



## **Comprehensive Oversight Plan**

### **Afghanistan–Pakistan**

**Fourth Quarter Fiscal Year 2009 Through Fiscal Year 2010**



**August 2009**

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# FOREWORD

## *Background*

In June 2008, the Southwest Asia Joint Planning Group—which then consisted of Offices of Inspector General for the Department of Defense, the Department of State, and the U.S. Agency for International Development; the Defense Contract Audit Agency; the Government Accountability Office; and the Special Inspector General for Iraq Reconstruction—issued its first Comprehensive Audit Plan for Southwest Asia. The group was subsequently expanded to include the Special Inspector General for Afghanistan Reconstruction, whose anticipated oversight activities were included in the April 2009 update of the joint plan.

## *Moving Forward*

Because of the administration's renewed regional focus on Afghanistan and Pakistan, the large amounts of U.S. resources that will be expended, and the supplemental funding that several of the statutory inspectors general received specifically for the oversight of program activity in Afghanistan and Pakistan, the responsible oversight agencies need to coordinate their efforts more closely. Accordingly, a new subgroup of the Southwest Asia Joint Planning Group was created to coordinate audit and inspection work solely in those two countries.

The subgroup held its first meeting in June 2009, and members intend to meet quarterly to coordinate, integrate, and update oversight plans. This plan, which is a subset of the Comprehensive Oversight Plan for Southwest Asia, incorporates oversight activities of the Government Accountability Office; the Inspectors General of the Department of Defense (to include the efforts of the Air Force Audit Agency, the Army Audit Agency, and the Naval Audit Service), the Department of State, and the U.S. Agency for International Development; and the Special Inspector General for Afghanistan Reconstruction.

The audits listed in this plan address five main areas, which correspond to U.S. strategies to assist Afghanistan and Pakistan in addressing high-priority issues, as well as to specific administrative and legislative branch interests: (1) security; (2) governance, rule of law, and human rights; (3) economic and social development; (4) contracting oversight and performance; and (5) crosscutting programs.

## *Minimizing Overlapping Efforts*

The subgroup members will take a number of actions to minimize overlapping efforts and reduce the burden that the oversight process places on program management staff. Whenever feasible and unless otherwise prohibited, the subgroup will:

- Work jointly on assignments to ensure that areas of mutual concern are examined most efficiently.

- Sequence oversight assignments to facilitate sharing information among oversight organizations.
- Share information (program documentation, analyses, findings, conclusions, and reports) with one another to reduce information requests to program management staff. In communications with program managers, the subgroup members will describe the information that has been shared.
- Propose that program management staff establish “e-rooms” or similar shared network spaces where program management staff can create, edit, and store program documentation. By keeping all of the program documentation in one shared space, program managers can more easily provide oversight organizations with access to the relevant documentation and reduce the time spent responding to documentation requests.

Subgroup members must respond to separate legislative mandates, and sometimes subgroup members will be required to perform audits or inspections that have different objectives or cover different programs or sources of funding yet are closely related. In these cases, subgroup members will seek opportunities to conduct in-country fieldwork at the same time to minimize the number of separate visits by oversight organizations.



\_\_\_\_\_/s/\_\_\_\_\_  
\_\_\_\_\_

The Honorable Gordon S. Heddell  
Inspector General  
Department of Defense



\_\_\_\_\_/s/\_\_\_\_\_  
\_\_\_\_\_

The Honorable Harold W. Geisel  
Acting Inspector General  
Department of State



\_\_\_\_\_/s/\_\_\_\_\_  
\_\_\_\_\_

The Honorable Donald A. Gambatesa  
Inspector General  
U.S. Agency for International Development



\_\_\_\_\_/s/\_\_\_\_\_  
\_\_\_\_\_

Major General Arnold Fields (Ret.)  
Special Inspector General for Afghanistan Reconstruction



\_\_\_\_\_/s/\_\_\_\_\_  
\_\_\_\_\_

Mrs. Jacquelyn Williams-Bridgers  
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U.S. Government Accountability Office

## ABBREVIATIONS

AAA	-----	Army Audit Agency
AFAA	-----	Air Force Audit Agency
DoD	-----	Department of Defense
DOS	-----	Department of State
GAO	-----	Government Accountability Office
NAS	-----	Naval Audit Service
OIG	-----	Office of Inspector General
SIGAR	-----	Special Inspector General for Afghanistan Reconstruction
USAID	-----	U.S. Agency for International Development

## SECTION 1: SECURITY

The administration’s priority goals to achieve stability and to disrupt, dismantle, and defeat terrorist organizations in Afghanistan and Pakistan are supported by multiple organizations working in those countries.

Audits under this category focus not only on stabilization of conflict areas but also on the security of U.S. Government personnel assigned in the region. Subjects of these audits include accountability and maintenance of equipment, training and equipping national security forces, warfare support, and oversight of physical security and personnel security.

