2019.

**International Military Education and Training (\$2.0 M)**

These funds support programs that familiarize Philippine defense establishment personnel with U.S. military training and doctrine. The programs deliver professional military education and technical training and seek to improve Philippine capability through courses on maritime security, information technology, military intelligence, counterterrorism, and air defense.<sup>16</sup>

**Nonproliferation, Antiterrorism, Demining, and Related Programs (\$5.9 M)**

These funds support counterterrorism training and related equipment grants to enhance the skills of Philippine security forces, including developing the investigative capabilities of the Philippine National Police and regional civilian security forces, especially on Mindanao. These funds also support the Export Control and Related Border Security Program in support of the enforcement of the Philippine Strategic Trade Management Act to detect, interdict, investigate, and prosecute illicit transfers of weapons of mass destruction and conventional arms.<sup>17</sup>

**Global Health Programs (\$20.0 M)**

These funds are used in the Philippines to reduce child and maternal deaths, control the HIV-AIDS epidemic, and combat infectious diseases.<sup>18</sup>

**Foreign Military Financing (\$45.9 M)**

These funds provide U.S. military equipment and services to assist the AFP in their territorial-defense mission and its associated long-term goals to modernize the AFP air and sea forces. Additionally, these funds support the AFP's ongoing operations against ISIS-East Asia and other extremist organizations.<sup>19</sup>

**Additional Humanitarian Assistance Activities**

The DoS and USAID request funds to address worldwide crises affecting U.S. national security interests. For FY 2020, the DoS and USAID requested \$6.0 billion for a new International Humanitarian Assistance Account and \$365.1 million for Migration and Refugee Assistance for use worldwide. This request eliminates funding for the previous International Disaster Assistance and Public Law 480 Title II/Food for Peace program in favor of the new account.<sup>20</sup>

## STRATEGIC OVERSIGHT AREAS

This oversight plan organizes OPE-P related oversight projects into three Strategic Oversight Areas (SOAs):

1. Military Operations and Security Cooperation
2. Governance, Humanitarian Assistance, and Development
3. Support to Mission

Each of the following SOA discussions presents examples of oversight projects planned for FY 2020. For a complete list of planned and ongoing FY 2020 OPE-P oversight projects, refer to the project tables at the end of this plan.

## SOA 1. MILITARY OPERATIONS AND SECURITY COOPERATION

The USINDOPACOM Posture Statement noted that the DoD remains committed to helping the Philippine government counter violent extremist organizations.<sup>21</sup> According to the DoD, OPE-P supports the AFP’s efforts to counter violent extremist organizations in the southern Philippines.<sup>22</sup> The DoD reported to the DoD OIG that this includes providing the AFP with intelligence, surveillance, and reconnaissance support and conducting advise and assist operations, such as supporting mission planning.<sup>23</sup> The DoD also reported that it maintains approximately 200 military personnel in the Philippines to accomplish the OPE-P mission.<sup>24</sup>

These DoD-supported counterterrorism operations aim to reduce instability in the southern Philippines and across the Southeast Asia region. According to USINDOPACOM, counterterrorism operations in the southern Philippines help to ensure that area does not become a safe haven for regional terrorists.<sup>25</sup> Additionally, these operations seek to prevent people across the region from becoming inspired by ISIS terrorism.<sup>26</sup>

In 2019, the DoD OIG issued an evaluation report that determined that the DoD’s advise and assist efforts helped the AFP counter violent extremists in Marawi. Specifically, the DoD identified the AFP’s critical capability gaps and advised and assisted the AFP in overcoming these gaps. The DoD OIG also found that the DoD and other U.S. Government officials in the Philippines complied with requirements to vet individuals and units for gross human rights violations, in accordance with the Leahy Law.<sup>27</sup>

**Soldiers from the Armed Forces of the Philippines and U.S. Special Forces conduct security training during an airfield seizure exercise on Lubang Island, Philippines. (U.S. Army photo)**





### **Selected FY 2020 Oversight Projects**

To help the Philippine government counter ISIS-East Asia and its affiliated groups, the DoS provides counterterrorism-related training to Philippine police and regional civilian security forces, particularly on Mindanao. For FY 2020, the DoS requested \$5.5 million through the Anti-Terrorism Assistance program for this effort.<sup>28</sup> In FY 2020, the DoS OIG plans to conduct a compliance follow-up review of DoS efforts to measure, evaluate, and sustain its Anti-Terrorism Assistance programs in the Philippines and other countries. The objectives of this follow-up review are to determine whether the DoS has developed specific, measurable, and outcome-oriented objectives for the program; is effectively monitoring and evaluating program participants' progress toward attaining program goals; and has established program sustainment goals.<sup>29</sup>

The DoD OIG plans to evaluate counterintelligence mission programs in the USINDOPACOM region. The objective is to identify counterintelligence mission programs available in the region and evaluate USINDOPACOM's ability to implement the available resources.

## **SOA 2. GOVERNANCE, HUMANITARIAN ASSISTANCE, AND DEVELOPMENT**

The U.S. Government provides a range of assistance to the Philippine government and to those affected by conflict in that nation. According to USAID, the purpose of this assistance is to contribute life-saving aid, build resiliency in populations, counter violent extremism, and contribute to stability.<sup>30</sup>

Since the 2017 ISIS-East Asia siege of Marawi, the U.S. Government, through USAID, has committed approximately \$64 million for humanitarian and recovery work in and around the city.<sup>31</sup> This assistance has included installing water and sanitation facilities and distributing shelter materials to more than 33,000 internally displaced persons. USAID has also provided supplies to health clinics, established woman- and child-friendly spaces, and offered supplementary food to children, pregnant women, and nursing mothers. Furthermore, USAID has helped with cash grants to restart businesses, support skills training for youths, and install electricity to enable basic services.<sup>32</sup>

USAID OIG maintains a regional office in Manila to conduct oversight of USAID activities throughout Asia, including the Philippines. In March 2019, USAID OIG issued an audit report of USAID's local solutions initiative and determined that USAID lacked measures to determine whether the initiative enhanced local capacity, host country ownership, and sustainability. Furthermore, USAID OIG found that while USAID had developed risk mitigation procedures for local implementers, these procedures were not consistently followed.<sup>33</sup> Additionally, USAID OIG investigators have provided fraud awareness briefings to USAID Philippines staff and implementers, including guidance on how to recognize and report fraud in USAID activities.

### **Selected FY 2020 Oversight Projects**

The DoS OIG is currently auditing DoS oversight of foreign assistance programs in the Philippines. From FY 2015 through FY 2018, the DoS managed approximately \$41 million in foreign assistance funding for the Philippines. This funding supported a variety of efforts, including programs to improve the Philippine government's crisis response capabilities, programs

to enhance protection of at-risk children vulnerable to exploitation, and a U.S. Department of Justice resident legal advisor to assist the Philippine government in legislative and institutional reforms to strengthen its anti-money laundering efforts. The objective of the audit is to determine whether DoS foreign assistance programs executed in the Philippines were monitored and evaluated in accordance with Federal and departmental requirements.

In FY 2020, USAID OIG plans to audit USAID's response to the Indo-Pacific Strategy. The U.S. Government's strategy is designed to advance a "free and open Indo-Pacific" region through a focus on stronger security, economies, and governance. This audit is still in the planning stages, but preliminary objectives are to assess the extent that USAID has adapted programming to reflect the strategy and to determine what process was used to adjust programming and resources. This audit may also review USAID's role in the interagency and the relationship of the strategy with USAID's efforts to message, program, and partner to challenge the harmful practices of other countries' development models.

### SOA 3. SUPPORT TO MISSION

U.S. warfighters, diplomats, and aid workers in the Philippines require support for facilities, logistics, and other sustainment. While the Constitution of the Philippines prohibits foreign military bases, the 2014 Enhanced Defense Cooperation Agreement permits the U.S. Government to build and maintain facilities within Philippine military bases to increase capacity and improve interoperability for combined U.S. and Philippine operations.<sup>34</sup> The DoD and DoS OIGs audit logistics and sustainment contracts, as well as inspect facilities where U.S. personnel are located to ensure that these facilities meet security requirements and occupational safety and health standards.

Additionally, this SOA includes oversight of the administration of U.S. Government programs. For example, in November 2018, the DoD OIG issued an audit report regarding logistical support that the DoD provided to the Philippines. The audit determined that the DoD's Joint Staff Directorate for Logistics did not have visibility of the logistical support, such as military equipment, weapons, and ammunition, sold to the Philippines. As a result, the Directorate did not have assurance that these transactions, valued at \$13 million, were accurate and reimbursed.<sup>35</sup>

Each fiscal year, USAID OIG provides oversight of financial audits conducted by the Defense Contract Audit Agency and independent public accounting firms on their behalf, ensuring the audits are conducted in accordance with appropriate quality standards. USAID OIG also reviews similar audit reports of foreign-based contractors and grantees and performs quality assurance reviews of selected independent audit firms. These audits cover programs around the world, including the Philippines.

### Selected FY 2020 Oversight Project

In FY 2020, USAID OIG plans to conduct an audit of the acquisition of the Development Information System—a portfolio management platform for missions, including the Philippines, to capture program performance data for decision making. USAID began the initiative in late 2014 and estimates the system will cost \$56 million with an estimated cost savings of \$126 million. The objective of the audit is to assess the design of the system and determine whether USAID's information acquisition process complies with Federal regulations and best practices.

# FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

## Operation Pacific Eagle-Philippines

**DoD OIG** **Total Projects: 8**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0014</b>	D2019-DISPA5-0127.000	1	CONUS	Mar - 2019	Nov - 2019

**Evaluation of Security Controls for Intelligence, Surveillance, and Reconnaissance Supply Chains**

To evaluate security controls for intelligence, surveillance, and reconnaissance asset supply chains.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0015</b>	D2019-D000RJ-0143.000	3	DE, CONUS, OCONUS	Apr - 2019	Jan - 2020

**Audit of Readiness of Mobile Medical Teams Supporting Contingency Operations in the U.S. Africa Command and U.S. Indo-Pacific Command Areas of Responsibility**

To determine whether the Defense Health Agency and the military services are providing effective training to mobile medical teams prior to deploying to U.S. Africa Command and U.S. Indo-Pacific Command areas of responsibility in order to improve trauma care.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0017</b>	TBD	1	CONUS, OCONUS	Jan - 2020	Jun - 2020

**Evaluation of Counterintelligence Mission Programs (Activities) in the U.S. Indo-Pacific Command Area of Responsibility**

To identify the Counterintelligence Mission Programs (Activities) available in the U.S. Indo-Pacific Command area of responsibility and evaluate the command’s ability to implement the available resources.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0027</b>	TBD	1	DE, CONUS, OCONUS	Jan - 2020	Sep - 2020

**Evaluation of the Oversight of Intelligence Interrogation Approaches and Techniques Used by U.S. Africa Command and U.S. Indo-Pacific Command Interrogators**

To determine whether U.S. Africa Command’s and U.S. Indo-Pacific Command’s oversight of intelligence interrogations adheres to applicable DoD policies and regulations, and the overall effect of these policies and regulations on the interrogation process.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0029</b>	TBD	1	PH	Aug - 2020	Apr - 2021

**Evaluation of Intelligence Sharing in the Partner-Reliant Environment of Operation Pacific Eagle-Philippines**

To determine if the intelligence information sharing requirements of the U.S. forces, Armed Forces of the Philippines, and other regional partners in OPE-P are being satisfied by current policies, procedures, and supporting data architecture.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0030</b>	TBD	1	PH	Oct - 2019	Jun - 2020

**Evaluation of Tactical Signals Intelligence Processing**

To determine whether Theater Support Activity’s tactical signals intelligence processing is sufficient to satisfy priority intelligence requirements.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Pacific Eagle-Philippines

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0031</b>	TBD	1	PH	Sep - 2019	Sep - 2020

#### Evaluation of DoD Counter Threat Finance Activities in Support of U.S. Indo-Pacific Command, U.S. Africa Command, U.S. Central Command, and U.S. European Command Priorities

To determine whether U.S. Indo-Pacific Command, U.S. Africa Command, U.S. Central Command, and U.S. European Command have established the capabilities to conduct Counter Threat Finance; to deny, disrupt, or defeat and degrade adversaries' ability to use global financial networks.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0032</b>	TBD	3	PH	Jan - 2020	Sep - 2020

#### Evaluation of U.S. Special Operations Command Joint Military Information Support Operations Web Operations Center

To determine whether U.S. Special Operations Command's Joint Military Information Support Operations Web Operations Center provides U.S. combatant commanders the increased capability to conduct Internet-based information operations globally.

### DoS OIG

**Total Projects: 8**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0012</b>	19AUD038	3	PH	Nov - 2018	Sep - 2019

#### Audit of Department of State Oversight of Foreign Assistance Programs Supporting the Philippines

To determine whether Department-funded foreign assistance programs executed in the Philippines are monitored and evaluated in accordance with Federal and DoS requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0018</b>	TBD	1	PH	Oct - 2019	Jun - 2020

#### Compliance Follow-up Review of DoS Anti-Terrorism Assistance to the Philippines/Southeast Asia

Contact DoS OIG for more information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0019</b>	TBD	2	PH	Oct - 2019	Jun - 2020

#### Audit of DoS Management of Awards to International Organizations

Contact DoS OIG for more information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0020</b>	TBD	2	PH	Oct - 2019	Jun - 2020

#### Audit of DoS Implementation of National Action Plan on Women, Peace, and Security

Contact DoS OIG for more information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0021</b>	TBD	2	PH	Sep - 2019	May - 2020

#### Inspection of United States Mission to the UN and Other International Organizations in Geneva

To evaluate the programs and operations of the U.S. Mission to the United Nations and other international organizations in Geneva.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0022</b>	TBD	1, 2	PH	Sep - 2019	May - 2020

**Inspection of the Bureau of Counterterrorism and Countering Violent Extremism**

To evaluate the programs and operations of the Bureau of Counterterrorism and Countering Violent Extremism.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0023</b>	TBD	1, 3	PH	Sep - 2019	May - 2020

**Inspection of the Bureau of Diplomatic Security, Office of Antiterrorism Assistance**

To evaluate the programs and operations of the Bureau of Diplomatic Security, Office of Antiterrorism Assistance.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0028</b>	TBD	1, 3	PH	Aug - 2019	Apr - 2020

**Follow-up Audit of the Department of State Efforts to Measure, Evaluate, and Sustain Antiterrorism Assistance Program Objectives in the Bureau of East Asian and Pacific Affairs**

To determine whether the Bureau of Diplomatic Security and the Bureau of Counterterrorism and Countering Violent Extremism have implemented corrective actions to address DoS OIG’s previous recommendations and whether those actions have improved the DoS’s efforts to measure, evaluate, and sustain the Anti-Terrorism Assistance program objectives within the East Asian and Pacific Affairs region.

**GAO** **Total Projects: 1**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0011</b>	99100219	2	PH	Aug - 2019	Sep - 2020

**Acquisition and Cross-Servicing Agreements**

To review various aspects of DoD use of acquisition and cross servicing agreements, including 1) a list of current agreements signed by the United States; 2) the criteria and processes used to determine the need for acquisition and cross-servicing agreements; 3) the DoD’s accounting of support provided under these agreements and receipt of reciprocal support or reimbursements from partner nations; 4) notifications to Congress of the DoD’s intent to sign an acquisition and cross- servicing agreements with a non-NATO member country; and 5) the use of these agreements as mechanisms for transfers of logistics support, supplies, and services to third-party countries for which there is no current agreement.

**USAID OIG** **Total Projects: 2**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0033</b>	99100219	2	PH	Aug - 2019	Sep - 2020

**Audit of USAID’s Self-Reliance Initiative**

To determine to what extent USAID’s self-reliance metrics are incorporated into its development programming strategy; and identify the challenges USAID faces in implementing development activities as envisioned under the Journey to Self-Reliance Initiative.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OPE 0034</b>	99100217	3	Other	Apr - 2017	Oct - 2019

**Audit of USAID’s Award Management**

To determine if implementers are delivering results as initially intended and assess USAID’s awards management process.

## FY 2019 COMPLETED OVERSIGHT PROJECTS\* Operation Pacific Eagle-Philippines

### DoD OIG Total Reports: 3

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OPE 0004</b>	DODIG-2019-048	1	PH	Jan 31, 2019

#### DoD Efforts to Train, Advise, Assist, and Equip the Armed Forces of the Republic of the Philippines

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OPE 0005</b>	DODIG-2019-004	5	PH	Nov 02, 2018

#### DoD Oversight of Bilateral Agreements With the Republic of the Philippines

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OPE 0009</b>	DODIG-19-081	1	PH	Apr 17, 2019

#### Audit of Training Ranges Supporting Aviation Units in the U.S. Indo-Pacific Command

### USAID OIG Total Reports: 1

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OPE 0035</b>	5-000-10-001-P	2	PH	Mar 21, 2019

#### Despite Optimism About Engaging Local Organizations, USAID Had Challenges Determining Impact and Mitigating Risks

\* As of Aug 31, 2019



## ENDNOTES

### Operation Pacific Eagle-Philippines

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4. DoD, response to DoD OIG request for information, 7/8/2019.
5. Admiral Philip S. Davidson, testimony before the Senate Armed Services Committee, “Statement of Admiral Philip S. Davidson, U.S. Navy, Commander, U.S. Indo-Pacific Command,” 2/12/2019; USINDOPACOM, response to DoD OIG request for information, 3/28/2019.
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15. DoS, “FY 2020 Congressional Budget Justification-Foreign Operations, Appendix 2,” 3/11/2019.
16. DoS, “FY 2020 Congressional Budget Justification-Foreign Operations, Appendix 2,” 3/11/2019.
17. DoS, “FY 2020 Congressional Budget Justification-Foreign Operations, Appendix 2,” 3/11/2019.
18. DoS, “FY 2020 Congressional Budget Justification-Foreign Operations, Appendix 2,” 3/11/2019.
19. DoS, “FY 2020 Congressional Budget Justification-Foreign Operations, Appendix 2,” 3/11/2019.
20. DoS, “FY 2020 Congressional Budget Justification-Foreign Operations, Appendix 2,” 3/11/2019; Consolidated Appropriations Act of 2018.8- Public Law No. 116-6, 2/15/2019.
21. Admiral Philip S. Davidson, testimony before the Senate Armed Services Committee, “Statement of Admiral Philip S. Davidson, U.S. Navy, Commander, U.S. Indo-Pacific Command,” 2/12/2019.
22. USINDOPACOM, response to DoD OIG request for information, 7/8/2019.
23. USINDOPACOM, response to DoD OIG request for information, 3/28/2019.
24. USINDOPACOM, response to DoD OIG request for information, 7/8/2019.
25. Admiral Philip S. Davidson, testimony before the Senate Armed Services Committee, “Statement of Admiral Philip S. Davidson, U.S. Navy, Commander, U.S. Indo-Pacific Command,” 2/12/2019.
26. Admiral Philip S. Davidson, testimony before the Senate Armed Services Committee, “Statement of Admiral Philip S. Davidson, U.S. Navy, Commander, U.S. Indo-Pacific Command,” 2/12/2019.
27. DoD OIG, “DoD Efforts to Train, Advise, Assist, and Equip the Armed Forces of the Republic of the Philippines,” DODIG-2019-048, 1/31/2019.
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30. USAID, “Marawi Assistance,” 5/1/2019.
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32. USAID, “Marawi Assistance,” 5/1/2019.
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35. DoD OIG, “DoD Oversight of Bilateral Agreements With the Republic of the Philippines,” DODIG-2019-004, 11/2/2018.







An airman prepares to secure a forklift on a C-130H Hercules aircraft.  
(U.S. Air Force photo)

# OVERSIGHT PLAN FOR OTHER PROJECTS RELATED TO OVERSEAS CONTINGENCY OPERATIONS

FY 2020 Ongoing and Planned Oversight Projects.....	100
FY 2019 Completed Oversight Projects .....	119

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Other Projects Related to Overseas Contingency Operations

#### AAA Total Projects: 2

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0050</b>	A-2018-IEX-0097.000	3	DE, QA	Feb - 2018	Sep - 2019

#### **Audit of the Army's Participation in the Department of State Housing Pool (Previously Reported as SWA 1989)**

To determine if the Army effectively managed costs with DoS leased housing at U.S. European Command, U.S. Africa Command, and Area Support Group Qatar.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0073</b>	A-2019-AXZ-0345.000	3	KW, QA	Jul - 2019	Apr - 2020

#### **Audit of Army Prepositioned Stocks-5 Issuance and Returns**

To determine if issuance and return of Army Prepositioned Stocks-5 efficiently and effectively met mission needs.

