

# OVERSEAS CONTINGENCY OPERATIONS



# COP-OCO

FY 2018 COMPREHENSIVE OVERSIGHT PLAN

OCTOBER 2017

## **LEAD INSPECTOR GENERAL MISSION**

The Lead Inspector General for Overseas Contingency Operations coordinates among the Inspectors General specified under the law to:

- Develop a joint strategic plan to conduct comprehensive oversight over all aspects of the contingency operation
- Ensure independent and effective oversight of all programs and operations of the federal government in support of the contingency operation through either joint or individual audits, inspections, and investigations
- Promote economy, efficiency, and effectiveness and prevent, detect, and deter fraud, waste, and abuse
- Perform analyses to ascertain the accuracy of information provided by federal agencies relating to obligations and expenditures, costs of programs and projects, accountability of funds, and the award and execution of major contracts, grants, and agreements
- Report quarterly and biannually to the Congress and the public on the contingency operation and activities of the Lead Inspector General

(Pursuant to sections 2, 4, and 8L of the Inspector General Act of 1978)



An MV-22 Osprey takes off during a mission exercising the tactical recovery of aircraft and personnel at an undisclosed location in Southwest Asia. (U.S. Air Force photo)

## INTRODUCTION

This FY 2018 Comprehensive Oversight Plan for Overseas Contingency Operations (COP-OCO) is the third annual joint strategic plan submitted to Congress by the Department of Defense (DoD) Inspector General (IG). This report describes the whole-of-government oversight of U.S. activities in support of the two ongoing overseas contingency operations (OCOs) and other programs and operations in Southwest Asia.<sup>1</sup> Those two OCOs are Operation Freedom’s Sentinel, whose mission is to conduct counterterrorism operations and to train, advise, and assist the Afghan security forces, and Operation Inherent Resolve to defeat the Islamic State of Iraq and Syria (ISIS).

This FY 2018 COP-OCO includes three sections:

- Section 1 contains the Joint Strategic Oversight Plan (JSOP) for Afghanistan, including Operation Freedom’s Sentinel.
- Section 2 contains the JSOP for Operation Inherent Resolve.
- Section 3 provides the oversight agencies’ planned projects for FY 2018 and prior fiscal year published reports for all other projects in Southwest Asia.

The JSOPs include discussion of our oversight of the U.S. Government’s military missions, Operation Freedom’s Sentinel in Afghanistan and Operation Inherent Resolve in Iraq and Syria. Additionally, each JSOP includes discussion of our oversight of governance and civil society programs, humanitarian assistance and development, and stabilization and infrastructure activities.

The COP-OCO is written to assist the oversight community, U.S. Central Command, and Federal agencies in planning, coordinating, deconflicting, and completing oversight projects in the region.

## RELATED LEGISLATION AND THE DEVELOPMENT OF THE LEAD INSPECTOR GENERAL MODEL

Congress established oversight requirements for Southwest Asia in the FY 2008 and FY 2009 National Defense Authorization Acts (NDAAs).<sup>2</sup> Pursuant to these requirements, the DoD Office of Inspector General (OIG) is responsible for coordinating and publishing the annual strategic plan and chairing the quarterly meetings of the Southwest Asia Joint Planning Group. These meetings serve as a forum for identifying duplicative projects and gaps in oversight coverage and for disseminating useful information to the participating agencies.

Congress also enacted provisions in the FY 2013 NDAA amending the IG Act of 1978 and establishing Lead IG oversight responsibilities in designated OCOs. Section 8L of the IG Act requires the designated Lead IG to ensure coordinated and comprehensive oversight, which includes “developing and carrying out” joint strategic oversight plans.

The Lead IG agencies—the DoD OIG, the Department of State (DoS) OIG, and the U.S. Agency for International Development (USAID) OIG—developed the joint strategic oversight plans in coordination with the Special Inspector General for Afghanistan Reconstruction (SIGAR); the U.S. Army Audit Agency; the Naval Audit Service; the U.S. Air Force Audit Agency; and the Offices of the Inspectors General of the Department of Homeland Security, Department of Justice, Department of Energy, Department of the Treasury, and Central Intelligence Agency. While only one IG is designated the Lead IG, the IGs of all three Lead IG agencies are responsible for staffing and supporting the Lead IG in the discharge of these responsibilities. Each Lead IG agency retains its statutory independence.

Since enactment of the Lead IG legislation, three OCOs have triggered Lead IG responsibilities. There are currently two active OCOs, both in the U.S. Central Command area of responsibility.<sup>3</sup>

- **Operation Inherent Resolve**

On October 17, 2014, the Secretary of Defense designated Operation Inherent Resolve as an OCO. The mission of this operation is to defeat ISIS and prevent a resurgence of violent extremism. The Chair of the Council of the Inspectors General on Integrity and Efficiency (CIGIE) designated the DoD IG as the Lead IG for Operation Inherent Resolve on December 17, 2014.

- **Operation Freedom’s Sentinel**

On December 28, 2014, the Secretary of Defense declared that Operation Freedom’s Sentinel would begin on January 1, 2015 and designated it as an OCO. Operation Freedom’s Sentinel consists of two complementary missions: 1) counterterrorism

## SOUTHWEST ASIA COUNTRY CODES (U.S. Central Command's Area of Responsibility)



**SOUTHWEST ASIA COUNTRY CODES**

<b>AF</b>	Afghanistan	<b>KW</b>	Kuwait	<b>SY</b>	Syria
<b>BH</b>	Bahrain	<b>KG</b>	Kyrgyzstan	<b>TJ</b>	Tajikistan
<b>EG</b>	Egypt	<b>LB</b>	Lebanon	<b>TM</b>	Turkmenistan
<b>IR</b>	Iran	<b>OM</b>	Oman	<b>AE</b>	United Arab Emirates
<b>IQ</b>	Iraq	<b>PK</b>	Pakistan	<b>UZ</b>	Uzbekistan
<b>JO</b>	Jordan	<b>QA</b>	Qatar	<b>YE</b>	Yemen
<b>KZ</b>	Kazakhstan	<b>SA</b>	Saudi Arabia		

**Source:** International Organization for Standardization, ISO 3166-1-Alpha-2 Country Codes.

## INTRODUCTION

operations against the remnants of al Qaeda, its associates, and other terrorist groups, including the ISIS affiliate in the Afghanistan and Pakistan region, ISIS-Khorasan (ISIS-K), and 2) training, advising, and assisting the Afghan National Defense Security Forces through the North Atlantic Treaty Organization-led Resolute Support mission. The Chair of CIGIE designated the DoD IG as the Lead IG for Operation Freedom’s Sentinel on April 1, 2015.

## THE WAY AHEAD

Federal and Military Service oversight agencies continue to monitor, audit, and evaluate these complex overseas contingency operations, as well as other programs and activities within Southwest Asia. As of August 31, 2017, the Federal and Military Service oversight agencies had completed 177 FY 2017 projects that have made numerous findings and recommendations to improve internal controls, reduce costs, ensure safety, and improve operational efficiencies.

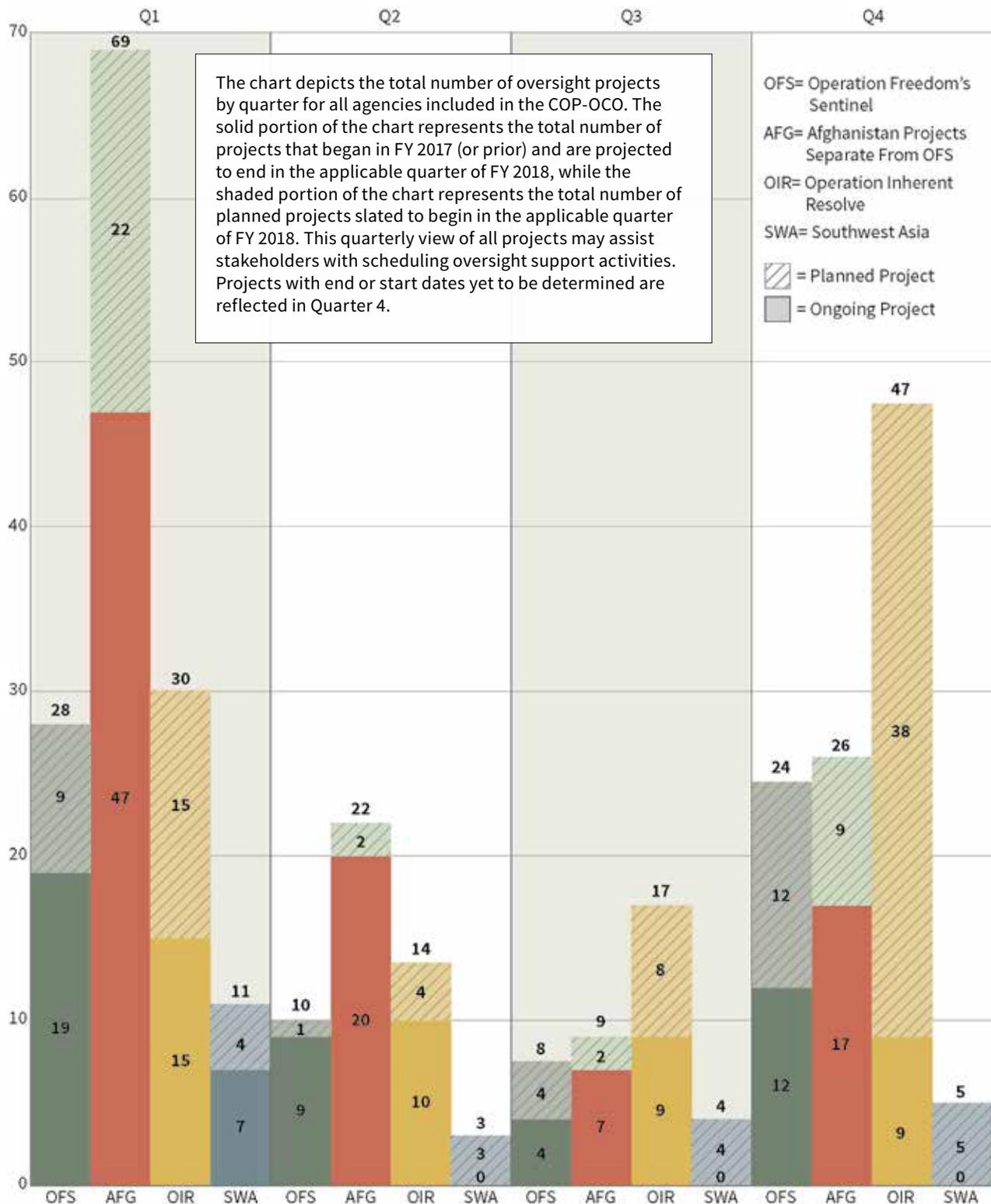
As these whole-of-government oversight efforts evolve, additional Federal oversight agencies may undertake oversight projects in Southwest Asia, and the COP-OCO will expand accordingly. We will continue to promote this coordinated oversight effort, across agency jurisdictional boundaries, to ensure effective whole-of-government oversight to assist Congress and agency leaders in making informed program, policy, and funding decisions.

A U.S. Army M109A6 Paladin conducts a fire mission in support of the Iraqi Security Forces’ push toward Mosul, Iraq. (U.S. Army photo)



# FY 2018 PROJECTS AT A GLANCE

## Ongoing and Planned Projects by Quarter







An Iraqi Counter Terrorism Service surgeon treats a girl at a processing station for internally displaced persons near Mosul, Iraq. (U.S. Army photo)

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**On the cover:** (clockwise from top left): An Iraqi Counter Terrorism Service surgeon treats a girl at a processing station for internally displaced persons near Mosul, Iraq. (U.S. Army photo); An A 10 Thunderbolt II departs after receiving fuel from a KC-10 Extender over an undisclosed location in southwest Asia. (U.S. Air Force photo); A U.S. Army M109A6 Paladin conducts a fire mission in support of the Iraqi Security Forces' push toward Mosul. (U.S. Army photo); 9th Iraqi Army Division humvees are staged after supporting the clearing of Bakhaira village and surrounding areas on the first day of the battle to liberate West Mosul. (DoD photo); Afghan National Army Officer's Academy. (Resolute Support Media photo).





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## FOREWORD

We are pleased to submit this Lead Inspector General (IG) Fiscal Year (FY) 2018 Joint Strategic Oversight Plan for Afghanistan. This is our third annual plan highlighting oversight of U.S. Government activities in Afghanistan.

Operation Freedom’s Sentinel (OFS) consists of two complementary missions: 1) counterterrorism operations against the remnants of al Qaeda, its associates, and other terrorist groups, including the Islamic State of Iraq and Syria (ISIS) affiliate in the Afghanistan and Pakistan region, ISIS-Khorasan (ISIS-K), and 2) training, advising, and assisting the Afghan National Defense Security Forces through the North Atlantic Treaty Organization-led Resolute Support mission.

Separate from OFS military activities, the Department of State (DoS) and the U.S. Agency for International Development (USAID) support governance and civil society, humanitarian assistance and development, and stabilization and infrastructure activities in Afghanistan.

The IGs for the DoD, DoS, and USAID—referred to here as the Lead IGs—are required by Section 8L of the IG Act to ensure comprehensive independent oversight of all programs and operations of the Federal Government in support of overseas contingency operations.

The Special Inspector General for Afghanistan Reconstruction (SIGAR) operates under a separate congressional mandate to provide independent and objective oversight of Afghanistan reconstruction projects and activities. Additionally, the IGs for the DoS and USAID have jurisdiction apart from the Lead IG structure to conduct oversight over their respective department or agency programs and operations in Afghanistan.

In addition to oversight work in Afghanistan, the Lead IG agencies, SIGAR, and other members of the Southwest Asia Joint Planning Group coordinate oversight activities across Southwest Asia. The other members include the U.S. Army Audit Agency; the Naval Audit Service; the U.S. Air Force Audit Agency; and the Offices of Inspectors General of the Department of Homeland Security, Department of Justice, Department of Energy, Department of the Treasury, and Central Intelligence Agency.

EFFECTIVE DATE: This FY 2018 Joint Strategic Oversight Plan for Afghanistan is effective as of October 1, 2017. This plan is approved upon the signature by all parties below.



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Acting Inspector General  
U.S. Department of Defense



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# FY 2018 JOINT STRATEGIC OVERSIGHT PLAN FOR AFGHANISTAN

The FY 2018 Joint Strategic Oversight Plan (JSOP) for Afghanistan describes the Lead Inspector General (IG) and partner agency oversight of U.S. Government activities, including those related to Operation Freedom's Sentinel (OFS) as well as those related to governance and civil society, humanitarian assistance and development, stabilization and infrastructure, and support to mission.

## CONGRESSIONAL MANDATES FOR OVERSIGHT IN AFGHANISTAN

This JSOP was prepared pursuant to Section 8L of the Inspector General Act of 1978 (IG Act). Section 8L (d)(2)(B) requires the Lead IG:

To develop and carry out, in coordination with the offices of the other Inspectors General...a joint strategic plan to conduct comprehensive oversight over all aspects of the contingency operation and to ensure through either joint or individual audits, inspections, and investigations, independent and effective oversight of all programs and operations of the Federal Government in support of the contingency operation.

OFS began on January 1, 2015, and on April 1, 2015, the Chair of the Council of the Inspectors General on Integrity and Efficiency designated the Department of Defense Inspector General (DoD IG) as the Lead IG in accordance with Section 8L(d)(1). On May 4, 2015, the Lead IG appointed the Department of State (DoS) IG as the Associate Lead IG for OFS.

The DoD, DoS, and U.S. Agency for International Development (USAID) IGs are responsible for staffing and supporting the Lead IG mission in accordance with Section 8L of the IG Act. Each Office of Inspector General (OIG) retains statutory independence, but coordinates with partner oversight agencies to accomplish individual and collective oversight responsibilities. This comprehensive approach ensures effective oversight across agency jurisdictional lines and assists Congress and agency leadership to make informed program, policy, and funding decisions.

The Afghanistan JSOP also meets the requirements of the FY 2008 National Defense Authorization Act (Public Law 110-181), which established the Special Inspector General for Afghanistan Reconstruction (SIGAR) to provide for the independent and objective conduct and supervision of audits and investigations relating to the programs and operations funded with amounts appropriated or otherwise made available for the reconstruction of Afghanistan. The law requires SIGAR to develop a comprehensive plan for a series of audits of Federal agency contracts, subcontracts, and task and delivery orders for the performance of security

Figure 1.

### Troop Contributing Nations to Resolute Support Mission

 Albania	83
 Armenia	121
 Australia	270
 Austria	10
 Azerbaijan	94
 Belgium	62
 Bosnia-Herzegovina	55
 Bulgaria	92
 Croatia	95
 Czech Republic	223
 Denmark	97
 Estonia	4
 Finland	29
 Georgia	872
 Germany	980
 Greece	4
 Hungary	90
 Iceland	2
 Italy	1,037
 Latvia	22
 Lithuania	21
 Luxembourg	1
 Mongolia	120
 Montenegro	18
 Netherlands	100
 New Zealand	10
 Norway	42
 Poland	198
 Portugal	10
 Romania	587
 Slovakia	38
 Slovenia	7
 Spain	8
 Sweden	25
 The former Yugoslav Republic of Macedonia	39
 Turkey	659
 Ukraine	10
 United Kingdom	500
 United States	6,941
<b>TOTAL</b>	<b>13,576</b>

Source: NATO, “Resolute Support Mission: Key Facts and Figures,” 5/2017.

and reconstruction functions in Afghanistan. SIGAR provides leadership and coordination of, and recommendations on, policies designed to promote economy, efficiency, and effectiveness in the administration of reconstruction programs and operations, and to prevent and detect waste, fraud, and abuse in such programs and operations.<sup>1</sup>

## NATO PRESENCE IN AFGHANISTAN

In December 2014, the North Atlantic Treaty Organization (NATO) concluded the International Security Assistance Force military mission in Afghanistan and transitioned to a train, advise, and assist role with the Afghan security forces and institutions under the NATO-led Resolute Support mission.<sup>2</sup> This mission considers building the institutional capacity of Afghanistan’s Ministry of Defense (MoD) and Ministry of Interior (MoI) as critical to the sustainability of that country’s security forces. The Resolute Support mission’s Essential Functions are provided in Appendix A.<sup>3</sup>

Thirty-nine nations (26 NATO allies and 13 operational partners) contribute military personnel to this NATO-led effort, as shown in Figure 1.<sup>4</sup>

On January 20, 2017, the Resolute Support mission began transitioning from a geographically-based train, advise, and assist approach to a conditions-based approach focused on ministerial development and support to Afghan security forces. However, NATO will retain its alignment with the regional Afghan National Army (ANA) corps and Afghan National Police (ANP) zone headquarters, as shown in Figure 2.<sup>5</sup>

On May 19, 2017, NATO allies and operational partners reiterated their 2016 Warsaw Summit commitments to sustain the Resolute Support mission beyond 2016, to continue national contributions to the financial sustainment of the Afghan security forces, and to strengthen and enhance the enduring partnership between NATO and Afghanistan.<sup>6</sup>

## U.S. PRESENCE IN AFGHANISTAN

Since 2001, the United States has sought to advance Afghanistan’s security, governance, and economic development under a democratic Afghan government, while also focusing on defeating terrorist organizations that target U.S. interests and the homeland.

On August 21, 2017, the President announced a revised regional strategy for Afghanistan and South Asia. Specifically, he identified three fundamental core interests of the United States in Afghanistan:



Figure 2.  
**Train, Advise and Assist Command (TAAC) Locations in Afghanistan**

1) “our nation must seek an honorable and enduring outcome worthy of the tremendous sacrifices that have been made”; 2) “a hasty withdrawal would create a vacuum that terrorists, including ISIS and al Qaeda, would instantly fill”; and 3) “the security threats we face in Afghanistan and the broader region are immense.”<sup>7</sup>

According to this announcement, to defeat terrorists in Afghanistan the U.S. strategy will “shift from a time-based approach to one based on conditions”; will integrate all instruments of “American power – diplomatic, economic and military”; will “change the approach and how to deal with Pakistan” and “further develop [the U.S.] strategic partnership with India.” The United States will no longer focus on nation-building.<sup>8</sup>

When developing this revised strategy, the United States relied in part on a bilateral compact between the United States and Afghanistan to continue reforms aimed at rooting out corruption and malfeasance in the Afghan government, and increasing institutional transparency. This compact includes benchmarks focused on governance, economics, peace and reconciliation, and security, building on the 2012 U.S.-Afghanistan Strategic Partnership Agreement.<sup>9</sup>

The DoD leads the OFS counterterrorism mission and supports the NATO Resolute Support mission. The DoS, USAID, and international partners support governance, stabilization and development projects, and provide humanitarian assistance to the Afghan people.

## DOD PRESENCE IN AFGHANISTAN

From October 7, 2001 to December 31, 2014, the United States conducted combat operations in Afghanistan against al Qaeda, the Haqqani Network, and the Taliban as part of Operation Enduring Freedom. During that time, the United States also conducted substantial train, advise, and assist activities to build the capacity of the Afghan security forces under the NATO-led International Security Assistance Force mission.

On January 1, 2015, after the conclusion of the International Security Assistance Force mission, the United States began OFS, which consists of two complementary missions: 1) counterterrorism operations against the remnants of al Qaeda, its associates, and other terrorist groups, including the Islamic State of Iraq and Syria (ISIS) affiliate in the Afghanistan and Pakistan region, ISIS-Khorasan (ISIS-K), and 2) training, advising, and assisting the Afghan National Defense Security Forces through the NATO-led Resolute Support mission.<sup>10</sup>

The President's revised strategy did not identify a specific change in the number of military personnel in Afghanistan. As of August 31, 2017, the DoD maintained approximately 11,000 military personnel in Afghanistan and is reviewing troop levels for potential increase in FY 2018.<sup>11</sup> These personnel maintain a presence at U.S. bases in Kabul and Bagram with regional outstations in Nangarhar Province in the east, Kandahar Province in the south, Herat Province in the west, and Balkh Province in the north.<sup>12</sup>

## DOS AND USAID PRESENCE IN AFGHANISTAN

Afghanistan faces severe economic challenges. The World Bank ranked the country's gross domestic product (GDP) per capita in 2015 (the latest year available) 219 out of 230 countries with data available. The United Nations Development Programme ranked Afghanistan 169 out of 188 countries in the organization's human development index, a summary measure of achievement in key dimensions of human development (life expectancy, education, and standard of living).<sup>13</sup>

Afghanistan depends on continued financial assistance from the international community. Real GDP grew by only 1.2 percent in 2016.<sup>14</sup> The International Monetary Fund stated that Afghanistan's projected economic growth of a modest three percent of GDP in 2017 is dependent upon continued donor support.<sup>15</sup> In October 2016, international donors and the United States committed to provide Afghanistan \$15.2 billion in civilian assistance through 2020.<sup>16</sup> The DoS and USAID have requested \$783 million in foreign assistance for Afghanistan in FY 2018.<sup>17</sup>

Decades of war have decimated Afghanistan's population as well as its economy. Since 2009, the United Nations Assistance Mission in Afghanistan (UNAMA) has documented 24,841 civilian deaths and 45,347 civilians injured because of conflict in the country. In 2016 UNAMA recorded 3,512 child casualties in the country.<sup>18</sup> In addition to deaths and injuries, the conflict in Afghanistan has produced millions of internally displaced persons (IDPs) and refugees. The office of the UN High Commissioner for Refugees estimates that the number of

people of concern in Afghanistan, including returned refugees, asylum seekers, and IDPs increased by 33 percent to a total of 2.4 million people in 2016.<sup>19</sup>

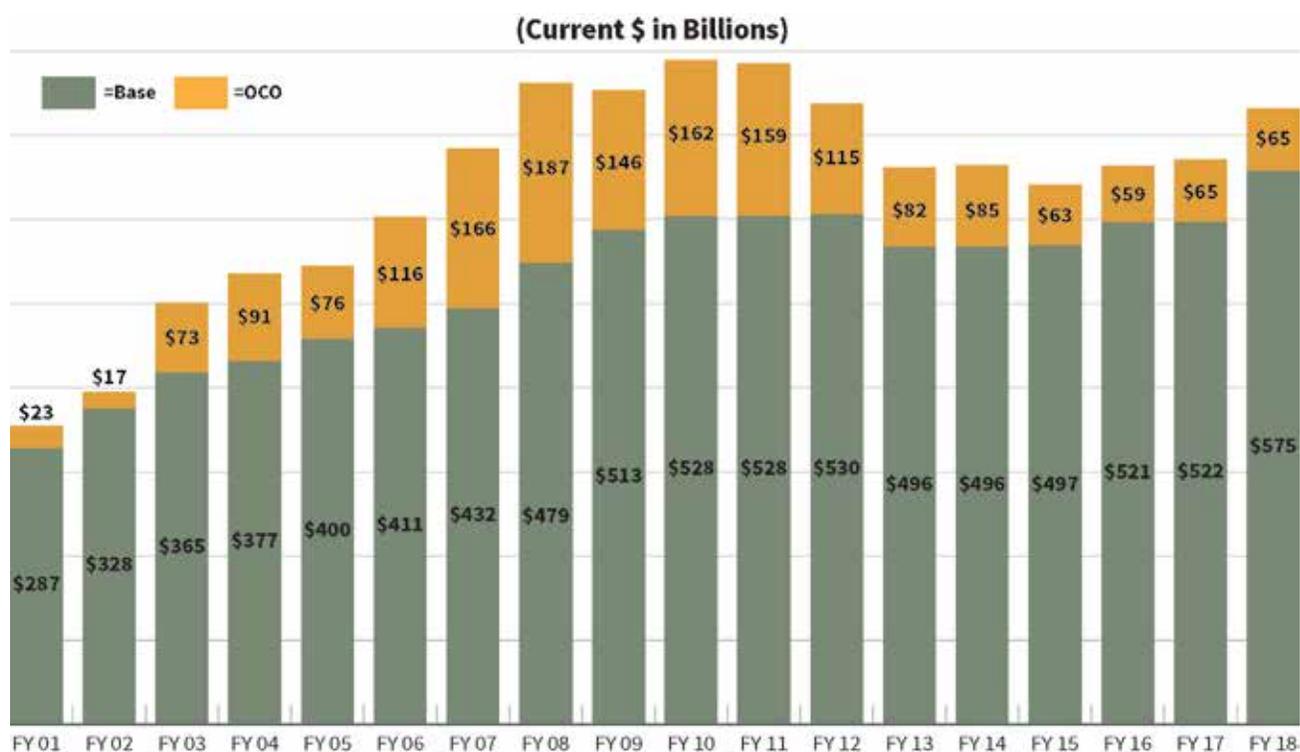
The DoS and USAID are active in Afghanistan, implementing non-OFS programs intended to build institutional strength and promote economic self-sufficiency to help Afghanistan assume increased responsibility for the security and welfare of its people. The DoS and USAID provide technical and financial assistance, and investments in Afghanistan’s infrastructure and economy. For example, the DoS is working with the Afghan government to strengthen the country’s commercial and regulatory framework and to stimulate additional trade with the United States through trade capacity development.<sup>20</sup> USAID has built and expanded Afghanistan’s electricity generation and distribution network in southern Afghanistan, doubling generation capacity in the region.<sup>21</sup>

## U.S. FUNDING FOR PROGRAMS IN AFGHANISTAN

On May 23, 2017, the President released his FY 2018 budget request, which includes DoD and DoS funding for operations and activities in Afghanistan through Overseas Contingency Operations (OCO) funding.

Figure 3.

**DoD Base and OCO Funding from FY 2001 to FY 2018**



Source: DoD Comptroller, "Defense Budget Overview: United States Department of Defense Fiscal Year 2018 Budget Request," 5/2017, p. 1-4.

## DoD OCO Funding

The DoD FY 2018 budget request totals \$574.5 billion for the base budget and \$64.6 billion for OCO funding. The OCO funding request is \$45.9 billion for OFS, \$13.0 billion for OIR, \$4.8 billion for the European Reassurance Initiative in support of NATO allies, and \$0.9 billion for Security Cooperation in support of partner nations.

Figure 3 shows a breakdown of DoD base and OCO funds from FY 2001 through the submission of the FY 2018 budget request.

## DoD Funding for OFS

The DoD's \$45.9 billion OFS request supports counterterrorism operations and the mission to train, advise, and assist the Afghan security forces. Figure 4 provides a breakdown of the OCO budget into the following functional categories.<sup>22</sup>

### Operations/Force Protection (\$6.4 B):

This funding provides for the full spectrum of military operations requirements for U.S. personnel operating in Afghanistan. This includes special pays and subsistence for deployed forces; pay for mobilized forces; operating tempo of ground vehicles, combat aviation, and special operations forces; communications; pre-deployment training; and transportation costs, including the retrograde of U.S. equipment from Afghanistan.

### In-theater Support (\$18.3 B):

This funding provides for units and forces operating outside Afghanistan that support personnel in the country. Included are costs to support bases or installations in the Middle East, such as in Kuwait, Qatar, and United Arab Emirates, and the incremental costs for afloat and air expeditionary forces located elsewhere in the U.S. Central Command region.

### Afghanistan Security Forces Fund (\$4.9 B):

This fund provides the sustainment, operations, and professionalization of up to 352,000 members of the Afghan security forces, including 195,000 members of the ANA and 157,000 ANP, as well as 30,000 Afghan Local Police. It includes over \$700 million for the program to address aviation lift and aerial fires capability gaps and transition from Russian-manufactured to U.S.-manufactured rotary wing assets.

### Equipment Reset and Readiness (\$7.0 B):

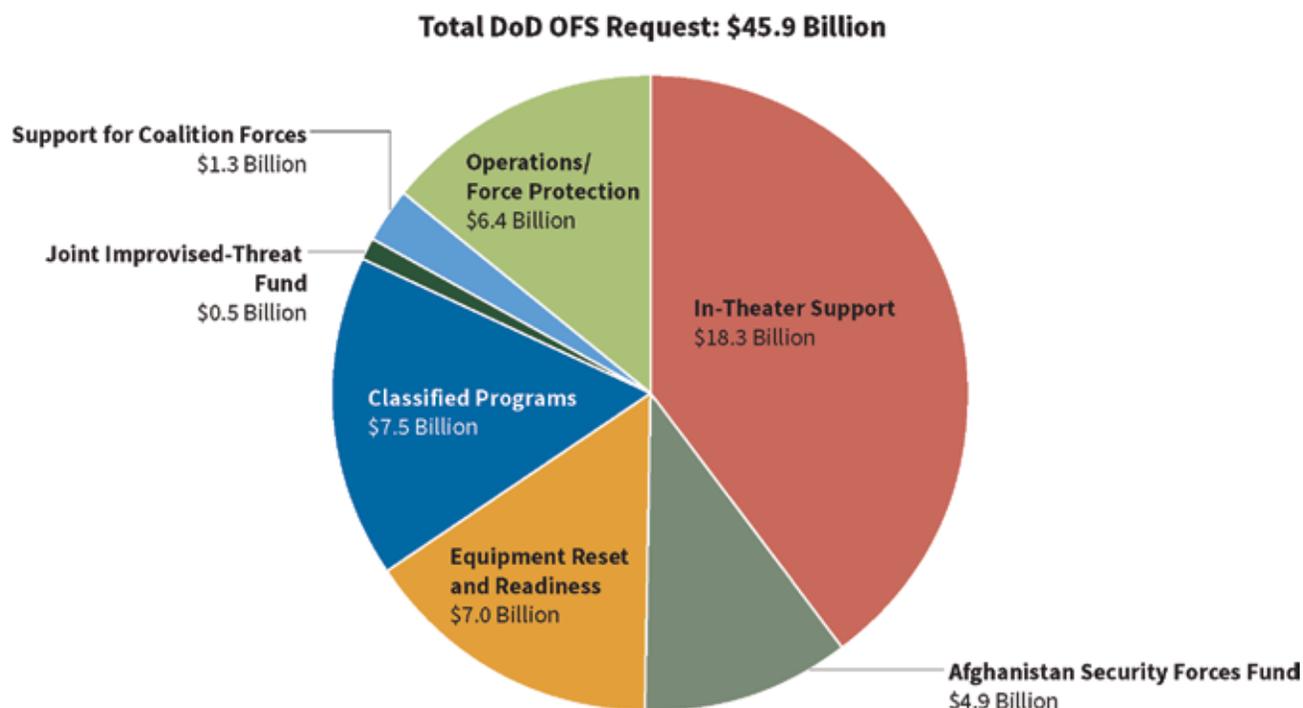
This funding enables the replenishment, replacement, and repair of U.S. equipment and munitions expended, destroyed, damaged, or degraded due to prolonged use in combat operations. The major items include unmanned aerial vehicles, helicopters, fixed wing aircraft, trucks, other tactical vehicles, radios, and various combat support equipment. Munitions include the Small Diameter Bombs, Guided Multiple Launch Rocket Systems, Hellfire missiles, Advanced Precision Kill Weapon System, Army Tactical Missile System, and ammunition for all the Military Services.

### Classified Programs (\$7.5 B):

This funding includes DoD-related activities such as the research and development of weapons systems, special operations, and intelligence.

Figure 4.

**FY 2018 OFS Funding Request by Functional Category**



Source: DoD Comptroller “Defense Budget Overview,” 5/2017, pp. 6-1 to 6-7; OUSD(C) response to Lead IG request for information, 7/18/2017.

**Joint Improvised-Threat Defeat Fund (\$0.5 B):**

This fund is used to develop, procure, and field measures to defeat improvised threats to U.S. forces, closing the gap between the enemy’s innovation cycles and Joint Force operational capabilities.

**Support for Coalition Forces (\$1.3 B):**

This funding finances coalition, friendly forces, and support requirements for key foreign partners who wish to participate in U.S. military operations, but lack the financial means.

**DoS and USAID Funding for Overseas Contingency Operations**

The FY 2018 Department of State, Foreign Operations, and Related Programs budget request totals \$37.6 billion, a reduction of \$16.0 billion (29.9 percent) from the amount enacted by Congress for FY 2017. The request contains \$12 billion in OCO funding, a reduction of \$8.5 billion (41.3 percent) compared to the amount enacted for FY 2017.<sup>23</sup> Of this amount, \$5.6 billion funds efforts to defeat ISIS and other terrorist organizations and includes support for stabilization in areas liberated from ISIS and efforts to counter ISIS messaging.<sup>24</sup>

The OCO request contains \$1.6 billion for Afghanistan and focuses on diplomatic engagement to support Afghanistan’s pursuit of broad political, economic, and security reforms to stabilize the environment and provide a foundation for peace. U.S. diplomatic efforts also focus on keeping international donors and regional stakeholders engaged in Afghanistan’s future.<sup>25</sup> Additionally, USAID requested \$136.6 million in OCO funds to support extraordinary costs of operations in Afghanistan, Pakistan, and Iraq.<sup>26</sup>

**Worldwide Security Protection and Ongoing Operations (\$712.7 M):**

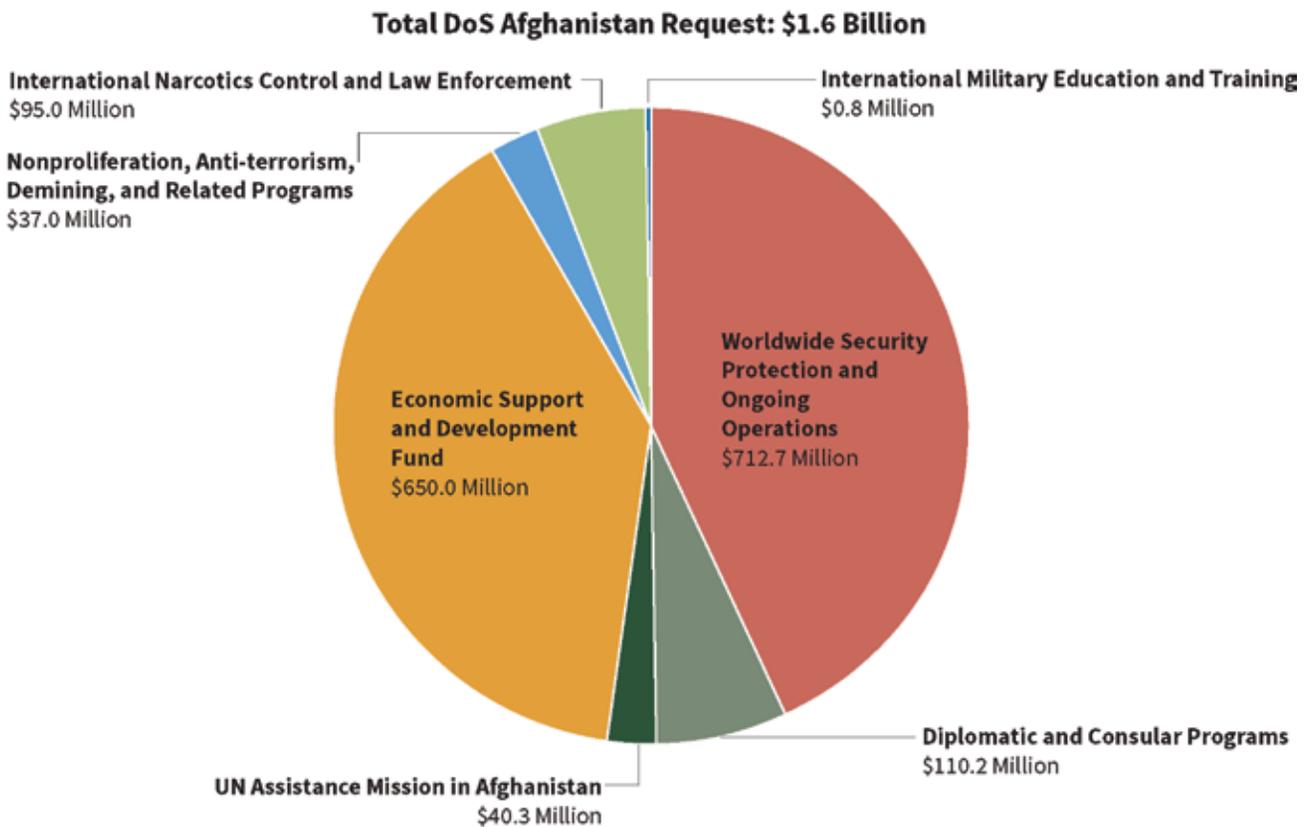
This fund supports Afghanistan Life Support Services contracts, expanded support for aviation security operations, and increased guard presence at the U.S. Embassy Kabul compound.<sup>27</sup>

**Diplomatic and Consular Programs (\$110.2 M):**

This funding supports the transition to a more self-sustaining diplomatic mission, focused on engagement and public outreach. This funding request, which is a reduction from the amount enacted for FY 2017, is based on streamlining operations in Kabul by dividing life-support

Figure 5.

**FY 2018 Department of State, Foreign Operations, and Related Programs OCO Budget Request -Afghanistan (includes USAID)**



Source: DoS, “FY 2018 Congressional Budget Justification—Department of State, Foreign Operations, and Related Programs,” 5/23/2017.

costs among Federal agency users through the International Cooperative Administrative Support Services system, reducing IT requirements and costs for staffing support and inter-agency personnel, and gaining savings from prior years' efforts.<sup>28</sup>

**UN Assistance Mission in Afghanistan (\$40.3 M):**

These funds represent the U.S. share of the costs of the UN Special Political Mission in Afghanistan, which uses financial contributions and expertise of other nations to promote U.S. interests including combating violent extremism; promoting human rights; and forging solutions to the global threats of armed conflict, hunger, poverty, and disease.<sup>29</sup>

**Economic Support and Development Fund (\$650.0 M):**

This fund incorporates both the Economic Support Fund and the Development Assistance account and supports political, security, social, and developmental efforts. It will also help grow Afghanistan's economy through a broad range of programs to increase public institution capacity, support public-private partnerships to improve delivery of public services and energy infrastructure, and support empowerment of women.<sup>30</sup>

**Nonproliferation, Anti-Terrorism, Demining and Related Programs (\$37.0 M):**

This funding helps build Afghan civilian security capacity in counterterrorism crisis response. Additional funds will provide for enhanced border security through targeted regulatory, licensing, enforcement trainings, regional cross-border collaboration, as well as equipment donations and repairs. Funds will also support conventional weapons destruction and related activities, including humanitarian demining, munitions destructions, mine risk education, and national capacity development. The United States expects to fund community-based demining projects in areas pressured by insurgency activity and heavily contaminated with landmines and other explosive remnants of war.<sup>31</sup>

**International Narcotics Control and Law Enforcement (\$95.0 M):**

This funding supports counter narcotics programming to reinforce Afghan government legitimacy and increase pressure on the insurgency by denying revenue generated from the illicit narcotics trade. This funding will support Afghan interdiction efforts, strengthen the specialized units of the Counter Narcotics Police of Afghanistan, and support the Counter Narcotics Justice Center.<sup>32</sup>

**International Military Education and Training (\$0.8 M):**

This funding enhances professionalism and increases awareness of international norms of human rights and civilian control of the military, topics critical for the development of security forces in the region.<sup>33</sup>

**Additional Humanitarian Assistance Activities for Afghanistan:**

The President's budget request also contains OCO funds to address worldwide crises affecting U.S. national security interests. The DoS and USAID will administer these funds, which include portions of the International Disaster Assistance and Migration and Refugee Assistance accounts. As of August 31, 2017, a specific amount of money had not been allocated to support activities in Afghanistan.<sup>34</sup>

## A JOINT APPROACH TO PLANNING AND CONDUCTING OVERSIGHT

The overall goal of the Lead IG strategic oversight planning process is to ensure comprehensive oversight of U.S. Government activities related to overseas contingency operations. The Lead IG agencies and SIGAR identify oversight projects that examine the economy, efficiency, or effectiveness of programs and operations. Additionally, the Lead IG agencies coordinate with partner oversight agencies through the Southwest Asia Joint Planning Group to ensure a whole-of-government approach to oversight.<sup>35</sup>

During this process, the Lead IG agencies and SIGAR develop strategic oversight areas (SOAs), identify oversight gaps, and identify oversight projects that balance resources against identified oversight priorities. The Lead IG representatives considered many factors to determine six oversight objectives and five strategic oversight areas. These factors included U.S. and coalition objectives; congressional appropriations that support military, diplomatic, and humanitarian activities; major departmental management challenges identified by each of the Lead IG agencies; and feedback from departmental and congressional stakeholders.