### *Accountability and Maintenance of Equipment*

Project Title	Country	Agency	Status
Assessment of the Accountability and Control of Arms, Ammunition, and Explosives Provided to the Security Forces of Afghanistan	Afghanistan	DoD/OIG	Ongoing
Asset Accountability (a series of audits in Afghanistan and other locations)	Afghanistan	DoD/OIG	Ongoing
Followup of Deployed Assets—Afghanistan	Afghanistan	DoD/OIG (AFAA)	Ongoing
U.S. Air Forces Central (AFCENT) Deployed Locations Information Technology Equipment Accountability and Control	Afghanistan	DoD/OIG (AFAA)	Ongoing
Accountability of Night Vision Devices Provided to the Afghan National Security Forces	Afghanistan	DoD/OIG	Planned
Accountability of Sensitive Equipment Items Provided to the Afghan National Security Forces	Afghanistan	DoD/OIG	Planned
Asset Accountability (a series of audits in Afghanistan and other locations)	Afghanistan	DoD/OIG	Planned

*Physical Security and Personnel Security*

<b>Project Title</b>	<b>Country</b>	<b>Agency</b>	<b>Status</b>
De-mining Programs in Afghanistan	Afghanistan	DOS/OIG	Ongoing
Diplomatic Security Management of Worldwide Personal Protective Services In Afghanistan	Afghanistan	DOS/OIG	Ongoing
Personal Security Detail Contracts—Afghanistan (USTC)	Afghanistan	DOS/OIG	Ongoing
Audit of USAID/Afghanistan’s Oversight of Private Security Contractors in Afghanistan	Afghanistan	USAID/OIG	Ongoing
Agencies’ Use of Security Contracts	Afghanistan	SIGAR	Ongoing
Diplomatic Security Armored Vehicle Procurement—Afghanistan	Afghanistan	DOS/OIG	Planned
Kabul Embassy Security Force	Afghanistan	DOS/OIG	Planned
Emergency Action Plan of Embassies Baghdad, Kabul, and Islamabad	Afghanistan Pakistan	DOS/OIG	Planned
Islamabad Embassy Security Force	Pakistan	DOS/OIG	Planned



***Training and Equipping National Security Forces***

<b>Project Title</b>	<b>Country</b>	<b>Agency</b>	<b>Status</b>
Afghanistan National Police Training and Mentoring Program	Afghanistan	DoD/OIG DOS/OIG	Ongoing
Assessment of U.S. and Coalition Plans to Train, Equip, and Field the Afghan National Security Forces	Afghanistan	DoD/OIG	Ongoing
Assessment of U.S. and Coalition Forces to Develop the Medical Sustainment Capability of the Afghan National Security Forces	Afghanistan	DoD/OIG	Ongoing
Foreign Military Sales	Afghanistan	DoD/OIG (AAA)	Ongoing
Review of U.S. Efforts to Implement the Security Development Plan for Pakistan’s Federally Administered Tribal Areas and Frontier Region	Pakistan	GAO	Ongoing
Afghan Security Forces: Follow-on Review of U.S. Efforts to Build a Fully Capable Afghan National Army	Afghanistan	GAO	Planned
Rating of Readiness and Capabilities of Afghan National Security Forces	Afghanistan	SIGAR	Planned
Salary Payments to Afghanistan National Security Forces	Afghanistan	SIGAR	Planned
U.S. Training Program for Afghanistan Female Police	Afghanistan	SIGAR	Planned

***Warfare Support***

<b>Project Title</b>	<b>Country</b>	<b>Agency</b>	<b>Status</b>
Class III Fuel Procurement and Distribution in Southwest Asia	Afghanistan	DoD/OIG	Ongoing
Selection of Mode of Transportation of Materials in Support of Operation Iraqi Freedom and Operation Enduring Freedom	Afghanistan	DoD/OIG	Ongoing

U.S. Air Forces Central (AFCENT) Munitions Management—Afghanistan	Afghanistan	DoD/OIG (AFAA)	Ongoing
Controls and Accountability for the Commander’s Emergency Response Program (CERP)	Afghanistan	SIGAR	Ongoing
Availability of Trained and Ready Forces to Support Military Operations in Iraq and Afghanistan	Afghanistan	GAO	Planned
Combat Skills Training for Support Units	Afghanistan	GAO	Planned
Department of Defense Efforts to Adjust Training Capacity to Support Ongoing Operations	Afghanistan	GAO	Planned

## SECTION 2: GOVERNANCE, RULE OF LAW, AND HUMAN RIGHTS

The United States is working to strengthen constitutional governments in the region so that they respond to their citizens' needs, build the capacity of justice systems and respect for the rule of law, and support human rights and advocacy programs. Key areas for which oversight is provided involve government capacity building, programs to address corruption and promote human rights, and refugee assistance.