#### AFAA Total Projects: 15

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0074</b>	F2019-L40000-0087.000	3	KW, QA, AF, AE	Jan - 2019	Dec - 2019

#### **Container Management (Air Force Wide Summary)**

To determine whether personnel maintained accountability and effectively determined requirements for containers within the U.S. Air Forces Central Command area of responsibility.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0089</b>	F2019-O30000-0361.000	1	JO, KW, QA, TR	Apr - 2019	Jul - 2020

#### **Security Forces Equipment and Training**

To determine the sufficiency of the condition and quantity of security forces' individual protective and deployable equipment and whether security force personnel have received necessary training on equipment needed to perform mission requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0090</b>	TBD	3	JO, KW, QA, TR	Aug - 2019	Jul - 2020

#### **Industrial Control Systems Access Controls**

To determine whether Air Force personnel protect industrial control systems from unauthorized access.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0091</b>	TBD	3	JO, KW, QA, TR	Aug - 2019	Jul - 2020

#### **Channel Airlift Operations**

To determine if Air Force personnel maximize the use of the Patriot Express when available, to include justifying commercial transportation; as well as analyze channel operation frequencies and develop accurate tariff rates.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0093</b>	TBD	1	OCONUS	Jan - 2020	Dec - 2020

#### **Explosive Ordnance Disposal Readiness**

To determine whether Air Force personnel maintain explosive ordnance disposal equipment authorizations, accountability, and perform required preventative maintenance; and possess the necessary skills to meet mission requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0094</b>	TBD	1	OCONUS	Jan - 2020	Dec - 2020

**Pallets and Nets**

To determine whether Air Force personnel properly accounted for and retrograded pallets and nets.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0095</b>	TBD	3	OCONUS	Jan - 2020	Dec - 2020

**AOR Aircraft Parts**

To determine whether Air Force personnel properly accounted for and controlled spare parts and managed spare part demand data and levels.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0096</b>	TBD	3	OCONUS	Jan - 2020	Dec - 2020

**AOR Dining Facility Operations**

To determine whether Air Force personnel manage OCO AOR dining facility operations to account for food inventories and food service equipment; provide food services in accordance with health and safety standards; and administer and execute food service contracts.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0097</b>	TBD	3	OCONUS	Jan - 2020	Dec - 2020

**Installation Access Controls**

To determine if personnel manage installation access controls in accordance with guidance. Specifically, evaluate Integrated defense plans; antiterrorism program; and access procedures.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0098</b>	TBD	3	OCONUS	Jan - 2020	Dec - 2020

**Security Forces Manning**

To determine whether Air Force personnel establish security forces personnel requirements that balance the needs of combatant commanders and the Air Force, and fill all combatant commander requests for security forces.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0099</b>	TBD	1	OCONUS	Jan - 2020	Dec - 2020

**Counter-Small Unmanned Aircraft Systems**

To determine whether Air Force personnel perform counter-UAS operations that meet mission requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0100</b>	TBD	1	OCONUS	Jan - 2020	Dec - 2020

**Security Cooperations**

To determine whether the Air Force personnel planned conducted and resourced security cooperation events to build partnerships and partner capacity in accordance with strategy and authorized payment for valid security cooperation expenses.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0101</b>	TBD	3	OCONUS	Jan - 2020	Dec - 2020

**Close Air Support from Overwatch Missions**

To determine whether Air Force personnel justified the use of close air support assets for overwatch missions in accordance with established guidance; and collected reimbursable costs for close air support missions.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Other Projects Related to Overseas Contingency Operations

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0102</b>	TBD	3	SA	Oct - 2019	Sep - 2020

#### Expeditionary Site Standup

To determine if Air Force personnel planned, designed, and executed expeditionary site standup over financial management, safety, installation security, contracting, and civil engineering in accordance with regulatory requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0111</b>	TBD	3	AF, JO, KW, QA, TR	Oct - 2019	Sep - 2020

#### Ground Fuels

To determine if U.S. Air Forces Central Command personnel 1) account for ground fuel charges, payments and reimbursements; 2) establish physical controls over fuel pumps; and 3) record fuel disbursements.

### DHS OIG

Total Projects: 6

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0064</b>	18-074-AUD-DHS	3	CONUS	Feb - 2018	Oct - 2019

#### Technology for Illicit Drug Interdiction

To determine to what extent Department of Homeland Security components use available technologies to prevent opioids and other illicit drugs from entering the country.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0067</b>	18-075-AUD-FEMA, NPPD	1	CONUS	Dec - 2017	Dec - 2019

#### Department of Homeland Security's Efforts for Counter Terrorism Measures for High Risk Buildings

To determine the extent to which the Department of Homeland Security provides measures for commercial sector critical infrastructures to deter, prevent or reduce the impact of an attack.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0069</b>	18-098-AUD-CBP	1	CONUS	Jun - 2018	Oct - 2019

#### Effectiveness of Customs and Border Protection Covert Testing Program

To determine whether Customs and Border Protection's covert testing is identifying and addressing vulnerabilities with U.S. ports of entry.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0070</b>	19-005-AUD-CBP, TSA	3	CONUS	Oct - 2018	Oct - 2019

#### U.S. Customs and Border Protection's Air Cargo Advance Screening Program

To determine to what extent U.S. Customs and Border Protection's Air Cargo Advance Screening Program can identify high-risk cargo shipments prior to departing foreign airports.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0078</b>	18-074-AUD-DHS (a)	1	CONUS	Dec - 2018	Oct - 2019

**Department Level Coordination on Drug Detection and Identification Equipment**

To determine to what extent does the Department of Homeland Security ensure components are coordinating on the use of drug interdiction technology.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0080</b>	19-049-AUD-ICE	1	CONUS	Apr - 2019	Oct - 2019

**ICE Efforts to Disrupt Terrorism Financing**

To determine the extent to which the U.S. Immigration and Customs Enforcement programs designed for targeting terrorism financing align with national and departmental goals.

**DoD OIG**

**Total Projects: 5**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0072</b>	D2019-DISPA2-0113.000	1	DE	Apr - 2019	Nov - 2019

**Evaluation of U.S. European Command’s Warning Intelligence Capabilities**

To determine whether warning intelligence information from the U.S. European Command Joint Intelligence Operations Center satisfies the U.S. European Commander’s and national policy makers’ information requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0081</b>	D2019-DEV000-0163.000	1	CONUS	Jun - 2019	Oct - 2019

**Evaluation of DoD Policies and Processes to Provide Interoperable and Sustainable Counter Small Unmanned Aircraft Systems**

To determine whether the DoD’s Senior Integration Group for countering small-unmanned aircraft systems is developing policy and implementing processes to provide interoperable and sustainable systems to the combatant commands and the military services.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0105</b>	TBD	3	Other	Apr - 2020	Dec - 2020

**Audit of Sea Transportation and Secure Storage of Arms, Ammunition, and Explosives**

To determine whether the DoD protects arms, ammunition, and explosives transported by sea in accordance with the Defense Transportation Regulation.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0115</b>	PPT 401	3	CONUS	Oct - 2019	Aug - 2020

**Audit of DoD Disposition Analysis of Counter Small Unmanned Aerial Systems Acquired Through the Urgent Operational Needs Process**

To determine whether DoD Components adequately completed the disposition analysis of Counter-Small Unmanned Aerial Systems acquired through the urgent operational needs process in accordance with DoD guidance.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Other Projects Related to Overseas Contingency Operations

(CONT'D.)

#### DoJ OIG Total Projects: 3

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0076</b>	TBD	1	CONUS	Mar - 2019	May - 2020

#### **Audit of the FBI's National Security Undercover Operations**

To evaluate 1) the FBI's use and oversight of undercover operations; and 2) the FBI's efforts to recruit and train agents for undercover operations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0086</b>	TBD	1	CONUS	Feb - 2017	Sep - 2019

#### **Efforts to Address Homegrown Violent Extremists**

To 1) review the FBI's homegrown violent extremist casework and resource management; 2) evaluate the FBI's coordination with relevant components and its strategic and tactical policies and processes to identify and address threats; and 3) assess the FBI field divisions' implementation of strategic and tactical policies and processes to investigate homegrown violent extremist threats.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0087</b>	TBD	1	CONUS	Jun - 2017	Sep - 2019

#### **Audit of the Bureau of Prison's Counterterrorism Efforts**

To review the Bureau of Prisons' policies, procedures, and practices for monitoring inmates with known or suspected ties to domestic and foreign terrorism; and efforts to prevent further radicalization among its inmate population.

#### GAO Total Projects: 1

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0120</b>	103076	2	AF	Oct - 2018	Oct - 2019

#### **Afghanistan Reconstruction Projects—Waste, Fraud, and Abuse (Previously Reported as AFG 0439)**

To determine 1) what prior work has the GAO conducted on reconstruction efforts in Afghanistan that identifies waste, fraud and abuse; and 2) what is the overall dollar amount of waste, fraud, and abuse related to these efforts uncovered by the GAO.

#### NAVAUDSVC Total Projects: 12

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0025</b>	2018-024	3	OCONUS	Apr - 2018	Sep - 2019

#### **Force Protection Vulnerabilities of Expeditionary Forces in OCONUS Ports (Previously Reported as SWA 1964)**

To verify the effectiveness of the Expeditionary Port Visit Support Program at ports outside the continental United States.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0026</b>	2018-028	3	Other	Sep - 2018	Sep - 2019

**Navy Military Construction Projects Proposed for Fiscal Year 2021 (Previously Reported as SWA 1965)**

To verify that the project scope requirements are sufficiently supported for selected Navy military construction projects contained in the Department of the Navy proposed Fiscal Year 2021 Military Construction Program.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0029</b>	2018-022	3	OCONUS	Jun - 2018	Sep - 2019

**Chemical, Biological, Radiological, Nuclear, and Explosive Equipment (Previously Reported as SWA 1968)**

To verify that selected Navy installations outside the continental United States have sufficient chemical, biological, radiological, nuclear, and high-yield explosive equipment and the associated required training in order to respond to an incident.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0033</b>	2018-048	3	OCONUS	Jul - 2018	Sep - 2019

**Accountability over Night Vision Devices (Previously Reported as SWA 1972)**

To verify that night vision devices at selected Navy commands are properly and accurately accounted for in accordance with applicable laws and regulations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0036</b>	2018-040	3	OCONUS	Jun - 2018	Sep - 2019

**Internal Controls Over Cash and Other Monetary Assets Held OCONUS (Previously Reported as SWA 1975)**

To verify that personnel support detachments outside the continental United States have effective internal controls over cash and other monetary assets.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0052</b>	2019-018	3	OCONUS	Nov - 2018	Sep - 2019

**Contractor Base Access at Selected OCONUS Installations-Commander Navy Region Europe, Africa, Central**

To verify that selected installations in the Navy Region Europe, Africa Central area of responsibility have effective processes in place to vet, grant, and revoke physical access to contractors.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0053</b>	2019-025	3	Other	Apr - 2019	Feb - 2020

**Medical Surveillance Exam Completion Report**

To verify whether medical surveillance exams are completed and reported by Navy Echelon 2 and subordinate commands as required.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0055</b>	2019-029	3	OCONUS	Sep - 2019	Aug - 2020

**Navy Military Construction Projects Proposed for FY 2022**

To verify that the project scope requirements are sufficiently supported for selected Navy Military Construction projects contained in the Department of the Navy proposed FY 2022 Military Construction Program.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0056</b>	2019-027	3	OCONUS	Feb - 2019	Dec - 2019

**Facility Support Contracts within the Commander, Navy Region Command-OCONUS**

To verify that the Naval Facilities Engineering Command effectively and efficiently administered and executed the selected facility support service contracts outside of the continental United States.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Other Projects Related to Overseas Contingency Operations

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0058</b>	2019-053	3	Other	Jun - 2019	May - 2020

#### **Navy's Accounting and Billing Processes for the Sale of Defense Equipment and Services under the Foreign Military Sales Program**

To verify whether the Navy's accounting and billing processes for the sale of defense equipment and services under the Foreign Military Sales program are proper and comply with laws and regulations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0060</b>	2019-067	3	OCONUS	Feb - 2019	Feb - 2020

#### **Outside the Continental United States Housing Allowances**

To verify that Outside the Continental United States service members are receiving the appropriate housing allowance(s) to which they are entitled.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0061</b>	2019-075	3	Other	Mar - 2019	Feb - 2020

#### **Marine Corps Civilian Employee Overtime**

To verify that time and attendance for Marine Corps civilian employees is properly managed, specifically for those who have worked in excess of 80 hours during a two week pay period.