This JSOP describes specific projects that the Lead IG agencies, SIGAR, and the Southwest Asia Joint Planning Group expect to conduct during FY 2018. However, the oversight agencies periodically review the purpose and scope of these projects, and changing conditions in Southwest Asia, to update this JSOP and determine if additional or different oversight projects should be conducted during the fiscal year.

### Oversight Objectives

For FY 2018, the Lead IG agencies and SIGAR have six oversight objectives:

- Informing Congress and the public about the ongoing contingency operation, the complex challenges facing the United States and its partners, and any changes to OCO policy and strategy
- Providing a whole-of-government oversight approach that coordinates the efforts of the Lead IG agencies and partner oversight agencies
- Advising the DoD on the effectiveness of its national security mission, and the DoS and USAID on the effectiveness of their diplomatic, development, and humanitarian assistance missions
- Promoting integrity, efficiency, and accountability of Federal operations supporting OFS and other U.S. Government programs and activities in Afghanistan by deterring fraud, waste, and abuse; identifying resources that could be put to better use; and identifying cost savings or recoveries that could be achieved
- Assessing the impact of U.S. programs in order to improve the balancing of security goals with humanitarian and development goals, including the capacity of the host-nation government to support and sustain the programs

- Evaluating the safety and security conditions of facilities occupied by U.S. military and civilian personnel

## Oversight Execution

To execute this JSOP, the participating oversight agencies have assigned staff to conduct audits, inspections, evaluations, and investigations in accordance with each agency's standard operating procedures.

## Challenges to Conducting Oversight in Afghanistan

Overseeing overseas contingency operations challenges both oversight and implementing agencies. The limited U.S. presence and the dynamic environment require careful coordination to ensure that the timing of fieldwork and the size of oversight teams do not unnecessarily burden the military commands and embassy staff.

Security concerns can restrict oversight teams' ability to conduct oversight of U.S.-funded activities. For example, when security concerns prevent site access, oversight personnel may employ third-party monitors to access restricted sites. In some situations, U.S. Government agencies entrust transportation and distribution of relief supplies to nongovernmental organizations, local nationals, and others whose activities and effectiveness cannot be fully monitored.

## STRATEGIC OVERSIGHT AREAS

This JSOP organizes Afghanistan-related oversight projects into five SOAs. Each oversight project falls under at least one SOA. The oversight projects associated with the SOAs include both OFS-related activities and non-OFS U.S. Government programs and activities in Afghanistan.

The SOAs are:

1. Security
2. Governance and Civil Society
3. Humanitarian Assistance and Development
4. Stabilization and Infrastructure
5. Support to Mission

Each of the following SOA discussions presents examples of oversight projects planned for FY 2018. For a complete listing of planned FY 2018 Afghanistan-related oversight projects, refer to the project tables at the end of this plan.

## SOA 1. Security

### What is this?

The *Security* SOA focuses on determining the degree to which OFS is accomplishing its missions of counterterrorism and training, advising, and assisting the Afghan security forces in activities that may include:

- Establishing transitional public order
- Countering illegal combatants and criminal elements
- Protecting key personnel and facilities
- Establishing and strengthening relationships with host-nation military and police
- Enforcing cessation of hostilities and promoting peace processes
- Disarming, demobilizing, and reintegrating combatants
- Building or enhancing the capacity and capabilities of the Afghan security institutions and sustainability of such institutions

### Why is this important?

The United States seeks to defeat al Qaeda, ISIS-K, the Haqqani Network, and other terrorist groups and prevent them from using Afghanistan to plan attacks on the United States; to support the Afghan security forces; and to provide the Afghan people the opportunity to stand on their own.<sup>36</sup>

However, Taliban insurgents continue to orchestrate high-profile attacks and attempt to undercut the Afghan government’s legitimacy. Working closely with the Taliban, the Haqqani Network “remains the greatest threat to Afghan, U.S., and coalition forces.” ISIS-K remains a threat and retains the ability to plan and carry out high profile terrorist attacks despite losing territory to U.S.- and NATO-backed Afghan security forces since 2015.<sup>37</sup>

Afghan territory outside of the Afghan government’s control is vulnerable to insurgents who may use it to plan and carry out terrorist attacks. As of February 2017, the Afghan government controlled or influenced 243 of the country’s 407 districts, while the Taliban controlled or influenced 45 districts. The number of contested districts, where neither side had control or influence, stood at 119. In population terms, 21.4 million Afghans live in districts under government control, with about 3 million Afghans under Taliban control or influence. The remaining 8.2 million live in contested districts.<sup>38</sup>

In June 2017 congressional testimony, the Secretary of Defense acknowledged that “[w]e are not winning in Afghanistan right now.”<sup>39</sup> According to this testimony, “winning” was defined as achieving a state of security where the Afghan government, with international help, could reduce violence to a level that could be handled by local security forces. He stated that a residual international force would remain to train Afghan forces and maintain “high-end capability” to respond to emerging threats.<sup>40</sup>



Afghan National Defense and Security Force partners arriving at the Helmand Provincial Police Headquarters in Lashkar Gah, Afghanistan. (U.S. Marine Corps photo)

U.S. counterterrorism operations—both independent and in concert with NATO and Afghan partners—against al Qaeda, ISIS-K, the Haqqani Network, and their affiliates, are vital to safeguarding U.S. regional interests, protecting the U.S. homeland against terrorist attacks, and strengthening the U.S.-Afghanistan counterterrorism partnership. Additionally, the U.S.-supported NATO Resolute Support mission to train, advise, and assist the Afghan security forces is critical to sustaining the hard-fought gains, which enhance Afghanistan’s long-term security as a sovereign and unified country.

The Lead IG agencies provide oversight of U.S. counterterrorism efforts and, along with SIGAR, U.S. support to NATO’s train, advise, and assist mission. For example, two previous DoD OIG oversight reports assessed the equipping and training of the Afghan security forces, including U.S. efforts to support the Afghan National Army Special Operations Forces.<sup>41</sup>

#### **Key Questions for FY 2018 Oversight Planning:**

- How does the U.S. Government measure the progress of the MoD and MoI in developing the capacity and capabilities to secure the Afghan government and the populace?
- How does the DoD maintain accountability over the use of Afghan Security Forces Fund?
- How does the DoD assess the capacity of the MoD and MoI to effectively provide support for the Afghan National Army, Afghan National Police, and Afghan Air Force?
- What progress has the DoD made in integrating the full spectrum of available intelligence, surveillance, and reconnaissance in support of U.S. and Afghan counterterrorism and force protection operations?

**Selected FY 2018 Oversight Projects:**

The DoD OIG plans to audit the National Maintenance Strategy contract, which was awarded in an effort to improve maintenance within the Afghan security forces in the near term while establishing provisions for improving the Afghan security forces capability over time.<sup>42</sup> The objective of the audit is to determine whether the DoD effectively developed and managed the requirements for the National Maintenance Strategy contract.

The DoD OIG plans to assess U.S. and coalition efforts to develop the Afghan MoI's oversight and internal control capability. The objective of the project is to determine whether U.S. and coalition train, advise, and assist efforts will enable the Afghan MoI and subordinate organizations to develop transparent and accountable oversight capabilities.

SIGAR plans to assess the DoD's efforts to implement conditionality through its commitment letters with the Ministries of Defense and Interior.<sup>43</sup> The objectives are to identify the conditions included in the commitment letters and how they have changed over time, assess the extent to which the Ministries met those conditions, and assess the extent to which the DoD implemented the penalties described in the commitment letters when the Ministries did not meet those conditions.

SIGAR plans to evaluate specialized units of the Afghan Counternarcotics Police. The objective of the evaluation is to determine if these units achieved their goals, assess the oversight of police salary disbursements, and determine the long-term sustainability of these specialized units.

**SOA 2. Governance and Civil Society****What is this?**

The *Governance and Civil Society* SOA focuses on the ability of the Afghan government, at all levels, to represent and serve its citizens. Activities that fall under this SOA may include the following:

- Building or enhancing Afghan governance capacity, including the capacity to sustainably resource its activities and services
- Promoting inclusive and effective democracy, and civil participation and empowerment
- Promoting reconciliation, peaceful resolution of conflict, demobilization and reintegration of armed forces, and other rule of law efforts
- Fostering sustainable and appropriate reconstruction activities
- Fostering fair distribution of resources and provision of essential services
- Countering and reducing corruption, inequality, and extremism

### Why is this important?

In Afghanistan, effective governance is essential to ensuring that the country is stable, independent, and free of terrorist safe-havens. Encouraging democratic governance as a force for stability, peace, and prosperity is a DoS and USAID joint strategic objective.<sup>44</sup>

However, corruption and the opium trade are persistent problems in Afghanistan, eroding popular confidence in the government, impeding legitimate economic growth, and providing space and funding for insurgent and criminal operations. Mitigating corruption and the drug trade requires a strong Afghan government dedicated to the rule of law. Additionally, the Afghan government must provide for inclusive, representative government responsive to all Afghan citizens for the population to be resistant to violent extremist groups such as the Taliban and ISIS-K.

Strengthening and protecting civil society is another DoS and USAID joint strategic objective.<sup>45</sup> Civil society is the collection of social organizations formed voluntarily to advance shared goals or interests. Civil society includes non-governmental and not-for-profit organizations that have a presence in public life, expressing the interests and values of their members or others, based on ethical, cultural, political, scientific, religious, or philanthropic considerations. A functioning civil society that facilitates legitimate political expression serves as a counterweight to both potential sectarian, non-representative government and extremism.

The Lead IG agencies and SIGAR provide oversight of U.S. efforts to promote effective governance and civil society in Afghanistan. For example, a SIGAR audit found that after spending over \$1 billion to develop the rule of law in Afghanistan, U.S. agencies lacked a strategy to guide their efforts.<sup>46</sup>

### Key Questions for FY 2018 Oversight Planning:

- Are U.S. funds provided to the Afghan government as “on-budget” assistance monitored, and is the host government accountable for those funds?
- How do U.S. Government agencies conduct oversight of projects implemented in remote or unsecured areas of the country?
- Are U.S.-funded projects sustainable by the national or local Afghan government? How is potential sustainability factored into the funding process?

### Selected FY 2018 Oversight Projects:

The DoS OIG plans to inspect the DoS Bureau of South and Central Asian Affairs, the DoS office responsible for supporting U.S.-Afghanistan policy and conducting diplomacy with the country. The objective of the inspection is to evaluate the Bureau’s strategic planning, policy development and implementation, foreign assistance, and strategic human capital management.

SIGAR is auditing the implementation of Afghanistan’s anti-corruption strategy. The objectives include determining the extent to which the Afghan government drafted and endorsed a whole-of-government anti-corruption strategy by June 30, 2017, initiated implementation of the strategy by December 31, 2017, and developed mechanisms for

overseeing the development and implementation of the anti-corruption strategy. SIGAR will also determine the extent to which the U.S. Government is assisting the Afghan government with the development and implementation of the strategy.

SIGAR plans to review U.S. support for the American University of Afghanistan. The objective of the project is to identify and assess whether programs and projects implemented by the DoD, DoS, and USAID are supporting the university.

USAID OIG is currently conducting an audit of USAID/Afghanistan's New Development Partnership to determine if USAID Mission has adequately verified the achievement of completed indicators for any payments made to date and adopted internal policies and procedures to verify the achievements of the program.

### **SOA 3. Humanitarian Assistance and Development**

#### **What is this?**

The *Humanitarian Assistance and Development SOA* focuses on ensuring that the population's basic needs are met, transitioning to peaceful coexistence in communities, and providing long-term development supporting health, education, and the empowerment of women. Activities that fall under this SOA include the following:

- Providing food, water, medical care, emergency relief, and shelter to people affected by crisis
- Building resilience by supporting community-based mechanisms that incorporate disaster risk reduction and emergency preparedness, and supporting coherent and coordinated national disaster preparedness and humanitarian response systems
- Supporting health care, education, and the empowerment of women
- Assisting and protecting returning Afghan refugees
- Strengthening Afghanistan's capacity to absorb returning refugees
- Helping refugee-assisting communities in Pakistan and Iran to preserve asylum space for Afghan refugees<sup>47</sup>

#### **Why is this important?**

According to USAID, the United States is committed to maintaining and enhancing gains in health, education, and the empowerment of women in Afghanistan.<sup>48</sup> USAID funds the training of health workers to improve maternal and child health and the prevention and treatment of chronic malnutrition; provides capacity-building support to the Ministry of Public Health to enhance its financial, procurement, and management systems; and supports expanding private sector distribution of selected medical supplies and safe-water solutions to make affordable healthcare products more widely available to rural, low-income populations.<sup>49</sup>



An Afghan doctor and medical interns complete their medical rounds at the Kabul National Military Hospital. (U.S. Navy photo)

USAID also supports basic education by helping to train teachers, distributing textbooks, and promoting access to schools for women and girls. USAID advisors assist the Ministry of Education to strengthen financial and human resources management, and procurement, monitoring, and evaluation systems. USAID-funded programs also promote Afghan higher education.<sup>50</sup>

Additionally, USAID funds programs that address the U.S. Government's strategy to support women and girls in Afghanistan with investments in women's leadership development, civil service training, government employment, civil society advocacy, and economic participation through business development, internships, and apprenticeships.<sup>51</sup>

Challenging climate conditions, prolonged conflict, difficult terrain, poor infrastructure, and the fact that most Afghans live in rural, hard-to-reach areas have complicated humanitarian assistance efforts in Afghanistan for decades. The Afghan population in need includes:

- 1 million internally displaced persons
- 250,000 people exposed to natural disasters each year
- 9.3 million people who experience food insecurity (without reliable access to a sufficient quantity of affordable, nutritious food)
- 3.4 million people who are severely food insecure<sup>52</sup>

The DoS Bureau of Population, Refugees, and Migration works through the United Nations and other partners to assist and protect returning Afghan refugees and to strengthen Afghanistan's capacity to absorb its returning refugees, while continuing to help communities in Pakistan and Iran that offer asylum space for Afghan refugees.<sup>53</sup>

The Lead IG agencies and SIGAR provide oversight of humanitarian assistance and development efforts. For example, a previous USAID OIG audit of a USAID program to stimulate growth and create jobs through partnerships with selected small and medium-sized businesses found project delays, inaccurate progress metrics, and unrealistic project goals.<sup>54</sup> Another audit of USAID/Afghanistan’s monitoring and evaluation strategy found that, despite a few successes, the mission had not used its multi-tiered monitoring approach and could not provide effective oversight as envisioned.<sup>55</sup>

### **Key Questions for FY 2018 Oversight Planning:**

- What are the management and oversight risks to U.S. Government humanitarian assistance and development programs in Afghanistan?
- How effective are procurement processes and supply chain management controls?
- How effective is remote or third-party monitoring of U.S. humanitarian assistance and development programs?
- How do implementing partners monitor their contractors, grantees, and sub-recipients to safeguard U.S. humanitarian assistance and development funds?
- How effective are development programs in health, education, and gender in Afghanistan in achieving their planned goals and objectives?

### **Selected FY 2018 Oversight Projects:**

The DoS OIG plans to audit DoS assistance to Afghan refugees living in Pakistan. The objectives of the audit are to determine whether the DoS distributed Federal assistance to organizations working with Afghan refugees in Pakistan in accordance with Federal law and DoS guidance, whether the DoS has effectively monitored these organizations, and whether the assistance achieved its intended results.

USAID OIG is currently conducting a follow-up audit of USAID Multi-Tiered Monitoring Strategy for Afghanistan. A prior USAID OIG audit found that USAID needed to improve its multi-tiered monitoring strategy for Afghanistan through better information on how it is being used, standards on how to measure effective oversight, and more centralized and rigorous data monitoring. This audit will examine the use of the monitoring strategy on select projects.

SIGAR plans to assess USAID’s support for the Afghan Ministry of Public Health’s Hospital Policy Project. The objective of the assessment is to determine whether USAID developed, and the Afghan Ministry of Public Health implemented, a Hospital Policy Project framework, and to evaluate USAID selection criteria and oversight of private contractors supporting hospital-related tasks.

## SOA 4. Stabilization and Infrastructure

### What is this?

The *Stabilization and Infrastructure* SOA focuses on efforts to provide the people of Afghanistan the opportunity to pursue sustainable livelihoods in peaceful communities with effective economic systems and essential public services. Activities that fall under this SOA include the following:

- Repairing or building infrastructure and buildings such as schools, hospitals, and government facilities
- Establishing or reestablishing public utilities that provide services such as water and electricity
- Removing explosive remnants of war
- Promoting an economic system that fosters basic commerce, free markets, and employment generation through sound legal frameworks, outside investment, and the reduction of corruption

### Why is this important?

Decades of war and instability in Afghanistan have damaged or destroyed much of the physical and institutional infrastructure that would support productive economic activity and the effective provision of government services. Large parts of the country remain laden with explosive remnants of war, further hindering public services, commerce, and growth. As part of their efforts to ensure that Afghanistan is resistant to the extremism that gave rise to the Taliban, the United States and the international community have sought to establish a foundation for a prosperous economy in Afghanistan where essential services are available to the public.

To that end, the United States and the international community have invested billions of dollars in large-scale infrastructure projects and programs to foster an environment conducive to economic development. These programs include supporting the rule of law and fighting corruption. As of June 2017, the United States had appropriated approximately \$32.3 billion for governance and development projects in the country since FY 2002. The United States provided \$10.4 billion of this funding to international institutions such as the World Bank, the United Nations, and the Asian Development Bank, or directly to the Afghan government as “on-budget” assistance.<sup>56</sup>

The Lead IG agencies and SIGAR provide oversight of U.S. stabilization and infrastructure efforts in Afghanistan. This oversight continues to focus on the accountability of U.S. funding, particularly for “on-budget” assistance provided to the Afghan government and for projects implemented in remote or less secure parts of the country, as well as on the sustainability of infrastructure projects. Many U.S.-funded infrastructure projects are in areas inaccessible to U.S. Government personnel due to security concerns or remoteness, hindering efforts to provide accountability and oversight.

In one example of this type of oversight, a SIGAR audit found that the implementing partner responsible for a \$41.2 million land reform project in Afghanistan did not fully measure the program’s performance or assess the program’s sustainability.<sup>57</sup> In 2017, the DoS OIG released its “Audit of the Conventional Weapons Destruction Program in Afghanistan, Iraq, and Lebanon.” This program delivers assistance through grants aimed at destroying excess weapons, securing stockpiles of weapons, and removing explosive remnants of war. The DoS OIG made several recommendations to improve risk assessment and monitoring plans, particularly for the grants in Afghanistan.<sup>58</sup>

### **Key Questions for FY 2018 Oversight Planning:**

- Are U.S. Government entities effectively coordinating stabilization and infrastructure efforts across the U.S. Government and within the broader coalition and international community?
- Are the United States, as part of the international donor community, and the Afghan government meeting their obligations under the Self-Reliance through Mutual Accountability Framework?
- Are the DoS and USAID able to conduct appropriate oversight of stabilization and infrastructure funding provided to international organizations such as the United Nations and its components?

### **Selected FY 2018 Oversight Projects:**

SIGAR is currently auditing the DoD, DoS, and USAID’s progress in implementing the FY 2011 Afghanistan Infrastructure Fund projects. SIGAR is also conducting multiple inspections of infrastructure projects, including the DoS-funded Wardak prison, the USAID-funded women’s dormitory at the American University of Afghanistan and schools in various provinces, and sections of the Northeast Power System which is being built by the U.S. Army Corps of Engineers.

## **SOA 5. Support to Mission**

### **What is this?**

The fifth SOA, *Support to Mission*, focuses on administrative, logistical, and management efforts that enable the United States to conduct military operations, empower host-nation governance, and provide humanitarian assistance to the local population. Activities that fall under this SOA include the following:

- Security of U.S. personnel and property on U.S. installations
- Occupational health and safety of personnel on U.S. installations
- Logistical support to U.S. installations
- Grant and contract management
- Program administration

### Why is this important?

The United States devotes significant resources to support the U.S. and coalition warfighters, diplomats, and aid workers who live and work on installations (bases, embassies, and consulates) in Afghanistan and neighboring countries. The DoD and DoS OIGs continue to inspect installations and related operations to ensure that they meet required security standards.

The DoD and DoS OIGs also inspect installations for occupational safety and health concerns. In the past, both offices identified significant deficiencies in electrical and fire protection systems at facilities in the region.<sup>59</sup> The DoD and DoS OIGs will continue to inspect installations to verify compliance with contract specifications, as well as building codes and standards, to ensure the safety of the personnel that live and work in these facilities.

The day-to-day operations of U.S. installations require significant logistical efforts, including transportation of personnel and goods, food services, fuel services, and other daily subsistence. The U.S. Government generally contracts with the private sector for these requirements. The Lead IG agencies have found that these contracts, which account for a significant level of funding, can be especially vulnerable to fraud, waste, and abuse in a contingency environment.<sup>60</sup>

The *Support to Mission* SOA also encompasses grant and contract management, and program administration. The Lead IG agencies and SIGAR routinely conduct oversight of these areas.

### Key Questions for FY 2018 Oversight Planning:

- Are U.S. Government officials properly awarding, managing, and administering contracts in accordance with Federal acquisition regulations and other applicable guidance?
- Are accountability systems in place to adequately manage contractors and provide oversight of contractor performance during OCOs?
- Do existing safeguards adequately protect third-country nationals from unfair labor practices and abuses, including trafficking in persons?
- Do U.S. agencies conduct sufficient and effective oversight of contracts to ensure contractors meet their requirements, and are they held accountable for noncompliance or poor performance?
- What is the state of occupational safety and health of U.S. installations in support of OFS and the Afghanistan mission?

### Selected FY 2018 Oversight Projects:

The DoD OIG plans to audit the DoD's integration of Operational Contract Support in force development and training. Operational Contract Support is the process of planning for and obtaining supplies, services, and construction from commercial sources in support of joint operations.<sup>61</sup> The objective of the project is to determine whether the DoD effectively

integrated Operational Contract Support in force development and training, and therefore improved mission planning and execution.

The DoD OIG plans to conduct a follow-up evaluation of the U.S. military facilities at Bagram Air Field, Afghanistan. The objective of the project is to determine whether recommendations from a 2013 report were implemented and to verify compliance with DoD health and safety policies and standards.

The DoS OIG plans to audit the funding processes for aviation programs supporting DoS and other U.S. Government operations in Iraq and Afghanistan. The objective of the audit is to determine whether the fees collected by the program administrators were sufficient to fund and sustain aviation operations.

The DoS OIG plans to audit construction of physical security features at Embassy Kabul, Afghanistan. The objective of the audit is to determine whether the Bureau of Overseas Building Operations and other DoS stakeholders managed the construction of Embassy Kabul's new facilities to ensure that they met physical security standards and contract requirements.

SIGAR plans to review U.S. agencies' efforts to improve retention of documents related to the reconstruction effort in Afghanistan. The objectives are to summarize the document retention issues SIGAR has identified in its prior work, describe efforts U.S. agencies have taken to address these issues, describe and assess any ongoing efforts to improve the retention of documents relating to the reconstruction effort in Afghanistan, and identify potential weaknesses in these efforts.

SIGAR plans to review the DoD, DoS, and USAID's implementation of the Wartime Contracting Commission recommendations. The objective of this audit is to assess the extent to which these agencies have implemented the Afghanistan reconstruction recommendations, and the extent to which the agency audit offices are achieving their missions.

## INVESTIGATIONS

The investigative branches of the Lead IG agencies—the DoD OIG Defense Criminal Investigative Service (DCIS), the DoS OIG Office of Investigations, and USAID OIG Office of Investigations—are members of the interagency Fraud and Corruption Investigative Working Group (FCIWG), which promotes and coordinates the detection, investigation, and prevention of fraud and corruption related to OFS. Other members of this working group include the U.S. Army Criminal Investigation Command, the Naval Criminal Investigative Service, and the Air Force Office of Special Investigations.

FCIWG members identify, coordinate, and de-conflict investigations; share best practices and investigative techniques; and discuss ways to more actively detect and deter abuses related to U.S. Government contracts, grants, cooperative agreements, and other Federal assistance awards related to OFS. DCIS and DoS OIG criminal investigators are stationed in Afghanistan, Pakistan, Germany, and Washington, D.C.

The FCIWG coordinates investigations in Afghanistan with the Investigations Directorate of SIGAR through the International Contract Corruption Task Force (ICCTF). SIGAR criminal investigators are stationed in Afghanistan and the United States, and their investigations involve both OFS and other operations in Afghanistan. FCIWG and ICCTF agencies investigate allegations of fraud and corruption involving U.S. Government officials, theft and diversion of Government funds or equipment, and other offenses, including disclosure of contractor proprietary information, the illegal transfer of DoD technology, and trafficking in persons.

In addition, USAID has ongoing efforts in Afghanistan that are unrelated to OFS oversight activities. As a result, while USAID OIG conducts investigations in Afghanistan and coordinates these activities with other law enforcement agencies, USAID OIG does not conduct investigations specific to OFS.

## Outreach Efforts

Each of the Lead IG investigative components and the military investigative organizations conducts fraud awareness briefings to educate individuals on how to identify indicators of fraud in Afghanistan. These briefings promote fraud awareness, help develop relationships, and uncover information about potential fraud and corruption in U.S. Government programs. Additionally, these agencies and SIGAR use social media to educate the public about their missions to combat corruption, fraud, waste, and abuse in Afghanistan.

## HOTLINE ACTIVITY

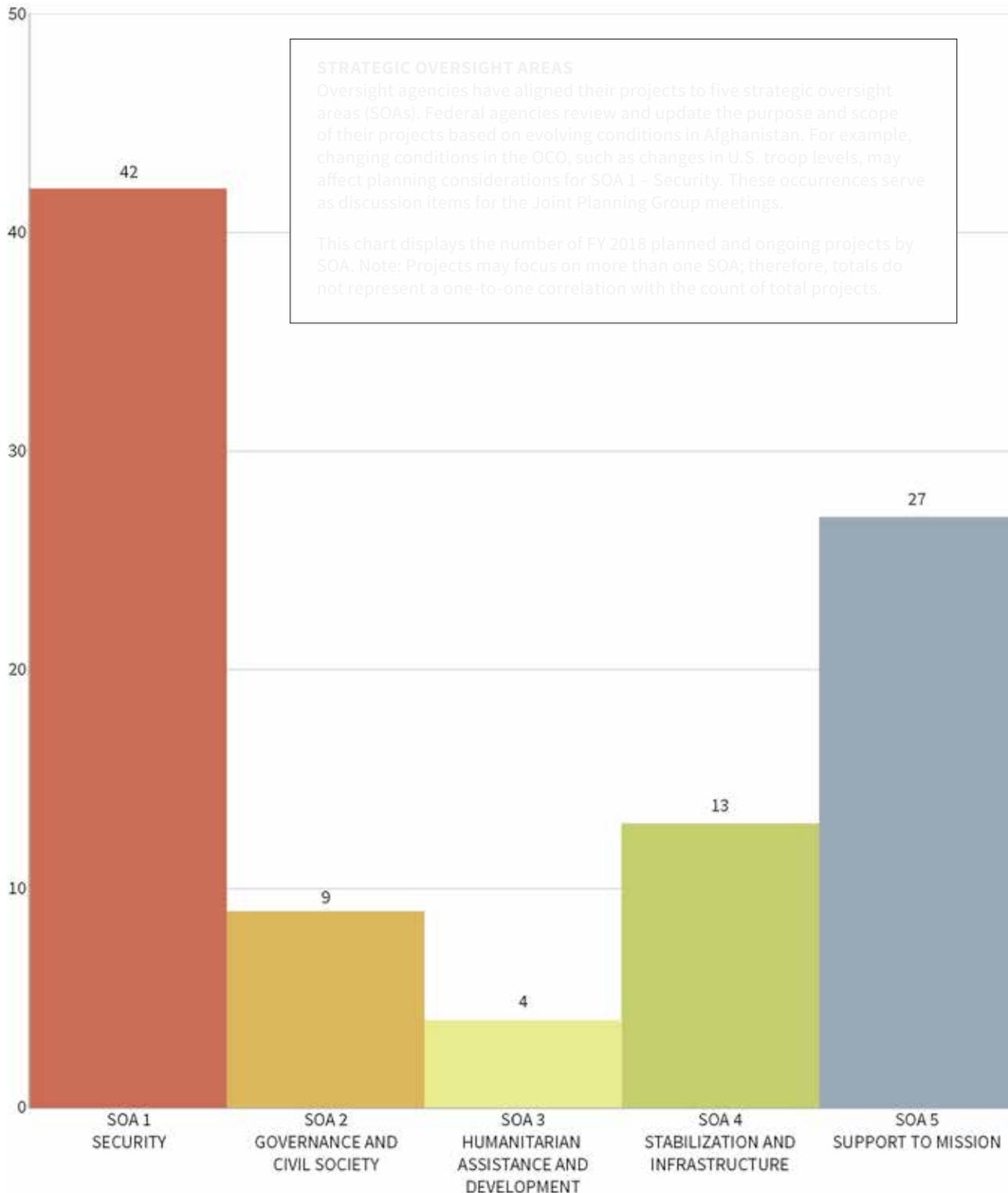
OIG Hotlines provide confidential, reliable means for individuals to report violations of law, rule, or regulation; mismanagement; waste of funds; and abuse of authority. Hotlines are a central part of the Lead IG outreach efforts to educate individuals and obtain information on fraud, waste, and abuse.

Each Lead IG agency and SIGAR maintains its own hotline to receive complaints and contacts specific to its own agency. Hotline representatives follow their agency protocols to process any complaints and refer them to the responsible organization for review, investigation, or informational purposes.

In support of the Lead IG, the DoD OIG has assigned a Lead IG Hotline investigator to coordinate the contacts received through the hotline among the Lead IG agencies and others, as appropriate.

In addition, the Lead IG Hotline investigator conducts U.S. and in-theater fraud awareness briefings and training events for commanders, service members, U.S. Government civilians, contractors, and facility directors at military installations throughout the Middle East. The purpose of these briefings is to make people aware of the hotline and reinforce an education campaign focused on preventing, detecting, and reporting fraud, waste, and abuse related to OFS activities.

## FY 2018 PROJECTS AT A GLANCE Operation Freedom’s Sentinel



# FY 2018 OVERVIEW BY AGENCY

## ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Freedom's Sentinel

STRATEGIC OVERSIGHT AREAS						
1. Security		3. Humanitarian Assistance and Development		5. Support to Mission		
2. Governance and Civil Society		4. Stabilization and Infrastructure				
REF. NO.	PROJECT TITLE	STRATEGIC OVERSIGHT AREAS				
		1	2	3	4	5
<b>AAA</b>						<b>Total Projects: 2</b>
<b>OFS 0083</b>	Audit of the Army's Reporting of Obligations and Expenditures for Operation Freedom's Sentinel					●
<b>OFS 0107</b>	Audit of Downrange Civilian Overtime Pay and Entitlements (Also See OIR 0182)					●
<b>AFAA</b>						<b>Total Projects: 3</b>
<b>OFS 0160</b>	Emergency Contingency Allowance Equipment, 380th Air Expeditionary Wing	●				●
<b>OFS 0161</b>	Contract Administration in a Contingency Environment, 380th Air Expeditionary Wing	●				●
<b>OFS 0162</b>	Emergency Contingency Allowance Equipment, 455th Air Expeditionary Wing		●			
<b>DoD OIG</b>						<b>Total Projects: 17</b>
<b>OFS 0010</b>	Evaluation of Airborne Intelligence, Surveillance, and Reconnaissance Supporting Counterterrorism Operations in Afghanistan	●				
<b>OFS 0065</b>	Allegations of Child Sexual Abuse by Members of the Afghan National Defense and Security Forces		●			
<b>OFS 0094</b>	Evaluation of U.S. and Coalition Efforts to Train, Advise, and Assist the Afghan Air Force	●				
<b>OFS 0095</b>	Assessment of U.S. and Coalition Efforts to Enable the Afghan Ministry of Interior to Develop its Oversight and Internal Control Capability	●				
<b>OFS 0097</b>	Summary Report of Recommendations from OCO Intel Evaluations (Also See OIR 0150)	●				
<b>OFS 0103</b>	Evaluation of DoD Biometric-Enabled Intel Operations for OFS (Also See OIR 0149)	●				
<b>OFS 0106</b>	Military Facilities Evaluation Follow-Up Kandahar Air Field Afghanistan					●
<b>OFS 0141</b>	Audit of Army Accountability of Logistics Civil Augmentation Program Government-Furnished Property in Afghanistan					●
<b>OFS 0148</b>	Audit of DoD Oversight of Logistics Civil Augmentation Program Invoice Review and Payment					●
<b>OFS 0149</b>	Summary Audit of U.S. Direct Funding Provided to Afghanistan	●				
<b>OFS 0150</b>	U.S. Military Facilities Evaluation Follow Up-Bagram Air Field, Afghanistan					●
<b>OFS 0177</b>	Evaluation of Theater Linguist Support for OIR and OFS (Also See OIR 0278)					●
<b>OFS 0178</b>	Audit of the MQ-9 Reaper Unmanned Aerial Vehicles Cybersecurity	●				
<b>OFS 0179</b>	Audit of the Department of Defense Military Payroll for Combat Zone Entitlements					●
<b>OFS 0180</b>	Audit of DoD's Requirements Management and Contract Oversight of the Afghan Mi-17 Fleet					●
<b>OFS 0181</b>	U.S Host-Tenant Agreements for Camp Lemonnier, Djibouti					●
<b>OFS 0182</b>	Follow-up Audit on the Combined Joint Task Force-Horn of Africa's Planning and Execution of Civil - Military Operations					●

(continued on next page)

# FY 2018 OVERVIEW BY AGENCY ONGOING AND PLANNED OVERSIGHT PROJECTS Operation Freedom’s Sentinel

(CONT'D.)