### *Government Capacity Building*

Project Title	Country	Agency	Status
U.S. Assistance for the Preparation and Conduct of Presidential and Provincial Council Elections in Afghanistan	Afghanistan	SIGAR	Ongoing
Public Diplomacy Programs in Afghanistan	Afghanistan	DOS/OIG	Planned
USAID/Afghanistan's Support to the Electoral Process in Afghanistan (STEP) Activity	Afghanistan	USAID/OIG	Planned
USAID/Afghanistan's Support for Increased Electoral Participation in Afghanistan Activity	Afghanistan	USAID/OIG	Planned
Public Diplomacy Programs in Pakistan	Pakistan	DOS/OIG	Planned

### *Anticorruption*

Project Title	Country	Agency	Status
U.S. and Other Donor Efforts to Address and Build Afghanistan's Capacity to Address Corruption	Afghanistan	SIGAR	Ongoing
U.S. and Other Donor Efforts to Address and Build Afghanistan's Capacity to Address Corruption in the Provincial Governments	Afghanistan	SIGAR	Ongoing

*Human Rights*

<b>Project Title</b>	<b>County</b>	<b>Agency</b>	<b>Status</b>
Review of Deewa Radio	Afghanistan Pakistan	DOS/OIG	Planned
Trafficking in Persons	Afghanistan	DOS/OIG	Planned
Trafficking in Persons	Afghanistan	USAID/OIG	Planned

*Refugee Assistance*

<b>Project Title</b>	<b>County</b>	<b>Agency</b>	<b>Status</b>
Afghanistan Refugee and Internally Displaced Persons Program	Afghanistan	DOS/OIG	Planned
Pakistan Internally Displaced Persons	Pakistan	DOS/OIG	Planned

## SECTION 3: ECONOMIC AND SOCIAL DEVELOPMENT

Economic and social development priorities include enhancing regional trade, encouraging private sector expansion, rehabilitating infrastructure, providing access to health and education services, and encouraging licit agricultural development. The coordinating oversight organizations conduct audits of a wide range of programs that contribute to economic and social development: agriculture and counternarcotics; education and health care; infrastructure to provide energy, transportation, and other services; and reconstruction.

### *Agriculture and Counternarcotics*

Project Title	Country	Agency	Status
U.S. Alternative Development and Good Performers Initiative Program in Afghanistan	Afghanistan	GAO	Ongoing
Afghan Counternarcotics: U.S. Eradication, Interdiction, Justice and Public Diplomacy Pillars	Afghanistan	GAO	Ongoing
Effectiveness of Counter Narcotics Programs in Afghanistan	Afghanistan	DOS/OIG	Ongoing
Effectiveness of Counter Narcotics Programs in Pakistan	Pakistan	DOS/OIG	Ongoing
USAID/Afghanistan's Alternative Development Program Expansion, North and West	Afghanistan	USAID/OIG	Planned
USAID/Afghanistan's Afghanistan Vouchers for Increased Productive Agriculture (AVIPA) Program	Afghanistan	USAID/OIG	Planned
Status of Reconstruction Funding for Afghanistan (U.S. and Other Donor Funding)	Afghanistan	SIGAR	Planned
Transportation Modes and Procedures for the Reliable Delivery of Reconstruction Goods and Supplies, Including Controls and Accountability	Afghanistan	SIGAR	Planned
U.S. and International Donor Programs to Assist Afghanistan's Agricultural Sector	Afghanistan	SIGAR	Planned

*Education and Health Care*

<b>Project Title</b>	<b>Country</b>	<b>Agency</b>	<b>Status</b>
USAID/Afghanistan's Basic Education Program	Afghanistan	USAID/OIG	Ongoing
USAID/Afghanistan's School and Health Clinic Buildings Completed Under the Schools and Clinics Construction and Refurbishment Program	Afghanistan	USAID/OIG	Ongoing
USAID/Afghanistan's Construction of Health and Education Facilities Program	Afghanistan	USAID/OIG	Planned
USAID/Afghanistan's Partnership for Community-Based Education in Afghanistan Program	Afghanistan	USAID/OIG	Planned
USAID/Afghanistan's Support to the American University of Afghanistan Activity	Afghanistan	USAID/OIG	Planned
U.S. and International Assistance to Afghanistan's Education Sector	Afghanistan	SIGAR	Planned
USAID/Pakistan's Family Advancement for Life and Health Program	Pakistan	USAID/OIG	Planned
USAID/Pakistan's Links to Learning: Education Support to Pakistan Program	Pakistan	USAID/OIG	Planned
USAID/Pakistan's Pre-Service Teacher Education Program	Pakistan	USAID/OIG	Planned
USAID/Pakistan's Primary Health Care Revitalization, Integration, and Decentralization in Earthquake-Affected Areas Program	Pakistan	USAID/OIG	Planned