### SIGAR

Total Projects: 71

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0121</b>	TBD	2	AF	Jan - 2020	Jan - 2020

#### **Ministry of Interior's Accountability for Vehicles (Previously Reported as AFG 0362)**

To assess the extent to which 1) the DoD and the Ministry of the Interior have developed and implemented policies and procedures to account for vehicles purchased with U.S. funds; and 2) the policies and procedures enable the DoD and the Ministry of the Interior to accurately account for those vehicles.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0122</b>	TBD	2	AF	TBD	TBD

#### **Inspection of Southeast Power System: Salang Tunnel 220/20kV Substation and 20kV Transmission Line from Salang to Adjacent Village (Previously Reported as AFG 0418)**

To determine the extent to which 1) the construction was completed in accordance with contract requirements and technical specifications; and 2) the facility is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0123</b>	TBD	2	AF	TBD	TBD

#### **Inspection of Afghanistan Infrastructure Fund Southeast Power System: Sangin-Lashkar Gah Transmission Line (Previously Reported as AFG 0419)**

To determine the extent to which 1) the construction was completed in accordance with contract requirements and technical specifications; and 2) the facility is being used and properly maintained.



REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0124</b>	TBD	2	AF	TBD	TBD

**Inspection of Afghanistan Infrastructure Fund Northeast Power System Phase IV Gardez to Khost Transmission Line and Substations (Previously Reported as AFG 0416)**

To determine the extent to which 1) the construction was completed in accordance with contract requirements and technical specifications; and 2) the facility is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0125</b>	TBD	2	AF	TBD	TBD

**Audit of USAID’s Textbook Printing and Distribution II (Previously Reported as AFG 0462)**

To determine the extent to which 1) textbooks and teacher guides were developed, produced, and distributed to participating schools in accordance with contract requirements; and 2) textbooks and teacher guides are viewed as useful classroom tools and are being used by teachers and other school officials.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0126</b>	TBD	2	AF	TBD	TBD

**Audit of USAID’s Efforts to Support Development of Subnational Governance (Previously Reported as AFG 0398)**

To determine the extent to which 1) the contractor(s) for the Initiative to Strengthen Local Administrations and Strong Hubs for Afghan Hope and Resilience Program programs have met the intended goals and objectives of the programs; 2) USAID has overseen these programs and planned for them to be sustained; and 3) USAID has coordinated these programs with its other governance efforts and those of other donors.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0127</b>	TBD	2	AF	Aug - 2019	Jul - 2020

**Audit of USAID Contributions to the Afghanistan Infrastructure Trust Fund (AITF) (Previously Reported as AFG 0461)**

To determine the extent to which 1) the Asian Development Bank and USAID are monitoring and accounting for AITF funding; 2) USAID is measuring the performance and results of the \$153.7 million it contributed to the AITF; 3) the Asian Development Bank and USAID have planned for the Afghan government’s sustainment of AITF investments.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0128</b>	TBD	2	AF	TBD	TBD

**Audit of the DoS Conventional Weapons Destruction Program (Previously Reported as AFG 0463)**

To determine the extent to which 1) the DoS monitors and evaluates its Conventional Weapons Destruction program, making adjustments to ensure safety and improve performance; 2) the Conventional Weapons Destruction program is achieving its objectives.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0129</b>	SIGAR-SP-220	3	AF	Jan - 2019	Nov - 2019

**Visa Facilitation Payments (Previously Reported as AFG 0446)**

To determine if DoD contractors billed and received payment from the U.S. Government for visa and work permit expenses in excess of the illicit costs to obtain these documents.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Other Projects Related to Overseas Contingency Operations

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0130</b>	SIGAR-131A	2	AF	Sep - 2018	Jan - 2020

#### **U.S. Support for the American University of Afghanistan (Previously Reported as AFG 0256)**

To assess the extent to which 1) USAID, the DoS, and the DoD provided oversight of their funding and programming for the American University of Afghanistan; 2) U.S. funding and programming for the American University of Afghanistan achieved its intended goals; and 3) the agencies and the American University of Afghanistan have taken steps to ensure the sustainability of the U.S. Government's investment in the American University of Afghanistan.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0131</b>	SIGAR-LL-10	2	AF	Jul - 2018	Apr - 2020

#### **U.S. Support for Elections in Afghanistan (Previously Reported as AFG 0402)**

To review Afghanistan's five elections since 2001, as well as the preparations for the sixth and seventh elections in 2018 and 2019 to 1) examine Afghanistan's electoral framework and the challenges posed by trying to enact reforms before, during, and after elections; 2) identify challenges and best practices in U.S. efforts to support the Afghan government as it prepared for, administered, and addressed disputes in the aftermath of elections; and 3) identify lessons and make recommendations to U.S. agencies on how best to support future elections in Afghanistan.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0132</b>	SIGAR-119A	3	AF	Apr - 2019	Sep - 2019

#### **U.S. Army Corps of Engineers' Local National Quality Assurance Program (Previously Reported as AFG 0099)**

To assess the extent to which the 1) Local National Quality Assurance Program contractors provided services in accordance with terms of the contracts; 2) U.S. Army Corps of Engineers provided oversight of contractors and assessed their performance; and 3) U.S. Army Corps of Engineer reviewed and validated the information the Local National Quality Assurance Program collected and used this to inform decisions about its reconstruction contracts.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0133</b>	R-125A	2	AF	Jul - 2018	Sep - 2019

#### **U.S. Agency for International Development's Provision of Emergency Food Assistance in Afghanistan (Previously Reported as AFG 0378)**

To 1) identify USAID's efforts to supply emergency food assistance in Afghanistan since FY 2010; 2) assess the extent to which USAID and its implementing partners conduct oversight of the funds the agency provides for emergency food assistance activities; and 3) assess the extent to which these funds are used as intended and are achieving their goals.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0134</b>	SIGAR-128A	2	AF	Jul - 2018	Sep - 2019

#### **U.S. Agency for International Development's Power Transmission Expansion and Connectivity Project (Previously Reported as AFG 0342)**

To determine the extent to which USAID has 1) set performance indicators and collected data to enable management decision-making and reporting about project activities; 2) achieved its targets for each of the three project components; and 3) conducted oversight of the Afghan government in meeting project objectives and complying with its commitments with USAID.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0135</b>	SIGAR-129NS	2	AF	Jul - 2018	Dec - 2019

**Review of Da Afghanistan Breshna Sherkat Processes and Internal Controls over U.S. Direct Assistance Funds (Previously Reported as AFG 0361)**

To examine the business processes, internal control structure, and individual controls utilized in the functions of Da Afghanistan Breshna Sherkat to 1) determine how those entities manage and account for U.S. direct assistance funds; and 2) identify any weaknesses in those areas.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0136</b>	SIGAR-LL-12	2	AF	Jul - 2018	Oct - 2019

**Reintegration of Ex-combatants in Afghanistan (Previously Reported as AFG 0396)**

To examine the four reintegration programs undertaken in Afghanistan since 2003 in order to 1) assess how previous reintegration programs functioned, the key challenges to their effectiveness, and best practices that can inform future reintegration efforts in Afghanistan; 2) identify current plans for reintegration efforts in Afghanistan and assess the feasibility of those plans; and 3) identify lessons and make recommendations to U.S. agencies on how to best support the planning and implementation of future reintegration efforts in Afghanistan.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0137</b>	SIGAR-SP-213	1	AF	Dec - 2018	Oct - 2019

**Measuring the Human Cost of Reconstruction in Afghanistan (Previously Reported as AFG 0436)**

To determine how many service members, civilians, contractors, and Afghans were killed while performing duties related to reconstruction and stabilization, and to offer any recommendations and/or lessons from this information.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0138</b>	SIGAR-LL-13	2	AF	Aug - 2019	Aug - 2020

**Lessons Learned for Police and Corrections (Previously Reported as AFG 0470)**

To examine how the Departments of Defense, State, Justice, and Homeland Security, as well as other entities, provided financial and technical support to Afghan personnel in Afghanistan and in the United States for the development of civil policing and corrections capabilities in Afghanistan.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0139</b>	SIGAR-I-055	2	AF	Oct - 2018	Dec - 2019

**Inspection of the Kajaki Dam Tunnel Construction (Previously Reported as AFG 0415)**

To inspect the Kajaki Dam Tunnel construction and determine whether 1) the construction was completed in accordance with contract requirements and applicable construction standards; and 2) the tunnel is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0140</b>	SIGAR-I-061	2	AF	Jul - 2019	Feb - 2020

**Inspection of the 10 MW Kandahar Solar Power Plant (Previously Reported as AFG 0414)**

To inspect the construction, connection, and commissioning of the 10 MW solar power plant in Kandahar and determine whether the plant 1) was completed in accordance with contract requirements and applicable construction standards; and 2) is being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0141</b>	SIGAR-I-060	2	AF	Jun - 2019	Jan - 2020

**Inspection of Pol-i-Charkhi Wastewater Treatment Plant (Previously Reported as AFG 0397)**

To determine the extent to which 1) the construction was completed in accordance with contract requirements and technical specifications; and 2) the facility is being used and properly maintained.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Other Projects Related to Overseas Contingency Operations

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0142</b>	SIGAR-F-157	3	AF	Jun - 2018	Sep - 2019

#### **Financial Audits of Costs Incurred under State Grants and Cooperative Agreements for Afghanistan Reconstruction, Demining Agency Afghanistan (Previously Reported as AFG 0381)**