REF. NO.	PROJECT TITLE	STRATEGIC OVERSIGHT AREAS				
		1	2	3	4	5
<b>DoS OIG</b>		<b>Total Projects: 10</b>				
OFS 0099	Audit of Construction of the New Embassy Compound - Islamabad				●	
OFS 0102	Follow-Up Review of Explosive Detection Dogs in Afghanistan	●				●
OFS 0126	Audit of Embassy Kabul Construction and Commissioning				●	
OFS 0145	Inspection of the Bureau of Democracy, Human Rights and Labor (Also See OIR 0208)		●	●		
OFS 0146	Audit of the Bureau of International Narcotics and Law Enforcement Affairs Aviation Program (Also See OIR 0209)	●	●			●
OFS 0147	DoS OIG Audit of the Invoice Review Process for Overseas Contingency Operations Contracts – Bureau of International Narcotics and Law Enforcement Affairs. (Also See OIR 0211)	●				●
OFS 0151	Audit of Embassy Kabul Physical Security Features					●
OFS 0152	Audit of the Aviation Working Capital Fund (Also See OIR 0226)					●
OFS 0153	Audit of DoS Armored Vehicle Procurement Process (Also See OIR 0229)					●
OFS 0154	Audit of the Antiterrorism Assistance Program in Countries Under the DoS Bureaus of Near Eastern Affairs and South and Central Asian Affairs	●				
<b>GAO</b>		<b>Total Projects: 4</b>				
OFS 0082	Afghan National Defense & Security Forces’ Equipment and Capability (Also See OFS 0130)	●				
OFS 0158	Institutionalizing Advise-and-Assist Lessons Learned (Also See OIR 0257)	●				
OFS 0163	Disposal of Excess Equipment in Afghanistan					●
OFS 0164	Contingency Funds for Base Needs (Also See OIR 0263)					●
<b>NAVAUDSVC</b>		<b>Total Projects: 2</b>				
OFS 0096	Reliability of Marine Corps Financial Data Reported for Operation Freedom’s Sentinel					●
OFS 0100	Department of the Navy Overseas Contingency Operations (Also See OIR 0169)					●
<b>SIGAR</b>		<b>Total Projects: 32</b>				
OFS 0025	DoD Oversight of Infrastructure Projects Transferred to the Afghan Government	●				
OFS 0032	Inspection of the Afghanistan Defense Ministry Headquarters Support and Security Brigade Expansion Phase II	●				●
OFS 0033	Inspection of Afghan National Army Camp Commando Phases III	●				●
OFS 0034	Inspection of the Afghan National Army’s Ground Forces Command, Garrison Support Unit, and Army Support Command	●				●
OFS 0036	Review of Counternarcotics Police of Afghanistan Specialized Units	●				
OFS 0038	Department of Defense Efforts to Advise the Afghan Ministries of Defense and Interior	●				
OFS 0040	Afghan Special Mission Wing Use and Maintenance of its PC-12s	●				
OFS 0054	Assistance to Improve Governance in Afghanistan		●			
OFS 0073	The Effect of Absent Without Leave Afghan Military Trainees on Afghan Reconstruction Programs	●				

REF. NO.	PROJECT TITLE	STRATEGIC OVERSIGHT AREAS				
		1	2	3	4	5
<b>OFS 0078</b>	Inspection of Afghan National Army Camp Commando Phase IV	●			●	
<b>OFS 0079</b>	Implementation and Effectiveness of On-Budget Assistance	●	●		●	
<b>OFS 0087</b>	Afghan Air Force Use and Maintenance of its A-29 Fleet	●				
<b>OFS 0088</b>	Afghan Air Force Use and Maintenance of its MD-530 Fleet	●				
<b>OFS 0105</b>	Non-Intrusive Inspection of Equipment at Afghan Border Crossing Points	●			●	
<b>OFS 0111</b>	Ministry of Interior Complex Support Structures	●			●	
<b>OFS 0136</b>	Lessons Learned Review of the G222 (C-27A) Aircraft Program	●				
<b>OFS 0139</b>	Processes and Procedures for Blood Type Collection of ANDSF Personnel	●				
<b>OFS 0140</b>	Afghan Air Force's Ability to Operate and Maintain U.S. Provided Aircraft	●				
<b>OFS 0155</b>	DoD Procurement of Humvees for the ANDSF	●				
<b>OFS 0156</b>	Commander's Emergency Response Program Bridges in Baghlan				●	
<b>OFS 0165</b>	Summary Evaluation of Fuel Accountability Issues in Afghanistan	●	●			
<b>OFS 0166</b>	Inspection of the Women's Participation Program – Ministry of Interior Headquarters Gender Compound Barracks, Gym, and Daycare in Kabul			●	●	
<b>OFS 0167</b>	Combined Security Transition Command–Afghanistan's Efforts to Implement Conditionality through its Commitment Letters with the Ministries of Defense and Interior	●				
<b>OFS 0168</b>	Inspection of Afghan National Army South KAIA Utilities Power Distribution, Grid Connection, and Water and Sewer Upgrades				●	
<b>OFS 0169</b>	Inspection of the Women's Participation Program – Regional Training Center Jalalabad Barracks, Daycare, and Dining Facility in Nangahar	●		●		●
<b>OFS 0170</b>	DoD's Gender Advising Programs for the Ministries of Defense and Interior	●		●		
<b>OFS 0171</b>	Procurement, Use, and Maintenance of Intelligence, Surveillance, and Reconnaissance for the Afghan National Defense and Security Forces	●				
<b>OFS 0172</b>	DoD's Efforts to Combat Corruption within the Ministries of Defense and Interior	●	●			
<b>OFS 0173</b>	Implementation of DoD's Follow-on Contract to Operate and Maintain Critical ANDSF Infrastructure				●	●
<b>OFS 0174</b>	Fuel Accountability in Afghanistan Review	●	●			
<b>OFS 0175</b>	AISS–ATEMP Contract Follow-Up–Vehicle Spare Part Cost	●				●
<b>OFS 0176</b>	Alaska Tents	●				●

## FY 2017 OVERVIEW BY AGENCY COMPLETED OVERSIGHT PROJECTS\* Operation Freedom's Sentinel

REF. NO.	PROJECT TITLE	COMPLETED
<b>DoD OIG</b>		<b>Total Reports: 6</b>
<b>OFS 0009</b>	Evaluation of U.S. Forces - Afghanistan Intelligence Training for Afghan Ministry of Defense	Nov 21, 2016
<b>OFS 0011</b>	Evaluation of U.S./Coalition Efforts to Enable the Afghan Ministry of Defense to Develop its Oversight and Internal Control Capability (MoD OICC)	Aug 04, 2017
<b>OFS 0066</b>	Combined Security Transition Command–Afghanistan Improved Controls Over U.S.-Funded Ministry of Defense Fuel Contracts, but Further Improvements are Needed	Jan 11, 2017
<b>OFS 0067</b>	The Combined Security Transition Command–Afghanistan Needs to Strengthen the Controls Over U.S. Direct Assistance Funding	Dec 01, 2016
<b>OFS 0074</b>	Navy Inaccurately Reported Costs for Operation Freedom's Sentinel in the Cost of War Reports	Mar 16, 2017
<b>OFS 0124</b>	U.S.-Controlled and -Occupied Military Facilities Inspection - Camp Lemonnier, Djibouti	Jun 02, 2017
<b>DoS OIG</b>		<b>Total Reports: 7</b>
<b>OFS 0015</b>	Management Assistance Report: Challenges Remain in Monitoring and Overseeing Antiterrorism Assistance Program Activities in Pakistan	May 15, 2017
<b>OFS 0060</b>	Inspection of Embassy Islamabad, Pakistan	Feb 28, 2017
<b>OFS 0098</b>	Audit of the Bureau of South and Central Asian Affairs Invoice Review Process for the Afghanistan Life Support Services Contract	Jun 30, 2017
<b>OFS 0125</b>	Compliance Follow-up Audit of Bureau of International Narcotics and Law Enforcement Affairs Programs in Pakistan	Jul 26, 2017
<b>OFS 0131</b>	Management Assistance Report: Improvements Needed to the Security Certification Process To Ensure Compliance With Security Standards at Embassy Kabul, Afghanistan	Mar 07, 2017
<b>OFS 0132</b>	Classified Annex to the Inspection of Embassy Islamabad	Feb 23, 2017
<b>OFS 0135</b>	Management Assistance Report: Improvements Needed to the Security Certification Process to Ensure Compliance With Security Standards at Embassy Kabul, Afghanistan (Also See OFS 0131)	Mar 07, 2017
<b>GAO</b>		<b>Total Reports: 2</b>
<b>OFS 0064</b>	OMB and DOD Should Revise the Criteria for Determining Eligible Costs and Identify the Costs Likely to Endure Long Term	Jan 18, 2017
<b>OFS 0130</b>	Afghanistan Security: U.S.-Funded Equipment for the Afghan National Defense and Security Forces	Aug 10, 2017

\* As of Aug 31, 2017

REF. NO.	PROJECT TITLE	COMPLETED
<b>SIGAR</b>		<b>Total Reports: 8</b>
<b>OFS 0035</b>	Afghanistan National Defense and Security Forces: DoD Spent \$457.7 Million on Intelligence Capacity-Building Programs, but Impact Cannot be Fully Assessed Because of a Lack of Performance Metrics	Jul 27, 2017
<b>OFS 0055</b>	Special Mission Wing Facilities at Kandahar Airfield: Construction Generally Met Contract Requirements, but Problems with Noncompliance, Maintenance, and Quality Assurance Need to be Addressed	Oct 14, 2016
<b>OFS 0068</b>	Final Report Information is Classified	Jun 10, 2017
<b>OFS 0072</b>	Proprietary Textiles: Afghan National Army: DOD May Have Spent Up To \$28 Million More than Needed to Procure Camouflage Uniforms that May be Inappropriate for the Afghan Environment	Jun 20, 2017
<b>OFS 0112</b>	Inquiry Letter: Anti-Corruption Justice Center	Oct 07, 2016
<b>OFS 0113</b>	Inquiry Letter: DOD Efforts to Eliminate Ghost Personnel from ANDSF Systems	Oct 03, 2016
<b>OFS 0114</b>	Inquiry Letter: Anti-Corruption Justice Center	Oct 07, 2016
<b>OFS 0137</b>	Afghan National Defense and Security Forces: DoD Needs to Improve Management and Oversight of Uniforms and Equipment	Apr 24, 2017

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Freedom’s Sentinel

**AAA** **Total Projects: 2**

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0083</b>	A-2017-IEX-0136.000	5	AF	Jun - 2017	Mar - 2018

**Audit of the Army’s Reporting of Obligations and Expenditures for Operation Freedom’s Sentinel**

To verify the accuracy of the Army’s obligations and disbursements reported in the Cost of War report for Operation Freedom’s Sentinel.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0107</b>	A-2017-IEX-0012.000	5	AF, IQ, SWA, SY	Oct - 2016	Dec - 2017

**Audit of Downrange Civilian Overtime Pay and Entitlements (Also See OIR 0182)**

To verify that overtime was effectively managed and downrange entitlements (including danger and post differential pay) were accurately paid for civilians deployed in support of Operation Freedom’s Sentinel and Operation Inherent Resolve.

**AFAA** **Total Projects: 3**

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0160</b>	TBD	1, 5	AE	Oct - 2017	Dec - 2018

**Emergency Contingency Allowance Equipment, 380th Air Expeditionary Wing**

To determine whether Wing personnel properly managed emergency contingency allowance equipment. The auditors will discuss and examine topics related to accountability, maintenance, and authorizations during this planning phase.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0161</b>	TBD	1, 5	AE	Oct - 2017	Dec - 2018

**Contract Administration in a Contingency Environment, 380th Air Expeditionary Wing**

To determine whether Wing personnel properly managed contract activities in the area of responsibility. Specifically, evaluate whether personnel 1) properly planned, competed, and awarded contingency contracts (including trafficking in persons clause); 2) provided oversight and quality assurance over contractor performance [including trafficking in persons]; and 3) appropriately responded to potential trafficking in persons violations.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0162</b>	TBD	2	AF	Oct - 2017	Dec - 2018

**Emergency Contingency Allowance Equipment, 455th Air Expeditionary Wing**

To determine whether Wing personnel properly managed emergency contingency allowance equipment. The auditors will discuss and examine topics related to accountability, maintenance, and authorizations during the planning phase.

## DoD OIG

Total Projects: 17

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0010</b>	D2016-DISPA2-0195.000	1	AF	Aug - 2016	Nov - 2017

### Evaluation of Airborne Intelligence, Surveillance, and Reconnaissance Supporting Counterterrorism Operations in Afghanistan

To determine whether U.S. Forces-Afghanistan's Airborne Intelligence, Surveillance, and Reconnaissance allocation process effectively supports U.S. counterterrorism operations.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0065</b>	D2016-D00SPO-0083.000	2	AF	Feb - 2016	Oct - 2017

### Allegations of Child Sexual Abuse by Members of the Afghan National Defense and Security Forces

To focus on answering a number of specific questions, including the DoD implementation of Title 10 Leahy Laws regarding human rights violations, raised by several members of Congress and congressional staff.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0094</b>	D2017-D00SPO-0081-000	1	AF, CONUS	Feb - 2017	Dec - 2017

### Evaluation of U.S. and Coalition Efforts to Train, Advise, and Assist the Afghan Air Force

To evaluate U.S. and Coalition efforts to train, advise, assist, and equip the Afghan Air Force.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0095</b>	TBD	1	AF	Jul - 2018	Apr - 2019

### Assessment of U.S. and Coalition Efforts to Enable the Afghan Ministry of Interior to Develop its Oversight and Internal Control Capability

To determine whether the U.S. Government and Coalition train, advise, and assist efforts will enable the Afghan Ministry of Defense and subordinate organizations to develop a transparent and accountable oversight capability that helps the Ministry of Interior run efficient and effective operations, report reliable information about its operations, and comply with applicable laws and regulations.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0097</b>	TBD	1	AF, IQ, SY	Oct - 2017	TBD

### Summary Report of Recommendations from OCO Intel Evaluations (Also See OIR 0150)

To determine if recommendations from DoD Lead Inspector General for Overseas Contingency Operations intelligence evaluations affecting Operation Inherent Resolve and Operation Freedom's Sentinel have been implemented.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0103</b>	TBD	1	AF	Sep - 2017	Jul - 2018

### Evaluation of DoD Biometric-Enabled Intel Operations for OFS (Also See OIR 0149)

To determine whether biometric-enabled intelligence effectively supports the Operation Freedom's Sentinel Commander's requirements.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0106</b>	D2017-D000PT-0186.000	5	AF	Sep - 2017	May - 2018

### Military Facilities Evaluation Follow-Up Kandahar Air Field Afghanistan

To determine whether U.S. military-occupied facilities supporting Operation Freedom's Sentinel comply with DoD health and safety policies and standards regarding electrical distribution and fire protection systems.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Freedom's Sentinel

(CONT'D.)

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0141</b>	D2017-D000JB-0129.000	5	AF	Apr - 2017	Jan - 2018

#### **Audit of Army Accountability of Logistics Civil Augmentation Program Government Furnished Property in Afghanistan**

To determine whether the Army provided effective oversight of Logistics Civil Augmentation Program Government-furnished property in Afghanistan.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0148</b>	D2017-D000JB-0171.000	5	AF, CONUS	Jul - 2017	Jun - 2018

#### **Audit of DoD Oversight of Logistics Civil Augmentation Program Invoice Review and Payment**

To determine whether the DoD adequately monitored contractor performance and conducted sufficient invoice reviews for services provided under the Logistics Civil Augmentation Program IV contract.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0149</b>	D2017-D000CI-0176.000	1	AF	Aug - 2017	Jan - 2018

#### **Summary Audit of U.S. Direct Funding Provided to Afghanistan**

To summarize whether the DoD has provided effective oversight of the Afghanistan Security Forces Fund. The auditors will also follow-up on the status of implementation of recommendations from five prior DoD Office of Inspector General audit reports in this series.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0150</b>	TBD	5	AF	Jun - 2018	Mar - 2019

#### **U.S. Military Facilities Evaluation Follow Up - Bagram Air Field, Afghanistan**

To determine if U.S. military-occupied facilities comply with DoD health and safety policies and standards regarding electrical distribution fire protection, and fuel systems.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0177</b>	TBD	5	AF	Apr - 2018	Mar - 2019

#### **Evaluation of Theater Linguist Support for OIR and OFS (Also See OIR 0278)**

To review policies and procedures impacting the recruitment, hiring, and employment of military and contract linguists on the conduct of the Operation Inherent Resolve and Operation Freedom's Sentinel campaigns.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0178</b>	TBD	1	AF	Apr - 2018	Mar - 2019

#### **Audit of the MQ-9 Reaper Unmanned Aerial Vehicles Cybersecurity**

To determine whether the DoD has implemented adequate cybersecurity controls to protect the Reaper unmanned aerial vehicle command and control system from unauthorized access and use.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0179</b>	TBD	5	AF	Jul - 2018	Jun - 2019

#### **Audit of the Department of Defense Military Payroll for Combat Zone Entitlements**

To determine whether the DoD Military Components and the Defense Finance and Accounting Service accurately calculated Hostile Fire Pay/Imminent Danger Pay, Family Separation Allowance, and Combat Zone Tax Exclusion for combat zone deployments.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0180</b>	TBD	5	AF	Jul - 2018	Jun - 2019

**Audit of DoD's Requirements Management and Contract Oversight of the Afghan Mi-17 Fleet**

To determine whether DoD is getting the best value from contracts used to acquire and sustain the Mi-17 aircraft, which are in excess of \$1 billion. Since the contract is in a bridge year and the DoD is expected to acquire additional helicopters for the Afghan Air Force in the next two years, the audit will also identify contract requirements that can be improved to ensure the DoD will have the best return on investment.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0181</b>	TBD	5	AF	Jul - 2018	Jun - 2019

**U.S. Host-Tenant Agreements for Camp Lemonnier, Djibouti**

To determine whether the U.S. Navy has effectively developed host-tenant agreements and cost allocation methodologies for reimbursement of support services provided at Camp Lemonnier, Djibouti.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0182</b>	TBD	5	AF	Jul - 2018	Jul - 2019

**Follow-up Audit on the Combined Joint Task Force-Horn of Africa's Planning and Execution of Civil-Military Operations**

To determine whether the Under Secretary of Defense for Policy; Commander, U.S. Africa Command; and Commander, CJTF-HOA implemented the agreed upon corrective actions for Recommendations 1, 2, and 3 of DoDIG Report No. DoDIG-2014-005, "Combined Joint Task Force-Horn of Africa Needed Better Guidance and Systems to Adequately Manage Civil-Military Operations."

**DoS OIG**

**Total Projects: 10**

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0099</b>	17AUD019	4	PK	Jan - 2017	Dec - 2017

**Audit of Construction of the New Embassy Compound - Islamabad**

To determine whether the DoS is effectively administering the construction contracts for the new embassy compound in Islamabad.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0102</b>	17AUD018	1,5	AF	Jan - 2017	Oct - 2017

**Follow-Up Review of Explosive Detection Dogs in Afghanistan**

To determine whether the Bureau of Diplomatic Security is managing and overseeing the Explosives Detection Dog program in accordance with the DoS's guidance, and selected contractors are complying with contract terms and conditions.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0126</b>	16AUD044	4	AF	Oct - 2015	Oct - 2017

**Audit of Embassy Kabul Construction and Commissioning**

To determine whether the Bureau of Overseas Buildings Operations followed DoS policies and guidance governing the affirmation of substantial completion and final acceptance of construction projects at U.S. Embassy Kabul.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0145</b>	TBD	2, 3	AF, IQ	Jan - 2018	Sep - 2018

**Inspection of the Bureau of Democracy, Human Rights and Labor (Also See OIR 0208)**

To evaluate the programs and operations of the Bureau of Democracy, Human Rights and Labor.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Freedom's Sentinel

(CONT'D.)

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0146</b>	17AUD065	1, 2, 5	AF, IQ, PK	Jun - 2016	Mar - 2018

#### **Audit of the Bureau of International Narcotics and Law Enforcement Affairs Aviation Program (Also See OIR 0209)**

To determine whether the Bureau of International Narcotics and Law Enforcement Affairs is administering its aviation program, including key internal controls such as inventory management, aviation asset usage, aircraft maintenance, and asset disposal, in accordance with Federal requirements and departmental guidelines.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0147</b>	17AUD09	1, 5	AF, IQ	Oct - 2016	Mar - 2018

#### **DoS OIG Audit of the Invoice Review Process for OCO Contracts – Bureau of International Narcotics and Law Enforcement Affairs (Also See OIR 0211)**

To 1) determine whether invoice review policies and procedures, training, staffing, invoice review practices, and accountability measures are sufficient to support OCOs; and 2) ensure invoice payments are reviewed in accordance with Federal requirements and departmental guidance.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0151</b>	TBD	5	AF	TBD	TBD

#### **Audit of Embassy Kabul Physical Security Features**

To determine whether the Bureau of Overseas Building Operations and other DoS stakeholders managed the construction of physical security features at U.S. Embassy Kabul's newly constructed facilities to ensure that they met industry standards and contract requirements.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0152</b>	TBD	5	AF	TBD	TBD

#### **Audit of the Aviation Working Capital Fund (Also See OIR 0226)**

To determine whether the fees collected by the Aviation Working Capital Fund cost center were sufficient to cover all costs required to sustain operations in Iraq and Afghanistan.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0153</b>	TBD	5	IQ, SY	TBD	TBD

#### **Audit of DoS Armored Vehicle Procurement Process (Also See OIR 0229)**

To determine whether DoS contractors providing armoring services to the Department comply with contract terms and conditions.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0154</b>	16AUD072.01	1	AF	Jul - 2016	Nov - 2017

#### **Audit of the Antiterrorism Assistance Program in Countries Under the DoS Bureaus of Near Eastern Affairs and South and Central Asian Affairs**

To determine the extent to which the Bureaus of Diplomatic Security and Counterterrorism have 1) developed specific, measurable, and outcome-oriented goals and objectives; 2) developed and implemented an evaluation process to assess host country performance; and 3) established letters of agreement with host countries for sustaining the antiterrorism assistance programs. The audit will also assess the Bureaus' contract monitoring and oversight and invoice review processes.

## GAO

Total Projects: 4

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0082</b>	101053	1	AF, CONUS	Aug - 2017	TBD

**Afghan National Defense & Security Forces' Equipment and Capability (Also See OFS 0130)**

To summarize how such weapon systems and equipment support the overall strategy for the Afghan National Defense and Security Forces and identify gaps in Afghan National Defense and Security Forces capability given the evolving security situation and overall strategy.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0158</b>	102261	1	AF, CONUS, IQ	Aug - 2017	TBD

**Institutionalizing Advise and Assist Lessons Learned (Also See OIR 0257)**

To determine to what extent the DoD has 1) modified its approach for planning for, training, and utilizing U.S. military personnel to advise and assist partner forces based on lessons learned from advise and assist efforts in Afghanistan, Iraq, and Syria; 2) incorporated lessons learned from challenges the DoD has faced in providing and utilizing U.S. military personnel to carry out their assigned advise and assist missions in support of geographic combatant commands; 3) incorporated lessons learned from past challenges it has experienced in providing key enablers for the advise and assist missions, including air support; intelligence, surveillance, and reconnaissance; logistics; or other enabling capabilities; and 4) assessed and institutionalized specific lessons from Operation Inherent Resolve, Operation Freedom's Sentinel, and other past and present advise and assist missions in various geographic combatant commands to identify and implement necessary changes to doctrine, training, and force structure to support ongoing and future advise and assist missions.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0163</b>	102270	5	AF	Aug - 2017	TBD

**Disposal of Excess Equipment in Afghanistan**

To determine 1) the volume/value of new/otherwise useable equipment being disposed in Afghanistan; 2) the procedures the DoD has to ensure that items designated for disposal are not in demand elsewhere in Afghanistan; and 3) to what extent are potential future orders/requirements in Afghanistan considered in decisions to dispose of new/useable items.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0164</b>	101972	5	AF, CONUS	Apr - 2017	Dec - 2017

**Contingency Funds for Base Needs (Also See OIR 0263)**

To determine 1) to what extent the DoD tracks its obligation of overseas contingency operations funds used for base requirements; and 2) how overseas contingency operations funds authorized for base requirements in Fiscal Year 2016 were obligated.

## NAVAUDSVC

Total Projects: 2

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0096</b>	2017-028	5	AF	Jan - 2017	Nov - 2017

**Reliability of Marine Corps Financial Data Reported for Operation Freedom's Sentinel**

To determine the accuracy of the Marine Corps' obligations and disbursements supporting Operation Freedom's Sentinel as reported in the Cost of War report.

# FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

## Operation Freedom’s Sentinel

(CONT’D.)

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0100</b>	2017-028	5	AF	Apr - 2017	Mar - 2018

**Department of the Navy Overseas Contingency Operations (Also See OIR 0169)**

To verify that the Department of the Navy’s obligations and disbursements supporting overseas contingency operations are in compliance with applicable laws and regulations, and that internal controls were in place and functioning as intended.

**SIGAR** **Total Projects: 32**

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0025</b>	SIGAR-100A	1	AF	Sep - 2014	Nov - 2017

**DoD Oversight of Infrastructure Projects Transferred to the Afghan Government**

To assess the 1) extent to which the Afghan government uses and sustains assets transferred from the DoD; and 2) challenges, if any, that the DoD faces in overseeing the use and sustainment of infrastructure that has been transferred to the Afghan government.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0032</b>	SIGAR-I-032	1, 4	AF	Jul - 2015	Oct - 2017

**Inspection of the Afghanistan Defense Ministry Headquarters Support and Security Brigade Expansion Phase II**

To assess whether the 1) work was completed in accordance with contract requirements and applicable construction standards; and 2) complex is being maintained and used as intended.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0033</b>	SIGAR-I-033A	1, 4	AF	Jul - 2015	Oct - 2017

**Inspection of Afghan National Army Camp Commando Phases III**

To assess whether the 1) work was completed in accordance with contract requirements and applicable construction standards; and 2) project is being maintained and used as intended.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0034</b>	SIGAR-I-034	1, 4	AF	Aug - 2015	Oct - 2017

**Inspection of the Afghan National Army’s Ground Forces Command, Garrison Support Unit, and Army Support Command**

To assess whether the 1) work was completed in accordance with contract requirements and applicable construction standards; and 2) project is being maintained and used as intended.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0036</b>	TBD	1	AF	Mar - 2018	Mar - 2019

**Review of Counternarcotics Police of Afghanistan Specialized Units**

To 1) determine the extent to which counternarcotic police specialized units are achieving their goals; 2) assess the oversight of salary payments made to personnel in the specialized units; and 3) assess the long-term sustainability of the specialized units.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0038</b>	SIGAR-118A	1	AF	Jan - 2017	Jun - 2018

#### **DoD Efforts to Advise the Afghan Ministries of Defense and Interior**

To review the DoD's strategy and programs to advise the Ministry of Defense and the Ministry of Interior, the DoD's oversight of its programs, and their efficacy. To assess 1) the DoD's efforts to create plans, strategies, evaluations, and goals for providing advisory assistance to the Ministry of Defense and the Ministry of Interior; 2) the extent to which the DoD followed its strategies and plans, and its advisory programs achieved their goals to develop the Ministry of Defense and the Ministry of Interior; and 3) the extent to which the DoD oversees and coordinates its advisory programs with other NATO efforts to build capacity in the Ministry of Defense and the Ministry of Interior.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0040</b>	TBD	1	AF	Sep - 2018	Sep - 2019

#### **Afghan Special Mission Wing Use and Maintenance of its PC-12s**

To assess 1) the extent to which the Special Mission Wing can operate and maintain the PC-12s currently in its fleet; and 2) the DoD's efforts to ensure that the Special Mission Wing can operate and maintain the PC-12s, including any contracts the DoD is funding or plans to fund to provide those services.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0054</b>	SIGAR-LL-12	2	AF	TBD	TBD

#### **Assistance to Improve Governance in Afghanistan**

To 1) identify the DoD, DoS, and USAID programs focused on improving governance in Afghanistan; 2) assess how these efforts contributed to improvements in Afghan government institutions; and 3) determine lessons learned for future governance efforts in conflict affected countries.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0073</b>	SIGAR-SP-126	1	AF	Jan - 2017	Oct - 2017

#### **The Effect of Absent without Leave Afghan Military Trainees on Afghan Reconstruction Programs**

To 1) determine how many Afghan military trainees have gone absent without leave while training in the United States; and the impact on the program(s) by the loss of these students [financial, operational, morale, etc.]; 2) identify the disposition of the trainees and obtain justifications from the DoS to provide immigration status; and 3) determine the extent to which this issue has impacted the U.S. Government's reconstruction effort.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0078</b>	SIGAR-I-033B	1, 4	AF	Jul - 2015	Oct - 2017

#### **Inspection of Afghan National Army Camp Commando Phase IV**

To assess whether the 1) work was completed in accordance with contract requirements and applicable construction standards; and 2) project is being maintained and used as intended.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0079</b>	SIGAR-LL-09	1, 2, 4	AF	Apr - 2015	Sep - 2018

#### **Implementation and Effectiveness of On-Budget Assistance**

To 1) determine the amount of on-budget assistance provided to Afghanistan from 2001 to 2014 and the mechanisms used to provide the assistance; 2) assess the impact of on-budget assistance provided to develop Afghan ministerial capacity; and 3) evaluate potentially negative issues that affected on-budget assistance, e.g., corruption, and how these issues were mitigated.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Freedom's Sentinel

(CONT'D.)

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0087</b>	TBD	1	AF	Sep - 2018	Sep - 2019

#### Afghan Air Force Use and Maintenance of its A-29 Fleet

To 1) describe the DoD's process for selecting the A-29 as a platform for the Afghan Air Force; 2) assess the extent to which the Afghan Air Force can operate and maintain the A-29 currently in its fleet, including the DoD's measures for determining success; 3) assess the DoD's efforts to ensure that the Afghan Air Force can operate and maintain the A-29, including any contracts the DoD is funding or plans to fund to provide those services; and 4) determine the extent to which the Afghan Air Force will be able to sustain this fleet in the future.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0088</b>	TBD	1	AF	Apr - 2017	Jan - 2018

#### Afghan Air Force Use and Maintenance of its MD-530 Fleet

To 1) describe the DoD's process for selecting the MD-530 as a platform for the Afghan Air Force; 2) assess the extent to which the Afghan Air Force can operate and maintain the MD-530 currently in its fleet, including the DoD's measures for success; 3) assess the DoD's efforts to ensure that the Afghan Air Force can operate and maintain the MD-530, including any contracts the DoD is funding or plans to fund to provide those services; and 4) determine the extent to which the Afghan Air Force will be able to sustain this fleet in the future.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0105</b>	SIGAR-SP-146	1, 4	AF	Oct - 2016	Nov - 2017

#### Non-Intrusive Inspection of Equipment at Afghan Border Crossing Points

To examine the quantity, types, and costs of non-intrusive inspection equipment purchased with DoD funding for installation and use at Afghan border crossing points, and assess the extent to which non-intrusive inspection equipment is currently being maintained and used as intended.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0111</b>	SIGAR-I-031B	1, 4	AF	Jul - 2016	Jan - 2018

#### Ministry of Interior Complex Support Structures

To assess whether 1) the work was completed in accordance with contract requirements and applicable construction standards; and 2) the complex is being maintained and used as intended.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0136</b>	SIGAR-SP-19A	1	AF	Dec - 2013	TBD

#### Lessons Learned Review of the G222 (C-27A) Aircraft Program

To 1) review the decision to provide G222s to the Afghan Air Force; 2) determine the total amount spent to procure, operate, sustain, and dispose of the G222s; 3) review future plans [disposal or otherwise] for the G222s; and 4) evaluate what processes and controls have been put in place to prevent similar challenges from affecting future Afghan Air Force purchases.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0139</b>	SIGAR-SP-161	1	AF	Feb - 2017	Dec - 2017

**Processes and Procedures for Blood Type Collection of ANDSF Personnel**

To 1) identify the entity responsible for the collection of Afghan National Defense and Special Forces soldiers' blood types, and determine how these blood types are captured and then recorded in Afghan Personnel Pay System and Afghan Human Resource Information Management System; 2) determine who is responsible for paying for the collection of blood samples for Afghan National Defense and Special Forces soldiers and how payment for services is collected; 3) identify Combined Security Transition Command – Afghanistan's role if any, in collecting and recording blood types for Afghan National Defense and Special Forces soldiers; and 4) assess the processes used to ensure that recorded blood types for Afghan National Defense and Special Forces soldiers are accurate.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0140</b>	SIGAR-120A	1	AF	Apr - 2017	Jul - 2018

**Afghan Air Force's Ability to Operate and Maintain U.S. Provided Aircraft**

To determine the extent to which 1) the aircraft the United States plans to provide the Afghan Air Force address validated capability gaps identified by both the DoD and the Ministry of Defense; 2) the DoD synchronized the recruitment and training of aircrews and other critical personnel with estimated aircraft delivery schedules; and 3) the DoD and the Ministry of Defense have developed and implemented a plan to support the operation and maintenance of Afghan Air Force aircraft provided by the United States that includes steps to address capability gaps within the Afghan Air Force.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0155</b>	SIGAR-SP-180	1	AF	Aug - 2017	TBD

**DoD Procurement of Humvees for the ANDSF**

To examine the processes used to develop the requirement for providing the Afghan National Defense and Security Forces with Humvees in 2017, and compare and evaluate the selected course(s) of action to available alternatives.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0156</b>	SIGAR-SP-183	4	AF	Aug - 2017	Feb - 2018

**Commander's Emergency Response Program Bridges in Baghlan**

To 1) determine if the location on record reflects the actual location of the bridges; and 2) assess the overall condition of the bridges.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0165</b>	SIGAR-122A	1, 2	AF	Sep - 2017	TBD

**Summary Evaluation of Fuel Accountability Issues in Afghanistan**

To review 1) prior work regarding efforts to procure, distribute, and account for fuel in Afghanistan, as well as related investigative work; 2) current challenges associated with overseeing and accounting for fuel; and 3) ongoing initiatives to ensure appropriate accountability of fuel procurement and distribution.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0166</b>	TBD	3, 4	AF	Oct - 2017	Sep - 2018

**Inspection of the Women's Participation Program – Ministry of Interior Headquarters Gender Compound Barracks, Gym, and Daycare in Kabul**

To assess whether 1) the construction was completed in accordance with contract requirements and applicable construction standards; and 2) the building is being used and maintained.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Freedom's Sentinel

(CONT'D.)

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0167</b>	TBD	1	AF	Oct - 2017	Sep - 2018

#### **Combined Security Transition Command – Afghanistan's Efforts to Implement Conditionality through its Commitment Letters with the Ministries of Defense and Interior**

To 1) identify the conditions Combined Security Transition Command – Afghanistan has included in its commitment letters with the Ministry of Defense and the Ministry of Interior, and how these conditions have changed over time; 2) assess the extent to which the ministries met those conditions; and 3) assess the extent to which CSTC-A implemented the penalties described in the commitment letters when the ministries did not meet those conditions.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0168</b>	TBD	4	AF	Nov - 2017	Jul - 2018

#### **Inspection of Afghan National Army South KAIA Utilities Power Distribution, Grid Connection, and Water and Sewer Upgrades**

To assess whether 1) the construction was completed in accordance with contract requirements and applicable construction standards; and 2) the building is being used and maintained.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0169</b>	TBD	1, 3, 5	AF	Nov - 2017	Jul - 2018

#### **Inspection of the Women's Participation Program – Regional Training Center Jalalabad Barracks, Daycare, and Dining Facility in Nangahar**

To assess whether 1) the construction was completed in accordance with contract requirements and applicable construction standards; and 2) the building is being used and maintained.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0170</b>	TBD	1, 3	AF	May - 2018	May - 2019

#### **DoD's Gender Advising Programs for the Ministries of Defense and Interior**

To 1) identify the DoD's gender-related goals for the Ministries of Defense and Interior and determine how the DoD has incorporated these goals in its strategies, plans, and other directives related to its ministry advising efforts; 2) identify how the DoD measures the results of its gender-advising efforts and the extent to which these efforts have been met and are effective; and 3) identify what impediments, if any may be prohibiting greater success in gender-related areas of improvement at the Ministries of Defense and Interior, and how the DoD is addressing those issues.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0171</b>	TBD	1	AF	Aug - 2018	Aug - 2019

#### **Procurement, Use, and Maintenance of Intelligence, Surveillance, and Reconnaissance for the Afghan National Defense and Security Forces**

To 1) describe the process(es) by which the DoD develops ISR for the ANSDF; 2) assess the extent to which the DoD oversees these procurement processes; 3) assess the extent to which the DoD evaluates the performance of ISR once fielded and makes adjustments, if needed; and 4) review DoD's plans for sustaining this equipment once fielded.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0172</b>	TBD	1,2	AF	Jun - 2018	Jun - 2019

#### **DoD's Efforts to Combat Corruption within the Ministries of Defense and Interior**

To 1) determine the extent to which the DoD has incorporated anti-corruption goals and objectives into its train, advise, and assist efforts; 2) describe the activities the DoD is implementing to address corruption within the Ministries of Defense and Interior, including the personnel, resources, and training allocated to these efforts; 3) assess the DoD's mechanisms for measuring the results of these activities and whether they are achieving the department's anti-corruption goals and objectives; and 4) assess the extent to which the DoD coordinates these activities with its coalition and other international partners.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0173</b>	TBD	4, 5	AF	Sep - 2018	Sep - 2019

#### **Implementation of DoD's Follow-on Contract to Operate and Maintain Critical ANDSF Infrastructure**

To assess the extent to which 1) the follow-on national maintenance contract for critical ANDSF infrastructure is achieving its contractual requirements and the DoD's broader goal of developing the ANDSF's capacity to independently operate and maintain this infrastructure; and 2) USACE developed measurable performance standards for the follow-on national maintenance contract to enable evaluation of work performed against those standards, and assess the contractor's performance.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0174</b>	SIGAR-122A	1, 2	AF	Sep - 2017	Dec - 2017

#### **Fuel Accountability in Afghanistan Review**

To evaluate 1) prior work regarding efforts to procure, distribute, and account for fuel in Afghanistan, as well as related investigative work; 2) current challenges associated with overseeing and accounting for fuel; and 3) ongoing initiatives to ensure appropriate accountability of fuel procurement and distribution.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0175</b>	SIGAR-SP-176	1, 5	AF	Jul - 2017	May - 2018

#### **AISS – ATEMP Contract Follow-Up – Vehicle Spare Part Cost**

To 1) determine Afghanistan Integrated Support Services's (AISS's) requirements for the purchase of spare parts for vehicle maintenance under the National Army's Technical Equipment Maintenance Program contract; 2) describe weaknesses in ANHAM FZCO's purchasing practices, and identify the steps taken to minimize the impact of spare part cost increases; 3) determine the costs of spare parts purchased by AISS over the course of the contract and compare costs of those spare parts to spare parts purchased through the Foreign Military Sales system (via TACOM); and 4) assess additional costs paid by CSTC-A for AISS's maintenance practices.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>OFS 0176</b>	SIGAR-SP-179	1, 5	AF	Jul - 2017	Mar - 2018

#### **Alaska Tents**

To determine 1) the requirements generation and procurement processes related to the purchase of Alaska Structures for the Afghan National Defense and Security Forces; and 2) the cost of purchasing these structures.

## FY 2017 COMPLETED OVERSIGHT PROJECTS\*

### Operation Freedom's Sentinel

DoD OIG				Total Reports: 6
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0009</b>	DODIG-2017-025	8	AF	Nov 21, 2016
<b>Evaluation of U.S. Forces - Afghanistan Intelligence Training for Afghan Ministry of Defense</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0011</b>	DODIG-2017-105	1, 2, 3, 6	AF, CONUS	Aug 04, 2017
<b>Evaluation of U.S./Coalition Efforts to Enable the Afghan Ministry of Defense to Develop its Oversight and Internal Control Capability (MoD OICC)</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0066</b>	DODIG-2017-041	6	AF	Jan 11, 2017
<b>Combined Security Transition Command - Afghanistan Improved Controls Over U.S.-Funded Ministry of Defense Fuel Contracts, but Further Improvements are Needed</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0067</b>	DODIG-2017-027	6	AF	Dec 01, 2016
<b>The Combined Security Transition Command – Afghanistan Needs to Strengthen the Controls Over U.S. Direct Assistance Funding</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0074</b>	DODIG-2017-067	4	AF	Mar 16, 2017
<b>Navy Inaccurately Reported Costs for Operation Freedom's Sentinel in the Cost of War Reports</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0124</b>	DODIG-2017-087	5	DJ	Jun 02, 2017
<b>U.S.-Controlled and -Occupied Military Facilities Inspection - Camp Lemonnier, Djibouti</b>				
DoS OIG				Total Reports: 7
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0015</b>	AUD-MERO-17-37	8	PK	May 15, 2017
<b>Management Assistance Report: Challenges Remain in Monitoring and Overseeing Antiterrorism Assistance Program Activities in Pakistan</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0060</b>	ISP-I-17-11A	2	PK	Feb 28, 2017
<b>Inspection of Embassy Islamabad, Pakistan</b>				

\* As of Aug 31, 2017

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0098</b>	AUD-MERO-17-47	6	AF, IQ	Jun 30, 2017

**Audit of the Bureau of South and Central Asian Affairs Invoice Review Process for the Afghanistan Life Support Services Contract**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0125</b>	AUD-MERO-17-46	3	AF, PK	Jul 26, 2017

**Compliance Follow-up Audit of Bureau of International Narcotics and Law Enforcement Affairs Programs in Pakistan**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0131</b>	AUD-MERO-17-28	5	AF	Mar 07, 2017

**Management Assistance Report: Improvements Needed to the Security Certification Process To Ensure Compliance With Security Standards at Embassy Kabul, Afghanistan**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0132</b>	ISP-S-17-11A	2	PK	Feb 23, 2017

**Classified Annex to the Inspection of Embassy Islamabad**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0135</b>	AUD-MERO-17-285	5	AF	Mar 07, 2017

**Management Assistance Report: Improvements Needed to the Security Certification Process to Ensure Compliance with Security Standards at Embassy Kabul, Afghanistan (See OFS 0131)**

**GAO** **Total Reports: 2**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0064</b>	GAO-17-68	6	AF, IQ, SY	Jan 18, 2017

**OMB and DOD Should Revise the Criteria for Determining Eligible Costs and Identify the Costs Likely to Endure Long Term**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0130</b>	GAO-17-667R	1	AF, CONUS	Aug 10, 2017

**Afghanistan Security: U.S.-Funded Equipment for the Afghan National Defense and Security Forces**

**SIGAR** **Total Reports: 8**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0035</b>	SIGAR 17-57 AR	6	AF	Jul 27, 2017

**Afghanistan National Defense and Security Forces: DoD Spent \$457.7 Million on Intelligence Capacity-Building Programs, but Impact Cannot be Fully Assessed Because of a Lack of Performance Metrics**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0055</b>	SIGAR-17-03-IP	4	AF	Oct 14, 2016

**Special Mission Wing Facilities at Kandahar Airfield: Construction Generally Met Contract Requirements, but Problems with Noncompliance, Maintenance, and Quality Assurance Need to be Addressed**

## FY 2017 COMPLETED OVERSIGHT PROJECTS

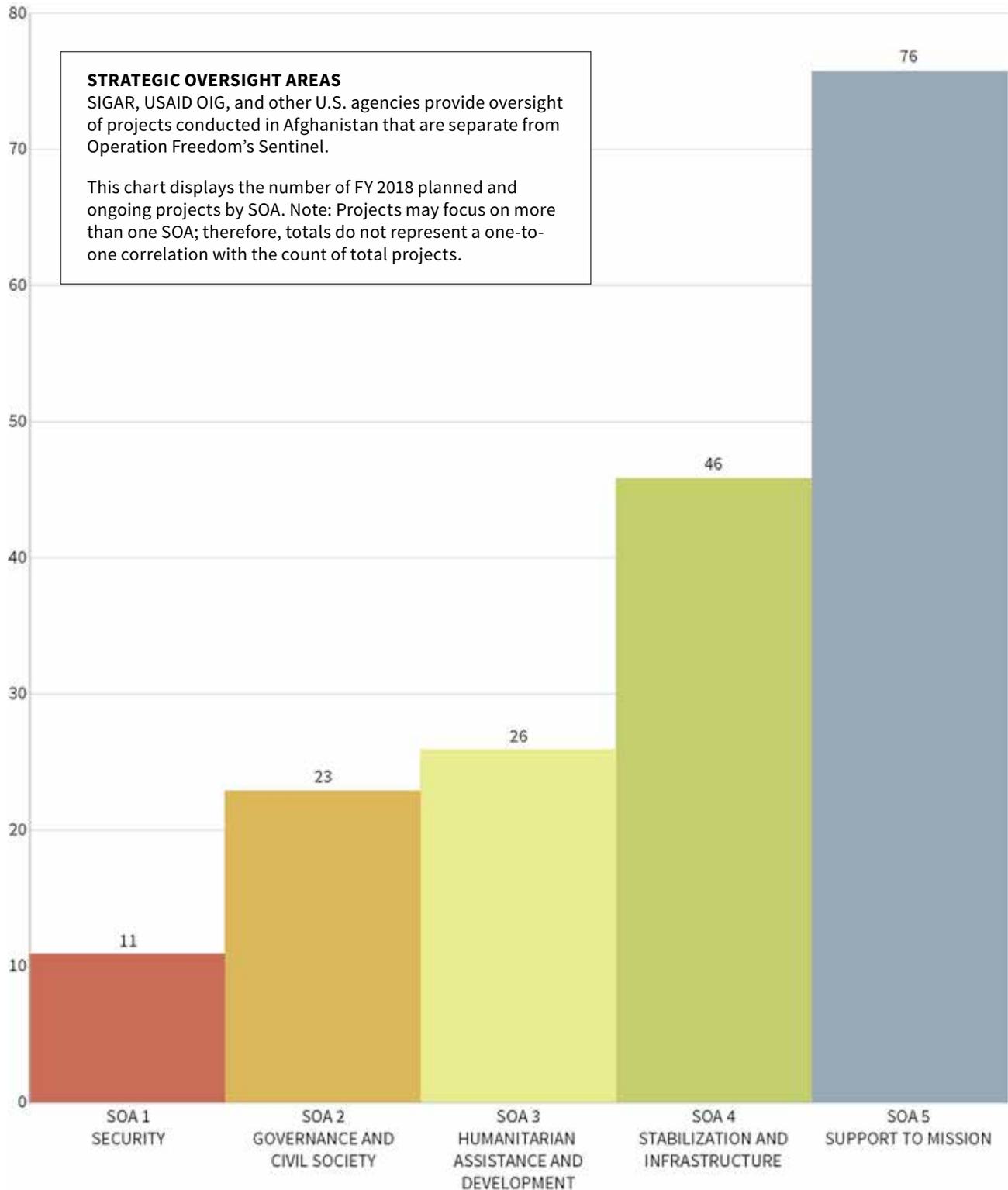
### Operation Freedom's Sentinel

(CONT'D.)