*Infrastructure*

<b>Project Title</b>	<b>Country</b>	<b>Agency</b>	<b>Status</b>
USAID/Afghanistan’s Infrastructure Rehabilitation Program—Power Sector	Afghanistan	USAID/OIG	Ongoing
Afghanistan Infrastructure Project Inspections	Afghanistan	SIGAR	Ongoing
U.S. and International Donor Programs to Assist Afghanistan’s Energy Sector	Afghanistan	SIGAR	Ongoing
Afghanistan Water Sector	Afghanistan	GAO	Ongoing
Electrical Infrastructure in Afghanistan	Afghanistan	DoD/OIG	Ongoing
U.S. Development Efforts in Pakistan’s Federally Administered Tribal Areas and Frontier Region	Pakistan	GAO	Ongoing
USAID/Afghanistan’s Infrastructure Rehabilitation Program—Transport Sector	Afghanistan	USAID/OIG	Planned
USAID/Afghanistan’s Water, Agriculture, and Technology Transfer	Afghanistan	USAID/OIG	Planned
U.S. and Other Donor Efforts to Develop Afghanistan’s Private Sector	Afghanistan	SIGAR	Planned
USAID/Pakistan’s Capacity-Building Development Program	Pakistan	USAID/OIG	Planned
USAID/Pakistan’s Federally Administered Tribal Areas Livelihood Development Program as Implemented by the Academy for Educational Development	Pakistan	USAID/OIG	Planned
USAID/Pakistan’s Federally Administered Tribal Areas Livelihood Development Program as Implemented by CHF International	Pakistan	USAID/OIG	Planned
Use and Effectiveness of Funds Provided to the Federally Administered Tribal Areas in Pakistan	Pakistan	DOS/OIG	Planned

***Reconstruction***

<b>Project Title</b>	<b>Country</b>	<b>Agency</b>	<b>Status</b>
USAID/Afghanistan's Afghan Civilian Assistance Program	Afghanistan	USAID/OIG	Ongoing
Building Materials Received by U.S. Forces—Afghanistan at Kandahar Air Force Base	Afghanistan	DoD/OIG	Ongoing
USAID/Afghanistan's Human Resources and Logistical Support Activity	Afghanistan	USAID/OIG	Planned



## SECTION 4: CONTRACTING OVERSIGHT AND PERFORMANCE

The administration and Congress are concerned that funds be spent appropriately and that the U.S. Government obtains value for the services and commodities it purchases. In addition, oversight of these funds is crucial, particularly in an environment in which there are difficulties with providing contracting staff and technical personnel to oversee contracts. Oversight in this area will focus on equipment and property, funds control and contract management, and services.

### *Equipment and Property*

Project Title	Country	Agency	Status
Management and Accountability of Property Purchased at Regional Contracting Centers in Afghanistan	Afghanistan	DoD/OIG	Ongoing

### *Funds Control and Contract Management*

Project Title	Country	Agency	Status
Contracting Operations at the Joint Contracting Command—Iraq/Afghanistan—Bagram	Afghanistan	DoD/OIG (AAA)	Ongoing
Contracting Operations at the Joint Contracting Command—Iraq/Afghanistan—Regional Contracting Commands Kandahar and Salerno	Afghanistan	DoD/OIG (AAA)	Ongoing
Contracting Operations at the Joint Contracting Command—Iraq/Afghanistan—Regional Contracting Commands Kabul and Jalalabad	Afghanistan	DoD/OIG (AAA)	Ongoing
Distribution of Funds and the Validity of Obligations for the Management of the Afghanistan Security Forces Fund—Phase III	Afghanistan	DoD/OIG	Ongoing
Fiscal Year 2008 Marine Corps Global War on Terror-Related Costs Processed through the Standard Accounting, Budgeting, and Reporting System	Afghanistan	DoD/OIG	Ongoing

Agencies' Management, Oversight, Procedures, and Practices for Reconstruction Funds and Projects	Afghanistan	SIGAR	Ongoing
Contractor Performance and Agency Oversight of U.S. Government Contracts in Afghanistan with Louis Berger Group	Afghanistan	SIGAR	Ongoing
Agency Oversight of Contractors Managing and Administering Other Contracts or Grants in Iraq and Afghanistan	Afghanistan	GAO	Ongoing
Annual Mandated Review of Contracting in Iraq and Afghanistan	Afghanistan	GAO	Ongoing
Accountability and Controls for U.S. Funds for Salaries of Afghanistan's Civil Servants	Afghanistan	SIGAR	Planned
Contractor Performance, Cost, and Agency Oversight of U.S. Government Contracts in Afghanistan with Chemonics	Afghanistan	SIGAR	Planned
Contractor Performance, Cost, and Agency Oversight of U.S. Government Contracts in Afghanistan with MPRI	Afghanistan	SIGAR	Planned
Controls and Accountability of U.S. Funds for the Afghanistan National Solidarity Program	Afghanistan	SIGAR	Planned

*Services*

<b>Project Title</b>	<b>Country</b>	<b>Agency</b>	<b>Status</b>
Air Cargo Transportation Contracts in Support of Operation Iraqi Freedom and Operation Enduring Freedom	Afghanistan	DoD OIG	Ongoing
Contract Administration of the Prime Vendor Program for Subsistence in Support of Operation Enduring Freedom	Afghanistan	DoD/OIG	Ongoing
Logistics Civil Augmentation Program (LOGCAP) IV Operations in Support of Operation Enduring Freedom	Afghanistan	DoD/OIG (AAA)	Planned
Operation and Maintenance of Permanent Facilities in Afghanistan	Afghanistan	DoD/OIG	Planned

Use of Contractor Support to Provide Ground Transportation of Supplies and Materials to and Within Afghanistan	Afghanistan	DoD/OIG	Planned
Controls and Accountability of U.S. Funds for the Basic Package of Health Services	Afghanistan	SIGAR	Planned

## SECTION 5: CROSSCUTTING PROGRAMS

Included in this section are audits of programs that span multiple program areas or are implemented by several different agencies.