To audit the Zhari District Community Based Demining Project; Award Number: S-PMWRA-13-GR-1008 and S-PMWRA-17-GR-1002, the Demining Project; Award Numbers: S-PMWRA-13-GR-1010 and S-PMWRA-16-GR-1004, the Community-Based Demining Project; Award Number: S-PMWRA-13-GR-1024, the Baghlan Demining Project in Afghanistan; Award Number: S-PMWRA-15-GR-1010, the Zhari Kandahar Community Based Demining Project; Award Number: S-PMWRA-17-GR-1019, the Road Demining Project of Kamal Khan Dam, Nimroz; Award Number: S-PMWRA-17-GR-1053, and the Afghan Cluster Munitions Clearance Project 17; Award Number: S-PMWRA-17-GR-1062, for the period 3/15/2013-9/24/2018; Obligation Amount \$15,926,573.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0143</b>	SIGAR-F-155	3	AF	Jun - 2018	Sep - 2019

#### **Financial Audits of Costs Incurred under DoS Grants and Cooperative Agreements for Afghanistan Reconstruction, Stanford Law School (Previously Reported as AFG 0379)**

To audit the Bureau of International Narcotics and Law Enforcement Affairs program operations and support services in Kabul, Afghanistan; Award Numbers: SINCLE10GR0020 and SINCLE10GR0074, for the period 1/12/2012-12/31/2017; Obligation Amount: \$7,919,228.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0144</b>	SIGAR-F-158	3	AF	Jun - 2018	Sep - 2019

#### **Financial Audits of Costs Incurred under DoS Grants and Cooperative Agreements for Afghanistan Reconstruction, ITF Enhancing Human Security (Previously Reported as AFG 0382)**

To audit the Capacity Support to Mine Action Coordination and Transition Program; Award Numbers: S-PMWRA-14-CA-1019 and S-PMWRA-17-CA-1088, the Mine Detection Support Program; Award Number: S-PMWRA-16-GR-1035, for the period 3/1/2014-9/30/2018; Obligation Amount: \$10,166,743.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0145</b>	SIGAR-F-156	3	AF	Jun - 2018	Sep - 2019

#### **Financial Audits of Costs Incurred under DoS Grants and Cooperative Agreements for Afghanistan Reconstruction, International Rescue Committee (Previously Reported as AFG 0380)**

To audit the Supporting Livelihoods and Protection for Afghan Returnees, Internally Displaced People and Vulnerable Host Communities program; Award Numbers: SPRMCO14CA1148, SPRMCO15CA1135, SPRMCO16CA1297 and SPRMCO17CA2183, for the period 9/29/2014-9/28/2018; Obligation Amount: \$5,406,179.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0146</b>	SIGAR-F-175	3	AF	May - 2019	May - 2020

#### **Financial Audits of Costs Incurred under DoS Awards for Afghanistan Reconstruction University of Washington (Previously Reported as AFG 0453)**

To audit the Build Capacity in Legal Education at Public Universities throughout Afghanistan program; Award Number: SINLEC17GR0084, for the period of 4/1/2017-6/30/2019; Obligation amount: \$5,570,000.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0147</b>	SIGAR-F-176	3	AF	May - 2019	Mar - 2020

**Financial Audits of Costs Incurred under DoS Awards for Afghanistan Reconstruction Tigerswan Inc. (Previously Reported as AFG 0454)**

To audit the Afghanistan-Flexible Implementation and Assessment Team program; Award Number: SAQMMA16F0012, for the period of 11/4/2015–11/3/2018; Obligation amount: \$13,892,396.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0148</b>	SIGAR-F-177	3	AF	May - 2019	Mar - 2020

**Financial Audits of Costs Incurred under DoS Awards for Afghanistan Reconstruction Janus Global Operations LLC (Previously Reported as AFG 0455)**

To audit the Conventional Weapons Destruction and Technical Assistance in Afghanistan program; Award Number: SAQMMA12F1101, for the period of 3/24/2015–9/23/2017; Obligation amount: \$19,679,020.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0149</b>	SIGAR-F-170	3	AF	Oct - 2018	Mar - 2020

**Financial Audits of Costs Incurred under DoD Contracts for Afghanistan Reconstruction, Department of the Navy (Previously Reported as AFG 0428)**

To audit the Afghanistan Automated Biometric Identification System maintenance, operations, and sustainment support services; Award: N0003918C0004 and N6523614D4989, for the period 7/16/2015–9/30/2018; Obligation Amount: \$8,867,261.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0150</b>	SIGAR-F-169	3	AF	Oct - 2018	Mar - 2020

**Financial Audits of Costs Incurred under DoD Contracts for Afghanistan Reconstruction, Defense Threat Reduction Agency (Previously Reported as AFG 0427)**

To audit the integration, coordination, and implementation of Cooperative Biological Engagement Program projects and activities; Award: HDTRA108D0008, for the period 7/19/2013–1/30/2016; Obligation Amount: \$10,403,756.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0151</b>	SIGAR-F-162	3	AF	Oct - 2018	Mar - 2020

**Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction, New York University (Previously Reported as AFG 0425)**

To audit the Assessment of Learning Outcomes and Social Effects in Community-Based Education program; Award Number: 306-AID-306-G-13-00004, for the period 9/1/2017-12/31/2018; Obligation Amount: \$2,166,235.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0152</b>	SIGAR-F-161	3	AF	Oct - 2018	Mar - 2020

**Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction, KNCV Tuberculosis Foundation (Previously Reported as AFG 0424)**

To audit the Challenge Tuberculosis Program; Award Number: 306-AID-OAA-A-14-00029, for the period 10/1/2017-9/30/2018; Obligation Amount: \$3,942,605.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0153</b>	SIGAR-F-159	3	AF	Oct - 2018	Mar - 2020

**Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction, Da Afghanistan Breshna Sherkat (Previously Reported as AFG 0422)**

To audit the Power Transmission Expansion and Connectivity program; Award Number: 306-IL-13-22-7, for the period 1/1/2013-12/31/2018; Obligation Amount: \$175,774,145.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Other Projects Related to Overseas Contingency Operations

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0154</b>	SIGAR-F-160	3	AF	Oct - 2018	Mar - 2020

**Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction, Chemonics International Inc. (Previously Reported as AFG 0423)**

To audit the Regional Agriculture Development Program-South program; Award Number: 306-C-13-00018, for the period 2/1/2016-11/20/2017; Obligation Amount: \$63,178,364.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0155</b>	SIGAR-F-143	3	AF	May - 2018	Sep - 2019

**Financial Audit of Costs Incurred under USAID Contracts and Cooperative, The Asia Foundation (Previously Reported as AFG 0366)**

To audit the Ministry of Women's Affairs Organizational Restructuring and Empowerment; Award Number: 306-AID-306-A-13-00001, for the period 12/20/2015-5/7/2018; Obligation Amount: \$2,912,583.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0156</b>	SIGAR-F-150	3	AF	May - 2018	Sep - 2019

**Financial Audit of Costs Incurred under USAID Contracts and Cooperative, Tetra Tech Inc. (Previously Reported as AFG 0373)**

To audit the Engineering Support Program; Award Number: 306-AID-306-C-16-00010, for the period 7/23/2016-7/22/2018; Obligation Amount: \$39,785,875.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0157</b>	SIGAR-F-151	3	AF	May - 2018	Sep - 2019

**Financial Audit of Costs Incurred under USAID Contracts and Cooperative, Michigan State University (Previously Reported as AFG 0374)**

To audit the Grain Research and Innovation; Award Number: 306-AID-OAA-A-13-00006, for the period 3/13/2017-3/12/2018; Obligation Amount: \$3,250,000.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0158</b>	SIGAR-F-145	3	AF	May - 2018	Sep - 2019

**Financial Audit of Costs Incurred under USAID Contracts and Cooperative, FHI 360 (Previously Reported as AFG 0368)**

To audit the Initiative for Hygiene, Sanitation, and Nutrition; Award Number: 306-AID-306-C-16-00007, for the period 5/11/2016-5/10/2018; Obligation Amount: \$6,012,852.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0159</b>	SIGAR-F-148	3	AF	May - 2018	Sep - 2019

**Financial Audit of Costs Incurred under USAID Contracts and Cooperative, Development Alternatives Inc. (Previously Reported as AFG 0371)**

To audit the Women in the Economy; Award Number: 306-AID-306-TO-15-00062, for the period 7/1/2015-6/30/2018; Obligation Amount: \$31,159,147.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0160</b>	SIGAR-F-144	3	AF	May - 2018	Sep - 2019

**Financial Audit of Costs Incurred under USAID Contracts and Cooperative, Development Alternatives Inc. (Previously Reported as AFG 0367)**

To audit the Assistance to Legislative Bodies of Afghanistan; Award Number: 306-AID-306-TO-13-00004, for the period 1/1/2016-3/27/2018; Obligation Amount: \$11,604,960.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0161</b>	SIGAR-F-146	3	AF	May - 2018	Sep - 2019

**Financial Audit of Costs Incurred under USAID Contracts and Cooperative, Creative Associates International Inc. (Previously Reported as AFG 0369)**

To audit the Afghanistan Workforce Development Program; Award Number: 306-AID-306-C-12-00007, for the period 10/1/2015-6/30/2018; Obligation Amount: \$20,968,717.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0162</b>	SIGAR-F-147	3	AF	May - 2018	Sep - 2019

**Financial Audit of Costs Incurred under USAID Contracts and Cooperative, Aga Khan Foundation U.S.A. (Previously Reported as AFG 0370)**

To audit the Multi-Input Area Development Global Development Alliance; Award Number: 306-AID-306-A-13-00002, for the period 1/1/2016-3/22/2018; Obligation Amount: \$13,774,482.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0163</b>	SIGAR-F-173	3	AF	Mar - 2019	Mar - 2020

**Financial Audit of Costs Incurred under USAID Awards for Afghanistan Reconstruction, Futures Group International LLC (Previously Reported as AFG 0450)**

To audit the Health Sector Resiliency Program, Afghanistan; Award: 306-AID-306-C-15-00009, for the period 1/1/2018-6/30/2019; Obligation Amount: \$5,373,183.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0164</b>	SIGAR-F-171	3	AF	Mar - 2019	Feb - 2020

**Financial Audit of Costs Incurred under USAID Awards for Afghanistan Reconstruction, Creative Associates International (Previously Reported as AFG 0448)**

To audit the Afghan Children Read Program, Afghanistan; Award: 306-AID-306-TO-16-00003, for the period 1/10/17-9/30/18; Obligation Amount: \$19,594,135.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0165</b>	SIGAR-F-172	3	AF	Mar - 2019	Mar - 2020

**Financial Audit of Costs Incurred under USAID Awards for Afghanistan Reconstruction, Checchi and Company Consulting Inc. (Previously Reported as AFG 0449)**

To audit the Assistance for the Development of Afghan Legal Access and Transparency Program, Afghanistan; Award: 306-AID-306-TO-16-00007, for the period 10/1/2017-6/30/2019; Obligation Amount: \$12,514,407.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0166</b>	SIGAR-F-174	3	AF	Mar - 2019	Mar - 2020