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0068</b>	SIGAR 17-47-lpc	2	AF	Jun 10, 2017
<b>Final Report information is Classified</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0072</b>	SIGAR 17-48-SP	2	AF	Jun 20, 2017
<b>Proprietary Textiles: Afghan National Army: DOD May Have Spent Up To \$28 Million More than Needed to Procure Camouflage Uniforms that May be Inappropriate for the Afghan Environment</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0112</b>	SIGAR 16-51-SP	3	AF	Oct 07, 2016
<b>Inquiry Letter: Anti-Corruption Justice Center</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0113</b>	SIGAR 16-50-SP	1	AF	Oct 03, 2016
<b>Inquiry Letter: DOD Efforts to Eliminate Ghost Personnel from ANDSF Systems</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0114</b>	SIGAR 16-52-SP	3	AF	Oct 07, 2016
<b>Inquiry Letter: Anti-Corruption Justice Center</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OFS 0137</b>	SIGAR 17-40	1	AF	Apr 24, 2017
<b>Afghan National Defense and Security Forces: DoD Needs to Improve Management and Oversight of Uniforms and Equipment</b>				

## FY 2018 PROJECTS AT A GLANCE

### Afghanistan Projects Separate from OFS



# FY 2018 OVERVIEW BY AGENCY

## ONGOING AND PLANNED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

STRATEGIC OVERSIGHT AREAS						
1. Security		3. Humanitarian Assistance and Development		5. Support to Mission		
2. Governance and Civil Society		4. Stabilization and Infrastructure				
REF. NO.	PROJECT TITLE	STRATEGIC OVERSIGHT AREAS				
		1	2	3	4	5
<b>DoS OIG</b>		<b>Total Projects: 5</b>				
<b>AFG 0300</b>	Inspection of the Bureau of South and Central Asian Affairs	●	●	●	●	●
<b>AFG 0302</b>	Audit of DoS Assistance to Afghan Refugees in Pakistan			●		
<b>AFG 0303</b>	Follow-Up Review of Construction and Commissioning of Embassy Kabul Facilities (New Office Annex and Diplomatic Apartment-1)					●
<b>AFG 0304</b>	Audit of DoS Selection and Management of Contracting Officer’s Representatives in Afghanistan (Also See OIR 0227)					●
<b>AFG 0305</b>	Audit of Diplomatic Security’s Invoice Review Process- Middle East (Also See OIR 0228)					●
<b>GAO</b>		<b>Total Projects: 1</b>				
<b>AFG 0208</b>	Review Effectiveness of the SIGAR and the Offices of Inspectors General for the DoS, the DoD, USAID Regarding their Enabling Legislation and Oversight Activities Regarding the Expenditures of U.S. Funds in Afghanistan for the Period from January 1, 2015 through September 30, 2016.					●
<b>SIGAR</b>		<b>Total Projects: 89</b>				
<b>AFG 0014</b>	Fiscal Year 2011 Afghanistan Infrastructure Fund Follow-up				●	
<b>AFG 0022</b>	U.S. Government Strategy and Planning for Afghanistan Reconstruction	●	●	●	●	
<b>AFG 0030</b>	Commander’s Emergency Response Program Schools in Kapisa Province		●	●	●	
<b>AFG 0047</b>	USAID’s Promoting Gender Equity in National Priority Programs		●	●		
<b>AFG 0087</b>	Interim Assessment of SIGAR’s Audits and Inspections of DoS and USAID-funded Construction Projects in Afghanistan Issued from Fiscal Year 2009 through Fiscal Year 2015				●	
<b>AFG 0089</b>	Counternarcotics in the Afghanistan Reconstruction	●	●			
<b>AFG 0094</b>	Effectiveness of the Commander’s Emergency Response Program in Afghanistan			●	●	
<b>AFG 0095</b>	Administration, Monitoring, and Reporting of the Afghanistan Reconstruction Trust Fund		●	●		
<b>AFG 0099</b>	U.S. Army Corps of Engineers’ Local National Quality Assurance Program				●	●
<b>AFG 0100</b>	Use of Contractors’ Past Performance to Award Select Reconstruction Contracts in Afghanistan				●	●
<b>AFG 0101</b>	USAID Support for the Ministry of Public Health’s Hospital Policy Project and Public-Private Partnerships			●	●	
<b>AFG 0104</b>	DoD’s, DoS’s, and USAID’s Implementation of Wartime Contracting Commission Recommendations					●
<b>AFG 0107</b>	G222 Scrapping	●				
<b>AFG 0109</b>	U.S. Government Involvement in Afghanistan’s Private Sector Development and Economic Growth		●		●	
<b>AFG 0110</b>	Filling of Personnel Requirements for the Reconstruction Effort					●

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF. NO.	PROJECT TITLE	STRATEGIC OVERSIGHT AREAS				
		1	2	3	4	5
<b>AFG 0112</b>	Contracting and Procurement for the Afghanistan Reconstruction					●
<b>AFG 0140</b>	Task Force for Business and Stability Operations' Programs and Activities in Afghanistan			●	●	
<b>AFG 0150</b>	U.S. Efforts to Increase the Supply, Quantity, and Distribution of Electric Power from the Kajaki Dam			●	●	
<b>AFG 0173</b>	Inspection of the Northeast Power System Project				●	
<b>AFG 0174</b>	Monitoring, Evaluation, and Oversight of Reconstruction Efforts				●	
<b>AFG 0177</b>	Financial Audit of Mobile Strike Force Vehicle Interim Contractor Training Support for the Afghan National Army					●
<b>AFG 0178</b>	Financial Audit of Training and Logistics Support with the Afghan National Army Mobile Strike Force Vehicle Program					●
<b>AFG 0179</b>	Financial Audit of Afghan Air Force Spare Parts Surge Buy in Support of the Afghan Security Forces					●
<b>AFG 0180</b>	Financial Audit of Afghan National Army Special Operations Forces Contractor Logistics Support for PC-12 Fixed-Wing Aircraft					●
<b>AFG 0186</b>	Stabilization in Afghanistan: Strategy and Interventions of the U.S. Government				●	
<b>AFG 0196</b>	Regional Agricultural Development Program			●	●	
<b>AFG 0198</b>	Effectiveness of U.S. Agencies' Safeguards for Direct Assistance	●	●	●	●	
<b>AFG 0200</b>	Police Academy Female Staff College				●	●
<b>AFG 0212</b>	Financial Audit of Curtis, Mallet-Prevost, Colt & Mosle, LLP					●
<b>AFG 0213</b>	Financial Audit of aXseum Solutions, LLC					●
<b>AFG 0214</b>	Financial Audit of Leidos, Inc. (previously SAIC)					●
<b>AFG 0215</b>	Financial Audit of SRK Consulting, Inc.					●
<b>AFG 0216</b>	Financial Audit of Development Alternatives, Inc.					●
<b>AFG 0217</b>	Financial Audit of Friends of the American University of Afghanistan					●
<b>AFG 0218</b>	Financial Audit of Alion Science and Technology Corporation	●				●
<b>AFG 0223</b>	Financial Audit of Chemonics International, Inc.			●		●
<b>AFG 0224</b>	Financial Audit of Development Alternatives, Inc.				●	●
<b>AFG 0225</b>	Financial Audit of ECC Water and Power, LLC				●	●
<b>AFG 0226</b>	Financial Audit of Tetra Tech EM, Inc.				●	●
<b>AFG 0227</b>	USAID Schools/Kunduz		●	●	●	
<b>AFG 0228</b>	USAID Schools/Kabul		●	●	●	
<b>AFG 0229</b>	USAID Schools/Khost		●			
<b>AFG 0230</b>	Commander's Emergency Response Program Schools in Kapisa Province		●	●	●	
<b>AFG 0232</b>	Commander's Emergency Response Program Health Facilities in Kandahar Province			●	●	
<b>AFG 0233</b>	USAID Schools/Faryab		●	●	●	
<b>AFG 0237</b>	Inspection of the Kang Border Patrol Company Headquarters	●			●	
<b>AFG 0239</b>	Inspection of the Zarang Border Crossing Point	●			●	

*(continued on next page)*

# FY 2018 OVERVIEW BY AGENCY

## ONGOING AND PLANNED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

(CONT'D.)

REF. NO.	PROJECT TITLE	STRATEGIC OVERSIGHT AREAS				
		1	2	3	4	5
<b>AFG 0240</b>	Warehouse Facilities at Camp Hero					●
<b>AFG 0245</b>	Inspection of the Marshal Fahim National Defense University	●			●	
<b>AFG 0247</b>	Financial Audit of Afghanistan National Army Communications Equipment Service Mentoring, Systems Engineering and Technical Assistance, and Training and Maintenance Radio Sustainment	●				●
<b>AFG 0248</b>	Financial Audit of Combined Security Transition Command— Afghanistan, Afghanistan Ministry of Defense and Afghan National Army Program Support					●
<b>AFG 0249</b>	Financial Audit of Freedom of Maneuver Program					●
<b>AFG 0250</b>	Financial Audit of Construction of Ministry of Defense Phase I					●
<b>AFG 0251</b>	Financial Audit of Construction of Ministry of Defense Headquarters Support and Security Brigade Expansion Phase II					●
<b>AFG 0252</b>	Inspection of the Women’s Dormitory at the American University of Afghanistan		●	●	●	
<b>AFG 0254</b>	Stability in Key Areas West Projects (Fact Sheet)			●	●	●
<b>AFG 0255</b>	Inspection of Wardak Prison					●
<b>AFG 0256</b>	U.S. Support for the American University of Afghanistan		●		●	
<b>AFG 0298</b>	Implementation of Afghanistan’s Anti-Corruption Strategy		●			
<b>AFG 0307</b>	Equipment and Spare Part Losses under Afghan National Defense and Security Forces Operations & Maintenance Contract W912ER-10-D-0002 and W912ER-10-D-0003	●				
<b>AFG 0308</b>	Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - Advanced Engineering Associates International					●
<b>AFG 0309</b>	Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - The QED Group, LLC					●
<b>AFG 0310</b>	Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - The QED Group, LLC					●
<b>AFG 0311</b>	Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - Afghan Ministry of Mines and Petroleum					●
<b>AFG 0312</b>	Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - National Democratic Institute					●
<b>AFG 0313</b>	Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - Tetra Tech ARD					●
<b>AFG 0314</b>	Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - Chemonics International, Inc.					●
<b>AFG 0315</b>	Financial Audit of Costs Incurred Under U.S.-funded Contracts and Grants for Afghanistan Reconstruction Activities - U.S. Army Engineering and Support Center-Janus Global Operations, LLC					●
<b>AFG 0316</b>	Financial Audit of Costs Incurred Under U.S.- funded Contracts and Grants for Afghanistan Reconstruction Activities - U.S. Army Engineering and Support Center-Janus Global Operations, LLC					●
<b>AFG 0319</b>	Oversight of U.S. Direct Assistance Funds for the Ministry of Public Health		●			

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF. NO.	PROJECT TITLE	STRATEGIC OVERSIGHT AREAS				
		1	2	3	4	5
<b>AFG 0320</b>	Inspection of Ghulam Khan Corridor Phase II (7 km of road)				●	
<b>AFG 0321</b>	Inspection of the Northeast Power System Phase I: Transmission Lines between Arghanid and Pul-e-Alam and the Pul-e-Alam Substation				●	
<b>AFG 0322</b>	DOSe Drug Treatment Programs in Afghanistan		●			●
<b>AFG 0323</b>	Inspection of the Power Transmission Expansion and Connectivity Project: 125 km 220/kV Transmission Line between Arghandi and Ghazni				●	
<b>AFG 0324</b>	Inspection of the Power Transmission Expansion and Connectivity Project: 220/20 kV Substations at Sayadabad and Ghazni				●	
<b>AFG 0325</b>	Review of Ministry of Finance's and Da Afghanistan Bank's (Central Bank of Afghanistan) Processes and Internal Controls over U.S. Direct Assistance Funds		●			
<b>AFG 0326</b>	USAID's Agricultural Development Fund			●	●	
<b>AFG 0327</b>	U.S. Agencies to Document Retention Efforts					●
<b>AFG 0328</b>	Financial Audit of Costs Incurred Under U.S.- funded Contracts and Grants for Afghanistan Reconstruction Activities - DOS - Pacific Architects and Engineers Incorporated					●
<b>AFG 0329</b>	Financial Audit of Costs Incurred Under U.S.- funded Contracts and Grants for Afghanistan Reconstruction Activities - DOS - Pacific Architects and Engineers Incorporated					●
<b>AFG 0330</b>	USAID Supported Health Facilities in Faryab			●	●	
<b>AFG 0331</b>	USAID Supported Health Facilities in Kandahar			●	●	
<b>AFG 0332</b>	Good Performers Initiative – Faryab				●	
<b>AFG 0333</b>	Good Performers Initiative – Kunduz				●	
<b>AFG 0334</b>	Stability in Key Areas North Fact Sheet				●	
<b>AFG 0335</b>	Status of U.S. Support to Develop Extractives Tenders in Afghanistan			●		
<b>AFG 0336</b>	Kandahar Food Zone Program (Inquiry Letter)			●		
<b>AFG 0337</b>	Stability in Key Areas South Projects (Fact Sheet)		●		●	
<b>AFG 0338</b>	Stability in Key Areas East Projects (Fact Sheet)		●		●	
<b>AFG 0340</b>	Civil Aviation Follow-up		●			
<b>USAID OIG</b>		<b>Total Projects: 31</b>				
<b>AFG 0048</b>	Recipient Contracted Audit Financial Audit on the Government of the Islamic Republic of Afghanistan, Ministry of Agriculture, Irrigation & Livestock					●
<b>AFG 0120</b>	Audit of USAID/Afghanistan's New Development Partnership		●	●	●	
<b>AFG 0153</b>	ACA Financial Audit on ICF Macro, Inc.					●
<b>AFG 0154</b>	ACA Financial Audit on Jhpiego Corporation					●
<b>AFG 0155</b>	ACA Financial Audit on Management Science for Health					●
<b>AFG 0156</b>	ACA Financial Audit on New York University					●
<b>AFG 0157</b>	ACA Financial Audit on Partnership for Supply Chain Management					●
<b>AFG 0161</b>	ACA Financial Audit on Development Alternatives, Inc.					●
<b>AFG 0162</b>	ACA Financial Audit on AECOM International Development, Inc.					●
<b>AFG 0163</b>	ACA Financial Audit on Tetra Tech ARD					●
<b>AFG 0164</b>	ACA Financial Audit on Chemonics International, Inc.					●

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# FY 2018 OVERVIEW BY AGENCY ONGOING AND PLANNED OVERSIGHT PROJECTS Afghanistan Projects Separate from OFS

(CONT'D.)

REF. NO.	PROJECT TITLE	STRATEGIC OVERSIGHT AREAS				
		1	2	3	4	5
<b>AFG 0166</b>	ACA Financial Audit on Roots of Peace					●
<b>AFG 0167</b>	ACA Financial Audit on International Relief and Development					●
<b>AFG 0170</b>	ACA Financial Audit on Amec Foster Wheeler Environment & Infrastructure, Inc.					●
<b>AFG 0201</b>	Follow-Up Audit of USAID’s Multi-Tiered Monitoring Strategy for Afghanistan					●
<b>AFG 0258</b>	ACA Financial Audit of Da Afghanistan Breshna Sherkat					●
<b>AFG 0259</b>	ACA Financial Audit of American University of Afghanistan					●
<b>AFG 0260</b>	ACA Financial Audit of The Asia Foundation					●
<b>AFG 0261</b>	ACA Financial Audit of ABT Associates, Inc.					●
<b>AFG 0262</b>	ACA Financial Audit of Purdue University					●
<b>AFG 0263</b>	ACA Financial Audit of Volunteers for Economic Growth Alliance					●
<b>AFG 0264</b>	ACA Financial Audit of Development Alternatives, Inc.					●
<b>AFG 0265</b>	ACA Financial Audit of ICF Macro, Inc. Demographic and Health Surveys					●
<b>AFG 0266</b>	ACA Financial Audit of National Academy of Science					●
<b>AFG 0267</b>	ACA Financial Audit of Futures Group International, LLC Health Sector Resiliency					●
<b>AFG 0268</b>	ACA Financial Audit of Roots of Peace					●
<b>AFG 0269</b>	ACA Financial Audit of Management Systems International, Inc.					●
<b>AFG 0270</b>	ACA Financial Audit of Tetra Tech ARD					●
<b>AFG 0271</b>	ACA Financial Audit of Da Afghanistan Breshua Sherkat					●
<b>AFG 0272</b>	ACA Financial Audit of Ministry of Education					●
<b>AFG 0341</b>	ACA Financial Audit of KNCV Tuberculosis Foundation					●

## FY 2017 OVERVIEW BY AGENCY COMPLETED OVERSIGHT PROJECTS\* Afghanistan Projects Separate from OFS

REF. NO.	PROJECT TITLE	COMPLETED
<b>AFAA</b>		<b>Total Reports: 25</b>
<b>AFG 0029</b>	Follow-Up: USAFCENT Commercial Tender Program (Follow-up audit did not result in a report)	Oct 31, 2016
<b>AFG 0273</b>	Follow-On Audit, Security Program, 455th Air Expeditionary Wing, Bagram Airfield, Afghanistan	May 24, 2017
<b>AFG 0274</b>	Follow-On Audit, Remotely Piloted Aircraft Maintenance and Accountability, 451st Air Expeditionary Group, Kandahar Airfield, Afghanistan	May 16, 2017
<b>AFG 0275</b>	Research Project: Security Forces Manning, 379th Air Expeditionary Wing (Research project did not result in a report)	Jun 01, 2017
<b>AFG 0276</b>	Research Project: Tanker Planning Tool, 379th Air Expeditionary Wing (Research project did not result in a report)	Jun 01, 2017
<b>AFG 0277</b>	Follow-On Audit, Communication Security Assets	Apr 26, 2017
<b>AFG 0278</b>	Follow-On Audit, Sexual Assault Prevention and Response Program	Apr 03, 2017
<b>AFG 0279</b>	Follow-On Audit, Integrated Defense Program	Apr 03, 2017
<b>AFG 0280</b>	Follow-On Audit, Morale Network Operations	Apr 26, 2017
<b>AFG 0281</b>	Follow-On Audit, Base Level Inventories	May 02, 2017
<b>AFG 0282</b>	Follow-On Audit, Pallets and Nets	Apr 03, 2017
<b>AFG 0283</b>	Follow-On Audit, Base Level Inventories	May 02, 2017
<b>AFG 0284</b>	Follow-On Audit, Aerial Port Operations	May 02, 2017
<b>AFG 0285</b>	Research Project: Munitions (Research project did not result in a report)	May 31, 2017
<b>AFG 0286</b>	Follow-On Audit, Communications Security Assets	Apr 26, 2017
<b>AFG 0287</b>	Follow-On: Aerial Port Operations, 386th Air Expeditionary Wing (Follow-on audit did not result in a report)	May 31, 2017
<b>AFG 0288</b>	Follow-On Audit, Purchasing, 386th Air Expeditionary Wing (Follow-on audit did not result in a report)	May 31, 2017
<b>AFG 0289</b>	Research Project: Aerospace Ground Equipment, 386th Air Expeditionary Wing (Research project did not result in a report)	May 31, 2017
<b>AFG 0290</b>	Research Project: Aerospace Ground Equipment, 380th Air Expeditionary Wing (Research project did not result in a report)	May 31, 2017
<b>AFG 0291</b>	Research Project: Off-Station Aviation Fuels, 380th Air Expeditionary Wing (Research project did not result in a report)	May 31, 2017
<b>AFG 0292</b>	Research Project: Off-Station Aviation Fuels, 379th Air Expeditionary Wing (Research project did not result in a report)	May 31, 2017
<b>AFG 0293</b>	Research Project: Aerospace Ground Equipment, 379th Air Expeditionary Wing (Research project did not result in a report)	May 31, 2017
<b>AFG 0294</b>	Research Project: Munitions, 379th Air Expeditionary Wing (Research project did not result in a report)	May 31, 2017
<b>AFG 0295</b>	Close-Out Audit, Sexual Assault Prevention and Response Program	Apr 12, 2017

\* As of Aug 31, 2017

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## FY 2017 OVERVIEW BY AGENCY COMPLETED OVERSIGHT PROJECTS Afghanistan Projects Separate from OFS

(CONT'D.)

REF. NO.	PROJECT TITLE	COMPLETED
<b>AFG 0296</b>	Close-Out Audit, Integrated Defense Program	Apr 11, 2017
<b>DoS OIG</b>		<b>Total Reports: 4</b>
<b>AFG 0020</b>	Audit of the Bureau of South and Central Asian Affairs Invoice Review Process for the Afghanistan Life Support Services Contract	Jul 05, 2017
<b>AFG 0219</b>	Management Assistance Report: Contract Management—Lessons Learned From Embassy Kabul, Afghanistan, Operations and Maintenance Contract	Oct 05, 2016
<b>AFG 0220</b>	Audit of Department of State Grants and Cooperative Agreements Awarded to Kennesaw State University	Jun 27, 2017
<b>AFG 0306</b>	Management Assistance Report: Building Deficiencies Identified at U.S. Embassy Kabul, Afghanistan Need Prompt Attention	Jun 29, 2017
<b>SIGAR</b>		<b>Total Reports: 45</b>
<b>AFG 0001</b>	USAID's Measuring Impacts of Stabilization Initiatives: Program Generally Achieved Its Objectives, but USAID's Lack of a Geospatial Data Policy and Standards Affected Its Implementation	Oct 26, 2016
<b>AFG 0015</b>	Afghanistan's Health Care Sector: USAID's Use of Unreliable Data Presents Challenges in Assessing Program Performance and the Extent of Progress	Jan 19, 2017
<b>AFG 0017</b>	Land Reform in Afghanistan: Full Impact and Sustainability of \$41.2 Million USAID Program Is Unknown	Feb 06, 2017
<b>AFG 0037</b>	Sheberghan Teacher Training Facility: Electrical System Deficiencies Were Corrected, but Water Quality and Funding for Generator Fuel Remain Concerns	Dec 30, 2016
<b>AFG 0042</b>	Afghanistan's Road Infrastructure: Sustainment Challenges and Lack of Repairs Put U.S. Investment at Risk	Oct 27, 2016
<b>AFG 0046</b>	Herat University Women's Dormitory: Generally Well Constructed, but Instances of Contract Non-Compliance Should Be Addressed	Oct 25, 2016
<b>AFG 0086</b>	Salary Support: State and USAID Need to Address SIGAR's Prior Recommendations for Safeguarding Payments for Afghan Government Employees and Embedded Technical Advisors	Jul 25, 2017
<b>AFG 0105</b>	Schools in Balkh Province: Observations From Site Visits at 26 Schools	Mar 28, 2017
<b>AFG 0106</b>	Review Letter: USAID-Supported Health Facilities in Baghlan.	Dec 12, 2016
<b>AFG 0113</b>	Balkh University Women's Dormitories: Completion Is More than 2 Years Behind Schedule, and Construction and Design Deficiencies Need to Be Addressed	Apr 25, 2017
<b>AFG 0114</b>	Salang Hospital: Unaddressed Construction Deficiencies, Along with Staffing and Equipment Shortages, Continue to Limit Patient Services	Oct 26, 2016
<b>AFG 0115</b>	Baghlan Prison: After More Than 3 Years, Structurally Damaged Buildings Have Not Been Repaired, and New Construction Deficiencies Have Been Identified	Apr 12, 2017
<b>AFG 0124</b>	USAID's Afghan Civic Engagement Program: Audit of Costs Incurred by Counterpart International, Inc.	Oct 24, 2016
<b>AFG 0126</b>	USAID's Kandahar Helmand Power Project: Audit of Costs Incurred by Black & Veatch Special Projects Corporation	Jan 11, 2017
<b>AFG 0132</b>	Department of State's Media Production and Outreach: Audit of Costs Incurred	Oct 24, 2016
<b>AFG 0133</b>	Department of State's Strengthening Afghan Governance and Alternative Livelihoods Program: Audit of Costs Incurred by the Aga Khan Foundation USA	Jan 19, 2017
<b>AFG 0134</b>	Department of State's Afghanistan Counternarcotics Program: Audit of Costs Incurred by Sayara Media and Communications	Jan 19, 2017

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF. NO.	PROJECT TITLE	COMPLETED
<b>AFG 0135</b>	Construction of Nimroz Province Border Patrol Facilities: Audit of Costs Incurred by AECOM Technical Services	Oct 24, 2016
<b>AFG 0136</b>	Afghanistan Mine, Battle Area, and Range Clearance Operation – Phase II, Effort I: Audit of Costs Incurred by Janus Global Operations LLC	Mar 23, 2017
<b>AFG 0139</b>	Pol-i-Charkhi Prison: Renovation Work Remains Incomplete More than 7 Years after the Project Began	Jun 01, 2017
<b>AFG 0143</b>	USAID’s Results Tracking Phase II (SUPPORT II) Program: Audit of Costs Incurred by Checchi and Company Consulting Inc.	Apr 19, 2017
<b>AFG 0144</b>	USAID’s Installation of Turbine Generator Unit 2 at Kajaki Dam Hydropower Plant: Audit of Costs Incurred by Da Afghanistan Breshna Sherkat	Jul 18, 2017
<b>AFG 0145</b>	USAID’s Financial Access for Investing in the Development of Afghanistan Project: Audit of Costs Incurred by Chemonics International Inc.	Mar 30, 2017
<b>AFG 0146</b>	USAID’s Strengthening Pharmaceutical Systems: Audit of Costs Incurred by Management Sciences for Health Inc.	Jun 29, 2017
<b>AFG 0147</b>	USAID’s Commercial Horticulture and Agriculture Marketing Program: Audit of Costs Incurred by Roots of Peace	Apr 19, 2017
<b>AFG 0148</b>	USAID’s Assistance in Building Afghanistan by Developing Enterprises: Audit of Costs Incurred by Volunteers for Economic Growth Alliance	May 19, 2017
<b>AFG 0149</b>	USAID’s Kandahar Food Zone Program: Audit of Costs Incurred by International Relief and Development Inc.	Apr 10, 2017
<b>AFG 0175</b>	Department of State’s Production and Support of Sesame Street Radio and Television Programs in Afghanistan: Audit of Costs Incurred by Sesame Workshop	Jul 18, 2017
<b>AFG 0181</b>	U.S. Air Force Logistical Support to the Afghan Air Force: Audit of Costs Incurred by AAR Supply Chain Inc.	Aug 22, 2017
<b>AFG 0192</b>	Women’s Cricket Leadership Exchange Grant: Efforts to Increase Women’s Participation in Cricket Hindered by a Lack of Support from Afghanistan Cricket Board	Dec 08, 2016
<b>AFG 0194</b>	Good Performers Initiative: Status of Seven Completed Projects in Khost Province, Afghanistan	Apr 18, 2017
<b>AFG 0195</b>	Nonpayment of Afghan Contractors: SIGAR Investigative Efforts Have Helped Resolved Disputes, but Problems Remain	Jan 17, 2017
<b>AFG 0209</b>	Response to Inquiry Letter on USAID’s Cooperative Agreement with Democracy International for AERCA	Oct 03, 2016
<b>AFG 0210</b>	Alert Letter: Fire Doors at the MOI Compound in Kabul	Oct 05, 2016
<b>AFG 0211</b>	Schools in Herat Province: Observations From Site Visits at 25 Schools	Nov 04, 2016
<b>AFG 0221</b>	Good Performers Initiative: Status of Six Completed Projects in Ghazni Province, Afghanistan	Feb 01, 2017
<b>AFG 0231</b>	USAID’s Afghan Trade and Revenue: Program Has Failed to Achieve Goals for Implementation of E-Payment System to Collect Customs Revenues	Aug 17, 2017
<b>AFG 0234</b>	USAID Supported Health Facilities in Ghazni Province: Observations from Site Visits to 30 Locations	Mar 30, 2017
<b>AFG 0235</b>	USAID Supported Health Facilities in Takhar Province: Observations from Site Visits to 35 Locations	Jul 06, 2017
<b>AFG 0242</b>	Inquiry Letter: USAID Implementation and Oversight of the Promoting Gender Equity in National Priority Programs (Promote) Initiative	Dec 07, 2016
<b>AFG 0243</b>	Review Letter: Abandonment of OPIC Projects in Kabul	Nov 14, 2016
<b>AFG 0244</b>	Fact Sheet: Department of Agriculture, Including the Commodity Credit Corporation, Obligated Over \$275 Million For Afghanistan Reconstruction Assistance From Fiscal Years 2003 Through 2014	Oct 17, 2016
<b>AFG 0301</b>	Response to Congressional Request for Information about TFBSO Villas	Dec 05, 2016
<b>AFG 0317</b>	Alert Letter: Structural Damage at Health Facility 2132	Aug 01, 2017
<b>AFG 0318</b>	SIGAR-17-60-SP Alert Letter: Structural Damage at Educational Facility SR 21	Aug 15, 2017

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## FY 2017 OVERVIEW BY AGENCY

### COMPLETED OVERSIGHT PROJECTS

#### Afghanistan Projects Separate from OFS

(CONT'D.)

REF. NO.	PROJECT TITLE	COMPLETED
<b>USAID OIG</b>		<b>Total Reports: 20</b>
<b>AFG 0043</b>	Closeout Audit of the Fund Accountability Statement Under Partnership Contracts for Health Services (PCH) Program Managed by the Ministry of Public Health (MoPH), Award No. 306-08-IL-06-00, for the Period From December 21, 2013, Through June 30, 2015	Oct 30, 2016
<b>AFG 0050</b>	Financial Audit of Costs Incurred In Afghanistan by Advanced Engineering Associates International, Inc. (AEAI) Under Sheberghan Gas Generation Activity (SGGA), Task Order No. AID-306-TO-12-00002, for the Period From October 1, 2013, Through December 31, 2015	Oct 02, 2016
<b>AFG 0051</b>	Financial Audit of Costs Incurred in Afghanistan by Aga Khan Foundation USA Under Multi-Input Area Development Global Development Alliance (MIAD GDA), Collaboration Agreement No. AID-306-A-13-00002, for the Period From March 23, 2013, Through December 31, 2015	Oct 23, 2016
<b>AFG 0057</b>	Closeout Audit of Costs Incurred by Democracy International, Inc. (DI), Under (1) International Election Observation, Cooperative Agreement No. AID-306-A-14-00006, for the Period From February 1, 2014, To June 30, 2015; (2) Rule of Law Stabilization – Formal Justice Sector Component, Program Evaluation & Afghanistan Parliamentary Assistance Program, Evaluation Program, Task Order No. AID-306- TO-12-00005, for the Period From April 15, 2012, To August 30, 2012, and (3) Afghanistan Governance Assessment, Strategy Development, & Program Design, Task Order No. AID-306-TO-12-00009, for the Period From June 21, 2012, To September 15, 2012	Nov 07, 2016
<b>AFG 0058</b>	Audit of Costs Incurred by ECC Water & Power, LLC Under Mining Investment and Development for Afghanistan Sustainability (MIDAS), Task Order No. AID-306-TO-13-00003, for the Period From March 31, 2013, to December 31, 2015	Oct 02, 2016
<b>AFG 0059</b>	Audit of Costs Incurred by Family Health International 360 (FHI 360) Under the Afghanistan University Support and Workforce Development Program, Cooperative Agreement Number AID-306-A-13-00009, for the Period From January 1, 2014, to September 30, 2015	Oct 03, 2016
<b>AFG 0062</b>	Closeout Audit of Costs Incurred in Afghanistan by John Snow Inc. (JSI) Under Procurement and Distribution of Essential Public Health Supplies, Task Order No. AID-OAA-TO-10-00066, for the Period From September 30, 2010, to September 29, 2015	Oct 26, 2016
<b>AFG 0063</b>	Closeout Audit of Costs Incurred in Afghanistan by KNCV Tuberculosis Foundation Under TB Care Program I, Cooperative Agreement No. 306-OAA-A-10-00020, for the Period From September 29, 2010, Through September 28, 2015	Oct 23, 2016
<b>AFG 0067</b>	Audit of Costs Incurred by National Democratic Institute (NDI) Under Supporting Political Entities and Civil Society (SPECS), Cooperative Agreement No. AID-306-A-13-00003, for the Period From July 7, 2013, to September 30, 2015, and International Election Observation (IEO), Cooperative Agreement No. AID-306-A-14-00005, for the Period From February 1, 2014, to February 28, 2015 (Closeout)	Oct 26, 2016
<b>AFG 0070</b>	Audit of Costs Incurred by The Asia Foundation (TAF), Under (1) International Election Observation (IEO), Cooperative Agreement No. AID- 306-A-14-00012, for the Period From August 4, 2014, to January 5, 2015 (Closeout); (2) Strengthening Education in Afghanistan (SEA II), Cooperative Agreement No. AID-306-A-14-00008, for the Period From May 19, 2014, to September 30, 2015; (3) Survey of the Afghanistan People Program (SAP), Grant No. AID-306-G-12-00003, for the Period From October 11, 2012, to September 30, 2015; and (4) Ministry of Women Affairs Organizational Restructuring and Empowerment (MORE), Cooperative Agreement No. AID-306-A-13-00001, for the Period From July 1, 2014, to December 19, 2015	Feb 07, 2017

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF. NO.	PROJECT TITLE	COMPLETED
<b>AFG 0071</b>	Audit of Costs Incurred In Afghanistan by Tetra Tech EM Inc., Under the Afghanistan Engineering Support Program (AESP), Contract No. EDH-I-00-08-00027, for the Period From January 1, 2014, Through November 8, 2015	Nov 07, 2016
<b>AFG 0091</b>	USAID Planning and Monitoring Gaps Weaken Accountability for Results Through the Afghanistan Reconstruction Trust Fund	Aug 16, 2017
<b>AFG 0152</b>	Closeout Audit of Costs Incurred by Black & Veatch Special Projects Corporation for the Kandahar Helmand Power Program (KHPP), Contract No. 306-C-00-11-00506, for the Period From January 1, 2015, Through November 30, 2015	Oct 02, 2016
<b>AFG 0158</b>	Financial Audit of Costs Incurred by Volunteers for Economic Growth Alliance, Under the Capacity Building and Change Management Program–II in Afghanistan, Associate Cooperative Agreement AID-306-A-14-00010, January 1 to December 31, 2015	Mar 09, 2017
<b>AFG 0159</b>	Financial Audit of Costs Incurred by Creative Associates International, Inc., Under the Afghanistan Workforce Development Program, Contract AID-306-C-12-00007, October 1, 2014, to September 30, 2015	Mar 09, 2017
<b>AFG 0160</b>	Audit of Various Ministry of Public Health (MoPH) Subrecipients, Under Partnership Contracts for Health Services (PCH) Program Managed by MoPH, Award No. 306-08-IL-06-00 for the Period From November 24, 2009, to February 28, 2013 and September 23, 2010 to December 20, 2012	Oct 31, 2016
<b>AFG 0165</b>	Financial Audit of Costs Incurred by Kansas State University, under the Pre Award Services to USAID and Afghanistan Ministry of Agriculture, Irrigation and Livestock on “Mycotoxin”, Cooperative Agreement AID-OAA-L-14-00002, January 1, 2014, to June 30, 2015	May 02, 2017
<b>AFG 0168</b>	Financial Audit of Costs Incurred by University of California, Under Afghanistan Agriculture Extension Project II, Associate Cooperative Agreement AID-306-A-15-00001, October 1, 2014, to June 30, 2015	May 07, 2017
<b>AFG 0169</b>	Closeout Audit of Costs Incurred by Digital Green Foundation, Under the Digital Integration to Amplify Agricultural Extension in Afghanistan Program, Grant Agreement AID-306-G-15-00002, November 30, 2014, to February 29, 2016	Mar 09, 2017
<b>AFG 0257</b>	Audit of USAID Resources Managed by Turquoise Mountain Trust (TMT) Under Building Livelihood and Trade Project (BLT), Cooperative Agreement No. AID-306-A-00-09-00503, for the Period From January 1, 2015, to November 1, 2015; and Turquoise Mountain Smithsonian Exhibition (TMSE), Grant No. 306-AID- 306-G-15-00003, for the Period From March 1, 2015, to December 31, 2015 (Report No. F-306-17-002- R)	Nov 08, 2016

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS Afghanistan Projects Separate from OFS

**DoS OIG** **Total Projects: 5**

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0300</b>	TBD	1, 2, 3, 4, 5	AF, CONUS, PK, SWA	Jan - 2018	Sep - 2018

**Inspection of the Bureau of South and Central Asian Affairs**

To inspect the overall programs and operations of the Bureau of South and Central Asian affairs.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0302</b>	TBD	3	AF	TBD	TBD

**Audit of DoS Assistance to Afghan Refugees in Pakistan**

To determine 1) whether the DoS sent distributed assistance in accordance with Federal law and DoS guidance; and 2) whether the DoS has effectively monitored assistance providers; and 3) the extent to which the assistance has achieved its intended results.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0303</b>	TBD	5	AF	TBD	TBD

**Follow-Up Review of Construction and Commissioning of Embassy Kabul Facilities (New Office Annex and Diplomatic Apartment-1)**

To determine whether the DoS implemented actions to address the deficiencies identified in the prior OIG report.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0304</b>	TBD	5	AF	TBD	TBD

**Audit of DoS Selection and Management of Contracting Officer’s Representatives in Afghanistan (Also See OIR 0227)**

To determine whether the Contracting Officer’s Representatives nomination and selection process for Afghanistan considered qualified candidates as required by Federal and Department requirements and whether the management structure of Contracting Officer’s Representatives in Afghanistan allows for effective supervision and accountability for executing their responsibilities.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0305</b>	TBD	5	AF	TBD	TBD

**Audit of Diplomatic Security’s Invoice Review Process-Middle East (Also See OIR 0228)**

To determine whether the Bureau of Diplomatic Security’s invoice review policies and procedures, training, staffing, and invoice review practices and accountability measures are sufficient to support overseas contingency operations and ensure invoice payments are reviewed in accordance with Federal requirements and Department guidance.

**GAO** **Total Projects: 1**

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0208</b>	100993	5	AF	Oct - 2016	Oct - 2017

**Review Effectiveness of the SIGAR and the Offices of Inspectors General (OIGs) for the DoS, the DoD, USAID Regarding their Enabling Legislation and Oversight Activities Regarding the Expenditures of U.S. Funds in Afghanistan for the Period from January 1, 2015 through September 30, 2016.**

To review 1) the scope of the enabling legislation and other directive guidance applicable to each OIG regarding their oversight of Afghanistan and determine the extent of potential overlap and gaps in the statues and directives and other directive guidance applicable to each OIG regarding their oversight of Afghanistan; 2) describe the oversight activities and primary areas of focus of each OIG regarding U.S. operations in the oversight of Afghanistan; and 3) determine the extent that the OIGs coordinated their coordination of their oversight efforts in Afghanistan to help avoid duplication of efforts.