Project Title	Country	Agency	Status
Construction of New Kabul Compound Facilities for U.S. Forces—Afghanistan	Afghanistan	DoD/OIG	Ongoing
Deployable Air Traffic Control and Landing System	Afghanistan	DoD/OIG (AFAA)	Ongoing
Disposal and Sanitization of Information Technology Equipment at Bagram Air Force Base	Afghanistan	DoD/OIG	Ongoing
Funds Appropriated for Afghanistan and Iraq Processed Through the Foreign Military Sales Trust Fund	Afghanistan	DoD/OIG	Ongoing
Information Assurance in Southwest Asia—Afghanistan	Afghanistan	DoD/OIG (AAA)	Ongoing
Joint Expeditionary Taskings Program	Afghanistan	DoD/OIG (AFAA)	Ongoing
Project Depot Overhaul, Maintenance, and Spare Parts for the Department of Navy Equipment in Afghanistan	Afghanistan	DoD/OIG (NAS)	Ongoing
U.S. Air Forces Central (AFCENT) Area of Responsibility Commercial Tender	Afghanistan	DoD/OIG (AFAA)	Ongoing
U.S. Air Forces Central (AFCENT) Area of Responsibility Office of Special Investigations Confidential Investigative Contingency Funds	Afghanistan	DoD/OIG (AFAA)	Ongoing
Inspection of Embassy Kabul	Afghanistan	DOS/OIG	Ongoing
Inspections of Provincial Reconstruction Teams' Management and Operation Capabilities	Afghanistan	SIGAR	Ongoing
USAID/Pakistan's Financial Statement Data for Fiscal Year 2009	Pakistan	USAID/OIG	Ongoing

Followup: Contracting for Nontactical Vehicles in Support of Operation Enduring Freedom	Afghanistan	DoD/OIG	Planned
Followup: Health Care Provided by Military Treatment Facilities to Contractors in Southwest Asia (Afghanistan and other locations)	Afghanistan	DoD/OIG	Planned
Economic Support Fund—Afghanistan	Afghanistan	DOS/OIG	Planned
Effectiveness of Provincial Team Strategy and Programs	Afghanistan	SIGAR	Planned
Reconstruction Staffing Strategy	Afghanistan	SIGAR	Planned
Strategic Assessment of U.S. Political, Military, and Economic Goals for Afghanistan	Afghanistan	SIGAR	Planned
Overseas Building Operation Contract for Consulate Karachi (Pakistan) Classified New Office Annex	Pakistan	DOS/OIG	Planned
Overseas Building Operation Contract for Consulate Karachi (Pakistan) Unclassified New Office Annex	Pakistan	DOS/OIG	Planned
Overseas Building Operation Contract for Consulate Karachi (Pakistan) Unclassified New Office Annex and Staff Housing	Pakistan	DOS/OIG	Planned

For questions concerning specific activities referenced in this report, please contact the individual agencies as appropriate:

Office of Inspector General, Department of Defense  
703-604-9142  
<http://www.dodig.mil/>

Office of Inspector General, Department of State  
202-663-0378 or 202-284-2668 (Washington, DC)  
011-962-6590-6464 (Amman, Jordan)  
<http://oig.state.gov/>

Office of Inspector General, U.S. Agency for International Development  
202-712-1020  
<http://www.usaid.gov/oig/>

Special Inspector General for Afghanistan Reconstruction  
703-602-3840  
<http://www.sigar.mil/>

Comptroller General, Government Accountability Office  
202-512-3000  
<http://www.gao.gov/>

**APPENDIX--SCHEDULE OF ACTIVITIES**  
**Comprehensive Oversight Plan for Afghanistan-Pakistan**  
**Fourth Quarter FY 2009 - FY 2010**

Activity by Sector	Agency	Initiation Date (Actual or Projected)								Completion Date (Projected)				
		1st Quarter FY 2009	2nd Quarter FY 2009	3rd Quarter FY 2009	4th Quarter FY 2009	1st Quarter FY 2010	2nd Quarter FY 2010	3rd Quarter FY 2010	4th Quarter FY 2010	4th Quarter FY 2009	1st Quarter FY 2010	2nd Quarter FY 2010	3rd Quarter FY 2010	4th Quarter FY 2010
<b>Security</b>														
U.S. Air Forces Central (AFCENT) Deployed Locations Information Technology Equipment Accountability and Control--Afghanistan	AFAA	Prior to 2009									●			
U.S. Air Forces Central (AFCENT) Munitions Management--Afghanistan	AFAA	Prior to 2009									●			
Assessment of the Accountability and Control of Arms, Ammunition, and Explosives Provided to the Security Forces of Afghanistan	DoD/OIG	●									●			
Foreign Military Sales	AAA		●									●		
Assessment of U.S. and Coalition Plans to Train, Equip, and Field the Afghan National Security Forces	DoD/OIG		●								●			
Assessment of U.S. and Coalition Forces to Develop the Medical Sustainment Capability of Afghan National Security Forces	DoD/OIG		●									●		
Class III Fuel Procurement and Distribution in Southwest Asia	DoD/OIG		●								●			
Diplomatic Security Management of Worldwide Personal Protective Services in Afghanistan	DOS/OIG		●								●			
Personal Security Detail Contracts in Afghanistan	DOS/OIG		●								●			
Followup of Deployed Assets--Afghanistan	AFAA			●										●
Review of U.S. Efforts to Implement the Security Development Plan for Pakistan's Federally Administered Tribal Areas and Frontier Region	GAO			●										●