**Financial Audit of Costs Incurred under USAID Awards for Afghanistan Reconstruction, ABT Associates Inc. (Previously Reported as AFG 0451)**

To audit the SHOPS Plus Program, Afghanistan; Award: 306-AID-OAA-A-15-00067, for the period 1/1/2018-12/31/2018; Obligation Amount: \$3,996,345.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Other Projects Related to Overseas Contingency Operations

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0167</b>	SIGAR-F-165	3	AF	Oct - 2018	Mar - 2020

**Financial Audit of Costs Incurred under DoS Grants and Cooperative Agreements for Afghanistan Reconstruction for, Removal of Ammunition and Humanitarian Mine Clearance, The HALO Trust (Previously Reported as AFG 0431)**

To audit The HALO Trust, Removal of Ammunition and Humanitarian Mine Clearance, Award Numbers: S-PMWRA-15-GR-1060, S-PMWRA-15-GR-1061, S-PMWRA-16-GR-1051, S-PMWRA-16-GR-1053, S-PMWRA-16-GR-1054, S-PMWRA-17-GR-1010, S-PMWRA-17-GR-1051, S-PMWRA-17-GR-1056, S-PMWRA-18-GR-0012, S-PMWRA-18-GR-0014, S-PMWRA-18-GR-0016, for the period 9/1/2015–3/31/2019; Obligation amount: \$21,294,590.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0168</b>	SIGAR-F-166	3	AF	Oct - 2018	Mar - 2020

**Financial Audit of Costs Incurred under DoS Grants and Cooperative Agreements for Afghanistan Reconstruction for Support the New Vocational Educational Skills Training, Mercy Corps (Previously Reported as AFG 0432)**

To audit Mercy Corps, Support the New Vocational Educational Skills Training, Award Numbers: SPRMCO14CA1122, SPRMCO15CA1263, SPRMCO16CA1179, SPRMCO17CA2019, for the period 9/14/2014-6/30/2018; Obligation amount: \$5,437,739.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0169</b>	SIGAR-F-167	3	AF	Oct - 2018	Mar - 2020

**Financial Audit of Costs Incurred under DoS Grants and Cooperative Agreements for Afghanistan Reconstruction for Drug Demand Reduction Project, The Colombo Plan (Previously Reported as AFG 0433)**

To audit the Colombo Plan, Drug Demand Reduction Project, Award Numbers: SINLEC15VC0262, SINLEC17VC0204, SINLEC17VC0293, SINLEC17VC0343, SINLEC17VC0226, for the period 6/6/2014–12/31/2018; Obligation amount: \$35,583,297.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0170</b>	SIGAR-F-164	3	AF	Oct - 2018	Mar - 2020

**Financial Audit of Costs Incurred under DoS Grants and Cooperative Agreements for Afghanistan Reconstruction for Demining Projects, Mine Detection Dog Center (Previously Reported as AFG 0430)**

To audit Mine Detection Dog Center, Demining Projects, Award Numbers: S-PMWRA-13-GR-1011, S-PMWRA-15-GR-1064, S-PMWRA-17-GR-1049, for the period 4/1/2013–9/1/2018; Obligation amount: \$5,259,324.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0171</b>	SIGAR-F-168	3	AF	Oct - 2018	Mar - 2020

**Financial Audit of Costs Incurred under DoS Grants and Cooperative Agreements for Afghanistan Reconstruction for Antiterrorism Assistance Program, Alutiiq Professional Training LLC (Previously Reported as AFG 0434)**

To audit Alutiiq Professional Training LLC, Antiterrorism Assistance Program, Award Numbers: SAQMMA14 F0927, SAQMMA16F5001, for the period 3/1/2014–8/31/2017; Obligation amount: \$20,266,287.



REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0172</b>	SIGAR-F-154	3	AF	Jun - 2018	Sep - 2019

**Financial Audit of Costs Incurred under DoD Contracts, Science and Engineering Services LLC (Previously Reported as AFG 0377)**

To audit the Utility Helicopter Program Office UH-60A Enhanced Phase Maintenance Inspection Program Afghanistan; Award: W58RGZ-13-D-0048, for the period 6/28/2017–8/31/2018; Obligation Amount: \$ 20,177,038.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0173</b>	SIGAR-F-153	3	AF	Jun - 2018	Sep - 2019

**Financial Audit of Costs Incurred under DoD Contracts for Afghanistan Reconstruction, Leidos Innovations Corporation (previously Lockheed Martin) (Previously Reported as AFG 0376)**

To audit the Non-Standard Rotary Wing Aircraft Contractor Logistics Sustainment, Afghanistan; Award: FA8530-08-D-0008, for the period 1/1/2017-4/30/2018; Obligation Amount: \$17,459,869.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0174</b>	SIGAR-F-181	3	AF	May - 2019	Mar - 2020

**Financial Audit of Costs Incurred under Department of the Army Contracts for Afghanistan Reconstruction, Support Systems Associates Inc. (Previously Reported as AFG 0459)**

To audit the UH-60A Afghanistan Enhanced Phase Maintenance Inspection Program, Split Buy with Options program; Award Number: W58RGZ13D0047, TO 0044, for the period 4/12/2018–4/30/2019; Obligation Amount: \$7,242,780.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0175</b>	SIGAR-F-179	3	AF	May - 2019	Mar - 2020

**Financial Audit of Costs Incurred under Department of the Army Contracts for Afghanistan Reconstruction, Science and Engineering Services LLC (Previously Reported as AFG 0457)**

To audit the UH-60 Storage, Maintenance and Support Black Hawk Exchange and Sales Transaction and Utility Helicopter Program Office UH-60A Afghanistan Maintenance and Training program; Award Number: W58RGZ-13-D-0048, TO 0036 and W58RGZ-13-D-0048, TO 0090, for the period 11/4/2014–7/31/2019 and 6/30/2017–5/31/2019; Obligation Amount: \$20,545,843 and \$46,301,576.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0176</b>	SIGAR-F-178	3	AF	May - 2019	Mar - 2020

**Financial Audit of Costs Incurred under Department of the Army Contracts for Afghanistan Reconstruction, Redstone Defense Systems (Previously Reported as AFG 0456)**

To audit the Mi-17 Helicopter Anti-Missile Protection System program; Award Number: W58RGZ-12-D-0089, TO 703, for the period 9/29/2017–5/30/2019; Obligation Amount: \$6,317,726.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0177</b>	SIGAR-F-182	3	AF	May - 2019	Mar - 2020

**Financial Audit of Costs Incurred under Department of the Army Contracts for Afghanistan Reconstruction, Raytheon Technical Services Company LLC (Previously Reported as AFG 0460)**

To audit the Afghan Air Force pilot training program; Award Number: W900KK07D0001, TO 0442, for the period 8/1/2012–10/31/2017; Obligation Amount: \$39,114,256.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Other Projects Related to Overseas Contingency Operations

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0178</b>	SIGAR-F-180	3	AF	May - 2019	Mar - 2020

#### **Financial Audit of Costs Incurred under Department of the Air Force Contracts for Afghanistan Reconstruction, AAR Government Services Inc. (Previously Reported as AFG 0458)**

To audit the Afghanistan C-130H Sustainment, Contractor Logistics Support program; Award Number: FA855315D000, TO FA855317F0016, for the period 7/30/2017–7/29/2018; Obligation Amount: \$12,425,998.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0179</b>	SIGAR-E-001	3	AF	Aug - 2019	May - 2020

#### **Evaluation of the Status of SIGAR's Recommendations made to the U.S. Department of Defense (Previously Reported as AFG 0467)**

To 1) identify and assess the status of all SIGAR recommendations made to the DoD; and 2) evaluate the extent to which the DoD's actions, taken or planned, address SIGAR's recommendation.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0180</b>	SIGAR-LL-11	3	AF	Jul - 2019	Mar - 2020

#### **Best Practices in Monitoring and Evaluation in Reconstruction Contracting (Previously Reported as AFG 0112)**

To examine the intersection of Monitoring and Evaluation (M&E) and contracting practices to understand how agencies have used M&E to ensure accountability and promote positive program outcomes.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0181</b>	SIGAR-135A	2	AF	Aug - 2019	May - 2020

#### **Audit of U.S. Investments in Energy Projects in Afghanistan (Previously Reported as AFG 0469)**

To determine 1) the universe of U.S.-funded projects completed since 2009, whose primary intended outcome was to increase and improve power generation, transmission, or distribution; 2) the extent to which completed U.S.-funded projects resulted in intended outcomes and increased the electricity available to Afghan communities or other end users; and 3) the extent to which U.S. departments/agencies taken steps to ensure: (a) that ongoing power projects will be sustained, and (b) completed projects are being sustained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0182</b>	SIGAR-130A	2	AF	Aug - 2018	Sep - 2019

#### **Afghanistan's Progress in Implementing its Anti-Corruption Strategy and Achieving its Anti-Corruption Objectives (Previously Reported as AFG 0363)**

To assess the Afghan government's continued implementation of its anti-corruption strategy and describe the steps the United States is taking to support this effort.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0183</b>	SIGAR-124A	3	AF	Apr - 2018	Oct - 2019

#### **Afghan Business Taxes Assessed on U.S. Government Contractors (Previously Reported as AFG 0353)**

To review business taxes and related penalties the Afghan government has levied on contractors supporting U.S. Government activities in Afghanistan.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0184</b>	SIGAR-SP-221	3	AF	Feb - 2019	Nov - 2019

**State Department Bureau of International Narcotics and Law Enforcement Affairs Case Management System (Previously Reported as AFG 0447)**

To determine whether 1) the Afghan government is requiring all justice system entities to enter case data into the Case Management System and whether the data is input timely, accurately, and completely; and 2) the system is sustainable; and 3) seizures and forfeitures are tracked in the system and the money seized is accounted for.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0185</b>	SIGAR-SP-211	2	AF	Dec - 2018	Oct - 2019

**Review of USAID's Afghan Child Read Program (Previously Reported as AFG 0438)**

To determine the extent to which 1) textbooks, student workbooks and teacher guides were developed and distributed to participating schools in accordance with requirements; and 2) these materials are viewed as useful and are being used by teachers and other school officials.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0186</b>	SIGAR SP-225	1	AF	Jul - 2019	Feb - 2020

**Review of the Effectiveness of the Ministry of the Interior IG (Previously Reported as AFG 0466)**

To determine 1) the roles and responsibilities of the Ministry of the Interior (MoI) IG, and how CSTC-A's engagement has strengthened capacity of the IGs to do their jobs; 2) if the MoI IG met requirements stipulated in the Bilateral Financial Commitment Letters and whether CSTC-A enforces compliance and the penalties stated in the letters; and 3) if the MoI has taken any action as a result of the MoI IG's inspections and investigations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0187</b>	SIGAR-I-051	2	AF	Oct - 2017	Nov - 2019

**Inspection of the Power Transmission Expansion and Connectivity Project Power Substations at Ghazni and Sayadabad (Previously Reported as AFG 0324)**

To assess whether 1) the construction of the facilities and infrastructure at the two substations was completed in accordance with contract requirements and applicable construction standards; and 2) the facilities and infrastructure are being used and properly maintained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0188</b>	TBD	3	AF	Aug - 2019	Jul - 2020

**Capping Report-Afghanistan's Energy Sector (Previously Reported as AFG 0452)**

To 1) identify common themes from SIGAR's prior audit and inspection work on Afghanistan's energy sector; 2) determine the status of ongoing and planned power initiatives; and 3) discuss the challenges, if any, facing the sector and what the U.S. government and its partners are doing to address them.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0189</b>	SIGAR-SP-216	3	AF	Feb - 2019	Dec - 2019

**Capping Report-U.S. Investment in Health Facilities in Afghanistan (Previously Reported as AFG 0444)**

To summarize and offer lessons learned from work completed on health facilities in nine provinces within Afghanistan.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0190</b>	SIGAR-SP-217	3	AF	Feb - 2019	Oct - 2019

**Capping Report-U.S. Funded Schools in Afghanistan (Previously Reported as AFG 0445)**

To summarize and offer lessons learned from work completed on U.S. funded schools in nine provinces within Afghanistan.