**SIGAR** **Total Projects: 89**

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0014</b>	SIGAR-102A	4	AF	Nov - 2014	Oct - 2017

**Fiscal Year 2011 Afghanistan Infrastructure Fund Follow-up**

As a follow-on to SIGAR’s 2012 report on the Fiscal Year 2011 Afghanistan Infrastructure Fund, this project will examine the DoD and the DoS/USAID’s progress in completing FY 2011 Afghanistan Infrastructure Fund projects.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0022</b>	SIGAR-LL-01	1, 2, 3, 4	AF	Dec - 2014	TBD

**U.S. Government Strategy and Planning for Afghanistan Reconstruction**

To 1) identify critical decision points in the planning, resourcing, administration, and oversight of the DoD, the DoS, USAID, and other agency reconstruction programs from 2001 to 2014; 2) identify overall strategic policy objectives in critical focus areas (security, governance, economic, and social development), and analyze the intended outcomes of specific programs and plans; 3) trace the challenges that arose over time, map coordination shortfalls, and identify constraints that emerged as events on the ground in Afghanistan unfolded over time; 4) assess achievements and measure impact, and evaluate how cross-cutting issues may have influenced strategic intent and outcomes; and 5) describe insights and identify lessons learned that could guide current and future reconstruction efforts.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0030</b>	SIGAR-LL-02	2, 3, 4	AF	Nov - 2014	Apr - 2018

**U.S. Government International Coordination and Governance of Afghanistan Reconstruction**

To 1) identify U.S. goals and objectives in developing or engaging with strategies and structures to coordinate development aid with the Afghan government and the international community; 2) assess the effectiveness of U.S. coordination with external partners in ensuring that aid was appropriately prioritized, planned, coordinated, and overseen with reference to widely accepted international criteria for aid administration, U.S. objectives, and intended program results; and 3) identify best practices and lessons learned for the effective coordination of development aid that can be applied to future development efforts by the United States and the international community.

# FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

## Afghanistan Projects Separate from OFS

(CONT'D.)

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0047</b>	SIGAR-116A	2, 3	AF	Nov - 2016	Feb - 2018

### USAID’s Promoting Gender Equity in National Priority Programs (Promote)

To examine the implementation and oversight of the Promote program. Specifically, to 1) assess the extent to which the program implementing partners are providing services in accordance with the terms of the contracts; 2) verify that USAID has developed performance metrics for the program and is monitoring contractor performance; 3) verify the program is achieving its intended outcomes; and 4) identify the challenges, if any, USAID and its contractors have faced in implementing the program.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0087</b>	SIGAR-I-029	4	AF	Jul - 2015	Oct - 2017

### Interim Assessment of SIGAR’s Audits and Inspections of DoS and USAID-funded Construction Projects in Afghanistan Issued from Fiscal Year 2009 through Fiscal Year 2015

To review whether SIGAR’s prior audit and inspection reports issued from Fiscal Years 2009 through 2015 contained findings on construction projects in Afghanistan, and to summarize the findings and recommendations in those reports.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0089</b>	SIGAR-LL-04	1, 2	AF	Apr - 2015	Oct - 2017

### Counternarcotics in the Afghanistan Reconstruction

To 1) identify and describe the counternarcotics strategies, policies, priorities, and goals over the course of the United States’ reconstruction engagement in Afghanistan and how these compared to the priorities of Afghan and international partners regarding counternarcotics and with the wider U. S. Government Afghanistan reconstruction effort; 2) determine the effectiveness of rural/alternative development programs aimed at reducing opium/poppy cultivation; 3) determine the effectiveness of eradication efforts to reduce opium supply and deter future opium/poppy cultivation; 4) determine the effectiveness of efforts aimed at engaging national and provincial authorities in drug control efforts and how sustainable these were; 5) determine the impact of security on the effectiveness of counternarcotics efforts; and 6) determine the effectiveness of law enforcement efforts in disrupting and severing the nexus between the drugs trade and the insurgency.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0094</b>	SIGAR-110A	3, 4	AF	Aug - 2015	Dec - 2017

### Effectiveness of the Commander’s Emergency Response Program in Afghanistan

To determine the extent to which 1) Commander’s Emergency Response Program in Afghanistan regulations and standard operating procedures include guidance for the assessment of Commander’s Emergency Response Program in Afghanistan projects; 2) the DoD assessed the effectiveness of individual Commander’s Emergency Response Program in Afghanistan projects to determine how the projects advance the DoD and U.S. strategic objectives; and 3) the DoD measured the effectiveness of Commander’s Emergency Response Program in Afghanistan as a whole in meeting DoD and U.S. strategic goals.

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0095</b>	SIGAR-112A	2, 3	AF	Dec - 2015	Jan - 2018

### **Administration, Monitoring, and Reporting of the Afghanistan Reconstruction Trust Fund**

To assess the extent to which the World Bank and Afghan government 1) monitor and account for U.S. contributions to the administration, monitoring, and reporting of the Afghanistan Reconstruction Trust Fund; 2) evaluate whether administration, monitoring, and reporting of the Afghanistan Reconstruction Trust Fund-funded projects have achieved their stated goals and objectives; and 3) use and enforce any conditionality on administration, monitoring, and reporting of the Afghanistan Reconstruction Trust Fund funding.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0099</b>	SIGAR-119A	4, 5	AF	Mar - 2017	Apr - 2018

### **U.S. Army Corps of Engineers' Local National Quality Assurance Program**

To assess the extent to which the 1) Local National Quality Assurance Program contractors provided services in accordance with terms of the contracts; 2) U.S. Army Corps of Engineers provided oversight of contractors and assessed their performance; and 3) U.S. Army Corps of Engineer reviewed and validated the information the Local National Quality Assurance Program collected and used this to inform decisions about its reconstruction contracts.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0100</b>	TBD	4, 5	AF	Dec - 2017	Nov - 2018

### **Use of Contractors' Past Performance to Award Select Reconstruction Contracts in Afghanistan**

To 1) identify requirements for evaluating contractors' past performance during the contract award process; 2) identify the data and systems used to evaluate contractors' past performance and determine the extent to which these data and systems provide agencies the information needed to evaluate contractors' past performance prior to awarding contracts; and 3) determine the extent to which agencies use information to evaluate past performance.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0101</b>	TBD	3, 4	AF	Sep - 2018	Sep - 2019

### **USAID Support for the Ministry of Public Health's Hospital Policy Project and Public-Private Partnerships**

To 1) determine the extent to which USAID and the Hospital Policy Project developed, and the Afghan Ministry of Public Health implemented, a Public-Private Partnership policy framework for hospitals to be operated under Public-Private Partnerships; 2) evaluate USAID and the Afghan Ministry of Public Health's process for selecting private firms to partner with the Afghan Ministry of Public Health to operate the hospitals; 3) assess the extent to which the Public-Private Partnerships have developed plans to operate the hospitals and metrics to assess their effectiveness; and 4) determine the extent to which USAID and the Afghan Ministry of Public Health have provided oversight of the Public-Private Partnerships and the hospitals they operate.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0104</b>	TBD	5	AF	Dec - 2017	Nov - 2018

### **DoD's, DoS's, and USAID's Implementation of Wartime Contracting Commission Recommendations**

To assess the extent to which 1) the DoD, the DoS, and USAID have implemented the Wartime Contracting Commission's recommendations relevant to the Afghanistan reconstruction effort; and 2) these audit offices are achieving their missions.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0107</b>	SIGAR-SP-19D	1	AF	Mar - 2015	TBD

### **G222 Scrapping**

To assess the circumstances and decisions leading to the scrapping of the G222 platform in Afghanistan.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

(CONT'D.)

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0109</b>	SIGAR-LL-05	2, 4	AF	Nov - 2015	Nov - 2017

#### U.S. Government Involvement in Afghanistan's Private Sector Development and Economic Growth

To determine to what extent U.S. Government support for private sector development and economic growth contributed to the development of a broad-based, sustainable Afghan economy; where that support was effective; and where different types and modalities of support might have proved more effective.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0110</b>	SIGAR-LL-11	5	AF	TBD	TBD

#### Filling of Personnel Requirements for the Reconstruction Effort

To 1) identify the level of personnel that the DoD, the DoS, and USAID determined they needed to effectively implement the reconstruction effort and how these requirements were determined; and 2) assess how well the agencies filled these requirements and the overall cost of these efforts.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0112</b>	SIGAR-LL-10	5	AF	Jun - 2017	Dec - 2018

#### Contracting and Procurement for the Afghanistan Reconstruction

To 1) identify the types and costs of the vehicles the DoD, the DoS, and USAID used to implement projects in Afghanistan; and 2) assess relative effectiveness of these various vehicles and their comparative risks of waste, fraud, and abuse.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0140</b>	SIGAR-114A	3, 4	AF	Feb - 2016	Oct - 2017

#### Task Force for Business and Stability Operations' Programs and Activities in Afghanistan

To review all Task Force for Business and Stability Operations programs and activities in Afghanistan from 2010 through 2014.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0150</b>	SIGAR-115A	3, 4	AF	Mar - 2016	Apr - 2018

#### U.S. Efforts to Increase the Supply, Quantity, and Distribution of Electric Power from the Kajaki Dam

To examine U.S. Government efforts to increase the supply, quantity, and distribution of electric power from the Kajaki Dam.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0173</b>	SIGAR-I-041	4	AF	May - 2016	Oct - 2017

#### Inspection of the Northeast Power System Project

To inspect the Northeast Power System facilities and infrastructure and assess whether 1) the construction was completed in accordance with contract requirements and applicable construction standards; and 2) the facilities are being used and maintained.

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0174</b>	SIGAR-LL-08	4	AF	Feb - 2017	Mar - 2018

### **Monitoring, Evaluation, and Oversight of Reconstruction Efforts**

To 1) determine the monitoring and evaluation for the DoD, the DoS, and USAID in relation to reconstruction efforts; 2) identify monitoring and evaluation methods used by U.S. Government agencies and its contractors; and 4) draw lessons for future monitoring and evaluation activities in conflict affected countries.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0177</b>	SIGAR-F-099	5	AF	Jun - 2016	Oct - 2017

### **Financial Audit of Mobile Strike Force Vehicle Interim Contractor Training Support for the Afghan National Army**

To audit the Mobile Strike Force Vehicle Interim Contractor Training Support for the Afghan National Army; Award: W56HZV-15-C-0108; for the period from August 31, 2015 to August 31, 2016; Contractor: Textron Inc., Marine & Land Systems; DoD Command: U.S. Army Contracting Command; Obligation Amount: \$17,434,922.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0178</b>	SIGAR-F-100	5	AF	Jun - 2016	Oct - 2017

### **Financial Audit of Training and Logistics Support with the Afghan National Army Mobile Strike Force Vehicle Program**

To audit the Training and Logistics Support with the Afghan National Army Mobile Strike Force Vehicle Program; Award: W56HZV-11-C- 0114, Mods P00021 and P00025; for the periods May 23, 2012 to May 25, 2014 and July 26, 2012 to May 25, 2014; Contractor: Textron Inc., Marine & Land Systems; DoD Command: U.S. Army Contracting Command; Obligation Amount: \$39,628,321.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0179</b>	SIGAR-F-101	5	AF	Jun - 2016	Oct - 2017

### **Financial Audit of Afghan Air Force Spare Parts Surge Buy in Support of the Afghan Security Forces**

To audit the Afghan Air Force Spare Parts Surge Buy in Support of the Afghan Security Forces; Award: W9113M-07-D-0006-0032, Mods 47, 48, 49, and 51, for the periods September 28, 2013 to September 30, 2014; September 28, 2013 to September 30, 2014; September 29, 2014 to September 28, 2015; and January 28, 2015 to September 28, 2015; Contractor: Lockheed Martin Integrated Systems, Inc.; DoD Command: U.S. Army Space and Missile Defense Command; Obligation Amount: \$92,710,884.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0180</b>	SIGAR-F-102	5	AF	Jun - 2016	Oct - 2017

### **Financial Audit of Afghan National Army Special Operations Forces Contractor Logistics Support for PC-12 Fixed-Wing Aircraft**

To audit Afghan National Army Special Operations Forces Contractor Logistics Support for PC-12 Fixed-Wing Aircraft; Award: FA8620-14-C- 3027, for the period December 17, 2014 to March 16, 2015; Contractor: Sierra Nevada Corp.; DoD Command: Air Force Life Cycle Management Center; Obligation Amount: \$39,154,162.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

(CONT'D.)

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0186</b>	SIGAR-LL-07	4	AF	Jun - 2016	Dec - 2017

#### Stabilization in Afghanistan: Strategy and Interventions of the U.S. Government

To examine U.S. reconstruction efforts in Afghanistan from 2001 to 2014, and the wider context of stabilization in the country, to 1) define stabilization as a strategy and policy, specifically addressing how it was conceived, by whom, and how it fit into other U.S. and Coalition policies and strategies, including counterinsurgency; 2) identify the main U.S.-sponsored programs that fell under a “stabilization” heading, the resources they received, where stabilization was prioritized, and by which agencies; 3) delineate the theories of change implied by stabilization policies and programs; 4) assess the degree of effectiveness of stabilization programs; and 5) distill key implications and recommendations for U.S. policy and practice in future stabilization and reconstruction missions.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0196</b>	SIGAR-117A	3, 4	AF	Dec - 2016	Apr - 2018

#### Regional Agricultural Development Program

To review the Regional Agricultural Development Program’s implementation in Afghanistan since the program’s inception in 2013.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0198</b>	TBD	1, 2, 3, 4	AF	May - 2018	May - 2019

#### Effectiveness of U.S. Agencies’ Safeguards for Direct Assistance

Build on prior work and identify the DoD, DoS, and USAID safeguards for direct assistance, and assess 1) the extent to which agencies’ direct assistance safeguards have changed; and 2) the effectiveness of these safeguards.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0200</b>	TBD	4, 5	AF	Sep - 2018	Sep - 2019

#### Police Academy Female Staff College

To identify and assess 1) the goals and objectives of the Police Academy Female Staff College, and the extent to which the program is meeting those goals and objectives; 2) the extent to which construction has been or is being completed in accordance with contract requirements, including the contract schedule, and applicable construction standards; 3) the extent to which the U.S. Army Corps of Engineers is conducting oversight of the project; and 4) the extent to which the project is being used and maintained, and is sustainable.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0212</b>	SIGAR-F-104	5	AF	Nov - 2016	Nov - 2017

#### Financial Audit of Curtis, Mallet-Prevost, Colt & Mosle, LLP

To audit the Advisory Services and International Hydrocarbons Sector; Award Number: D12PC00468, for the period from June 22, 2012 to June 21, 2013; Obligation Amount: \$5,940,054.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0213</b>	SIGAR-F-105	5	AF	Nov - 2016	Nov - 2017

#### Financial Audit of aXseum Solutions, LLC

To audit the Banking and Financial Infrastructure Development; Award Number: D11PC18746, for the period from December 22, 2010 to March 21, 2014; Obligation Amount: \$8,799,358.

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0214</b>	SIGAR-F-106	5	AF	Nov - 2016	Nov - 2017

**Financial Audit of Leidos, Inc. (previously SAIC)**

To audit the Economic Impact Assessment; Award Number: W91CRB-11-D-0001-0052, for the period from September 20, 2013 to September 19, 2015; Obligation Amount: \$10,817,573.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0215</b>	SIGAR-F-107	5	AF	Nov - 2016	Nov - 2017

**Financial Audit of SRK Consulting, Inc.**

To audit the Mineral Tender Development and Geological Services contract; Award Number: D14PC00098, for the period from April 7, 2014 to December 31, 2014; Obligation Amount: \$2,884,459.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0216</b>	SIGAR-F-108	5	AF	Nov - 2016	Nov - 2017

**Financial Audit of Development Alternatives, Inc.**

To audit the Professional Business Analysis, Advisory, and Assistance Support Services contract; Award Number: D14PD0056, for the period from May 7, 2014 to November 6, 2014; Obligation Amount: \$2,266,320.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0217</b>	SIGAR-F-109	5	AF	Nov - 2016	Nov - 2017

**Financial Audit of Friends of the American University of Afghanistan**

To audit the Kabul Business Incubator contract; Award Number: HQ0034-13-1-0002, for the period from July 8, 2013 to January 7, 2014; Obligation Amount: \$1,348,255.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0218</b>	SIGAR-F-110	1, 5	AF	Nov - 2016	Nov - 2017

**Financial Audit of Alion Science and Technology Corporation**

To audit the Village Stability Operations Project Subject Matter Experts contract; Award Number: FA4600-06-D-0003, for the period from September 29, 2012 to September 29, 2015; Obligation Amount: \$2,078,398.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0223</b>	SIGAR-F-111	3, 5	AF	Feb - 2017	Feb - 2018

**Financial Audit of Chemonics International, Inc.**

To audit the Early Grade Reading contract; Award Number: AID-306-TO-15-00064, for the period from July 27, 2013 to March 27, 2017; Obligation Amount: \$12,487,469.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0224</b>	SIGAR-F-112	4, 5	AF	Feb - 2017	Feb - 2018

**Financial Audit of Development Alternatives, Inc.**

To audit the Agriculture Credit Enhancement Program in Afghanistan contract; Award Number: EDH-I-00-05-00004, for the period from July 15, 2010 to February 25, 2015; Obligation Amount: \$75,175,296.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0225</b>	SIGAR-F-113	4, 5	AF	Feb - 2017	Feb - 2018

**Financial Audit of ECC Water and Power, LLC**

To audit the Mining Investment and Development for Afghanistan Sustainability Project contract; Award Number: AID-306-TO-13-00003; for the period from January 1, 2016 to March 31, 2017; Obligation Amount: \$8,528,494.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS Afghanistan Projects Separate from OFS

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REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0226</b>	SIGAR-F-114	4, 5	AF	Feb - 2017	Feb - 2018

### Financial Audit of Tetra Tech EM Inc.

To audit the Afghan Engineering Support Program contract; Award Number: EDH-I-00-08-00027; for the period from November 9, 2015 to November 8, 2016; Obligation Amount: \$13,857,143.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0227</b>	SIGAR-SP-159	2, 3, 4	AF	Jan - 2017	Jan - 2018

### USAID Schools/Kunduz

To determine whether schools purportedly built or rehabilitated using taxpayer funds provided by USAID in Kunduz province, Afghanistan were open and operational, and assess their current condition.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0228</b>	SIGAR-SP-160	2, 3, 4	AF	Jan - 2017	Dec - 2017

### USAID Schools/Kabul

To determine whether schools purportedly built or rehabilitated using taxpayer funds provided by USAID in Kabul province, Afghanistan, were open and operational, and assess their current condition.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0230</b>	SIGAR-SP-145	2, 3, 4	AF	Nov - 2016	Oct - 2017

### Commander's Emergency Response Program Schools in Kapisa Province

To 1) review the accuracy of geographic location data; 2) assess current conditions and usability; and 3) collect community-based information regarding the value derived from the construction of health facilities constructed or rehabilitated through U.S.-funded Commander's Emergency Response Program projects in Afghanistan.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0232</b>	SIGAR-SP-136	3, 4	AF	Nov - 2016	Nov - 2017

### Commander's Emergency Response Program Health Facilities in Kandahar Province

To 1) review the accuracy of geographic location data; 2) assess current conditions and usability; and 3) collect community-based information regarding the value derived from the construction of health facilities constructed or rehabilitated through U.S.-funded Commander's Emergency Response Program projects in Afghanistan.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0233</b>	SIGAR-SP-153	2, 3, 4	AF	Jan - 2017	Nov - 2017

### USAID Schools/Faryab

To determine whether schools purportedly built or rehabilitated using taxpayer funds provided by USAID in Faryab province, Afghanistan, were open and operational, and assess their current condition.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0237</b>	SIGAR-I-043	1, 4	AF	Feb - 2017	Mar - 2018

### Inspection of the Kang Border Patrol Company Headquarters

To assess whether 1) the construction was completed in accordance with contract requirements and applicable construction standards; and 2) the facilities are being used and maintained.

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0239</b>	SIGAR-I-044	1, 4	AF	Feb - 2017	Mar - 2018

### **Inspection of the Zarang Border Crossing Point**

To assess whether 1) the construction was completed in accordance with contract requirements and applicable construction standards; and 2) the facilities are being used and maintained.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0240</b>	SIGAR-SP-162	5	AF	Feb - 2017	Nov - 2017

### **Warehouse Facilities at Camp Hero**

To examine the manner in which Exelis and Vectrus warehoused materials at Camp Hero, the costs associated with the selected warehousing strategy, and the processes used by the U.S. Army Corps of Engineers to oversee the warehousing strategy and approve costs reported by the contractors.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0245</b>	SIGAR-I-045	1, 4	AF	Mar - 2017	Mar - 2018

### **Inspection of the Marshal Fahim National Defense University**

To assess whether 1) the construction [phases 1 and 3] was completed in accordance with contract requirements and applicable construction standards; and 2) the facilities are being used and maintained.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0247</b>	SIGAR-F-115	1, 5	AF	Mar - 2017	Mar - 2018

### **Financial Audit of Afghanistan National Army Communications Equipment Service Mentoring, Systems Engineering and Technical Assistance, and Training and Maintenance Radio Sustainment**

To audit Afghanistan National Army Communications Equipment Service Mentoring, Systems Engineering and Technical Assistance, and Training and Maintenance Radio Sustainment program; DoD Command: U.S. Army Contracting Command; Contractor: IAP Worldwide Services, Inc. [formerly DRS Technical Services, Inc.]; Award Number: W15P7T-10-D-D416 DO 0005; for the period from September 30, 2013 to December 31, 2014; Obligation Amount: \$23,326,023.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0248</b>	SIGAR-F-116	5	AF	Mar - 2017	Mar - 2018

### **Financial Audit of Combined Security Transition Command – Afghanistan, Afghanistan Ministry of Defense and Afghan National Army Program Support**

To audit the Combined Security Transition Command— Afghanistan, Afghanistan Ministry of Defense and Afghan National Army Program Support; DoD Command: U.S. Army Contracting Command; Contractor: Dyncorp International, LLC; Award Number: W91CRB-10-C-0030; for the period from April 30, 2014 to September 30, 2015; Obligation Amount: \$63,454,453.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0249</b>	SIGAR-F-117	5	AF	Mar - 2017	Mar - 2018

### **Financial Audit of Freedom of Maneuver Program**

To audit the Freedom of Maneuver Program; DoD Command: U.S. Army Contracting Command; Contractor: A-T Solutions, Inc.; Award Number: W911QX-12-C-0174; for the period from November 28, 2013 to June 27, 2015; Obligation Amount: \$30,200,000.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS Afghanistan Projects Separate from OFS

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REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0250</b>	SIGAR-F-118	5	AF	Mar - 2017	Mar - 2018

### Financial Audit of Construction of Ministry of Defense Phase I

To audit the DoD Command: 772D Enterprise Sourcing Squadron; Contractor: Gilbane Federal; for the period from November 30, 2013 to December 30, 2014; Obligation Amount: \$22,487,963.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0251</b>	SIGAR-F-119	5	AF	Mar - 2017	Mar - 2018

### Financial Audit of Construction of Ministry of Defense Headquarters Support and Security Brigade Expansion Phase II

To audit the Construction of Ministry of Defense Headquarters Support and Security Brigade Expansion Phase II contract; DoD Command: 772D Enterprise Sourcing Squadron; Contractor: Gilbane Federal; Award Number: FA803-06-D-8513DO 0049; for the period from November 30, 2013 to September 30, 2015; Obligation Amount: \$14,559,117.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0252</b>	SIGAR-I-047	2, 3, 4	AF	Mar - 2017	Oct - 2017

### Inspection of the Women's Dormitory at the American University of Afghanistan

To assess whether 1) the construction was completed in accordance with contract requirements and applicable construction standards; and 2) the building is being used and maintained.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0254</b>	SIGAR-SP-186	3, 4, 5	AF	Aug - 2017	Mar - 2018

### Stability in Key Areas West Projects (Fact Sheet)

To provide information to Congress and the U.S. taxpayer pertaining to project costs and locations, and maps detailing the concentration of projects in the provinces categorized under the Stability in Key Areas West program.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0255</b>	SIGAR-I-042	4	AF	Mar - 2017	Oct - 2017

### Inspection of Wardak Prison

To assess whether 1) the construction was completed in accordance with contract requirements and applicable construction standard; and 2) the facilities are being used and maintained.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0256</b>	TBD	2, 4	AF	Aug - 2017	Aug - 2018

### U.S. Support for the American University of Afghanistan

To 1) identify the program and projects the DoD, the DoS, and USAID have implemented to support the American University of Afghanistan and the amount spent on these efforts; 2) assess the extent to which these projects met their objectives; 3) assess the extent to which the agencies provided oversight of these efforts; and 4) assess the extent to which the agencies and the University have taken steps to sustain these efforts.

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0298</b>	SIGAR-121A	2	AF	Aug - 2017	May - 2018

### **Implementation of Afghanistan's Anti-Corruption Strategy**

To 1) assess the implementation of the Afghan government's anti-corruption strategy and describe the steps the United States is taking to support this effort; 2) determine the extent to which the Afghan government a) met the first part of the second Self-Reliance through Mutual Accountability Framework deliverable to draft and endorse a whole-of-government anti-corruption strategy by June 30, 2017; b) met the second part of the second Self-Reliance through Mutual Accountability Framework deliverable to initiate implementation of the strategy by December 31, 2017; c) met the third part of the second Self-Reliance through Mutual Accountability Framework deliverable for the five revenue-generating ministries to publicly report on their progress in implementing their anti-corruption action plans in 2017; and d) developed mechanisms for overseeing the development and implementation of the anti-corruption strategy; and 3) determine the extent to which the U.S. Government assists the Afghan government with the development and implementation of its anti-corruption strategy.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0307</b>	SIGAR-SP-175	1	AF	Aug - 2017	TBD

### **Equipment and Spare Part Losses under Afghan National Defense and Security Forces Operations Maintenance Contract W912ER-10-D-0002 and W912ER-10-D-0003**

To 1) examine the extent to which excess inventory was confiscated by the Afghan National Defense and Security Forces during the course of the operations and maintenance contract; determine the type inventory that was confiscated and the associated cost; 2) identify the circumstances causing excess or unused inventory to be confiscated by the Afghan National Defense and Security Forces; and 3) assess the efficacy of the controls in place to protect property from being stolen when conducting operations and maintenance contract operations for the Afghan National Defense and Security Forces.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0308</b>	SIGAR-F-120	5	AF	Aug - 2017	Sep - 2018

### **Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - Advanced Engineering Associates International**

To audit Sheberghan Gas Generation; Award: 306-AID-306-TO-12-00002, for the period from January 1, 2016 to July 31, 2016; Obligation Amount: \$6,088,192.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0309</b>	SIGAR-F-121	5	AF	Aug - 2017	Sep - 2018

### **Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - The QED Group, LLC**

To audit Monitoring Support Project, Eastern Provinces; Award: 306-AID-306-TO-15-00071, for the period from July 27, 2015 to July 26, 2017; Obligation Amount: \$11,396,025.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0310</b>	SIGAR-F-122	5	AF	Aug - 2017	Sep - 2018

### **Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - The QED Group, LLC**

To audit the Afghanistan Agriculture Extension Project II; Award: 306-AID-306-A-15-00001, for the period from July 1, 2015 to September 30, 2017; Obligation Amount: \$19,865,736.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS Afghanistan Projects Separate from OFS

(CONT'D.)

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0311</b>	SIGAR-F-123	5	AF	Aug - 2017	Sep - 2018

### Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - Afghan Ministry of Mines and Petroleum

To audit the Sheberghan Gas Development Project; Award: 306-IL-12-01; for the period from May 15, 2012 to August 31, 2016; Obligation Amount: \$23,295,875.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0312</b>	SIGAR-F-124	5	AF	Aug - 2017	Sep - 2018

### Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - National Democratic Institute

To audit the Strengthening Political Entities and Civil Society; Award: 306-A-13-00003, for the period from October 1, 2015 to July 5, 2016; Obligation Amount: \$6,000,000.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0313</b>	SIGAR-F-125	5	AF	Aug - 2017	Sep - 2018

### Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - Tetra Tech ARD

To audit the Initiative to Strengthen Local Administration; Award: 306-AID-306-C-15-00005; for the period from October 1, 2016 to September 30, 2017; Obligation Amount: \$7,350,901.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0314</b>	SIGAR-F-126	5	AF	Aug - 2017	Sep - 2018

### Financial Audit of Costs Incurred under USAID Contracts and Grants for Afghanistan Reconstruction - Chemonics International Inc.

To audit the Afghanistan Trade and Revenue Project; Award: 306-TO-13-00009, for the period from January 1, 2017 to 11/6/2017; Obligation Amount: \$15,307,165.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0315</b>	SIGAR-F-127	5	AF	Aug - 2017	Sep - 2018

### Financial Audit of Costs Incurred Under U.S.-funded Contracts and Grants for Afghanistan Reconstruction Activities - U.S. Army Engineering and Support Center - Janus Global Operations, LLC

To audit the Afghanistan-wide Mine, Battle Area, and Range Clearance-Phase II, Effort I; Award: W912DY-10-D-0016, for the period from January 1, 2016 to May 1, 2017; Obligation Amount: \$20,000,000.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0316</b>	SIGAR-F-128	5	AF	Aug - 2017	Sep - 2018

### Financial Audit of Costs Incurred Under U.S.- funded Contracts and Grants for Afghanistan Reconstruction Activities - U.S. Army Engineering and Support Center - Janus Global Operations, LLC

To audit the Afghanistan-wide Mine, Battle Area, and Range Clearance-Phase II, Effort II; Award: W912DY-10-D-0016, for the period from December 1, 2015 to December 1, 2017; Obligation Amount: \$144,151,146.

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0319</b>	TBD	2	AF	Sep - 2018	Sep - 2019

### **Oversight of U.S. Direct Assistance Funds for the Ministry of Public Health**

To 1) describe the analysis USAID conducted to determine the System Enhancement for Health Action in Transition program was the appropriate mechanism to fund the Ministry of Public Health; 2) assess the extent to which assessments were conducted to determine whether Ministry of Public Health's internal controls provide reasonable assurance that U.S. Government resources are adequately safeguarded and describe the results of these assessments; and 3) assess the extent to which USAID has taken steps to address internal control deficiencies identified.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0320</b>	TBD	4	AF	Oct - 2017	Sep - 2018

### **Inspection of Ghulam Khan Corridor Phase II (7 km of road)**

To assess whether 1) the construction was completed in accordance with contract requirements and applicable construction standards, and 2) the building is being used and maintained.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0321</b>	TBD	4	AF	Nov - 2017	Sep - 2018

### **Inspection of the Northeast Power System Phase I: Transmission Lines between Arghanid and Pul-e-Alam and the Pul-e-Alam Substation**

To assess whether 1) the construction was completed in accordance with contract requirements and applicable construction standards, and 2) the building is being used and maintained.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0322</b>	TBD	2, 5	AF	Oct - 2017	Sep - 2018

### **DoS Drug Treatment Programs in Afghanistan**

To 1) identify the requirements for Bureau of International Narcotics and Law Enforcement Affairs drug treatment programs in Afghanistan; 2) assess the extent to which the contractors met these requirements; 3) assess the extent to which Bureau of International Narcotics and Law Enforcement Affairs conducted oversight of these programs in accordance with applicable laws, regulations, and procedures; and 4) assess the extent to which Bureau of International Narcotics and Law Enforcement Affairs and the Afghan government have planned to sustain these programs once transferred.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0323</b>	TBD	4	AF	Oct - 2017	Mar - 2018

### **Inspection of the Power Transmission Expansion and Connectivity Project: 125 km 220/kV Transmission Line between Arghandi and Ghazni**

To assess whether 1) the construction was completed in accordance with contract requirements and applicable construction standards; and 2) the building is being used and maintained.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0324</b>	TBD	4	AF	Oct - 2017	Mar - 2018

### **Inspection of the Power Transmission Expansion and Connectivity Project: 220/20 kV Substations at Sayadabad and Ghazni**

To assess whether 1) the construction was completed in accordance with contract requirements and applicable construction standards; and 2) the building is being used and maintained.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

(CONT'D.)

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0325</b>	TBD	2	AF	Jan - 2018	Jan - 2019

#### Review of Ministry of Finance's and Da Afghanistan Bank's (Central Bank of Afghanistan) Processes and Internal Controls over U.S. Direct Assistance Funds

To 1) examine the business processes, internal control structure, and individual controls utilized in the functions of the Ministry of Finance's and Da Afghanistan Bank to determine how those entities manage and account for U.S. direct assistance funds and identify any weaknesses in those areas; and 2) conduct a system characterization of the Afghanistan Financial Management Information System to describe how the system tracks and monitors U.S. direct assistance funds and identify any weaknesses in the system.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0326</b>	TBD	3, 4	AF	May - 2018	May - 2019

#### USAID's Agricultural Development Fund

Assess the extent to which 1) the Ministry of Agriculture, Irrigation, and Livestock has complied with the terms and regulations of USAID's grant in creating the Agricultural Development Fund, and used the money as intended; 2) the ADF is meeting its goals and objectives as planned by USAID and the Afghan government; and 3) MAIL is on track to transfer the ADF to a private institution as intend by USAID's Agricultural Credit Enhancement project.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0327</b>	TBD	5	AF	Sep - 2018	Sep - 2019

#### U.S. Agencies Document Retention Efforts

To 1) summarize document retention issues SIGAR has identified in its prior work; 2) describe efforts U.S. agencies have taken to address these issues; 3) describe and assess any ongoing efforts to improve the retention of documents relating to the reconstruction effort in Afghanistan; and 4) identify potential weaknesses in these efforts.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0328</b>	SIGAR-F-129	5	AF	Aug - 2017	Aug - 2018

#### Financial Audit of Costs Incurred Under U.S.- funded Contracts and Grants for Afghanistan Reconstruction Activities DoS - Pacific - Architects and Engineers Incorporated

To audit Mobile Security Teams for Corrections Support and National Justice Program; Award No. SAQMMA15C0003, for the period from December 15, 2014 to September 18, 2017; Obligation Amount: \$74,784,378.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0329</b>	SIGAR-F-129	5	AF	Aug - 2017	Aug - 2018

#### Financial Audit of Costs Incurred Under U.S.- funded Contracts and Grants for Afghanistan Reconstruction Activities - DoS - Pacific - Architects and Engineers Incorporated

To audit Corrections System Support Program and National Justice Program; Award No. SAQMMA15C0032, for the period from December 30, 2014 to September 218, 2016; Obligation Amount: \$374,708,099.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0330</b>	SIGAR-SP-167	3, 4	AF	May - 2017	Dec - 2017

#### USAID Supported Health Facilities in Faryab

To determine the location and operational condition of health facilities supported by USAID in Faryab province.

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0331</b>	SIGAR-SP-168	3, 4	AF	May - 2017	Nov - 2017

### **USAID Supported Health Facilities in Kandahar**

To determine the location and operational condition of health facilities supported by USAID in Kandahar province.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0332</b>	SIGAR-SP-170	4	AF	May - 2017	Nov - 2017

### **Good Performers Initiative – Faryab**

To determine the extent to which Good Performers Initiative infrastructure projects in Faryab province have been completed; are being sustained; and are being used for their intended purpose.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0333</b>	SIGAR-SP-171	4	AF	May - 2017	Dec - 2017

### **Good Performers Initiative – Kunduz**

To determine the extent to which Good Performers Initiative infrastructure projects in Kunduz province have been completed; are being sustained; and are being used for their intended purpose.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0334</b>	SIGAR-SP-174	4	AF	Jul - 2017	Nov - 2017

### **Stability in Key Areas North (Fact Sheet)**

To provide information to Congress and the U.S. taxpayer pertaining to project costs and locations, and maps detailing the concentration of projects in the provinces categorized under the Stability in Key Areas North program.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0335</b>	SIGAR-SP-181	3	AF	Jul - 2017	Feb - 2018

### **Status of U.S. Support to Develop Extractive Tenders in Afghanistan**

To assess the extent to which Task Force for Business and Stability Operations and USAID efforts to develop extractive tenders resulted in tangible benefits to the Afghan government.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0336</b>	SIGAR-SP-182	3	AF	Jul - 2017	Oct - 2017

### **Kandahar Food Zone Program (Inquiry Letter)**

To obtain from USAID a listing of all infrastructure projects completed as part of this program.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0337</b>	SIGAR-SP-184	2, 4	AF	Aug - 2017	Jan - 2018

### **Stability in Key Areas South Projects (Fact Sheet)**

To provide information to Congress and the U.S. taxpayer pertaining to project costs and locations, and maps detailing the concentration of projects in the provinces categorized under the Stability in Key Areas South program.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0338</b>	SIGAR-SP-185	2, 4	AF	Aug - 2017	Feb - 2018

### **Stability in Key Areas East Projects (Fact Sheet)**

To provide information to Congress and the U.S. taxpayer pertaining to project costs and locations, and maps detailing the concentration of projects in the provinces categorized under the Stability in Key Areas East program.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

(CONT'D.)

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0340</b>	SIGAR-SP-187	2	AF	Aug - 2017	Apr - 2018

#### Civil Aviation Follow up

To 1) examine the extent to which U.S. Government assistance since August 2014 has helped build Afghan capacity to assume responsibility for managing and funding its own civil aviation operations; and 2) determine the extent to which the contract that concluded in September of 2015 and the subsequent 2-year contract alleviated or rectified institutional and training shortcomings identified within Afghanistan's airspace management apparatus.

#### USAID OIG

Total Projects: 31

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0048</b>	FF204415	5	AF	Dec - 2015	Oct - 2017

#### Recipient Contracted Audit Financial Audit on the Government of the Islamic Republic of Afghanistan, Ministry of Agriculture, Irrigation & Livestock

To audit Agriculture Development Fund 306-IL-12-OAG-21, for the period from January 1, 2014 to December 31, 2014.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0120</b>	FF1C0216	2, 3, 4	AF	May - 2016	Oct - 2017

#### Audit of USAID/Afghanistan's New Development Partnership

To determine if USAID has 1) adequately verified the achievement of completed indicators under the New Development Partnership for any payments made to date; and 2) adopted internal policies and procedures to adequately verify the achievement of New Development Partnership indicators contained in the July 25, 2015, New Development Partnership results framework.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0153</b>	FF200216	5	AF	Feb - 2016	Oct - 2017

#### ACA Financial Audit on ICF Macro, Inc.

To audit Demographic and Health Surveys AID-OAA-C-13-00095, for the period from September 9, 2013 to December 31, 2015.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0154</b>	FF200316	5	AF	Feb - 2016	Oct - 2017

#### ACA Financial Audit on Jhpiego Corporation

To audit the Helping Mothers and Children Thrive project AID-306-A-15-00002, for the period from January 7, 2015 to June 30, 2015.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0155</b>	FF200416	5	AF	Feb - 2016	Oct - 2017

#### ACA Financial Audit on Management Science for Health

To audit the Sustainable Leadership Management and Governance project AID-OAA-A-11-00015, for the period from July 1, 2014 to December 31, 2015.