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**Fourth Quarter FY 2009 - FY 2010**

Activity by Sector	Agency	Initiation Date (Actual or Projected)								Completion Date (Projected)				
		1st Quarter FY 2009	2nd Quarter FY 2009	3rd Quarter FY 2009	4th Quarter FY 2009	1st Quarter FY 2010	2nd Quarter FY 2010	3rd Quarter FY 2010	4th Quarter FY 2010	4th Quarter FY 2009	1st Quarter FY 2010	2nd Quarter FY 2010	3rd Quarter FY 2010	4th Quarter FY 2010
<b>Security (continued)</b>														
Agencies' Use of Security Contracts	SIGAR			●								●		
Afghanistan National Police Training and Mentoring Program	DOS/OIG DoD/OIG			●								●		
De-mining Programs in Afghanistan	DOS/OIG			●							●			
Controls and Accountability for the Commander's Emergency Response Program (CERP)	SIGAR			●							●			
Afghan Security Forces: Follow-on Review of U.S. Efforts to Build a Fully Capable Afghan National Army	GAO				●								●	
Availability of Trained and Ready Forces to Support Military Operations in Iraq and Afghanistan	GAO				●								●	
Combat Skills Training for Support Units	GAO				●							●		
Department of Defense Efforts to Adjust Training Capacity to Support Ongoing Operations	GAO				●								●	
Audit of USAID/Afghanistan's Oversight of Private Security Contractors in Afghanistan	USAID/OIG				●							●		
Salary Payments to Afghanistan National Security Forces	SIGAR					●						●		
U.S. Training Program for Afghanistan Female Police	SIGAR					●						●		
Diplomatic Security Armored Vehicle Procurement -Afghanistan	DOS/OIG						●						●	



**APPENDIX--SCHEDULE OF ACTIVITIES**  
**Comprehensive Oversight Plan for Afghanistan-Pakistan**  
**Fourth Quarter FY 2009 - FY 2010**

**Initiation Date (Actual or Projected)**

**Completion Date (Projected)**

Activity by Sector	Agency	Initiation Date (Actual or Projected)				Completion Date (Projected)								
		1st Quarter FY 2009	2nd Quarter FY 2009	3rd Quarter FY 2009	4th Quarter FY 2009	1st Quarter FY 2010	2nd Quarter FY 2010	3rd Quarter FY 2010	4th Quarter FY 2010					
<b>Security (continued)</b>														
Emergency Action Plan of Embassies Baghdad, Kabul, and Islamabad	DOS/OIG						●						●	
Islamabad Embassy Security Force	DOS/OIG						●						●	
Kabul Embassy Security Force	DOS/OIG						●						●	
Accountability of Night Vision Devices Provided to the Afghan National Security Forces	DoD/OIG							●						
Accountability of Sensitive Equipment Items Provided to the Afghan National Security Forces	DoD/OIG							●						
Rating of Readiness and Capabilities of Afghan National Security Forces	SIGAR								●					FY 2011
Selection of Mode of Transportation of Materials in Support of Operation Iraqi Freedom and Operation Enduring Freedom	DoD/OIG	Prior to 2009								●				
<b>Governance, Rule of Law, and Human Rights</b>														
U.S. and Other Donor Efforts to Address and Build Afghanistan's Capacity to Address Corruption	SIGAR			●										●
U.S. Assistance for the Preparation and Conduct of Presidential and Provincial Council Elections in Afghanistan	SIGAR			●							●			
Review of Deewa Radio	DOS/OIG			●						●				

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**Comprehensive Oversight Plan for Afghanistan-Pakistan**  
**Fourth Quarter FY 2009 - FY 2010**

Activity by Sector	Agency	Initiation Date (Actual or Projected)								Completion Date (Projected)				
		1st Quarter FY 2009	2nd Quarter FY 2009	3rd Quarter FY 2009	4th Quarter FY 2009	1st Quarter FY 2010	2nd Quarter FY 2010	3rd Quarter FY 2010	4th Quarter FY 2010	4th Quarter FY 2009	1st Quarter FY 2010	2nd Quarter FY 2010	3rd Quarter FY 2010	4th Quarter FY 2010
<b>Governance, Rule of Law, and Human Rights (continued)</b>														
Asset Accountability (Afghanistan and other locations)	DoD/OIG				●	●	●	●						FY 2011
U.S. and Other Donor Efforts to Address and Build Afghanistan's Capacity to Address Corruption in the Provincial Governments	SIGAR				●									●
Afghanistan Refugee and Internally Displaced Persons	DOS/OIG					●						●		
Pakistan Internally Displaced Persons	DOS/OIG					●						●		
Trafficking in Persons	DOS/OIG					●					●			
Trafficking in Persons	USAID/OIG					●					●			
USAID/Pakistan's Capacity Building for the Federally Administered Tribal Areas (FATA) Development Program	USAID/OIG					●						●		
Public Diplomacy Programs in Afghanistan	DOS/OIG							●						●
Public Diplomacy Programs in Pakistan	DOS/OIG							●						●
USAID/Afghanistan's Support to the Electoral Process in Afghanistan (STEP) Activity	USAID/OIG							●						●
USAID/Afghanistan's Support for Increased Electoral Participation (IEP) in Afghanistan Activity	USAID/OIG								●					FY 2011