## FY 2020 ONGOING AND PLANNED OVERSIGHT PROJECTS Other Projects Related to Overseas Contingency Operations

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0191</b>	SIGAR-SP-212	2	AF	Dec - 2018	TBD

**Review of USAID’s Strengthening Education in Afghanistan II Program (Previously Reported as AFG 0437)**

To determine whether the first round of women enrolled in private universities met the stated objectives of completing their degrees and finding gainful employment, and whether those that attended universities outside of Afghanistan returned to Afghanistan upon completion of their program to acquire gainful employment.

**Treasury OIG Total Projects: 1**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OCO 0088</b>	TBD	1	CONUS	Jan - 2020	Sep - 2020

**Terrorist Financing and Intelligence Actions to Disrupt ISIS’ Finances**

To determine whether terrorist financing and intelligence’s actions are meeting the Treasury’s responsibilities to disrupt ISIS financing.



## FY 2019 COMPLETED OVERSIGHT PROJECTS\*

### Other Projects Related to Overseas Contingency Operations

#### AFAA Total Reports: 1

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0015</b>	F2019-0005-L20000	CONUS/OCONUS	Feb 12, 2019

#### F15 Foreign Military Sales Management (Contract Management)

#### DHS OIG Total Reports: 5

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0063</b>	OIG-19-24	CONUS	Feb 28, 2019

#### Progress Made, But Additional Efforts Are Needed to Secure the Election Infrastructure

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0065</b>	OIG-19-21	CONUS	Feb 13, 2019

#### Covert Testing of Access Controls to Secure Airport Areas

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0066</b>	OIG-19-17	CONUS	Dec 19, 2018

#### FAMS' Contribution to International Flight Security is Questionable

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0079</b>	OIG-19-42	CONUS	May 24, 2019

#### DHS Needs to Address Oversight and Program Deficiencies before Expanding the Insider Threat Program

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0085</b>	OIG-19-49	CONUS	Jun 24, 2019

#### CBP's Global Entry Program Is Vulnerable to Exploitation

#### DoS OIG Total Reports: 1

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0075</b>	AUD-MERO-19-23	AF, OCONUS	Apr 22, 2019

#### Management Assistance Report: Results of 2014 Audit of Bureau of Diplomatic Security Worldwide Protective Services Contract Task Orders 2, 9, and 11

#### GAO Total Reports: 3

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0051</b>	GAO-19-244	OCONUS	Jan 31, 2019

#### Prepositioned Stocks DOD Needs Joint Oversight of the Military Services' Programs

\* As of Aug 31, 2019

## FY 2019 COMPLETED OVERSIGHT PROJECTS

### Other Projects Related to Overseas Contingency Operations

(CONT'D.)

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0082</b>	GAO-19-333R	CONUS	Mar 25, 2019

#### Fiscal Year 2018 Obligations of Operation and Maintenance Funding for Overseas Contingency Operations

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0084</b>	GAO-19-554	OCONUS	Aug 12, 2019

#### Security Assistance: U.S. Agencies Should Improve Oversight of Human Rights Training for Foreign Security Forces

### NAVAUDSVC

Total Reports: 4

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0014</b>	N2019-0001	CONUS	Oct 03, 2018

#### Follow-up: Audit of U.S. Marine Corps Post-Deployment Health Reassessment

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0032</b>	N2019-0002	CONUS	Oct 12, 2018

#### Department of the Navy's Insider Threat Program

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0037</b>	N2019-0021	CONUS, OCONUS	Feb 13, 2019

#### Management of Expired or Unusable Controlled Pharmaceutical Drugs at Selected Military Treatment Facilities.

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>OCO 0039</b>	N2019-0027	CONUS	Mar 27, 2019

#### Navy Reserve Contract Field Teams









An Air Force Fly Away Security Team member stands guard at an undisclosed location in Afghanistan. (U.S. Air Force photo)

## APPENDICES

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## APPENDIX A: Classified Appendix to this Report

This appendix provides additional information related to counterterrorism operations and other activities in specific geographic sub-regions in Africa and the Middle East. The appendix will be delivered to appropriate government agencies and congressional committees.

## APPENDIX B: Section 8L of the Inspector General Act of 1978

### 8L. Special Provisions Concerning Overseas Contingency Operations

- (a) Additional Responsibilities of Chair of Council of Inspectors General on Integrity and Efficiency.—Upon the commencement or designation of a military operation as an overseas contingency operation that exceeds 60 days, the Chair of the Council of Inspectors General on Integrity and Efficiency (CIGIE) shall, in consultation with the members of the Council, have the additional responsibilities specified in subsection (b) with respect to the Inspectors General specified in subsection (c).
- (b) Specific Responsibilities.—The responsibilities specified in this subsection are the following:
- (1) *In consultation with the Inspectors General specified in subsection (c), to designate a Lead Inspector General in accordance with subsection (d) to discharge the authorities of the Lead Inspector General for the overseas contingency operation concerned as set forth in subsection (d).*
  - (2) *To resolve conflicts of jurisdiction among the Inspectors General specified in subsection (c) on investigations, inspections, and audits with respect to such contingency operation in accordance with subsection (d)(2)(B).*
  - (3) *To assist in identifying for the Lead Inspector General for such contingency operation, Inspectors General and inspector general office personnel available to assist the Lead Inspector General and the other Inspectors General specified in subsection (c) on matters relating to such contingency operation.*
- (c) Inspectors General.—The Inspectors General specified in this subsection are the Inspectors General as follows:
- (1) *The Inspector General for the Department of Defense.*
  - (2) *The Inspector General for the Department of State.*
  - (3) *The Inspector General for the United States Agency for International Development.*

## (d) Lead Inspector General for Overseas Contingency Operations.

- (1) *A Lead Inspector General for an overseas contingency operation shall be designated by the Chair of the Council of Inspectors General on Integrity and Efficiency under subsection (b)(1) not later than 30 days after the commencement or designation of the military operation concerned as an overseas contingency operation that exceeds 60 days. The Lead Inspector General for a contingency operation shall be designated from among the Inspectors General specified in subsection (c).*
- (2) *The Lead Inspector General for an overseas contingency operation shall have the following responsibilities:*
- (A) *To appoint, from among the offices of the other Inspectors General specified in subsection (c), an Inspector General to act as associate Inspector General for the contingency operation who shall act in a coordinating role to assist the Lead Inspector General in the discharge of responsibilities under this subsection.*
- (B) *To develop and carry out, in coordination with the offices of the other Inspectors General specified in subsection (c), a joint strategic plan to conduct comprehensive oversight over all aspects of the contingency operation and to ensure through either joint or individual audits, inspections, and investigations, independent and effective oversight of all programs and operations of the Federal Government in support of the contingency operation.*
- (C) *To review and ascertain the accuracy of information provided by Federal agencies relating to obligations and expenditures, costs of programs and projects, accountability of funds, and the award and execution of major contracts, grants, and agreements in support of the contingency operation.*
- (D)(i) *If none of the Inspectors General specified in subsection (c) has principal jurisdiction over a matter with respect to the contingency operation, to exercise responsibility for discharging oversight responsibilities in accordance with this Act with respect to such matter.*
- (ii) *If more than one of the Inspectors General specified in subsection (c) has jurisdiction over a matter with respect to the contingency operation, to determine principal jurisdiction for discharging oversight responsibilities in accordance with this Act with respect to such matter.*
- (E) *To employ, or authorize the employment by the other Inspectors General specified in subsection (c), on a temporary basis using the authorities in section 3161 of title 5, United States Code, such auditors, investigators, and other personnel as the Lead Inspector General considers appropriate to assist the Lead Inspector General and such other Inspectors General on matters relating to the contingency operation.*
- (F) *To submit to Congress on a bi-annual basis, and to make available on an Internet website available to the public, a report on the activities of the Lead Inspector General and the other Inspectors General specified in subsection (c) with respect to the contingency operation, including-*
- (i) *the status and results of investigations, inspections, and audits and of referrals to the Department of Justice; and*
- (ii) *overall plans for the review of the contingency operation by inspectors general, including plans for investigations, inspections, and audits.*
- (G) *To submit to Congress on a quarterly basis, and to make available on an Internet website available to the public, a report on the contingency operation.*
- (H) *To carry out such other responsibilities relating to the coordination and efficient and effective discharge by the Inspectors General specified in subsection (c) of duties relating to the contingency operation as the Lead Inspector General shall specify.*

(3)(A) *The Lead Inspector General for an overseas contingency operation may employ, or authorize the employment by the other Inspectors General specified in subsection (c) of, annuitants covered by section 9902(g) of title 5, United States Code, for purposes of assisting the Lead Inspector General in discharging responsibilities under this subsection with respect to the contingency operation.*

(B) *The employment of annuitants under this paragraph shall be subject to the provisions of section 9902(g) of title 5, United States Code, as if the Lead Inspector General concerned was the Department of Defense.*

(C) *The period of employment of an annuitant under this paragraph may not exceed three years, except that the period may be extended for up to an additional two years in accordance with the regulations prescribed pursuant to section 3161(b)(2) of title 5, United States Code.*

(4) *The Lead Inspector General for an overseas contingency operation shall discharge the responsibilities for the contingency operation under this subsection in a manner consistent with the authorities and requirements of this Act generally and the authorities and requirements applicable to the Inspectors General specified in subsection (c) under this Act.*

(e) *Sunset for Particular Contingency Operations.-The requirements and authorities of this section with respect to an overseas contingency operation shall cease at the end of the first fiscal year after the commencement or designation of the contingency operation in which the total amount appropriated for the contingency operation is less than \$100,000,000.*

(f) *Construction of Authority.-Nothing in this section shall be construed to limit the ability of the Inspectors General specified in subsection (c) to enter into agreements to conduct joint audits, inspections, or investigations in the exercise of their oversight responsibilities in accordance with this Act with respect to overseas contingency operations.*

(Pub. L. 95-452, §8L, as added Pub. L. 112-239, div. A, title VIII, §848(2), Jan. 2, 2013, 126 Stat. 1851).