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0156</b>	FF200516	5	AF	Feb - 2016	Oct - 2017

### **ACA Financial Audit on New York University**

To audit the Assessment of Learning and Outcomes and Social Effects in Community-Based Education grant AID-306-G-13-00004, for the period from January 1, 2014 to August 31, 2015.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0157</b>	FF200616	5	AF	Feb - 2016	Oct - 2017

### **ACA Financial Audit on Partnership for Supply Chain Management**

To audit the Partnership for Supply Chain Management AID-GPO-I-03-05-00032, for the period from June 1, 2009 to September 26, 2015.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0161</b>	FF201016	5	AF	Feb - 2016	Oct - 2017

### **ACA Financial Audit on Development Alternatives, Inc.**

To audit the Driving Economic Alternative for the North, East, and West program 306-A-00-09-00508, for the period from December 1, 2014 to September 30, 2015; the Stabilization in Key Areas contract AID-306-C-12-00003, for the period from December 1, 2014 to May 31, 2015; the Regional Agriculture Development Program AID-306-C-14-00002, for the period from December 1, 2014 to December 31, 2015; the Strong Hubs for Afghan Hope and Resilience Program AID-306-C-14-00016, for the period from November 30, 2014 to December 31, 2015; and the Assistance to Legislative Bodies of Afghanistan project AID-306-TO-13-00004, for the period from December 1, 2014 to December 31, 2015.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0162</b>	FF201116	5	AF	Feb - 2016	Oct - 2017

### **ACA Financial Audit on AECOM International Development, Inc.**

To audit the Stabilization in Key Areas - East program AID-306-C-12-00002; for the period from September 1, 2014 to September 6, 2015; the Stabilization in Key Areas - West program AID-306-C-12-00004; for the period from September 1, 2014 to August 31, 2015; and the Stabilization in Key Areas - South program AID-306-C-13-00003; for the period from September 4, 2014 to July 31, 2015.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0163</b>	FF201216	5	AF	Dec - 2015	Oct - 2017

### **ACA Financial Audit on Tetra Tech ARD**

To audit the Women's Leadership Development program AID-306-I-TO-14-00031, and the Initiative to Strengthen Local Administrations project AID-306-C-15-00005 for the period from September 23, 2014 to September 30, 2015.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0164</b>	FF201416	5	AF	Feb - 2016	Oct - 2017

### **ACA Financial Audit on Chemonics International, Inc.**

To audit the Regional Agriculture Development Program West program AID-306-C-14-00007, for the period from August 10, 2014 to December 31, 2015; the Promote-Component 3 (Women in Government) program AID-306-TO-15-00044, for the period from April 21, 2015 to December 31, 2015; the Famine Early Warning System Network III program AID-OAA-TO-12-00003, for the period from January 1, 2015 to December 31, 2015; the Regional Agriculture Development Program 306-C-13-00018, for the period from January 1, 2015 to December 31, 2015; and the Afghanistan Trade and Revenue project AID-306-TO-13-00009, for the period from January 1, 2015 to December 31, 2015.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS Afghanistan Projects Separate from OFS

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REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0166</b>	FF201616	5	AF	Feb - 2016	Oct - 2017

### ACA Financial Audit on Roots of Peace

To audit Afghan Agricultural Research and Extension Development AID-306-C-12-00006, for the period from January 1, 2015 to December 31, 2015.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0167</b>	FF201716	5	AF	Feb - 2016	Oct - 2017

### ACA Financial Audit on International Relief and Development

To audit the Engineering, Quality Assurance, and Logistical Support program 306-C-00-11-00512, for the period from April 1, 2015 to December 31, 2015.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0170</b>	FF202016	5	AF	Mar - 2016	Oct - 2017

### ACA Financial Audit on Amec Foster Wheeler Environment & Infrastructure, Inc.

To audit the Technical Assistance to Ministry of Public Works project AID-306-C-14-00011, for the period from August 31, 2014 to December 31, 2015.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0201</b>	8F1C0217	5	AF	Apr - 2017	Jun - 2018

### Follow-Up Audit of USAID's Multi-Tiered Monitoring Strategy for Afghanistan

To assess to what extent has USAID has used its multi-tiered monitoring strategy to manage programs and serve as the basis for informed decision making.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0258</b>	FF202116	5	AF	Oct - 2017	Jun - 2018

### ACA Financial Audit of Da Afghanistan Breshna Sherkat

To audit the Power Transmission Expansion and Connectivity; and Installation of Turbine Generator Unit 2 at Kajaki Dam Hydropower Plant Projects SOAG-306-05-000; for the period from January 1, 2015 to December 31, 2015.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0259</b>	8F200217	5	AF	TBD	TBD

### ACA Financial Audit of American University of Afghanistan

To audit Cooperative Agreement No. 306-A-13-00004, for the period from August 1, 2015 to July 31, 2016.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0260</b>	8F200417	5	AF	Oct - 2017	Jun - 2018

### ACA Financial Audit of The Asia Foundation

To audit the Strengthening Education in Afghanistan Cooperative Agreement AID-306-A-14-00008, the Survey of the Afghanistan People, Grant 306-G-12-00003; and the Ministry of Women's Affairs Organizational Restructuring and Empowerment Cooperative Agreement AID- 306-A-13-00001, for the period from April 30, 2015 to December 31, 2016.

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0261</b>	8F200517	5	AF	Oct - 2017	Jun - 2018

**ACA Financial Audit of ABT Associates, Inc.**

To audit the ShopPlus Cooperative Agreement 306-AID-OAA-A-15-00067, for the period from June 1, 2016 to December 31, 2016.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0262</b>	8F200117	5	AF	Oct - 2017	Jun - 2018

**ACA Financial Audit of Purdue University**

To audit the Strengthening Afghanistan Agricultural Faculties Grant 306-A-00-11-00516, for the period from July 1, 2015 to December 31, 2016.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0263</b>	8F200617	5	AF	Oct - 2017	Jun - 2018

**ACA Financial Audit of Volunteers for Economic Growth Alliance**

To audit the Capacity Building and Change Management Program-II Cooperative Agreement AID-306-A-14-00010; and the Assistance in Building Afghanistan by Developing Enterprise Cooperative Agreement AID-306-LA-13-00001, for the period from January 1, 2016 to December 31, 2016.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0264</b>	8F200717	5	AF	Oct - 2017	Jun - 2018

**ACA Financial Audit of Development Alternatives, Inc.**

To audit the Agricultural Credit Enhancement, Contract AID-306-BC-15-00005; Regional Agricultural Development Program, Contract AID- 306-C-14-00002; the Strong Hubs for Afghan Hope and Resilience, Contract AID-306-C-14-00016; the Assistance to Legislative Bodies of Afghanistan, Contract AID-306-TO-13-00004; and the Afghan Women’s Leadership in the Economy, Contract AID-306-TO-15-00062; MUSHARIKAT, Contract AID-306-TO-15-00073, for the period from June 24, 2015 to December 31, 2016.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0265</b>	8F200817	5	AF	Oct - 2017	Jun - 2018

**ACA Financial Audit of ICF Macro, Inc. Demographic and Health Surveys**

To audit Contract AID-OAA-C-13-00095, for the period from January 1, 2016 to December 31, 2016.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0266</b>	8F200317	5	AF	Oct - 2017	Jun - 2018

**ACA Financial Audit of National Academy of Science**

To audit the Partnerships for Enhanced Engagement in Research Grants Cooperative Agreement 306-AID-OAA-A-11-00012, for the period from September 25, 2011 September 24, 2016.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0267</b>	8F201017	5	AF	Oct - 2017	Jun - 2018

**ACA Financial Audit of Futures Group International, LLC Health Sector Resiliency**

To audit Contract AID-306-C-15-00009, for the period from September 28, 2015 to December 31, 2016.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

(CONT'D.)

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0268</b>	8F201117	5	AF	Oct - 2017	Jun - 2018

#### ACA Financial Audit of Roots of Peace

To audit the Commercial Horticulture and Agriculture Marketing Program, Cooperative Agreement 306-A-00-10-00512, for the period January 1, 2016 to December 31, 2016.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0269</b>	8F201217	5	AF	Oct - 2017	Jun - 2018

#### ACA Financial Audit of Management Systems International, Inc.

To audit the Monitoring Support Project- North Provinces Contract AID-306-TO-15-00072, for the period from August 9, 2015 to December 31, 2016.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0270</b>	8F201317	5	AF	Oct - 2017	Jun - 2018

#### ACA Financial Audit of Tetra Tech ARD

To audit the Initiative to Strengthen Local Administration Contract AID-306-C-15-00005 for the period from October 1, 2015 to September 30, 2016, and the Women's Leadership Development Contract AID-306-TO-14-00031 for the period from October 1, 2015 to September 30, 2016.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0271</b>	8F201417	5	AF	Oct - 2017	Jun - 2018

#### ACA Financial Audit of Da Afghanistan Breshua Sherkat

To audit the Kajaki Dam Hydropower Plant Project, Implementation Letter #56, for the period from January 1, 2015 to December 31, 2016

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0272</b>	8F201517	5	AF	Oct - 2017	Jun - 2018

#### ACA Financial Audit of Ministry of Education

To audit the Basic Education, Learning, and Training program, for the period from December 21, 2014 to June 30, 2017.

REF NO.	PROJECT	SOA	COUNTRY	START	EST. FINAL
<b>AFG 0341</b>	8F20017	5	AF	Oct - 2017	Jun - 2018

#### ACA Financial Audit of KNCV Tuberculosis Foundation

Challenge Tuberculosis, Cooperative Agreement AID-OAA-A-14-00029, for the period from January 1, 2015 to September 28, 2016

## FY 2017 COMPLETED OVERSIGHT PROJECTS\* Afghanistan Projects Separate from OFS

AFAA				Total Reports: 25
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0029</b>		6	AF	Oct 31, 2016
<b>Follow-Up: USAFCENT Commercial Tender Program (Follow-up audit did not result in a report)</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0273</b>	F2017-0034-RA0000	6	AF	May 24, 2017
<b>Follow-On Audit, Security Program, 455th Air Expeditionary Wing, Bagram Airfield, Afghanistan</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0274</b>	F2017-0032-RA0000	5	AF	May 16, 2017
<b>Follow-On Audit, Remotely Piloted Aircraft Maintenance and Accountability, 451st Air Expeditionary Group, Kandahar Airfield, Afghanistan</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0275</b>		5	AF	Jun 01, 2017
<b>Research Project: Security Forces Manning, 379th Air Expeditionary Wing (Research project did not result in a report)</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0276</b>		7	AF	Jun 01, 2017
<b>Research Project: Tanker Planning Tool, 379th Air Expeditionary Wing (Research project did not result in a report)</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0277</b>	F2017-0023-RA0000	5	AF	Apr 26, 2017
<b>Follow-On Audit, Communication Security Assets</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0278</b>	F2017-0012-RA0000	6	AF	Apr 03, 2017
<b>Follow-On Audit, Sexual Assault Prevention and Response Program</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0279</b>	F2017-0013-RA0000	1	AF	Apr 03, 2017
<b>Follow-On Audit, Integrated Defense Program</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0280</b>	F2017-0024-RA0000	5	AF	Apr 26, 2017
<b>Follow-On Audit, Morale Network Operations</b>				

\* As of Aug 31, 2017

## FY 2017 COMPLETED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

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REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0281</b>	F2017-0029-RA0000	5	AF	May 02, 2017

**Follow-On Audit, Base Level Inventories (Follow-On Audit did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0282</b>	F2017-0014-RA0000	5-	AF	Apr 03, 2017

**Follow-On Audit, Pallets and Nets (Follow-On Audit did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0283</b>	F2017-0028-RA0000	5-	AF	May 02, 2017

**Follow-On Audit, Base Level Inventories (Follow-On Audit did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0284</b>	F2017-0030-RA0000	5-	AF	May 02, 2017

**Follow-On Audit, Aerial Port Operations (Follow-On Audit did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0285</b>	N/A	5	AF	May 31, 2017

**Research Project: Munitions (Research project did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0286</b>	F2017-0023-RA0000	5	AF	Apr 26, 2017

**Follow-On Audit, Communications Security Assets (Follow-On Audit did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0287</b>	N/A	5	AF	May 31, 2017

**Follow-on: Aerial Port Operations, 386th Air Expeditionary Wing (Follow-on audit did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0288</b>	N/A	5	AF	May 31, 2017

**Follow-On: Purchasing, 386th Air Expeditionary Wing (Follow-on audit did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0289</b>	N/A	5	AF	May 31, 2017

**Research Project: Aerospace Ground Equipment, 386th Air Expeditionary Wing (Research project did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0290</b>	N/A	5	AF	May 31, 2017

**Research Project: Aerospace Ground Equipment, 380th Air Expeditionary Wing (Research project did not result in a report)**

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0291</b>	N/A	6	AF	May 31, 2017

**Research Project: Off-Station Aviation Fuels, 380th Air Expeditionary Wing  
(Research project did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0292</b>	N/A	6	AF	May 31, 2017

**Research Project: Off-Station Aviation Fuels, 379th Air Expeditionary Wing  
(Research project did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0293</b>	N/A	5	AF	May 31, 2017

**Research Project: Aerospace Ground Equipment, 379th Air Expeditionary Wing  
(Research project did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0294</b>	N/A	5	AF	May 31, 2017

**Research Project: Munitions, 379th Air Expeditionary Wing (Research project did not result in a report)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0295</b>	F2017-0020-RA0000	6	AF	Apr 12, 2017

**Close-Out Audit Sexual Assault Prevention and Response Program**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0296</b>	F2017-0019-RA0000	5	AF	Apr 11, 2017

**Close-Out Audit Integrated Defense Program**

### DoS OIG

**Total Reports: 4**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0020</b>	AUD-MERO-17-47	3	AF	Jul 05, 2017

**Audit of the Bureau of South and Central Asian Affairs Invoice Review Process for the Afghanistan Life Support Services Contract**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0219</b>	AUD-MERO-17-04	6	AF	Oct 05, 2016

**Management Assistance Report: Contract Management-Lessons Learned From Embassy Kabul, Afghanistan, Operations and Maintenance Contract**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0220</b>	AUD-SI-17-43	6	CONUS	Jun 27, 2017

**Audit of Department of State Grants and Cooperative Agreements Awarded to Kennesaw State University**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0306</b>	AUD-MERO-17-44	5	AF	Jun 29, 2017

**Management Assistance Report: Building Deficiencies Identified at U.S. Embassy Kabul, Afghanistan Need Prompt Attention**

## FY 2017 COMPLETED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

(CONT'D.)

SIGAR				Total Reports: 45
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0001</b>	SIGAR-17-10-AR	4	AF	Oct 26, 2016
<b>USAID's Measuring Impacts of Stabilization Initiatives: Program Generally Achieved Its Objectives, but USAID's Lack of a Geospatial Data Policy and Standards Affected Its Implementation</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0015</b>	SIGAR 17-22-AR	2	AF	Jan 19, 2017
<b>Afghanistan's Health Care Sector: USAID's Use of Unreliable Data Presents Challenges in Assessing Program Performance and the Extent of Progress</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0017</b>	SIGAR 17-27-AR	2	AF	Feb 06, 2017
<b>Land Reform in Afghanistan: Full Impact and Sustainability of \$41.2 Million USAID Program Is Unknown</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0037</b>	SIGAR 17-19-IP	2	AF	Dec 30, 2016
<b>Sheberghan Teacher Training Facility: Electrical System Deficiencies Were Corrected, but Water Quality and Funding for Generator Fuel Remain Concerns</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0042</b>	SIGAR 17-11-AR	2	AF	Oct 27, 2016
<b>Afghanistan's Road Infrastructure: Sustainment Challenges and Lack of Repairs Put U.S. Investment at Risk</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0046</b>	SIGAR-17-08-IP	2	AF	Oct 25, 2016
<b>Herat University Women's Dormitory: Generally Well Constructed, but Instances of Contract Non-Compliance Should Be Addressed</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0086</b>	SIGAR 17-56 AR	2	AF	Jul 25, 2017
<b>Salary Support: State and USAID Need to Address SIGAR's Prior Recommendations for Safeguarding Payments for Afghan Government Employees and Embedded Technical Advisors</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0105</b>	SIGAR-17-32-SP	2	AF	Mar 28, 2017
<b>Schools in Balkh Province: Observations From Site Visits at 26 Schools</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0106</b>	SIGAR-17-18-SP	2	AF	Dec 12, 2016
<b>Review Letter: USAID-Supported Health Facilities in Baghlan</b>				

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0113</b>	SIGAR 17-41	4	AF	Apr 25, 2017

**Balkh University Women’s Dormitories: Completion Is More than 2 Years Behind Schedule, and Construction and Design Deficiencies Need to Be Addressed**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0114</b>	SIGAR-17-09-IP	2	AF	Oct 26, 2016

**Salang Hospital: Unaddressed Construction Deficiencies, Along with Staffing and Equipment Shortages, Continue to Limit Patient Services**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0115</b>	SIGAR 17-36-IP	4	AF	Apr 12, 2017

**Baghlan Prison: After More Than 3 Years, Structurally Damaged Buildings Have Not Been Repaired, and New Construction Deficiencies Have Been Identified**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0124</b>	SIGAR-17-05-FA	4	AF	Oct 24, 2016

**USAID’s Afghan Civic Engagement Program: Audit of Costs Incurred by Counterpart International, Inc.**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0126</b>	SIGAR 17-20-FA	4	AF	Jan 11, 2017

**USAID’s Kandahar Helmand Power Project: Audit of Costs Incurred by Black & Veatch Special Projects Corporation**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0132</b>	SIGAR-17-06-FA	4	AF	Oct 24, 2016

**Department of State’s Media Production and Outreach: Audit of Costs Incurred (redacted)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0133</b>	SIGAR 17-23-FA	4	AF	Jan 19, 2017

**Department of State’s Strengthening Afghan Governance and Alternative Livelihoods Program: Audit of Costs Incurred by the Aga Khan Foundation USA**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0134</b>	SIGAR 17-24-FA	4	AF	Jan 19, 2017

**Department of State’s Afghanistan Counternarcotics Program: Audit of Costs Incurred by Sayara Media and Communications**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0135</b>	SIGAR-17-07-FA	4	AF	Oct 24, 2016

**Construction of Nimroz Province Border Patrol Facilities: Audit of Costs Incurred by AECOM Technical Services**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0136</b>	SIGAR 17-31-FA	4	AF	Mar 23, 2017

**Afghanistan Mine, Battle Area, and Range Clearance Operation – Phase II, Effort I: Audit of Costs Incurred by Janus Global Operations, LLC**

## FY 2017 COMPLETED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

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REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0139</b>	SIGAR 17-46	2	AF	Jun 01, 2017

**Pol-i-Charkhi Prison: Renovation Work Remains Incomplete More than 7 Years after the Project Began**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0143</b>	SIGAR 17-38-FA	4	AF	Apr 19, 2017

**USAID's Results Tracking Phase II (SUPPORT II) Program: Audit of Costs Incurred by Checchi and Company Consulting Inc.**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0144</b>	SIGAR 17-55	4	AF	Jul 18, 2017

**USAID's Installation of Turbine Generator Unit 2 at Kajaki Dam Hydropower Plant: Audit of Costs Incurred by Da Afghanistan Breshna Sherkat**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0145</b>	SIGAR 17-33-FA	4	AF	Mar 30, 2017

**USAID's Financial Access for Investing in the Development of Afghanistan Project: Audit of Costs Incurred by Chemonics International, Inc.**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0146</b>	SIGAR 17-50-FA	4	AF	Jun 29, 2017

**USAID's Strengthening Pharmaceutical Systems: Audit of Costs Incurred by Management Sciences for Health, Inc.**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0147</b>	SIGAR 17-39-FA	4	AF	Apr 19, 2017

**USAID's Commercial Horticulture and Agriculture Marketing Program: Audit of Costs Incurred by Roots of Peace**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0148</b>	SIGAR 17-44-FA	4	AF	May 19, 2017

**USAID's Assistance in Building Afghanistan by Developing Enterprises: Audit of Costs Incurred by Volunteers for Economic Growth Alliance**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0149</b>	SIGAR 17-35-FA	4	AF	Apr 10, 2017

**USAID's Kandahar Food Zone Program: Audit of Costs Incurred by International Relief and Development, Inc.**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0175</b>	SIGAR 17-54 Financial	4	AF	Jul 18, 2017

**Department of State's Production and Support of Sesame Street Radio and Television Programs in Afghanistan: Audit of Costs Incurred by Sesame Workshop**

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0181</b>	SIGAR 17-63-FA	4	AF	Aug 22, 2017

**U.S. Air Force Logistical Support to the Afghan Air Force: Audit of Costs Incurred by AAR Supply Chain, Inc.**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0192</b>	SIGAR-17-17-SP	2	AF	Dec 08, 2016

**Women’s Cricket Leadership Exchange Grant: Efforts to Increase Women’s Participation in Cricket Hindered by a Lack of Support from Afghanistan Cricket Board**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0194</b>	SIGAR-17-37-SP	7	AF	Apr 18, 2017

**Good Performers Initiative: Status of Seven Completed Projects in Khost Province, Afghanistan**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0195</b>	SIGAR-17-21-SP	4	AF	Jan 17, 2017

**Nonpayment of Afghan Contractors: SIGAR Investigative Efforts Have Helped Resolved Disputes, but Problems Remain**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0209</b>	SIGAR 17-1-AL	4	AF	Oct 03, 2016

**Response to Inquiry Letter on USAID’s Cooperative Agreement with Democracy International for AERCA**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0210</b>	SIGAR 17-2-AL	5	AF	Oct 05, 2016

**Alert Letter: Fire Doors at the MOI Compound in Kabul**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0211</b>	SIGAR-17-12-SP	2, 4	AF	Nov 04, 2016

**Schools in Herat Province: Observations From Site Visits at 25 Schools**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0221</b>	SIGAR-17-26-SP	2	AF	Feb 01, 2017

**Good Performers Initiative: Status of Six Completed Projects in Ghazni Province, Afghanistan**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0231</b>	SIGAR 17-61-SP	2, 3	AF	Aug 17, 2017

**USAID’s Afghan Trade and Revenue: Program Has Failed to Achieve Goals for Implementation of E-Payment System to Collect Customs Revenues**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0234</b>	SIGAR-17-34-SP	2	AF	Mar 30, 2017

**USAID Supported Health Facilities in Ghazni Province: Observations from Site Visits to 30 Locations**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0235</b>	SIGAR 17-51-SP	2	AF	Jul 06, 2017

**USAID Supported Health Facilities in Takhar Province: Observations from Site Visits to 35 Locations**

## FY 2017 COMPLETED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

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REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0242</b>	SIGAR-17-16-SP	2	AF	Dec 07, 2016

**Inquiry Letter: USAID Implementation and Oversight of the Promoting Gender Equity in National Priority Programs (Promote) Initiative**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0243</b>	SIGAR-17-13-SP	6	AF	Nov 14, 2016

**Review Letter: Abandonment of OPIC Projects in Kabul**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0244</b>	SIGAR-17-04-SP	2, 4	AF	Oct 17, 2016

**Department of Agriculture, Including the Commodity Credit Corporation, Obligated Over \$275 Million For Afghanistan Reconstruction Assistance From Fiscal Years 2003 Through 2014 (Fact Sheet)**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0301</b>	SIGAR 17-14-AL	6	AF	Dec 05, 2016

**Response to Congressional Request for Information about TFBSO Villas**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0317</b>	SIGAR-17-59-SP	2	AF	Aug 01, 2017

**Alert Letter: Structural Damage at Health Facility 2132**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0318</b>	SIGAR-17-60-SP	2	AF	Aug 15, 2017

**SIGAR-17-60-SP Alert Letter: Structural Damage at Educational Facility SR 21**

#### USAID OIG

Total Reports: 20

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0043</b>	F-306-17-009-N	2	AF	Oct 30, 2016

**Closeout Audit of the Fund Accountability Statement Under Partnership Contracts for Health Services (PCH) Program Managed by the Ministry of Public Health (MoPH), Award No. 306-08-IL-06-00, for the Period From December 21, 2013, Through June 30, 2015**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0050</b>	F-306-17-001-N	4	AF	Oct 02, 2016

**Financial Audit of Costs Incurred In Afghanistan by Advanced Engineering Associates International, Inc. (AEAI) Under Sheberghan Gas Generation Activity (SGGA), Task Order No. AID-306-TO-12-00002, for the Period From October 1, 2013, Through December 31, 2015**

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0051</b>	F-306-17-006-N	4	AF	Oct 23, 2016

**Financial Audit of Costs Incurred in Afghanistan by Aga Khan Foundation USA Under Multi-Input Area Development Global Development Alliance (MIAD GDA), Collaboration Agreement No. AID-306-A-13-00002, for the Period From March 23, 2013, Through December 31, 2015**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0057</b>	F-306-17-010-N	4	AF	Nov 07, 2016

**Closeout Audit of Costs Incurred by Democracy International, Inc. (DI), Under (1) International Election Observation, Cooperative Agreement No. AID-306-A-14-00006, for the Period From February 1, 2014 to June 30, 2015; (2) Rule of Law Stabilization – Formal Justice Sector Component, Program Evaluation & Afghanistan Parliamentary Assistance Program, Evaluation Program, Task Order No. AID-306-TO-12-00005, for the Period From April 15, 2012 to August 30, 2012, and (3) Afghanistan Governance Assessment, Strategy Development, & Program Design, Task Order No. AID-306-TO-12-00009, for the Period From June 21, 2012 to September 15, 2012**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0058</b>	F-306-17-003-N	4	AF	Oct 02, 2016

**Audit of Costs Incurred by ECC Water & Power, LLC Under Mining Investment and Development for Afghanistan Sustainability (MIDAS), Task Order No. AID-306-TO-13-00003, for the Period From March 31, 2013, to December 31, 2015**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0059</b>	F-306-17-004-N	4	AF	Oct 03, 2016

**Audit of Costs Incurred by Family Health International 360 (FHI 360) Under the Afghanistan University Support and Workforce Development Program, Cooperative Agreement Number AID-306-A-13-00009, for the Period From January 1, 2014, to September 30, 2015**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0062</b>	F-306-17-008-N	4	AF	Oct 26, 2016

**Closeout Audit of Costs Incurred in Afghanistan by John Snow Inc. (JSI) Under Procurement and Distribution of Essential Public Health Supplies, Task Order No. AID-OAA-TO-10-00066, for the Period From September 30, 2010, to September 29, 2015**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0063</b>	F-306-17-005-N	4	AF	Oct 23, 2016

**Closeout Audit of Costs Incurred in Afghanistan by KNCV Tuberculosis Foundation Under TB Care Program I, Cooperative Agreement No. 306-OAA-A-10-00020, for the Period From September 29, 2010, Through September 28, 2015**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0067</b>	F-306-17-007-N	4	AF	Oct 26, 2016

**Audit of Costs Incurred by National Democratic Institute (NDI) Under Supporting Political Entities and Civil Society (SPECS), Cooperative Agreement No. AID-306-A-13-00003, for the Period From July 7, 2013, to September 30, 2015, and International Election Observation (IEO), Cooperative Agreement No. AID-306-A-14-00005, for the Period From February 1, 2014 to February 28, 2015 (Closeout)**

## FY 2017 COMPLETED OVERSIGHT PROJECTS

### Afghanistan Projects Separate from OFS

(CONT'D.)

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0070</b>	F-306-17-012-N	4	AF	Feb 07, 2017

**Audit of Costs Incurred by The Asia Foundation (TAF), Under (1) International Election Observation (IEO), Cooperative Agreement No. AID- 306-A-14-00012, for the Period From August 4, 2014, to January 5, 2015 (Closeout); (2) Strengthening Education in Afghanistan (SEA II), Cooperative Agreement No. AID-306-A-14-00008, for the Period From May 19, 2014, to September 30, 2015; (3) Survey of the Afghanistan People Program (SAP), Grant No. AID-306-G-12-00003, for the Period From October 11, 2012, to September 30, 2015; and (4) Ministry of Women Affairs Organizational Restructuring and Empowerment (MORE), Cooperative Agreement No. AID-306-A-13-00001, for the Period From July 1, 2014, to December 19, 2015**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0071</b>	F-306-17-011-N	4	AF	Nov 07, 2016

**Audit of Costs Incurred In Afghanistan by Tetra Tech EM Inc., Under the Afghanistan Engineering Support Program (AESP), Contract No. EDH-I-00-08-00027, for the Period From January 1, 2014 Through November 8, 2015**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0091</b>	8-306-17-004-P	2, 4	AF	Aug 16, 2017

**USAID Planning and Monitoring Gaps Weaken Accountability for Results Through the Afghanistan Reconstruction Trust Fund**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0152</b>	F-306-17-002-N	4	AF	Oct 02, 2016

**Closeout Audit of Costs Incurred by Black & Veatch Special Projects Corporation for the Kandahar Helmand Power Program (KHPP), Contract No. 306-C-00-11-00506, for the Period From January 1, 2015 Through November 30, 2015**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0158</b>	8-306-17-003-N	2	AF	Mar 09, 2017

**Financial Audit of Costs Incurred by Volunteers for Economic Growth Alliance, Under the Capacity Building and Change Management Program-II in Afghanistan, Associate Cooperative Agreement AID-306-A-14-00010, January 1 to December 31, 2015**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0159</b>	8-306-17-002-N	2	AF	Mar 09, 2017

**Financial Audit of Costs Incurred by Creative Associates International, Inc., Under the Afghanistan Workforce Development Program, Contract AID-306-C-12-00007, October 1, 2014 to September 30, 2015**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0160</b>	F-306-17-001-R	2, 4	AF	Oct 31, 2016

**Audit of Various Ministry of Public Health (MoPH) Subrecipients, Under Partnership Contracts for Health Services (PCH) Program Managed by MoPH, Award No. 306-08-IL-06-00 for the Period From November 24, 2009 to February 28, 2013 and September 23, 2010 to December 20, 2012**

## AFGHANISTAN PROJECTS SEPARATE FROM OFS

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0165</b>	8-306-17-005-N	2	AF	May 02, 2017
<b>Financial Audit of Costs Incurred by Kansas State University, under the Pre Award Services to USAID and Afghanistan Ministry of Agriculture, Irrigation and Livestock on “Mycotoxin,” Cooperative Agreement AID-OAA-L-14-00002, January 1, 2014 to June 30, 2015</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0168</b>	8-306-17-006-N	2, 4	AF	May 07, 2017
<b>Financial Audit of Costs Incurred by University of California, Under Afghanistan Agriculture Extension Project II, Associate Cooperative Agreement AID-306-A-15-00001, October 1, 2014 to June 30, 2015</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0169</b>	8-306-17-004-N	2, 4	AF	Mar 09, 2017
<b>Closeout Audit of Costs Incurred by Digital Green Foundation, Under the Digital Integration to Amplify Agricultural Extension in Afghanistan Program, Grant Agreement AID-306-G-15-00002, November 30, 2014 to February 29, 2016</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>AFG 0257</b>	F-306-17-002-R	2, 4	AF	Nov 08, 2016
<b>Audit of USAID Resources Managed by Turquoise Mountain Trust (TMT) Under Building Livelihood and Trade Project (BLT), Cooperative Agreement No. AID-306-A-00-09-00503, for the Period From January 1, 2015, to November 1, 2015; and Turquoise Mountain Smithsonian Exhibition (TMSE), Grant No. 306-AID- 306-G-15-00003, for the Period From March 1, 2015 to December 31, 2015 (Report No. F-306-17-002- R)</b>				

## APPENDIX:

# RESOLUTE SUPPORT ESSENTIAL FUNCTIONS

The Resolute Support Mission focuses on eight essential functions (EFs) and associated sub-functions in order to develop capable and sustainable Afghan security ministries and forces. These EFs are:

### Essential Function 1: Plan, Program, Budget, and Execute

EF 1 has three priorities: increase resource management capability within the ministries; build donor confidence and trust that the Afghan resource management process is transparent, accountable, and effective; and set conditions to sustain an effective Afghanistan National Defense Security Force (ANDSF) in the future. EF 1 resource management includes formulating a defense strategy, generating requirements by determining the products and services that need to be purchased to support that strategy, developing a resource-informed budget to meet prioritized requirements, executing a spend plan by awarding contracts to purchase items from the budget, and monitoring the status of funds being spent.

### Essential Function 2: Transparency, Accountability, and Oversight

Ensuring third-party oversight of the planning, programming, budgeting, and execution process is an international community-stipulated requirement for continued funding. EF 2 advisors work with the MoD and the Mol to help improve internal controls, as well as maintain accountability and oversight to improve transparency. Under EF 2, Combined Security Transition Command—Afghanistan administers measures, such as financial commitment letters, that establish performance expectations and implement internal controls over all aspects of resource management, to ensure the Afghan government's proper use of funds from the United States and international donors.

### Essential Function 3: Civilian Governance of the Afghan Security Institutions and Adherence to Rule of Law

An ANDSF that operates effectively and respects human rights is central to the U.S. strategy in Afghanistan, as these traits are integral to a professional ANDSF's ability to provide security, retain public support, and instill confidence in Afghanistan's institutions of governance. EF 3 advisors work with the MoD and the Mol to help ensure the ANDSF respect and adhere to the rule of law and operate in accordance with Afghanistan's constitution, domestic laws, and international obligations. Efforts focus primarily on preventing and responding properly to gross violations of human rights, such as extra-judicial killings, and significant acts of corruption.

### Essential Function 4: Force Generation

EF 4 advisors work with the MoD and the Mol to build combat power through recruiting, training, retaining, managing, and developing a professional security force. The ANA and ANP utilize the Afghan Human Resource Information Management System (AHRIMS) to store human resources information, track recruits, record training, and assign qualified personnel into needed assignments based on force requirements. The force generation train, advise, and assist mission is grounded in an interconnected and mutually supportive fivefold effort: recruit, train, retain, manage, and develop. These five focus areas help the ANDSF build a more professional force.

### Essential Function 5: Sustain the Force

EF 5 advisors work to help the ANDSF sustain combat power through maintenance, medical support, and logistics systems. EF 5 is divided into three parts. First, advisors assist the ANP and ANA in logistics and maintenance of vehicles, equipment, and weapons predominantly at the corps and national levels. Second, advisors assist the ANP and ANA on point of injury care, ground medical evacuation, medical logistics, equipment maintenance, medical support planning, and medical staffing. Third, advisors assist in the fields of communications, information, and infrastructure to develop a sustainable communications network.



An EC-130 Compass Call sits on the flightline between missions at Bagram Airfield, Afghanistan. (U.S. Air Force photo)

### Essential Function 6: Plan, Resource, and Execute Effective Security Campaigns

EF 6 advisors work to help the ANDSF effectively employ combat power in support of the Afghan government. It is divided into two parts: strategic planning and policy, and execution and employment of the force. In support of developing strategic planning and policy, advisors assist with strategic planning efforts at the Office of the National Security Council, the MoD, and the MoI. These efforts are designed to develop the capability of the MoD and the MoI to coordinate, plan, and execute in support of national-level objectives while strategic guidance and objectives are in turn translated into operational and seasonal plans supported by effective security campaigns.

### Essential Function 7: Develop Sufficient Intelligence Capabilities and Processes

EF 7 advisors work to help the ANDSF develop and integrate intelligence into operations. Advisors work with several organizations, including the Assistant MoD for Intelligence, the ANA General Staff Intelligence Directorate, the MoI Directorate of Police Intelligence, and the National Threat Intelligence Center, also known as the Nasrat. The goal of this effort is to ensure that the ANDSF collect, process, analyze, and disseminate intelligence effectively and integrate intelligence into combat operations.

### Essential Function 8: Maintain Internal and External Strategic Communication Capability

EF 8 advisors work with the Afghan government to counter insurgent messaging and offer a positive narrative to the Afghan people and the international community. Efforts seek to help Afghan partners speak with one consistent voice, both within their own organizations and externally. Advisors focus on bridging gaps and overcoming challenges to improved communications within the Afghan security ministries and forces while continuing to reinforce successes and look for opportunities to improve.

### Resolute Support Gender Office

In addition to the eight EFs, the Resolute Support Gender Office seeks to train, advise, and assist Afghan leadership to ensure that an appropriate gender perspective is incorporated into planning for all policies and strategies within the security ministries and through implementation at the ANA and ANP levels. Since gender issues cross all EFs, advising in this area is not restricted to one EF.

**Source:** DoD, "Enhancing Security and Stability in Afghanistan," 6/2017, p. 11-14.

## ENDNOTES

### INTRODUCTION

1. “Southwest Asia,” as used in this plan, refers to the twenty countries in the USCENTCOM area of responsibility as shown on page iii.
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### AFGHANISTAN

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2. NATO, “NATO’s Resolute Support Mission in Afghanistan: Home,” accessed 8/23/2017; the term “Afghan security forces” includes all armed forces under the Afghan Ministries of Defense and Interior, including the Afghan National Army, Afghan National Police and Afghan Local Police.
3. DoD, “Enhancing Security and Stability in Afghanistan,” 6/2017, pp. 11-14.
4. DoD, “Enhancing Security and Stability in Afghanistan,” 6/2017, p. 9.
5. DoD, “Enhancing Security and Stability in Afghanistan,” 6/2017, p. 9.
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7. The White House, “Remarks by President Trump on the Strategy in Afghanistan and South Asia,” 8/21/2017.
8. The White House, “Remarks by President Trump on the Strategy in Afghanistan and South Asia,” 8/21/2017.
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16. DoS Fact Sheet, “U.S. Relations with Afghanistan,” 1/3/2017.
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18. UNAMA, Annual Report, “Protection of Civilians in Armed Conflict,” 2/2017.
19. UNHCR, “Afghanistan,” accessed 8/24/2017; Watson Institute for International and Public Affairs, Brown University, “Afghan Refugees.”
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21. USAID, “Afghanistan Infrastructure,” accessed 8/24/2017.
22. DoD Comptroller “Defense Budget Overview,” 5/2017, pp. 6-1 to 6-7; OUSD(C) response to Lead IG request for information, 7/18/2017.
23. DoS, Response to DoS OIG Request for Information, 8/1/2017.
24. DoS, “FY 2018 Congressional Budget Justification – Secretary’s Letter,” 5/23/2017, p. 1.
25. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, pp. 90-91.
26. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, p. 239.
27. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, p. 150.
28. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, p. 91.
29. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, pp. 17, 179, 183.
30. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, p. 297.
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32. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, pp. 332, 336.

33. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, pp. 374, 379.
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37. DoD, “Enhancing Security and Stability in Afghanistan,” 6/2017, pp. 19-22.
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50. USAID, “USAID Afghanistan Education Fact Sheet,” 7/2016, p. 2.
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52. USAID, “USAID Humanitarian Assistance (Afghanistan) Fact Sheet,” accessed 5/26/2017, p. 1.
53. DoS, “Bureau of Population, Refugees, and Migration: Afghanistan, Pakistan, and Iran.”
54. USAID OIG, “Audit of USAID/Afghanistan’s Assistance in Building Afghanistan by Developing Enterprises Program,” 3/14/2016.
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9th Iraqi Army Division humvees are staged after supporting the clearing of Bakhaira village and surrounding areas on the first day of the battle to liberate West Mosul, Iraq. (DoD photo)

# OPERATION INHERENT RESOLVE

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## FOREWORD

We are pleased to submit this Lead Inspector General (IG) Fiscal Year (FY) 2018 Joint Strategic Oversight Plan for Operation Inherent Resolve (OIR). This is our fourth annual plan highlighting oversight of U.S. Government activities for OIR.

OIR’s mission is to defeat the Islamic State of Iraq and Syria, which includes supporting the Iraqi Security Forces and vetted Syrian opposition forces.

Separate from OIR military activities, the Department of State (DoS) and the U.S. Agency for International Development (USAID) support the Iraqi government and the vetted Syrian opposition with governance and civil society, humanitarian assistance, and stabilization activities.

The IGs for the DoD, DoS, and USAID—referred to here as the Lead IGs—are required by Section 8L of the IG Act to ensure comprehensive independent oversight of all programs and operations of the Federal Government in support of overseas contingency operations.

Additionally, the Lead IG agencies and other members of the Southwest Asia Joint Planning Group coordinate oversight activities across Southwest Asia. The other members include the U.S. Army Audit Agency; the Naval Audit Service; the U.S. Air Force Audit Agency; and the Offices of Inspectors General of the Department of Homeland Security, Department of Justice, Department of Energy, Department of the Treasury, and Central Intelligence Agency.

EFFECTIVE DATE: This FY 2018 Joint Strategic Oversight Plan for OIR is effective as of October 1, 2017. This plan is approved upon the signature by all parties below.



*Glenn A. Fine*

**Glenn A. Fine**  
Acting Inspector General  
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# FY 2018 JOINT STRATEGIC OVERSIGHT PLAN FOR OPERATION INHERENT RESOLVE

The FY 2018 Joint Strategic Oversight Plan (JSOP) for Operation Inherent Resolve (OIR) describes the Lead Inspector General (IG) oversight of U.S. Government activities, including those related to OIR as well as those related to governance and civil society, humanitarian assistance, stabilization, and support to mission.

## CONGRESSIONAL MANDATES FOR OVERSIGHT IN IRAQ AND SYRIA

This JSOP was prepared pursuant to Section 8L of the Inspector General Act of 1978 (IG Act). Section 8L (d)(2)(B) requires the Lead Inspector General (Lead IG):

To develop and carry out, in coordination with the offices of the other Inspectors General...a joint strategic plan to conduct comprehensive oversight over all aspects of the contingency operation and to ensure through either joint or individual audits, inspections, and investigations, independent and effective oversight of all programs and operations of the Federal Government in support of the contingency operation.

OIR began on October 17, 2014, and on December 17, 2014, the Chair of the Council of the Inspectors General on Integrity and Efficiency designated the Department of Defense Inspector General (DoD IG) as the Lead IG in accordance with Section 8L(d)(1). On December 18, 2014, the Lead IG appointed the Department of State (DoS) IG as the Associate Lead IG for OIR.<sup>1</sup>

The DoD, DoS, and U.S. Agency for International Development (USAID) IGs are responsible for staffing and supporting the Lead IG mission in accordance with Section 8L of the IG Act. Each Office of Inspector General (OIG) retains statutory independence but coordinates with partner oversight agencies to accomplish individual and collective oversight responsibilities. This comprehensive approach ensures effective oversight across agency jurisdictional lines and assists Congress and agency leadership to make informed program, policy, and funding decisions.

### U.S. Presence in Iraq and Syria

The United States leads the 73-member Coalition, which includes 69 partner nations and 4 international institutions (North Atlantic Treaty Organization, the Arab League, the

Table 1.