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**Comprehensive Oversight Plan for Afghanistan-Pakistan**  
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<b>Economic and Social Development</b>														
Afghan Counternarcotics: U.S. Eradication, Interdiction, Justice and Public Diplomacy Pillars	GAO		●									●		
U.S. Alternative Development and Good Performers Initiative Program in Afghanistan	GAO		●										●	
U.S. Development Efforts in Pakistan's Federally Administered Tribal Areas and Frontier Region	GAO		●									●		
Effectiveness of Counter Narcotics Programs in Pakistan	DOS/OIG		●								●			
USAID/Afghanistan's Afghan Civilian Assistance Program	USAID/OIG		●								●			
Building Materials Used Received by U.S. Forces--Afghanistan at Kandahar Air Force Base	DoD/OIG			●							●			
Electrical Infrastructure in Afghanistan	DoD/OIG			●								●		
Afghanistan Water Sector	GAO			●									●	
Afghanistan Infrastructure Project Inspections	SIGAR			●	●	●	●	●	●					
U.S. and International Donor Programs to Assist Afghanistan's Energy Sector	SIGAR			●							●			
Effectiveness of Counter Narcotics Programs in Afghanistan	DOS/OIG			●							●			

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<b>Economic and Social Development (continued)</b>														
USAID/Afghanistan's Basic Education Program	USAID/OIG			●								●		
USAID/Afghanistan's Infrastructure Rehabilitation Program--Power Sector	USAID/OIG			●						●				
USAID/Afghanistan's School and Health Clinic Buildings Completed Under the Schools and Clinics Refurbishment Program	USAID/OIG				●						●			
Status of Reconstruction Funding for Afghanistan (U.S. and Other Donor Funding)	SIGAR					●						●		
USAID/Afghanistan's Afghanistan Vouchers for Increased Productive Agriculture (AVIPA) Program	USAID/OIG					●						●		
USAID/Afghanistan's Alternative Development Program Expansion, North and West	USAID/OIG					●						●		
USAID/Pakistan's Capacity-Building Development Program	USAID/OIG					●						●		
USAID/Pakistan's Primary Healthcare Revitalization, Integration, and Decentralization in Earthquake-Affected Areas (PRIDE) Program	USAID/OIG					●						●		
U.S. and Other Donor Efforts to Assist Afghanistan's Agricultural Sector	SIGAR						●							●

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<b>Economic and Social Development (continued)</b>														
U.S. and Other Donor Efforts to Develop Afghanistan's Private Sector	SIGAR						●							
USAID/Afghanistan's Construction of Health and Education Facilities (CHEF) Program	USAID/OIG						●						●	
USAID/Afghanistan's Partnership for Community-Based Education in Afghanistan (PACE-A) Program	USAID/OIG						●						●	
USAID/Afghanistan's Water, Agriculture, and Technology Transfer (AWATT) Program	USAID/OIG						●						●	
USAID/Pakistan's Family Advancement for Life and Health (FALAH) Program	USAID/OIG						●						●	
USAID/Pakistan's Links to Learning: Education Support to Pakistan (ED-LINKS) Program	USAID/OIG						●						●	
Transportation Modes and Procedures for the Reliable Delivery of Reconstruction Goods and Supplies, Including Controls and Accountability	SIGAR							●						●
Use and Effectiveness of Funds Provided to the Federally Administered Tribal Areas in Pakistan	DOS/OIG							●						●
USAID/Afghanistan's Human Resources and Logistical Support Activity	USAID/OIG							●						
USAID/Afghanistan's Infrastructure Rehabilitation Program--Transport Sector	USAID/OIG							●						●

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<b>Economic and Social Development (continued)</b>														
USAID/Pakistan's Federally Administered Tribal Areas Livelihood Development Program as Implemented by the Academy for Educational Development	USAID/OIG							●						●
USAID/Pakistan's Federally Administered Tribal Areas Livelihood Development Program as Implemented by CHF International	USAID/OIG							●						●
<b>Contracting Oversight and Performance</b>														
U.S. and International Assistance to Afghanistan's Education Sector	SIGAR								●					●
USAID/Afghanistan's Support to the American University of Afghanistan Activity	USAID/OIG								●					FY 2011
USAID/Pakistan's Pre-Service Teacher Education Program (pre-STEP)	USAID/OIG								●					FY 2011
Contracting Operations at the Joint Contracting Command--Iraq/Afghanistan--Bagram	AAA	Prior to 2009								●				
Contracting Operations at the Joint Contracting Command--Iraq/Afghanistan--Regional Contracting Command Kandahar and Salerno	AAA	Prior to 2009									●			
Distribution of Funds and the Validity of Obligations for the Management of the Afghanistan Security Forces Fund--Phase III	DoD/OIG	Prior to 2009								●				
Management and Accountability of Property Purchased at Regional Contracting Centers in Afghanistan	DoD/OIG	Prior to 2009									●			
Annual Mandated Review of Contracting in Iraq and Afghanistan	GAO	●									●			