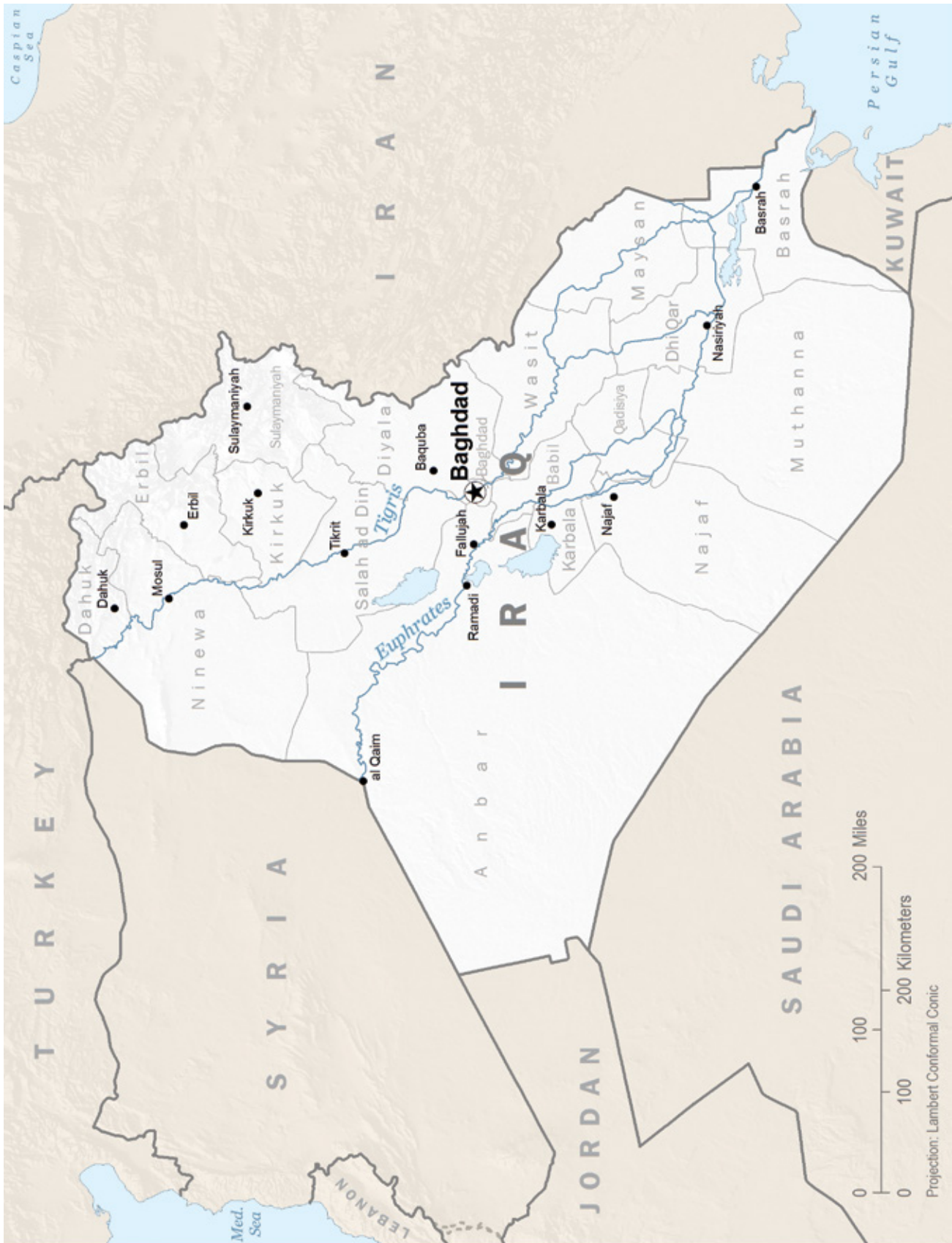
The sun sets along the Iraq-Syria border as seen from an observation point overlooking the Euphrates River in Iraq. (U.S. Army photo)

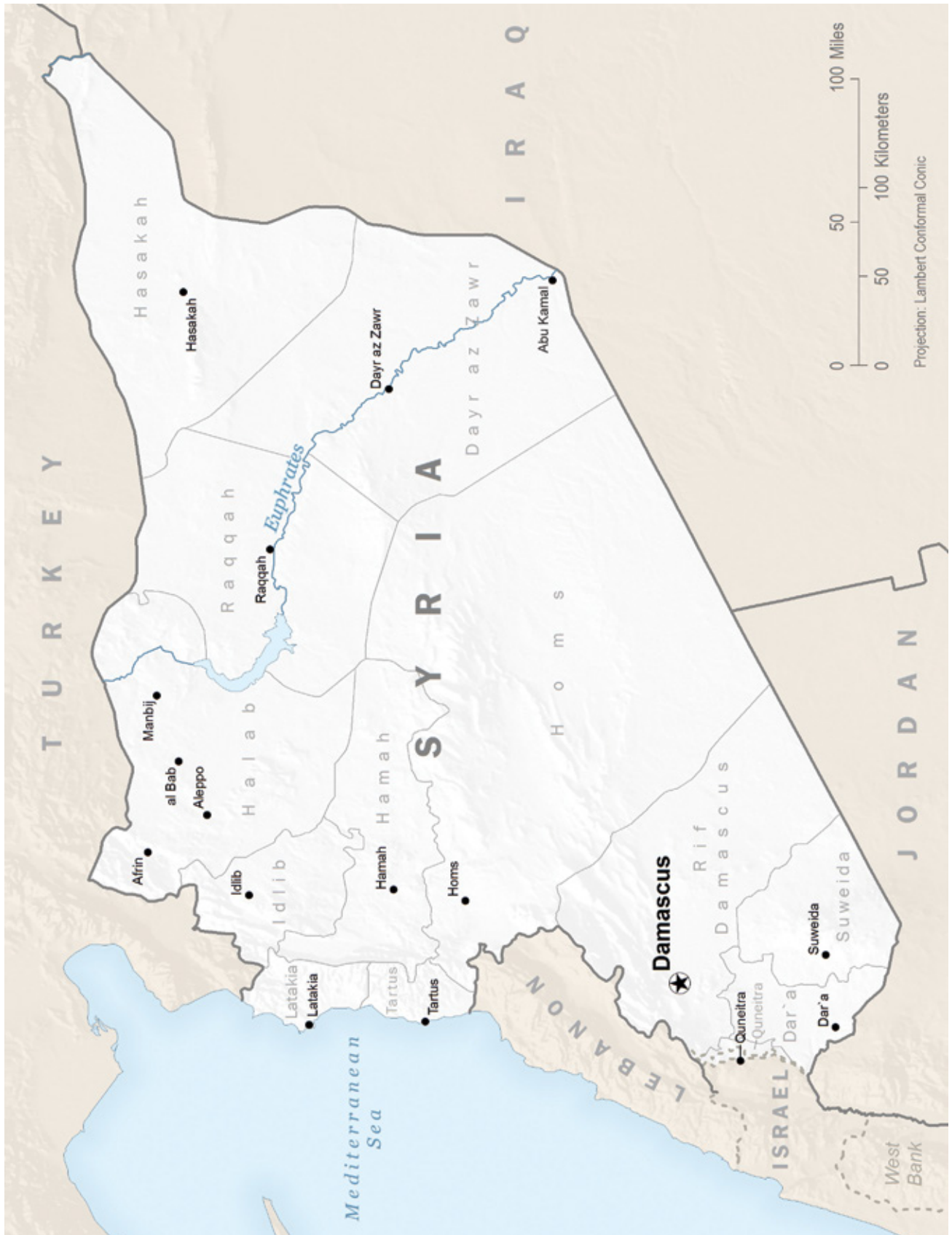


## Acronyms

Acronym	Definition
AAA	Army Audit Agency
AAF	Afghan Air Force
AFAA	Air Force Audit Agency
AFCAP	Air Force Contract Augmentation Program
AFP	Armed Forces of the Philippines
ANA	Afghan National Army
ASFF	Afghan Security Forces Fund
CIGIE	Council of the Inspectors General for Integrity and Efficiency
CJTF-OIR	Combined Joint Task Force-Operation Inherent Resolve
COP-OCO	Comprehensive Oversight Plan for Overseas Contingency Operations
COR	Contracting Officer Representative
CSTC-A	Combined Security Transition Command-Afghanistan
DCIS	Defense Criminal Investigative Service
DoD	Department of Defense
DoS	Department of State
ERW	explosive remnant of war
FFP	Food for Peace
FY	Fiscal Year
HTS	Hayat Tahrir al Sham
IDP	Internally Displaced Person
IED	Improvised Explosive Device
IG	Inspector General
IG Act	Inspector General Act of 1978
IMF	International Monetary Fund
IMS	Inventory Management System
IO	International Organizations
ISIS	Islamic State of Iraq and Syria
ISIS-K	Islamic State of Iraq and Syria-Khorasan

Acronym	Definition
Lead IG	Lead Inspector General
Lead IG agencies	DoD OIG, DoS OIG, and USAID OIG
MoD	Ministry of Defense
MoI	Ministry of Interior Affairs
NATO	North Atlantic Treaty Organization
OCO	Overseas Contingency Operation
OFDA	Office of U.S. Foreign Disaster Assistance
OFS	Operation Freedom's Sentinel
OIG	Office of Inspector General
OIR	Operation Inherent Resolve
OPE-P	Operation Pacific Eagle-Philippines
OSC-I	Office of Security Cooperation-Iraq
PIO	Public International Organization
PRM	Bureau of Population, Refugees, and Migration
RDT&E	Research, Development, Test, and Evaluation
SFAB	Security Force Assistance Brigade
SIGAR	Special Inspector General for Afghanistan Reconstruction
SOA	Strategic Oversight Area
TAAC	Train, Advise, and Assist Command
TF	Task Force
UAS	Unmanned Aerial System
UNDP	United Nations Development Programme
USAID	U.S. Agency for International Development
USINDOPACOM	U.S. Indo-Pacific Command
USCENTCOM	U.S. Central Command
USFOR-A	U.S. Forces-Afghanistan
WHO	World Health Organization













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<http://www.affaa.af.mil>



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