**Members of the Global Coalition to Defeat ISIS**

<b>AFRICA</b>	<b>EUROPE</b>		<b>MIDDLE EAST</b>	<b>ASIA PACIFIC</b>
Chad	Albania	Kosovo	Bahrain	Afghanistan
Djibouti	Austria	Latvia	Iraq	Australia
Egypt	Belgium	Lithuania	Jordan	Japan
Ethiopia	Bosnia and Herzegovina	Luxembourg	Kuwait	Malaysia
Libya	Bulgaria	Macedonia	Lebanon	New Zealand
Morocco	Croatia	Moldova	Oman	Singapore
Niger	Cyprus	Montenegro	Qatar	South Korea
Somalia	Czech Republic	Netherlands	Saudia Arabia	Taiwan
Tunisia	Denmark	Norway	United Arab Emirates	
	Estonia	Portugal		
<b>AMERICAS</b>	Finland	Romania	<b>INSTITUTIONS</b>	
Canada	France	Serbia	Arab League	
Panama	Georgia	Slovakia	European Union	
United States	Germany	Slovenia	International Criminal Police Organization	
	Greece	Spain	North Atlantic Treaty Organization	
	Hungary	Sweden		
	Iceland	Turkey		
	Ireland	Ukraine		
	Italy	United Kingdom		

**Source:** The Global Coalition, “73 Partners,” accessed 8/31/2017.

European Union, and the International Criminal Police Organization), whose goal is to defeat ISIS.

ISIS poses a serious threat to the people and interests of Iraq, Syria, the broader Middle East, Europe, Asia, Africa, and the United States.<sup>2</sup> Additionally, the Secretary of Defense stated that ISIS represents “a clear and present danger.”<sup>3</sup> According to the White House, the United States is pursuing “aggressive joint and Coalition military operations” and working “with international partners to cut off funding for terrorist groups, to expand intelligence sharing, and to engage in cyberwarfare to disrupt and disable propaganda and recruiting.”<sup>4</sup>

Military operations are eliminating ISIS fighters and liberating ISIS-held territory, but enduring security and stability depend on factors that the military alone cannot address. These include helping to resolve post-ISIS local, provincial, and national political disputes; meeting development challenges; and supporting millions of internally displaced persons (IDPs) and refugees.<sup>5</sup>

To address these challenges, the United States is pursuing a whole-of-government strategy, coordinated across nine Lines of Effort (LOEs). Each LOE is assigned to a lead U.S. implementing agency or agencies, as described in Appendix A.



A flag from Bartilah, a town recaptured from ISIS just outside of Mosul, Iraq. (DoD photo)

According to the DoD, the United States seeks to defeat ISIS and promote regional stability by working by, with, and through regional partners.<sup>6</sup> In Iraq, the United States supports security, economic development, and humanitarian assistance efforts through the Iraqi government and, through it, the Kurdistan Regional Government.<sup>7</sup> In Syria, the United States supports the vetted Syrian opposition, as well as efforts to reach a negotiated political settlement to the broader civil-military conflict and the ensuing humanitarian crisis.<sup>8</sup>

In response to a congressional request, in June 2017 the Secretary of Defense submitted to Congress a report on the U.S. strategy to defeat ISIS.<sup>9</sup> DoD officials described the strategy as a framework for coordinating whole-of-government activities to defeat the global reach of ISIS, while accelerating and intensifying the OIR mission in Iraq and Syria. The new framework directs simultaneous pressure across ISIS's global organization, seeks to intensify current actions where necessary, increases focus on non-lethal efforts, improves interagency collaboration and implementation, and streamlines decision-making processes.<sup>10</sup>

### **DoD Presence in Iraq and Syria**

The United States began military operations against ISIS in August 2014, and the Secretary of Defense designated such operations as OIR in October 2014. As of August 2017, the United States force management level was approximately 5,700 military personnel in Iraq and Syria.<sup>11</sup>

The DoD has conducted 18,117 strikes against ISIS in Iraq and Syria since September 2014.<sup>12</sup> Additionally, the DoD is training, advising, and assisting the Iraqi Security Forces and vetted Syrian opposition forces to build partner capacity.<sup>13</sup>

In Iraq, since the beginning of 2015, the Coalition has trained approximately 110,000 Iraqi Security Force troops as of August 2017.<sup>14</sup> One particularly effective Iraqi Security Force element in the fight against ISIS is the Counter Terrorism Service that, with Coalition support, seeks to build its force to 20,000 personnel over the next 3 fiscal years.<sup>15</sup> Additionally, the DoD supports the Kurdish Peshmerga.<sup>16</sup>

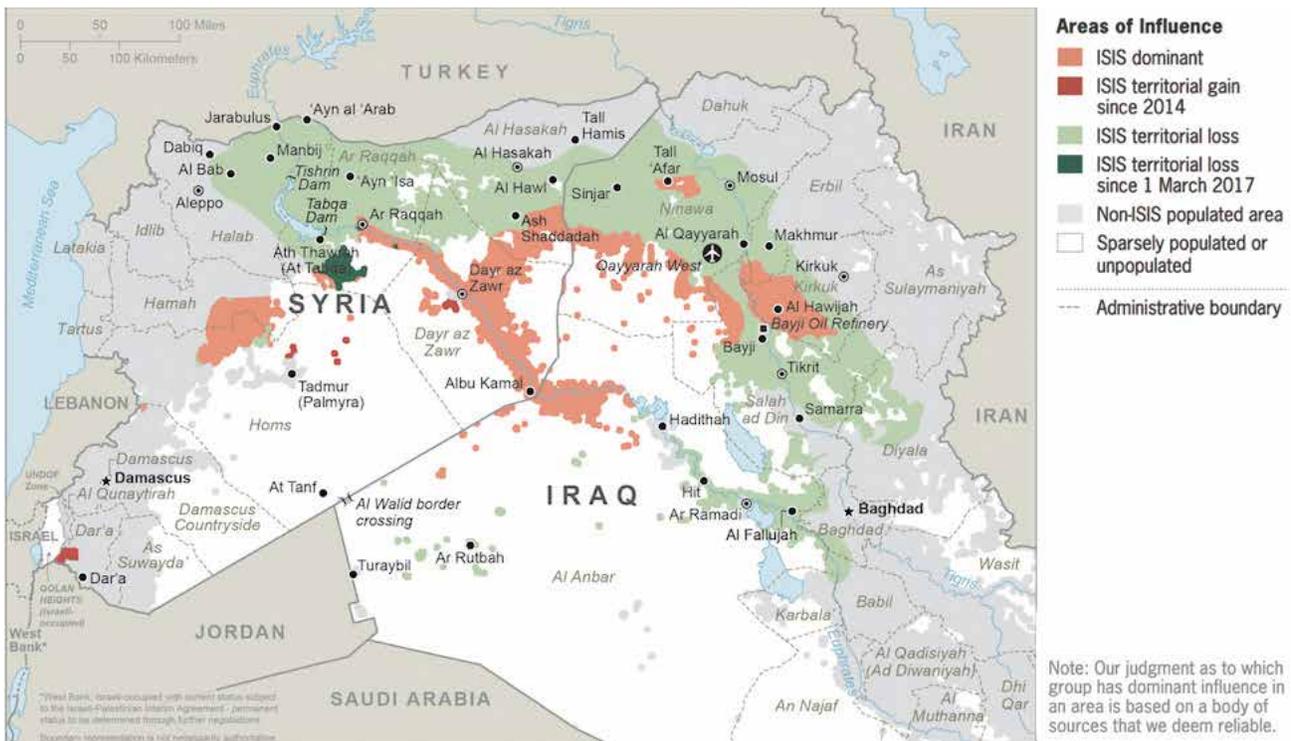
In Syria, the DoD supports the vetted Syrian opposition to fight ISIS.<sup>17</sup> This force, which is composed of Syrian Kurds, Arabs, and other ethnicities, includes approximately 50,000 fighters, with an additional 5,000 personnel scheduled for training and equipping in FY 2018.<sup>18</sup>

**DoS and USAID Presence in Iraq and Syria**

According to the DoS, the DoS and USAID are implementing programs and activities in Iraq to support Iraqi government efforts to govern inclusively, democratically, and effectively; to stabilize areas liberated from ISIS; and to promote reconciliation. In Syria, the DoS is providing non-lethal aid to the vetted Syrian opposition; assistance and training to local governance actors and civil society organizations; and support to community security forces. The DoS works with the Iraqi government and the vetted Syrian opposition to counter ISIS rhetoric; to reduce its ability to generate revenue, including its ability to extort local

Figure 1.

**ISIS Areas of Influence, August 2014 through July 2017**



Source: The Global Coalition, "Daesh Areas of Influence—July 2017 Update," 8/24/2017.



**A Kurdish worker unloads flour provided by the U.S. Army for Peshmerga soldiers near Erbil, Iraq. (U.S. Army photo)**

populations; and to stem the flow of foreign fighters into and out of ISIS-held territory. The DoS and USAID also provide humanitarian assistance to the displaced and vulnerable.

As the military liberates territory and population centers from ISIS control, the DoS and USAID work with the national, provincial, and local Iraqi government (and, in Syria, the vetted opposition and local actors), the United Nations, the Coalition, and other international actors to plan and implement stabilization efforts for these areas. The goals of stabilization are to create conditions allowing displaced persons and refugees to return to their homes, to promote reconciliation, and to avoid a resurgence of extremist ideologies and groups. Stabilization efforts include demining and removal of unexploded ordnance; reconnecting electricity and water; reestablishing basic medical services; providing local security and policing; addressing urgent humanitarian needs; and contributing to the reestablishment of the rule of law and basic commerce.<sup>19</sup>

The U.S. Government also implements humanitarian assistance activities in Syria and Iraq through the USAID Office of U.S. Foreign Disaster Assistance (OFDA), the USAID Office of Food for Peace (FFP), and the DoS Bureau of Population, Refugees, and Migration (PRM). USAID through OFDA works with implementing partners to aid IDPs and other conflict-affected peoples in Iraq and Syria. USAID through FFP provides food assistance to IDPs, refugees, and others in need. The PRM works through the United Nations and other partners to protect and support IDPs, refugees, and other conflict victims in Syria and Iraq, and provides assistance to others in the surrounding countries who have been affected by this complex crisis.

As of July 2017, the United States had provided nearly \$4.9 billion in humanitarian assistance for the Syria and Iraq crisis since the beginning of FY 2015.<sup>20</sup> According to the United Nations, 13.5 million Syrians are in need of humanitarian assistance inside Syria, and in response, the United States provides emergency food, shelter, safe drinking water, medical care, and other urgent relief to millions of Syrians inside the country.<sup>21</sup> Additionally, the DoS and USAID fund programs to mitigate the impact of the crisis on governments and communities throughout the region that are straining to host refugees from Syria.

## U.S. FUNDING FOR PROGRAMS IN IRAQ AND SYRIA

On May 23, 2017, the President released his FY 2018 budget request, which includes DoD and DoS funding for operations and activities to defeat ISIS in Iraq and Syria through Overseas Contingency Operations (OCO) funding.

### DoD OCO Funding

The DoD FY 2018 budget request totals \$574.5 billion for the base budget and \$64.6 billion for OCO funding. The OCO funding request is for \$45.9 billion for OFS, \$13.0 billion for OIR, \$4.8 billion for the European Reassurance Initiative in support of NATO allies, and \$0.9 billion for Security Cooperation in support of partner nations.

Figure 2 shows a breakdown of DoD base and OCO funds from FY 2001 to the submission of the FY 2018 budget request.

### DoD Funding for OIR

The DoD \$13.0 billion OIR request supports ongoing operations against ISIS, building the capacity of the Iraqi Security Forces and vetted Syrian opposition forces, and funding munitions to maintain the tempo of operations. Figure 3 provides a breakdown of the OCO budget into the following functional categories.<sup>22</sup>

#### **Operations/Force Protection (\$5.4 B):**

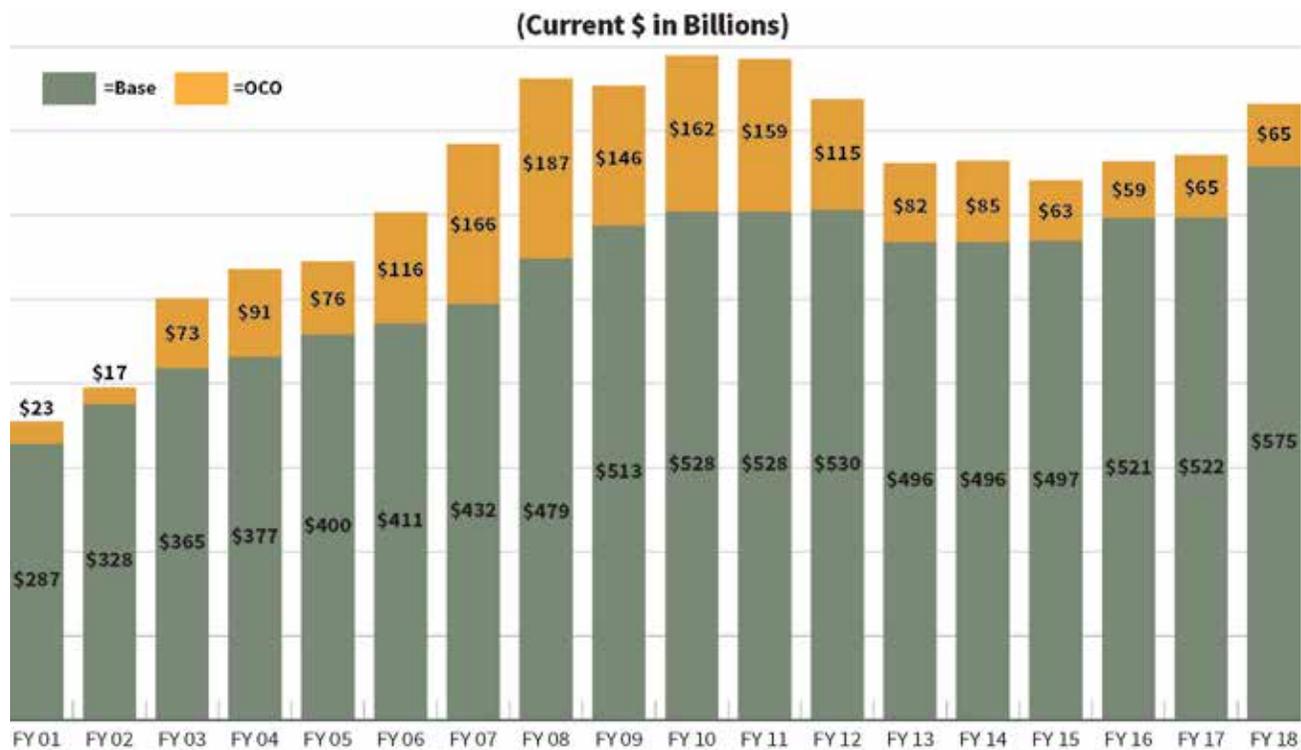
This funding provides for the full spectrum of military operations requirements for U.S. personnel operating in Iraq and Syria. This includes special pays and subsistence for deployed forces; pay for mobilized forces; operating tempo of ground vehicles, combat aviation, and special operations forces; communications; pre-deployment training; transportation costs; deployment and redeployment of combat and support forces; life support and sustainment; and additional body armor and personal protective gear.

#### **In-theater Support (\$0.9 B):**

This funding provides for units and forces operating outside Iraq and Syria that support personnel in Iraq and Syria. The types of cost incurred for in-theater operations are similar to those outlined in the Operations/Force Protection category. However, this category also

Figure 2.

**DoD Base and OCO Funding from FY 2001 to FY 2018**



Source: DoD Comptroller, "Defense Budget Overview: United States Department of Defense Fiscal Year 2018 Budget Request," 5/2017, p. 1-4.

includes incremental costs for afloat and air expeditionary forces, engineers, fire support, and some activities operating from the United States (such as remote piloted aircraft and reach back intelligence, surveillance, and reconnaissance capabilities).

**Counter-ISIS Train and Equip Fund (\$1.8 B):<sup>23</sup>**

This fund supports the DoD’s efforts to work “by, with, and through” the Iraqi Security Forces and vetted Syrian opposition. Allocating \$1.3 billion for Iraq and \$0.5 billion for Syria train and equip activities, this fund provides weapons, vehicles, ammunition, miscellaneous equipment, stipends, and training site improvements.

**Equipment Reset (\$2.0 B):**

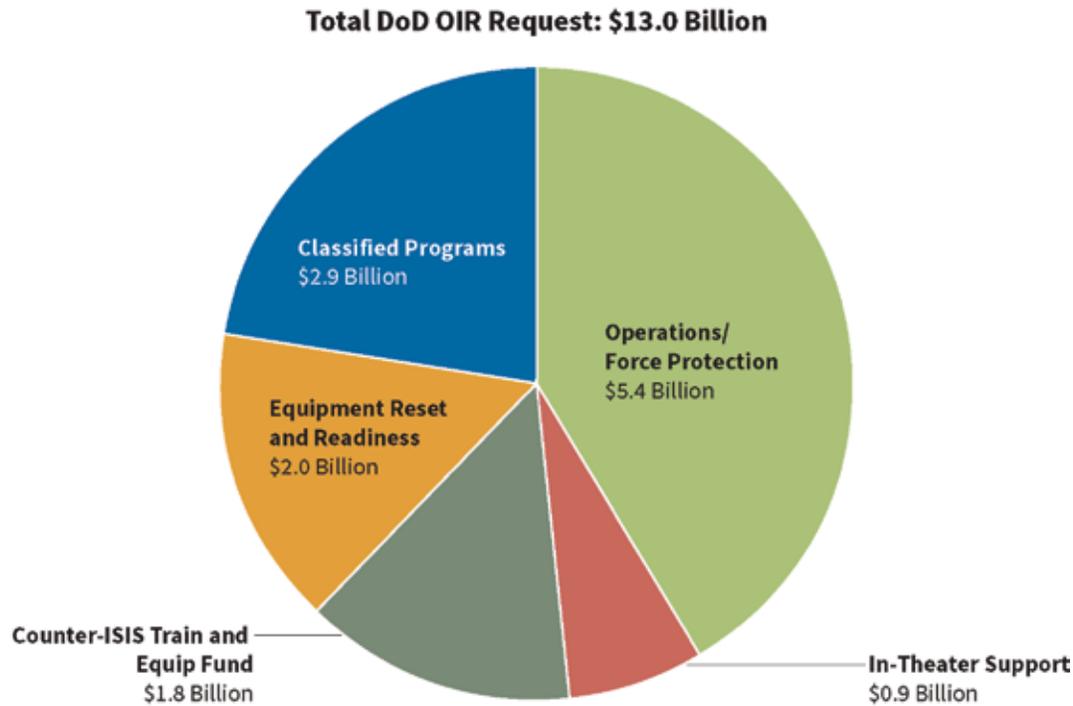
This funding enables the replenishment, replacement, and repair of U.S. equipment and munitions expended, destroyed, damaged, or degraded due to prolonged use in combat operations. The major items include unmanned aerial vehicles, helicopters, fixed wing aircraft, trucks, other tactical vehicles, radios, and various combat support equipment. Munitions include the Small Diameter Bombs, Guided Multiple Launch Rocket Systems, Hellfire missiles, Advanced Precision Kill Weapon System, Army Tactical Missile System, and ammunition for all the Military Services.

**Classified Programs (\$2.9 B):**

This funding includes DoD-related activities such as the research and development of weapons systems, special operations, and intelligence.

Figure 3.

**FY 2018 OIR Funding by Functional Category**



Source: DoD Comptroller, "Defense Budget Overview: United States Department of Defense Fiscal Year 2018 Budget Request," 5/2017, pp. 6-1 to 6-7; OUSD(C) response to Lead IG request for information, 7/18/2017.

**DoS and USAID Funding for Overseas Contingency Operations in Iraq and Syria**

The FY 2018 Department of State, Foreign Operations, and Related Programs budget request totals \$37.6 billion, a reduction of \$16.0 billion (29.9 percent) from the amount enacted by Congress for FY 2017. The request contains \$12 billion in OCO funding, a reduction of \$8.5 billion (41.3 percent) compared to the amount enacted in FY 2017. Of this amount, \$5.6 billion funds efforts to defeat ISIS and other terrorist organizations, which includes support for stabilization in areas liberated from ISIS and efforts to counter ISIS messaging.<sup>24</sup>

The DoS/USAID OCO budget request contains \$1.3 billion for Iraq and \$191.5 million for Syria. Additionally, USAID requested \$136.6 million in OCO funds to support extraordinary costs of operations for USAID in Afghanistan, Pakistan, and Iraq.<sup>25</sup>

**DoS and USAID Funding for Iraq**

**Worldwide Security Protection (\$842.3 M):**

This fund supports operational requirements, movement security, static guards, and security operations at U.S. Embassy Baghdad and U.S. Consulates in Iraq. Funds are included for the Special Program for Embassy Augmentation and Response in Erbil, created to train and equip host-nation units designated as the first tactical responders to U.S. diplomatic facilities in crisis.<sup>26</sup>

**Diplomatic and Consular Programs (\$100.1 M):**

This fund is reserved to support the extraordinary costs in Iraq and other contingencies supporting OIR activities. U.S. Embassy Baghdad engages the Iraqi government, international organizations, and other partners to support improvements in governance, economic development, Iraq’s regional relations, and improvements in partnership with Iraq under the Strategic Framework Agreement.<sup>27</sup>

**United Nations Assistance Mission in Iraq (\$26.3 M):**

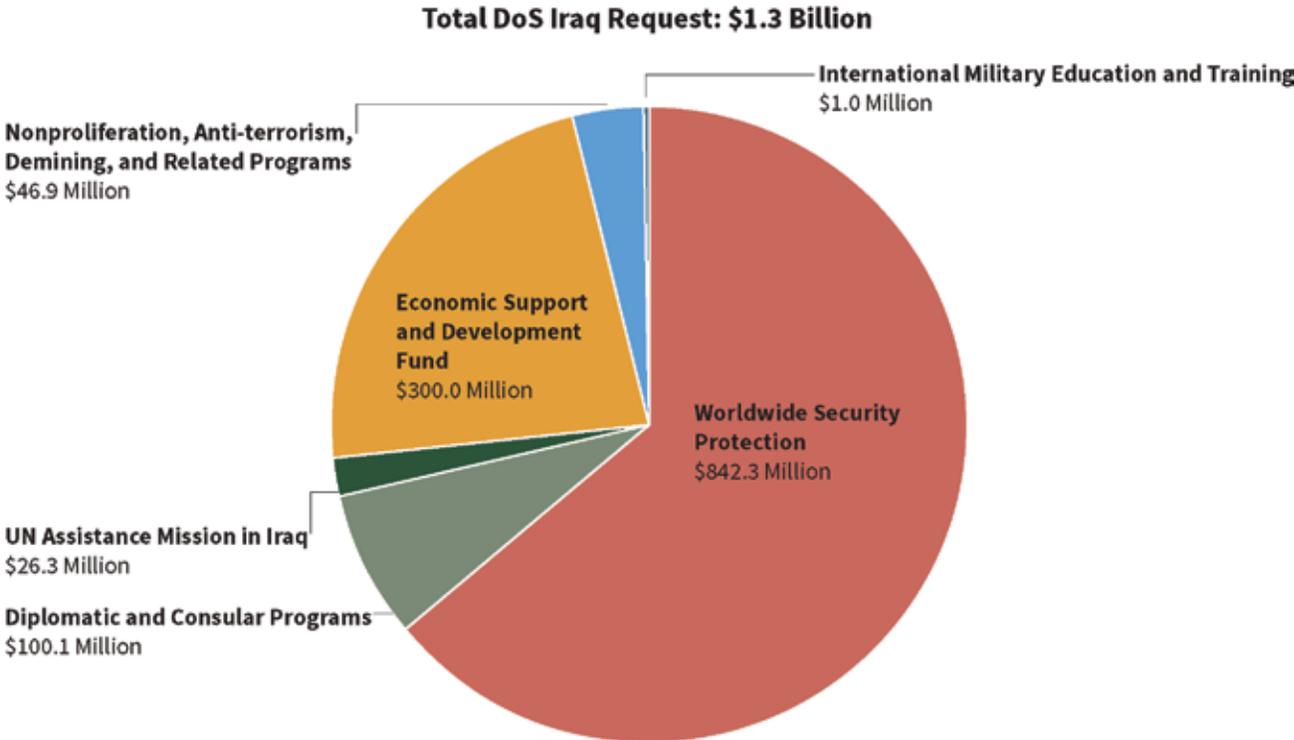
These funds represent the U.S. share of the costs of the United Nations Special Political Mission in Iraq. International organizations offer the United States the opportunity to leverage financial contributions and expertise of other nations to promote U.S. interests including combating violent extremism; promoting human rights; and forging solutions to global threats of armed conflict, hunger, poverty, and disease.<sup>28</sup>

**Economic Support and Development Fund (\$300.0 M):**

This fund, which encompasses the former Economic Support Fund, supports the U.S. strategy to defeat ISIS and other terrorist organizations. Economic Support and Development funds support stabilization and recovery in areas liberated from ISIS; reinforce the Iraqi government’s economic reforms and a sustainable fiscal policy under the International

Figure 4.

**FY 2018 DoS, Foreign Operations, and Related Programs-Iraq OCO Budget Request (includes USAID)**



Source: DoS, "FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs," 5/23/2017.

Monetary Fund’s Stand-By Arrangement and World Bank programs; provide technical assistance to key Iraqi ministries; and promote reconciliation, accountability, and human rights.<sup>29</sup>

**Nonproliferation, Anti-Terrorism, Demining and Related Programs (\$46.9 M):**

This fund supports the clearing of explosive remnants of war from areas liberated from ISIS and the development of Iraqi counterterrorism and border control capabilities.<sup>30</sup>

**International Military Education and Training (\$1.0 M):**

This funding enhances professionalism and increases awareness of international norms of human rights and civilian control of the military, topics critical for the development of security forces in the region.<sup>31</sup>

**DoS and USAID Funding for Syria**

**Economic Support and Development Fund (\$150.0 M):**

This fund supports programs to help stabilize areas newly liberated from ISIS. The funds support targeted early recovery activities such as the rehabilitation of essential services; support civilian community security providers with training, operational support, and non-lethal assistance; support reconciliation and accountability efforts; strengthen independent media; and reinforce diplomatic negotiations in pursuit of a political solution for the crisis in Syria.<sup>32</sup>

**Nonproliferation, Anti-terrorism, Demining, and Related Programs (\$41.5 M):**

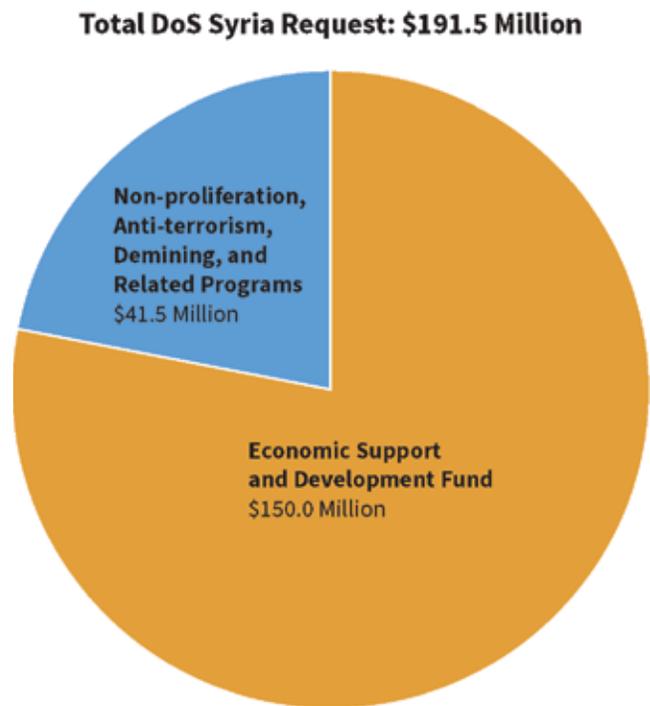
This fund supports the removal of explosive remnants of war in areas cleared of ISIS control inside Syria, including training and equipping of Syrian teams to perform this work. Funds also support mine risk education for IDPs within Syria, as well as Syrian refugees in the neighboring countries of Iraq, Jordan, and Lebanon.<sup>33</sup>

**Additional Humanitarian Assistance Activities for Iraq and Syria:**

The President’s budget request also seeks OCO funds to address international crises affecting U.S. national security interests. The DoS and USAID will administer a portion of these funds in Iraq and Syria. These funds include portions of the International Disaster Assistance and Migration and Refugee Assistance accounts. As of August 31, 2017, a specific amount of money had not been allocated to support activities in Iraq and Syria.<sup>34</sup>

Figure 5.

**FY2018 DoS, Foreign Operations, and Related Programs-Syria OCO Budget Request (including USAID)**



Source: DoS, “FY 2018 Congressional Budget Justification—Department of State, Foreign Operations, and Related Programs,” 5/23/2017.

## A JOINT APPROACH TO PLANNING AND CONDUCTING OVERSIGHT

The overall goal of the Lead IG strategic oversight planning process is to ensure comprehensive oversight of U.S. Government activities related to overseas contingency operations. The Lead IG agencies identify oversight projects that examine the economy, efficiency, or effectiveness of programs and operations. Additionally, the Lead IG agencies coordinate with partner oversight agencies through the Southwest Asia Joint Planning Group to ensure a whole-of-government approach to oversight.<sup>35</sup>

During this process, the Lead IG agencies develop strategic oversight areas (SOAs), identify oversight gaps, and identify oversight projects that balance resources against identified oversight priorities. The Lead IG representatives considered many factors to determine six oversight objectives and five strategic oversight areas. These factors included U.S. and Coalition objectives; congressional appropriations that support military, diplomatic, and humanitarian activities; major departmental management challenges identified by each of the Lead IG agencies; and feedback from departmental and congressional stakeholders.

This JSOP describes specific projects the Lead IG agencies and the Southwest Asia Joint Planning Group will conduct during FY 2018. However, the oversight agencies periodically review the purpose and scope of these projects, and changing conditions in Southwest Asia, to update this JSOP and determine if additional or different oversight projects should be conducted during the fiscal year.

### Oversight Objectives

For FY 2018, the Lead IG agencies have six oversight objectives:

- Informing Congress and the public about the ongoing contingency operation, the complex challenges facing the United States and its partners, and any changes to OCO policy and strategy
- Providing a whole-of-government oversight approach that coordinates the efforts of the Lead IG agencies and partner oversight agencies
- Advising the DoD on the effectiveness of its national security mission, and the DoS and USAID on the effectiveness of their diplomatic, development, and humanitarian assistance missions
- Promoting integrity, efficiency, and accountability of Federal operations supporting OIR by deterring fraud, waste, and abuse; identifying resources that could be put to better use; and identifying cost savings or recoveries that could be achieved
- Assessing the impact of U.S. programs in order to improve the balancing of security goals with humanitarian and development goals, including the capacity of the host-nation government to support and sustain the programs



- Evaluating the safety and security conditions of facilities occupied by U.S. military and civilian personnel

Iraqi Federal Police secure a city street in West Mosul, Iraq. (U.S. Army photo)

## Oversight Execution

To execute this JSOP, the participating oversight agencies have assigned staff to conduct audits, inspections, evaluations, and investigations in accordance with each agency’s standard operating procedures.

## Challenges to Conducting Oversight in Iraq and Syria

Overseeing overseas contingency operations challenges both oversight and implementing agencies. The limited U.S. presence and the dynamic environment require careful coordination to ensure that the timing of fieldwork and the size of oversight teams do not unnecessarily burden the military commands and embassy staff.

Security concerns can restrict oversight teams’ ability to conduct oversight of U.S.-funded activities. For example, when security concerns prevent site access, oversight personnel may employ third-party monitors to access restricted sites. In some situations, U.S. Government agencies entrust transportation and distribution of relief supplies to nongovernmental organizations (NGOs), local nationals, and others whose activities and effectiveness cannot be fully monitored.

## STRATEGIC OVERSIGHT AREAS

This JSOP organizes OIR-related oversight projects into five SOAs. Each oversight project falls under at least one SOA.

The SOAs are:

- A. Security
- B. Governance and Civil Society
- C. Humanitarian Assistance
- D. Stabilization
- E. Support to Mission

Each of the following SOA discussions presents examples of oversight projects planned for FY 2018. For a complete listing of planned FY 2018 Iraq- and Syria-related oversight projects, refer to the project tables at the end of this plan.

### SOA A. Security

#### What is this?

The *Security* SOA focuses on determining the degree to which OIR is accomplishing its mission to defeat ISIS by training, advising, and assisting the Iraqi Security Forces and vetted Syrian opposition forces, and conducting counterterrorism operations. Activities that fall under this SOA include the following:

- Countering illegal combatants and criminal elements
- Supporting host-nation military and police, including the Iraqi Army, federal and local police, the Counter Terrorism Service, border guard forces, tribal holding forces, the Syrian Democratic Forces, and Kurdish forces
- Providing equipment and enablers that support targeting and air operations against ISIS and affiliates
- Protecting key personnel and facilities

#### Why is this important?

By August 2017, ISIS had lost most of its territory in Iraq and Syria, but the group has retained the ability to orchestrate complex attacks against U.S. interests and the homeland, and continues to threaten Iraqi and Syrian stability. ISIS and other terrorist groups continue to use territory in Iraq outside of the control of the Iraqi government to plan and carry out attacks. In Syria, ISIS continues to plan and carry out attacks from territory it holds in Raqqah and Dayr az Zawr provinces.

In response, the United States is leading the international Coalition to defeat ISIS. This effort includes “ground operations, airstrikes, cyber activities, information operations, and discrete interdictions of resource flows.”<sup>36</sup> According to the DoD, it is working by, with, and through the Iraqi Security Forces and the vetted Syrian opposition “to build key security force capabilities, help professionalize their security forces, and promote long-term stability of the country and the region.”<sup>37</sup>

The Lead IG agencies provide oversight of U.S. efforts to defeat ISIS and assist in providing security for the local populations. The Lead IG agencies focus on the DoD’s train, advise, and assist efforts, because, according to General Joseph Votel, Commander, U.S. Central Command, the local population’s long-term security is ultimately the host-nation’s responsibility.

As one example of this type of oversight, a previous DoD OIG evaluation found that the DoD’s train, advise, and assist activities helped the Kurdish Peshmerga to fight ISIS.<sup>38</sup>

### **Key Questions for FY 2018 Oversight Planning:**

- How will the DoD measure progress in establishing security in Iraq and Syria in support of the U.S. strategy to defeat ISIS?
- How accurately does the DoD measure the effectiveness of the train, advise, and assist program focused on the Iraqi Security Forces?
- What progress has the DoD made in integrating the full spectrum of available intelligence, surveillance, and reconnaissance in support of defeat ISIS operations?
- How does the DoD measure its contribution to setting conditions for follow-on stabilization?
- How does the DoD measure the effective management of supply chains for equipping and supporting the Iraqi Security Forces?

### **Selected FY 2018 Oversight Projects:**

The DoD OIG plans to evaluate theater linguist support for OIR and Operation Freedom’s Sentinel. The objective of the evaluation is to determine how the DoD supports emerging and enduring linguist requirements.

The DoD OIG plans to evaluate social media exploitation for OIR. The objective of the evaluation is to determine whether the DoD is effectively employing social media analytics in support of OIR.

The DoS OIG plans to audit the Antiterrorism Assistance program in countries under the Bureau of Near Eastern Affairs and South and Central Asian Affairs. The objective of the audit is to determine the extent to which the Bureaus of Diplomatic Security and Counterterrorism have developed specific, measureable, and outcome-oriented goals and objectives; developed and implemented an evaluation process to assess host-country performance; and established letters of agreement with host countries for sustaining the Antiterrorism Assistance programs.

The Department of the Treasury OIG plans to audit the Treasury’s programs regarding ISIS finances. The objective of the audit is to evaluate the effectiveness of the Treasury’s offices and programs that seek to disrupt ISIS finances.

The Department of Homeland Security OIG plans to evaluate the Federal Air Marshal Service. The objective of the evaluation is to assess the International Flight Operations methodology to determine if Federal Air Marshal international flight coverage is sufficient and has the capabilities for interdicting improvised explosive devices.

The Department of Homeland Security OIG plans to audit U.S. Immigration and Customs Enforcement’ screening of aliens from specially designated countries. The objective of the audit is to determine whether proper screening procedures are being implemented and effective.

## SOA B. Governance and Civil Society

### What is this?

The *Governance and Civil Society* SOA focuses on the ability of the host-nation government, at all levels, to represent and serve its citizens. Activities that fall under this SOA may include the following:

- Building or enhancing those nations’ governance capacity, including the capacity to pay for their activities and services
- Promoting inclusive and effective democracy, and civil participation and empowerment
- Promoting reconciliation, peaceful conflict resolution, demobilization and reintegration of armed forces, and other rule of law efforts
- Fostering sustainable and appropriate economic development activities
- Fostering fair distribution of resources and provision of essential services
- Countering and reducing corruption, inequality, and extremism

### Why is this important?

Encouraging democratic governance as a force for stability, peace, and prosperity is a DoS and USAID joint strategic objective.<sup>39</sup> Encouraging effective governance in Iraq is also one of the lines of effort in the U.S. strategy to defeat ISIS. According to the DoS, the United States and its Coalition partners believe a functional and inclusive government in Iraq is essential to defeating ISIS, stabilizing areas liberated from ISIS, and pursuing a new normalcy that will prevent the reemergence of ISIS or other extremist groups.<sup>40</sup> To this end, the Iraqi government must also provide inclusive governance, representative of all Iraqis, to foster reconciliation and help prevent sectarian division and extremism. Iraqi provincial and local governments must work with the Iraqi national government, international organizations and the United States and Coalition partners to restore communities liberated from ISIS rule and ensure that those communities provide an environment conducive to reconciliation, rebuilding, and commerce.

Strengthening and protecting civil society is a DoS and USAID joint strategic objective.<sup>41</sup> Civil society is the collection of social organizations formed voluntarily to advance shared goals or interests. Civil society includes non-governmental and not-for-profit organizations that have a presence in public life, expressing the interests and values of their members or others, based on ethical, cultural, political, scientific, religious, or philanthropic considerations. In Iraq, a functioning civil society providing a space for legitimate political expression provides a potential counterweight to both sectarian and non-representative government and extremism.

In Syria, the United States funds programs to establish civil society and local government agencies in areas freed from ISIS or the regime of Syrian President Bashar al-Assad. These programs are intended to provide local services, demonstrate ways that areas may be governed and resources may be divided by peaceful means, and fill a vacuum that would otherwise permit the return or incursion of violent extremists.

The Lead IG agencies provide oversight of U.S. efforts to promote effective governance and civil society. This oversight focuses the impact of U.S. Government efforts to provide technical assistance to the Iraqi government and assistance provided to civil society institutions. For example, in 2016 the DoS OIG found that the DoS could not effectively demonstrate that a multi-million dollar civil society program in the Middle East was achieving its intended objectives.<sup>42</sup>

### **Key Questions for FY 2018 Oversight Planning:**

- How will U.S. Government agencies administering technical assistance and civil society promotion programs measure the effectiveness of those programs?
- Do U.S. diplomatic efforts effectively convey U.S. priorities, such as democratic and inclusive governance in the country?

### **Selected FY 2018 Oversight Projects:**

The DoS OIG plans to inspect the DoS Bureau of Democracy, Human Rights, and Labor. The Bureau of Democracy, Human Rights, and Labor leads the U.S. efforts to promote democracy and protect human rights. The objective of the inspection is to evaluate the operations and programs of the Bureau to ensure compliance with departmental policies and regulations, including Bureau programs in Iraq and Syria.

The DoS OIG plans to audit DoS grants and cooperative agreements intended to counter violent extremism in the Middle East. The objective of the audit is to determine whether the DoS has developed goals and objectives for its strategy to counter violent extremism and monitors funds provided to support those objectives.



Women and children wait at a processing station for internally displaced persons prior to being transported to refugee camps near Mosul, Iraq. (U.S. Army photo)

## SOA C. Humanitarian Assistance

### What is this?

The *Humanitarian Assistance* SOA focuses on aid intended to save lives, alleviate suffering, and maintain human dignity during and after conflict, as well as to prevent and strengthen preparedness for such crises.<sup>43</sup> Distinct and separate from military operations, activities that fall under this SOA may include the following:

- Protection
- Water, sanitation, and hygiene
- Emergency food assistance
- Relief commodities
- Shelter
- Healthcare
- Education
- Emergency livelihoods
- Economic recovery
- Social cohesion
- Coordination of related logistics<sup>44</sup>

### Why is this important?

The U.S. Government, through the USAID Office of U.S. Foreign Disaster Assistance, the USAID Office of Food for Peace, and the DoS Bureau of Population, Refugees, and Migration, has obligated nearly \$4.9 billion since the beginning of FY 2015 for humanitarian assistance in Iraq and Syria.<sup>45</sup> The United States—the single largest donor of humanitarian assistance to the Syrian people—has worked through the United Nations and other implementers to provide urgently needed relief supplies and other life-saving assistance across all 14 Governorates of Syria and to Syrian refugees and the communities that host them in neighboring countries.