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<b>Contracting Oversight and Performance (continued)</b>														
Contracting Operations at the Joint Contracting Command--Iraq/Afghanistan--Regional Contracting Commands Kabul and Jalalabad	AAA		●									●		
Contract Administration of the Prime Vendor Program for Subsistence in Support of Operation Enduring Freedom	DoD/OIG		●									●		
Agency Oversight of Contractors Managing and Administering Other Contracts or Grants in Iraq and Afghanistan	GAO		●									●		
Air Cargo Transportation Contracts in Support of Operation Iraqi Freedom and Operation Enduring Freedom	DoD/OIG			●									●	
Fiscal Year 2008 Marine Corps Global War on Terror-Related Costs Processed through the Standard Accounting, Budgeting and Reporting System	DoD/OIG			●								●		
Contractor Performance and Agency Oversight of U.S. Government Contracts in Afghanistan with Louis Berger Group	SIGAR			●							●			
Logistics Civil Augmentation Program (LOGCAP) IV Operations in Support of Operation Enduring Freedom	AAA				●								●	
Contractor Performance, Cost and Agency Oversight of U.S. Government Contracts in Afghanistan with Chemonics	SIGAR				●								●	
Contractor Performance, Cost, and Agency Oversight of U.S. Government Contracts in Afghanistan with MPRI	SIGAR				●								●	

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<b>Contracting Oversight and Performance (continued)</b>														
Controls and Accountability of U.S. Funds for the Afghanistan National Solidarity Program	SIGAR				●								●	
Agencies' Management Oversight, Procedures, and Practices for Reconstruction Funds and Projects	SIGAR					●					●			
Controls and Accountability of U.S. Funds for the Basic Package of Health Services	SIGAR					●								●
Accountability and Controls for U.S. Funds for Salaries of Afghanistan's Civil Servants	SIGAR						●							●
Use of Contractor Support to Provide Ground Transportation of Supplies and Materials to and Within Afghanistan	DoD/OIG						●							●
Operation and Maintenance of Permanent Facilities in Afghanistan	DoD/OIG								●					●
<b>Crosscutting Programs</b>														
Funds Appropriated for Afghanistan and Iraq Processed through the Foreign Military Sales Trust Fund	DoD/OIG	●									●			
Construction of New Kabul Compound Facilities for U.S. Forces--Afghanistan	DoD/OIG			●									●	
Deployable Air Traffic Control and Landing System	AFAA			●									●	
Disposal and Sanitation of Information Technology Equipment at Bagram Air Force Base	DoD/OIG			●									●	
Joint Expeditionary Taskings Program	DoD/OIG			●									●	



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<b>Crosscutting Programs (continued)</b>														
U.S. Air Forces Central (AFCENT) Area of Responsibility Commercial Tender	DoD/OIG			●									●	
U.S. Air Forces Central (AFCENT) Area of Responsibility Office of Special Investigations Confidential Investigative Contingency Funds	AFAA			●									●	
Inspection of Provincial Reconstruction Teams' Management and Operation Capabilities	SIGAR				●	●	●	●	●					
Inspection of Embassy Kabul	DOS/OIG				●						●			
USAID/Pakistan's Financial Statement Data for Fiscal Year 2009	USAID/OIG				●					●				
Followup: Health Care Provided by Military Treatment Facilities to Contractors in Southwest Asia (Afghanistan and other locations)	DoD/OIG					●								●
Followup: Contracting for Nontactical Vehicles in Support of Operation Enduring Freedom	DoD/OIG					●								●
Effectiveness of Provincial Reconstruction Team Strategy and Programs	SIGAR					●								●
Depot Overhaul, Maintenance, and Spare Parts for the Department of Navy Equipment in Afghanistan	Naval Audit Service					●								●
Reconstruction Staffing Strategy	SIGAR						●							●

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<b>Crosscutting Programs (continued)</b>														
Strategic Assessment of U.S. Political, Military, and Economic Goals for Afghanistan	SIGAR						●							●
Overseas Building Operation Contract for Consulate Karachi (Pakistan) Classified New Office Annex	DOS/OIG						●							●
Overseas Building Operation Contract for Consulate Karachi (Pakistan) Unclassified New Office Annex	DOS/OIG						●							●
Overseas Building Operation Contract for Consulate Karachi (Pakistan) Unclassified New Office Annex and Staff Housing	DOS/OIG						●							●
Economic Support Fund--Afghanistan	DOS/OIG							●						●
Information Assurance in Southwest Asia--Afghanistan	AAA								●					