The United Nations reported that in Syria approximately 13.5 million people were in need of assistance, including 6.3 million IDPs.<sup>46</sup> Additionally, approximately 5 million Syrians have taken refuge in neighboring countries.<sup>47</sup>

The United Nations reported that approximately 11 million people in Iraq were in need of assistance, including 3.3 million IDPs.<sup>48</sup> While the majority of IDPs live with families or in private accommodations, an increasing number of IDPs are sheltering in camps, open spaces, or empty buildings. Where security permits access, relief agencies provide emergency assistance and conduct “rapid needs” assessments. However, the United Nations has noted that the prolonged acute conflict and continued population displacement require additional humanitarian resources. The Iraqi government and the Kurdistan Regional Government have requested assistance to respond to increasing humanitarian needs.<sup>49</sup>

The Lead IG agencies provide oversight of humanitarian assistance efforts. USAID OIG ongoing investigative efforts have identified weaknesses in USAID implementers’ internal controls, contracting processes, and oversight. In FY 2016, USAID OIG investigators found fraud with vendors in Jordan and Turkey that supplied public international organizations, resulting in the suspension of more than \$239 million in program funds related to USAID’s cross-border humanitarian assistance programs.<sup>50</sup> A recent USAID OIG audit of education programs in Lebanon, which helped Syrian refugee children, found project delays, a lack of operational plans, and Ministry of Education and Higher Education capacity issues.<sup>51</sup> A recent USAID OIG audit of a community engagement program assisting Syrian refugees in Jordanian communities found confusion in the program aims resulting in stretched program resources.<sup>52</sup> The DoS OIG recently issued an inspection report that found that the Bureau of Population, Refugees, and Migration is hampered by the lack of a staffing plan to address its new workload, which has increased due to the humanitarian emergencies in the Middle East.<sup>53</sup>

### Key Questions for FY 2018 Oversight Planning:

- What management and oversight risks do U.S. Government humanitarian assistance programs face?
- What risk assessments do U.S. Government agencies conduct before awarding funds to public international organizations? How do agencies mitigate identified risks?
- How effective are the internal oversight procedures of individual public international organizations?

- How effective are implementing partners' procurement processes and supply chain management controls?
- How effective is remote or third-party monitoring of USAID and DoS humanitarian assistance and development programs?
- How do implementing partners monitor their sub-recipients (subcontractors and sub-grantees) to safeguard U.S. humanitarian assistance and development funds?
- How does the conflict in Syria affect U.S. Government humanitarian aid activities in neighboring countries?

#### **Selected FY 2018 Oversight Projects:**

The DoS OIG plans to audit assistance to IDPs in Iraq. The objective of the audit is to determine whether the DoS Bureau of Population, Refugees, and Migration has implemented effective controls to ensure U.S. assistance funds dedicated to assisting IDPs in Iraq are used in accordance with applicable Federal requirements, and DoS policies and guidance.

USAID OIG plans to audit the USAID Bureau for Democracy, Conflict, and Humanitarian Assistance oversight during a humanitarian crisis. This audit will analyze the roles of the Bureau and other USAID offices in conducting oversight of humanitarian relief operations like the one in Syria. It will assess the extent to which USAID offices are identifying, monitoring, and addressing program implementation vulnerabilities—and whether alternative approaches exist for chronic, long-term humanitarian disasters.

USAID OIG is also currently conducting an audit of Syrian implementers under investigation to determine the corrective actions taken to remedy weak internal controls and oversight gaps identified by USAID investigators.

## **SOA D. Stabilization**

### **What is this?**

The *Stabilization* SOA focuses on U.S. Government efforts to enable persons affected by the OCO to return to or remain in their homes with the expectation of basic security, and government and public services. Activities that fall under this SOA may include the following:

- Removing explosive remnants of war
- Providing security forces acceptable to local populations
- Repairing infrastructure and buildings
- Reestablishing utilities and public services
- Reestablishing local governance structures and supporting reconciliation
- Setting conditions for resumption of basic commerce
- Planning for the provision of humanitarian assistance

### Why is this important?

ISIS and the operations to defeat ISIS resulted in hundreds of thousands of Iraqis and Syrians leaving their homes, leading to a humanitarian crisis. In Syria, the 6-year civil war has greatly compounded these problems. Cities and towns liberated from ISIS lack basic services, commerce, and government institutions. In addition to severely damaging the infrastructure, ISIS planted landmines and other explosives throughout many of these liberated areas. Moreover, people remaining in or returning to these communities risk reprisals based on suspected affiliation with ISIS.<sup>54</sup> Reestablishing safe, functional communities is essential to mitigating the ongoing humanitarian crisis, setting the conditions for long-term social and economic recovery, and preventing the resurgence of extremists.

According to Brett McGurk, Special Presidential Envoy for the Global Coalition to Defeat ISIS, U.S. stabilization programs seek to encourage “political coordination between local, regional, and national governments to help return people to their homes after the battles are won through an innovative post-conflict approach based on empowering people at the local level to restore life to their communities.”<sup>55</sup> He said that, in contrast to nation-building, stabilization is intended to be “a low-cost, sustainable, citizen-driven effort to identify the key projects that are essential to returning people to their homes such as water pumps, electricity nodes, grain silos, and local security structures.”<sup>56</sup>

In Iraq, stabilization is the responsibility of the Iraqi government at the national, provincial, and local levels, with assistance and funding from international organizations such as the United Nations and Coalition members, including the United States. In Syria, the United States and other Coalition members work with local Syrian groups and international organizations to stabilize communities liberated from ISIS control and to support communities under threat.

In addition to direct efforts in Iraq and Syria by the U.S. Government, the United States provides funding to the United Nations for stabilization efforts and urges the broader international community to provide additional funding. The United Nations Development Programme’s Funding Facility for Immediate Stabilization (established in June 2015) and the Funding Facility for Expanded Stabilization (established in March 2016) have been combined into the Funding Facility for Stabilization.<sup>57</sup>

The Lead IG agencies provide oversight of U.S. stabilization efforts. For example, in 2017 the DoS OIG inspected the Bureau of Near Eastern Affairs and found that this Bureau did not fully engage the expertise and resources of the Bureau of Conflict and Stabilization Operations in planning for stabilization efforts in Syria.<sup>58</sup> In 2016, the DoS OIG addressed grants monitoring processes as part of its “Audit of the Bureau of Political-Military Affairs Federal Assistance Awards.” The majority of these grants support demining efforts globally, and the audit made three recommendations to promote safeguarding Federal funds.<sup>59</sup>

**Key Questions for FY 2018 Oversight Planning:**

- Are U.S. Government entities effectively coordinating stabilization efforts across the U.S. Government and within the broader Coalition and international community?
- Are the DoS and USAID able to conduct appropriate oversight of stabilization funding provided to international organizations such as the United Nations and its components?

**Selected FY 2018 Oversight Projects:**

The DoS OIG plans to audit Iraq's post-conflict development and sustainment. The objective of the audit is to determine whether the DoS has policies in place to ensure that post-conflict foreign assistance programs in Iraq are sustainable.

USAID OIG plans to audit USAID's stabilization activities in Iraq implemented by the United Nations Development Programme. The objective of the audit is to determine to what extent USAID has conducted oversight of its stabilization projects in Iraq.

**SOA E. Support to Mission****What is this?**

The fifth SOA, *Support to Mission*, focuses on administrative, logistical, and management efforts that enable the United States to conduct military operations, empower host-nation governance, and provide humanitarian assistance to the local population. Activities that fall under this SOA include the following:

- Security of U.S. personnel and property on U.S. installations
- Occupational health and safety of personnel on U.S. installations
- Logistical support to U.S. installations
- Grant and contract management
- Program administration

**Why is this important?**

The United States devotes significant resources to support the U.S. and Coalition warfighters, diplomats, and aid workers who live and work on installations (bases, embassies, and consulates) in Iraq and neighboring countries. The DoD and DoS OIGs continue to inspect installations and related operations to ensure that they meet required security standards.

The DoD and DoS OIGs also inspect installations for occupational safety and health concerns. In the past, both offices identified significant deficiencies in electrical and fire protection systems at facilities in the region.<sup>60</sup> The DoD and DoS OIGs will continue to inspect installations to verify compliance with contract specifications, as well as building codes and standards, to ensure the safety of the personnel that live and work in these facilities.

The day-to-day operations of U.S. installations require a significant logistical effort, including transportation of personnel and goods, food services, fuel services, and other daily subsistence. The U.S. Government generally contracts with the private sector for these requirements. The Lead IG agencies have found that these contracts, which account for a significant level of funding, can be especially vulnerable to fraud, waste, and abuse in a contingency environment.<sup>61</sup>

The *Support to Mission SOA* also encompasses grant and contract management, and program administration. The Lead IG agencies routinely conduct oversight of these areas.

### Key Questions for FY 2018 Oversight Planning

- Are U.S. Government officials properly awarding, managing, and administering contracts in accordance with Federal acquisition regulations and other applicable guidance?
- Are accountability systems in place to adequately manage contractors and provide oversight of contractor performance during OCOs?
- Do existing safeguards adequately protect third-country nationals from unfair labor practices and abuses, including trafficking in persons?
- Are U.S. agencies conducting sufficient and effective oversight to hold contractors accountable for noncompliance and poor performance?
- What is the state of occupational safety and health of U.S. installations in support of OIR?

### Selected FY 2018 Oversight Projects

The DoD OIG plans to evaluate the DoD's efforts to combat trafficking in persons at DoD facilities in Kuwait. The objective of the evaluation is to examine compliance with and implementation of Executive Orders, statutes, regulations, and other guidance.

The DoD OIG plans to evaluate U.S. military facilities at Ahmad Al Jaber Air Base, Kuwait. The objective of the evaluation is to determine whether these facilities comply with DoD health and safety policies and standards.

The DoS OIG plans to audit DoS procurement processes for DoS armored vehicles used in OCO environments. The objective of the audit is to determine whether contractors providing armoring services to the DoS comply with contract terms and conditions.

The DoS OIG plans to audit fuel acquisition and distribution in Lebanon and Turkey. The objectives of these audits are to determine whether DoS oversight personnel in Lebanon and Turkey have implemented adequate controls to ensure that the fuel contractor performed acquisition, storage, and distribution of fuel in accordance with contract terms, Federal regulations, and DoS guidance; and whether the DoS is adhering to policies and procedures to ensure the safety and security of post personnel.



**A U.S. Air Force A-10 Thunderbolt II taxis to a parking spot at Incirlik Air Base, Turkey, in support of OIR. (U.S. Air Force photo)**

The U.S. Army Audit Agency plans to audit the Deployable Disbursing System. The objective of the audit is to verify that vendor payments were properly controlled, supported, and recorded.

The U.S. Army Audit Agency plans to audit the U.S. Army's Reporting of Obligations and Expenditures. The object of this audit is to verify the accuracy of the obligations and disbursements reported in the OIR Cost of War report.

The Naval Audit Service plans to conduct a follow-up audit of the Marine Corps Post-Deployment Health Reassessment. The objective of the audit is to verify that the Marine Corps implemented corrective actions to address recommendations made in a 2010 Naval Audit Service audit report.<sup>62</sup>

## INVESTIGATIONS

The investigative branches of the Lead IG agencies—the DoD OIG Defense Criminal Investigative Service (DCIS), the DoS Office of Investigations, and the USAID Office of Investigations—are members of the interagency Fraud and Corruption Investigative Working Group (FCIWG), which promotes and coordinates the detection, investigation, and prevention of fraud and corruption related to OIR. Other members of the working group include the U.S. Army Criminal Investigation Command, the Naval Criminal Investigative Service, and the Air Force Office of Special Investigations. Additionally, the Federal Bureau of Investigation serves as a collaborating agency of the FCIWG.

FCIWG members identify, coordinate, and de-conflict fraud and corruption investigations; share best practices and investigative techniques; and discuss proactive measures to detect and deter abuses related to U.S. Government contracts, grants, cooperative agreements, and other Federal assistance awards related to OIR. FCIWG members investigate allegations of corruption involving U.S. Government officials, theft and diversion of Government funds or equipment; and other offenses, including disclosure of contractor proprietary information and illegal transfer of DoD technology. DCIS, USAID, and DoS OIG criminal investigators are stationed in the region, including in Kuwait, Qatar, and Germany.

USAID OIG also founded the Syria Investigations Working Group focused on the humanitarian assistance community, consisting of representatives within the investigative bodies of USAID OIG, the DoS OIG, public international organizations, and bilateral donors. The group has met several times since its establishment in October 2015 and shares investigative leads, coordinates oversight activities, and identifies trends in the region.

In recognition of the geographical breadth of the threat of ISIS, USAID has expanded its focus beyond the OIR area of responsibility to align with efforts to counter and defeat ISIS elsewhere. In parallel, USAID OIG established an internal Defeat ISIS Investigative Task Force in April 2017 to ensure oversight and prevent fraud, waste, and abuse in these operations. The Defeat ISIS Investigative Task Force brings together USAID OIG staff from across divisions to expand work on OIR matters and leverage a breadth of expertise available within and outside USAID OIG. Members include USAID OIG investigators, analysts, auditors, and managers based in Washington, D.C.; Cairo, Egypt; and Frankfurt, Germany, as well as State OIG investigators co-located with USAID OIG's Office of Investigations under a joint initiative.

### **Outreach Efforts**

Each of the Lead IG investigative components and the military investigative organizations conduct fraud awareness briefings to educate individuals on their investigative mission and how to identify indicators of fraud in Iraq and Syria. These briefings promote fraud awareness, help develop relationships, and uncover information about potential fraud and corruption in U.S. Government programs. Additionally, these agencies use social media to educate the public about their missions to combat corruption, fraud, waste, and abuse in Iraq and Syria.

In addition, USAID OIG evaluated programmatic, geospatial, and criminal trends in USAID humanitarian programs responding to the Iraq and Syria crisis through complaint data, Geospatial Information System software, implementing partner interviews, and investigative findings. From this analysis, USAID OIG identified high-risk behavior and best practices used by USAID partners responding to the humanitarian crisis in Syria and Iraq, and developed and published a publicly available Fraud Prevention and Compliance Handbook for the USAID Disaster Assistance Response Team and implementing partners.

USAID OIG has conducted high-level liaison activities to coordinate on OIR oversight, including senior-level meetings with UN officials in FY 2017. For example, in May 2017, the USAID IG met with the new executive director of the World Food Programme. While USAID OIG does not have direct oversight of World Food Programme operations, it is responsible for overseeing how USAID manages and oversees the funds provided to public international organizations. The USAID IG strongly encouraged the new executive director to ensure the independence of the World Food Programme IG in carrying out oversight responsibilities.

These outreach efforts have also extended to other international donors. In June 2017, USAID OIG special agents, collaborating with Norway's Ministry of Foreign Affairs, provided a workshop entitled "Fraud Awareness in the Syrian Humanitarian Context" in Oslo, Norway. Fifty-seven attendees from various NGOs and bilateral donors learned about common fraud schemes, product substitution, procurement file reviews, and analysis of various case studies. Several NGOs in attendance currently work in Iraq and Syria under multi-million dollar USAID-funded cooperative agreements. USAID OIG special agents gave presentations based upon their field experience working cases in this area.

## HOTLINE ACTIVITY

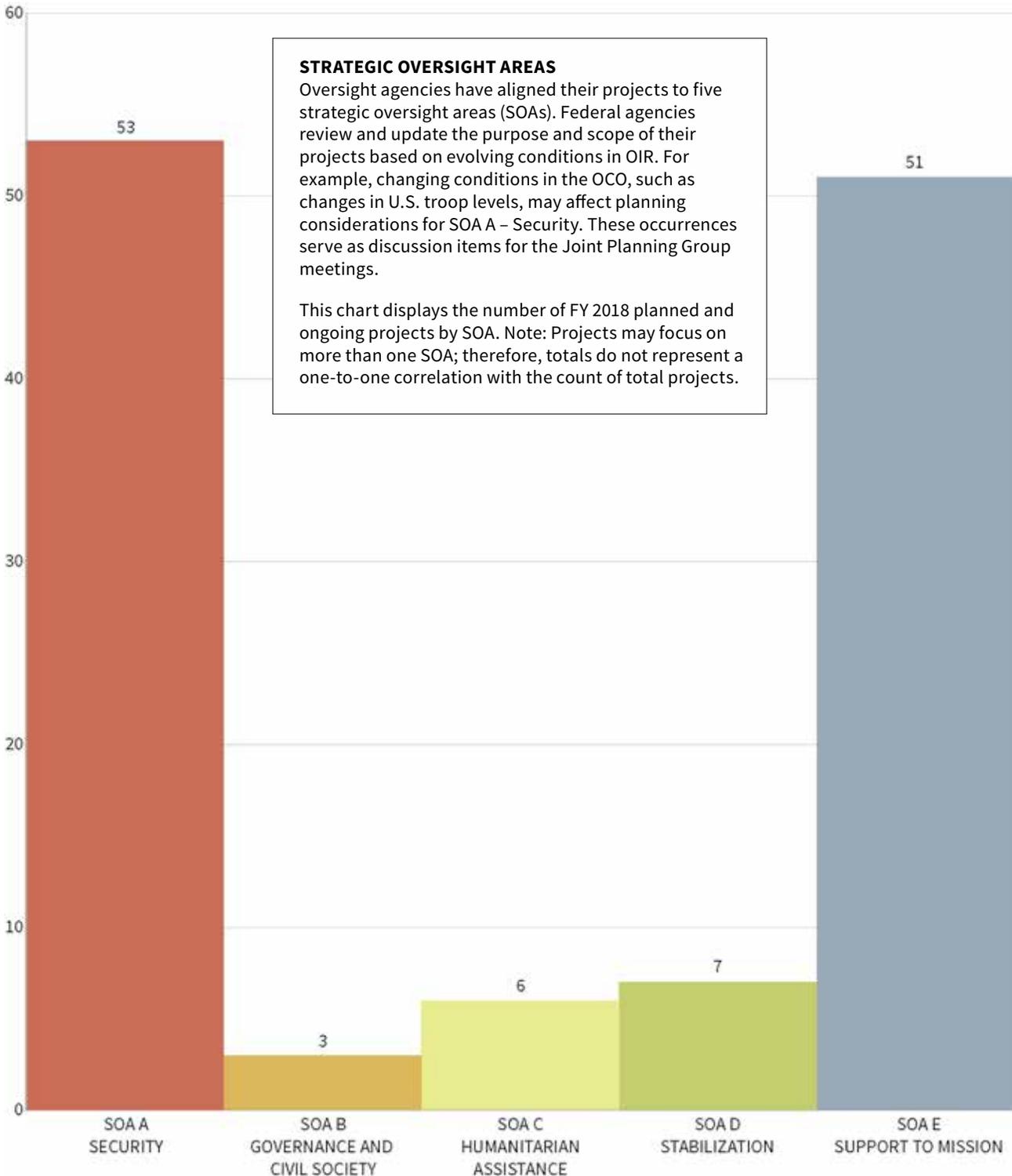
OIG Hotlines provide a confidential, reliable means for individuals to report violations of law, rule, or regulation; mismanagement; gross waste of funds; and abuse of authority. Hotlines are a central part of the Lead IG outreach efforts to educate individuals on fraud, waste, and abuse.

Each Lead IG agency maintains its own hotline to receive complaints and contacts specific to its own agency. Hotline representatives process the complaints they receive and then refer these complaints in accordance with their respective protocols. Any hotline complaint that merits referral is sent to the responsible organization for review, investigation, or informational purposes.

In support of the Lead IG, the DoD OIG has assigned a Lead IG Hotline investigator to coordinate the contacts received through the hotline among the Lead IG agencies and others, as appropriate.

In addition, the Lead IG Hotline investigator conducts U.S. and in-theater fraud awareness briefings and training events for commanders, service members, U.S. Government civilians, contractors, and facility directors at military installations throughout the Middle East. The purpose of these briefings is to make people aware of the hotline and reinforce an education campaign focused on preventing, detecting, and reporting fraud, waste, and abuse related to OIR activities.

## FY 2018 PROJECTS AT A GLANCE Operation Inherent Resolve



# FY 2018 OVERVIEW BY AGENCY

## ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Inherent Resolve

STRATEGIC OVERSIGHT AREAS						
A. Security		C. Humanitarian Assistance		E. Support to Mission		
B. Governance and Civil Society		D. Stabilization				
REF. NO.	PROJECT TITLE	STRATEGIC OVERSIGHT AREAS				
		A	B	C	D	E
<b>AAA</b>						<b>Total Projects: 4</b>
<b>OIR 0151</b>	Audit of the Army’s Reporting of Obligations and Expenditures for Operation Inherent Resolve					●
<b>OIR 0182</b>	Audit of Overtime Pay and Entitlements for Deployed Civilians (Also See OFS 0107)					●
<b>OIR 0194</b>	Audit of the Deployable Disbursing System					●
<b>OIR 0214</b>	Deployable Disbursing System Vendor Pay Phase II					●
<b>AFAA</b>						<b>Total Projects: 11</b>
<b>OIR 0202</b>	U.S. Air Forces Central Command Area of Responsibility Security Programs					●
<b>OIR 0260</b>	Emergency Contingency Allowance Equipment, 407th Air Expeditionary Group					●
<b>OIR 0264</b>	Aviation Fuels Management	●				
<b>OIR 0265</b>	Emergency Contingency Allowance Equipment					●
<b>OIR 0266</b>	Aviation Fuels Management, 386th Air Expeditionary Wing	●				
<b>OIR 0267</b>	Contract Administration in a Contingency Environment, 386th Air Expeditionary Wing					●
<b>OIR 0268</b>	Aviation Fuels Management, 379th Air Expeditionary Wing	●				
<b>OIR 0269</b>	Emergency Contingency Allowance Equipment, 386th Air Expeditionary Wing					●
<b>OIR 0270</b>	Emergency Contingency Allowance Equipment, 379th Air Expeditionary Wing					●
<b>OIR 0272</b>	Contract Administration in a Contingency Environment, 379th Air Expeditionary Wing					●
<b>OIR 0273</b>	Aviation Fuels Management, 380th Air Expeditionary Wing	●				
<b>DHS OIG</b>						<b>Total Projects: 28</b>
<b>OIR 0104</b>	Operation Stonegarden Grants					●
<b>OIR 0124</b>	U.S. Immigration and Customs Enforcement’s Screening of Aliens from Specially Designated Countries	●				
<b>OIR 0144</b>	Audit of Information Technology Security Controls over Cargo Areas at Airports and Ports	●				
<b>OIR 0198</b>	DHS’s Coordination Related to Immigration Enforcement	●				
<b>OIR 0199</b>	U.S. Customs and Border Protection Searches of Electronic Devices	●				
<b>OIR 0200</b>	Historical Fingerprint Enrollment Identity Fraud	●				
<b>OIR 0201</b>	U.S. Customs and Border Protection Border Security Information Technology	●				
<b>OIR 0212</b>	Access Control and Security Identification Display Area Badge Covert Testing	●				
<b>OIR 0235</b>	Audit of DHS Air Support in the Rio Grande Valley	●				
<b>OIR 0236</b>	Review of U.S. Customs and Border Protection Holding Facilities	●				
<b>OIR 0237</b>	Audit of U.S. Customs and Border and Protection Law Enforcement Intelligence Enterprise	●				

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# FY 2018 OVERVIEW BY AGENCY

## ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Inherent Resolve

(CONT'D.)

REF. NO.	PROJECT TITLE	STRATEGIC OVERSIGHT AREAS				
		A	B	C	D	E
OIR 0238	Audit of U.S. Customs and Border Protection Global Supply Chain Activities	●				
OIR 0239	Audit of U.S. Customs and Border Protection Cargo Examinations System	●				
OIR 0240	U.S. Immigration and Customs Enforcement Deportation Oversight and Management – Transportation Integration	●				
OIR 0241	U.S. Immigration and Customs Enforcement Detention Facilities–Management, Oversight, and Coordination with U.S. Customs and Border Protection					●
OIR 0242	Coordination with the Department of Agriculture for Protecting U.S. Food, Agriculture, and Veterinary Systems against Terrorism and Other Events	●				
OIR 0243	DHS Domestic Nuclear Detection Office’s Efforts to Protecting the Nation’s Nuclear Facilities	●				
OIR 0244	DHS Domestic Nuclear Detection Office’s Preparedness to Respond to a Nuclear Terrorism Event	●				
OIR 0245	Science and Technology Oversight of Office of National Laboratories					●
OIR 0246	Review of the U.S. Secret Service Technical Development and Mission Support Program	●				
OIR 0247	Federal Air Marshal Service – International Flight Operations	●				
OIR 0248	Transportation Security Administration Global Strategies	●				
OIR 0249	Transportation Security Administration Canine Testing	●				
OIR 0250	U.S. Immigration and Customs Enforcement Enforcement and Removal Strategy	●				
OIR 0251	Controls Over U.S. Citizenship and Immigration Services T and U Visas for Victims of Crimes	●				
OIR 0252	U.S. Citizenship and Immigration Services National Security Strategy	●				
OIR 0253	U.S. Citizenship and Immigration Services Affirmative Asylum Program	●				
OIR 0254	Transportation Worker Identification Credential					●
<b>DoD OIG</b>		<b>Total Projects: 26</b>				
OIR 0081	Evaluation of Airborne Intelligence Surveillance Reconnaissance Processing, Exploitation, and Dissemination Process for Operation Inherent Resolve	●				
OIR 0110	Evaluation of the Syria Train and Equip Program (Phase II)	●				
OIR 0147	Evaluation of Social Media Exploitation for OIR	●				
OIR 0148	Evaluation of Compartmented Geospatial Intel Collection for OIR Intel Requirements	●				
OIR 0149	Evaluation of DoD Biometric-Enabled Intel Ops for OIR	●				
OIR 0150	Summary Report of Recommendations from OCO Intel Evaluations (Also See OFS 0097)	●				
OIR 0156	Audit of DoD Components Integration of Operational Contract Support	●				●
OIR 0157	Audit of the Army’s Emergency Management Program in Kuwait					●
OIR 0158	Audit of the DoD Plan for Reconstruction and Stabilization in Iraq				●	
OIR 0159	Audit of Controls Over the Disposition of Equipment at the Defense Logistics Agency Disposition Services in Kuwait					●
OIR 0160	Military Facilities Evaluation - Al Udeid Air Base, Qatar					●

REF. NO.	PROJECT TITLE	STRATEGIC OVERSIGHT AREAS				
		A	B	C	D	E
OIR 0181	Audit of Combatant Command Oversight of Counternarcotics Activities	●				
OIR 0193	Audit of Defense Information Technology Contracting Organization Contract Awards					●
OIR 0205	Audit of Base Support Contracts in Bahrain					●
OIR 0206	Audit of the Trans-Africa Airlift Support Contract					●
OIR 0216	U.S. Military Facility Evaluation - Ahmad Al Jaber Air Base, Kuwait					●
OIR 0232	Audit of Management of Army Equipment in Kuwait and Qatar					●
OIR 0258	Evaluation of DoD Efforts to Combat Trafficking in Persons at DoD Facilities in Kuwait					●
OIR 0275	Evaluation of U.S. and Coalition Efforts to Train, Advise, Assist, and Equip an Iraqi Police Hold Force in Support of Stability Operations	●			●	
OIR 0276	Remote Explosives Detection Capability	●				
OIR 0277	Under Secretary of Defense (Intelligence) and Defense Intelligence Agency Oversight of Special Intelligence Interrogation Methods	●				
OIR 0278	Evaluation of Theater Linguist Support for OIR and OFS (Also See OFS 0177)					●
OIR 0279	DoD Integration of Operational Contract Support into Force Development and Training					●
OIR 0280	Audit of the Award and Administration of the U.S. Army Intelligence and Security Command DoD Language Interpretation and Translation II Contract					●
OIR 0281	Audit of Property Management and Reporting of DoD Government-Furnished Equipment					●
OIR 0282	DoD Oversight of Private Security Contracts at Balad Air Base in Iraq	●				●
<b>DoJ OIG</b>		<b>Total Projects: 3</b>				
OIR 0180	Efforts to Protect Seaports and Maritime Activity	●				
OIR 0195	Efforts to Address Homegrown Violent Extremists	●				
OIR 0213	Audit of the Bureau of Prison's Counterterrorism Efforts	●				
<b>DoS OIG</b>		<b>Total Projects: 23</b>				
OIR 0153	Audit of Baghdad Life Support Services Food Safety					●
OIR 0154	Audit of Assistance to Internally Displaced Persons in Iraq			●		●
OIR 0161	Audit of Selected Contracts and Grants within the Bureau of European and Eurasian Affairs	●		●		●
OIR 0171	Audit of New Consulate Construction - Erbil, Iraq					●
OIR 0172	Audit of Egypt Fuel Acquisition and Distribution					●
OIR 0173	Audit of Jordan Fuel Acquisition and Distribution					●
OIR 0174	Audit of Turkey Fuel Acquisition and Distribution					●
OIR 0208	Inspection of the Bureau of Democracy, Human Rights and Labor (Also See OFS 0145)		●			
OIR 0209	Audit of the Bureau of International Narcotics and Law Enforcement Affairs Aviation Program (Also See OFS 0146)	●				
OIR 0211	Audit of the Invoice Review Process for Overseas Contingency Operations Contracts – Bureau of International Narcotics and Law Enforcement Affairs (Also See OFS 0147)					●
OIR 0218	Follow-Up Review of DoS Oversight of Assistance Provided in Syria			●	●	
OIR 0219	Audit of Grants and Cooperative Agreements to Counter Violent Extremism in the Middle East	●				
OIR 0220	Audit of Iraq's Post-Conflict Development and Sustainment		●		●	

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# FY 2018 OVERVIEW BY AGENCY

## ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Inherent Resolve

(CONT'D.)

REF. NO.	PROJECT TITLE	STRATEGIC OVERSIGHT AREAS				
		A	B	C	D	E
OIR 0221	Inspection of DoS Governance and Stabilization Programs in Iraq and Syria Funded under the Further Continuing and Security Assistance Appropriations Act, 2017		●		●	
OIR 0222	Audit of Embassy Baghdad Power Plant Construction Cost Increases					●
OIR 0224	Audit of Logistics and Freight Forwarding Operations provided by Pacific Architects and Engineers, Inc., in Iraq					●
OIR 0225	Audit of Worldwide Protective Services Task Orders for Iraq and South Sudan					●
OIR 0226	Audit of the Aviation Working Capital Fund Cost Center (Also See OFS 0152)					●
OIR 0227	Audit of DoS Selection and Management of Contracting Officer’s Representatives in Iraq (Also See AFG 0304)					●
OIR 0228	Audit of Diplomatic Security’s Invoice-Review Process Middle East (Also See AFG 0305)	●				●
OIR 0229	Audit of DoS Armored Vehicle Procurement Process (Also See OFS 0153)					●
OIR 0231	Audit of Property Accountability at the Baghdad Diplomatic Support Center in Iraq					●
OIR 0234	Audit of the Antiterrorism Assistance Program in Countries Under the DoS Bureaus of Near Eastern Affairs and South and Central Asian Affairs-Iraq	●				
<b>GAO</b>		<b>Total Projects: 5</b>				
OIR 0207	Disposition of Selected U.S. Assistance to Iraq’s Security Forces	●				●
OIR 0257	Institutionalizing Advise-and-Assist Lessons Learned (Also See OFS 0158)	●				
OIR 0261	Special Operations Forces Tempo	●				
OIR 0262	Vendor Vetting					●
OIR 0263	Contingency Funds for Base Needs (Also See OFS 0164)					●
<b>NAVAUDSVC</b>		<b>Total Projects: 2</b>				
OIR 0169	Department of the Navy Overseas Contingency Operations (Also See OFS 1000)					●
OIR 0259	Department of the Navy Financial Data Reported for Overseas Contingency Operations					●
<b>TREASURY OIG</b>		<b>Total Projects: 1</b>				
OIR 0256	Audit of Treasury’s Programs to Disrupt ISIS’s Finances	●				
<b>USAID OIG</b>		<b>Total Projects: 5</b>				
OIR 0141	Audit of Selected Obligations and Costs Incurred Under USAID’s Overseas Contingency Operations Relating to USAID’s Humanitarian Assistance in Syria and Neighboring Countries			●		
OIR 0165	Follow-up Audit of Syrian Implementers Under Investigation			●		
OIR 0166	Audit of USAID’s Assistance to Public International Organizations				●	
OIR 0168	Audit of USAID, Bureau for Democracy, Conflict, and Humanitarian Assistance Oversight During a Humanitarian Crisis			●		
OIR 0274	Audit of USAID/Iraq’s Stabilization Activities Implemented by United National Development Programme					●

## FY 2017 OVERVIEW BY AGENCY COMPLETED OVERSIGHT PROJECTS\* Operation Inherent Resolve

REF. NO.	PROJECT TITLE	COMPLETED
<b>AFAA</b>		<b>Total Reports: 5</b>
<b>OIR 0048</b>	U.S. Air Forces Central Command Installation Infrastructure Planning	Mar 10, 2017
<b>OIR 0049</b>	U.S. Air Forces Central Command Integrated Defense Plans (CLASSIFIED)	Feb 21, 2017
<b>OIR 0050</b>	Consumable Item Demilitarization	Mar 06, 2017
<b>OIR 0203</b>	Follow-on: Remotely Piloted Aircraft, 380th Air Expeditionary Wing	May 16, 2017
<b>OIR 0204</b>	Research Project: Aviation Fuel Transaction Processing (Research project resulted in no report)	Jun 30, 2017
<b>DHS OIG</b>		<b>Total Reports: 9</b>
<b>OIR 0089</b>	DHS Drug Interdiction Efforts Need Improvement	Nov 08, 2016
<b>OIR 0102</b>	DHS Lacks Oversight of Component Use of Force	Jan 12, 2017
<b>OIR 0106</b>	U.S Customs and Border Protection Security Update	Feb 27, 2017
<b>OIR 0108</b>	Review of Domestic Sharing of Counterterrorism Information	Mar 30, 2017
<b>OIR 0109</b>	Summary Report on Audits of Security Controls for Transportation Security Administration Information Technology Systems at Airports	Dec 30, 2016
<b>OIR 0120</b>	Better Safeguards are Needed in U.S. Citizenship and Immigration Services Green Card Issuance	Nov 16, 2016
<b>OIR 0145</b>	DHS Joint Task Forces	Aug 09, 2017
<b>OIR 0196</b>	Lessons Learned from Prior Reports on U.S. Customs and Border Control's Secure Border Initiative and Acquisitions Related to Securing our Border	Jun 12, 2017
<b>OIR 0197</b>	Special Report: Challenges Facing DHS to Hire 15,000 Border Patrol Agents and Immigration Officers	Jul 27, 2017
<b>DoD OIG</b>		<b>Total Reports: 9</b>
<b>OIR 0044</b>	Assessment of U.S. and Coalition Efforts to Train, Advise, Assist, and Equip the Kurdish Security Forces in Iraq	Dec 14, 2016
<b>OIR 0056</b>	The Army Did Not Have Assurance that Heavy Lift Contractors in Kuwait Complied with Contract Requirements	Dec 15, 2016
<b>OIR 0061</b>	Evaluation of the DoD Process for Allocating Intelligence, Surveillance, and Reconnaissance Capability in Support of Operation Inherent Resolve	Jun 28, 2017
<b>OIR 0100</b>	Assessment of U.S. and Coalition Plans and Efforts to Train, Advise, Assist, and Equip the Iraqi Counterterrorism Service and the Iraqi Special Operations Forces	Apr 19, 2017
<b>OIR 0132</b>	Iraq Train and Equip Fund Weapons Not Properly Inventoried and Secured in Kuwait and Iraq	Feb 16, 2017
<b>OIR 0134</b>	Army Contracting Command-Redstone and Space and Missile Defense Command Need to Improve Contract Oversight for the Web-Based Military Information Support Operations Contract.	Jan 18, 2017
<b>OIR 0135</b>	The Army Did Not Effectively Monitor Contractor Performance for the Kuwait Base Operations and Security Support Services Contract	Mar 07, 2017
<b>OIR 0176</b>	U.S. Army's Management of the Heavy Lift VII Commercial Transportation Contract Requirements in the Middle East	Jun 26, 2017
<b>OIR 0177</b>	Research Project: U.S.-Occupied Military Facilities Al Dhafra Air Base, UAE and Al Udeid Air Base, Qatar (Research project resulted in no report)	Aug 16, 2017
<b>DoJ OIG</b>		<b>Total Reports: 1</b>
<b>OIR 0179</b>	Review of Domestic Sharing of Counterterrorism Information	Mar 31, 2017

\* As of Aug 31, 2017

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## FY 2017 OVERVIEW BY AGENCY COMPLETED OVERSIGHT PROJECTS Operation Inherent Resolve

(CONT'D.)

REF. NO.	PROJECT TITLE	COMPLETED
<b>DoS OIG</b>		<b>Total Reports: 16</b>
<b>OIR 0030</b>	Audit of the Bureau of Near Eastern Affairs Middle East Partnership Initiative	Nov 30, 2016
<b>OIR 0071</b>	Inspection of the Bureau of Population, Refugees, and Migration	Feb 08, 2017
<b>OIR 0072</b>	Inspection of the Broadcasting Board of Governors' Middle East Broadcasting Networks	Feb 09, 2017
<b>OIR 0074</b>	Audit of the Department of State Vetting Process for Syrian Non-Lethal Assistance	Nov 30, 2016
<b>OIR 0113</b>	Audit of the Oversight of Fuel Acquisition and Related Services Supporting Department of State Operations in Iraq	Dec 30, 2016
<b>OIR 0130</b>	Aspects of the Invoice Review Process Used by the Bureau of Near Eastern Affairs to Support Contingency Operations in Iraq Need Improvement	Mar 07, 2017
<b>OIR 0131</b>	Audit of the Department of State's Contract to Monitor Foreign Assistance Programs in Iraq	May 25, 2017
<b>OIR 0136</b>	Audit of the Visa Viper Program	Jan 24, 2017
<b>OIR 0138</b>	Audit of the Bureau of Diplomatic Security's Administration of the Armored Vehicle Program	Feb 14, 2017
<b>OIR 0162</b>	Audit of Emergency Action Plans for U.S. Embassy Tunis, Tunisia	Feb 23, 2017
<b>OIR 0178</b>	Audit of Baghdad Diplomatic Support Center Task Orders Awarded Under Operations and Maintenance Support Services Contract SAQMMA12D0165	Jun 15, 2017
<b>OIR 0186</b>	Inspection of the Bureau of Near Eastern Affairs	May 25, 2017
<b>OIR 0191</b>	Management Alert: Information Security in the Worldwide Refugee Admissions Processing System	Dec 02, 2016
<b>OIR 0192</b>	Management Assistance Report: Iraq Fuel Storage and Safety	Mar 07, 2017
<b>OIR 0210</b>	Management Assistance Report: Additional Measures Needed at Embassy Amman to Safeguard Against Residential Fuel Loss	Jul 31, 2017
<b>OIR 0230</b>	Audit of the Department of State Efforts to Screen Non-Immigrant Visa Applicants for Ties to Terrorism	Apr 26, 2017
<b>GAO</b>		<b>Total Reports: 7</b>
<b>OIR 0043</b>	Combating Terrorism: U.S. Footprint Poses Challenges for the Advise and Assist Mission in Iraq	Nov 22, 2016
<b>OIR 0076</b>	DOD Needs to Improve Visibility and Accountability Over Equipment Provided to Iraq's Security Forces	May 31, 2017
<b>OIR 0077</b>	Combating Terrorism: Additional Steps Needed in U.S. Efforts to Counter ISIS Messaging	Dec 08, 2016
<b>OIR 0079</b>	Office of Management & Budget and DOD Should Revise the Criteria for Determining Eligible Costs and Identify the Costs Likely to Endure Long Term	Jan 18, 2017
<b>OIR 0118</b>	U.S. Military Enabler Support within Operation Inherent Resolve	Jun 30, 2017
<b>OIR 0119</b>	Refugee Screening Process	Jun 07, 2017
<b>OIR 0170</b>	Countering ISIS: Training and Equipping Iraq's Security Forces--Full Title Classified Pending Security Review	Mar 15, 2017
<b>USAID OIG</b>		<b>Total Reports: 2</b>
<b>OIR 0062</b>	Mission's Changing Focus and Approach Make it Difficult to Measure Success of the Jordan Community Engagement Project	Mar 23, 2017
<b>OIR 0115</b>	Shift in USAID Education Activities May Diminish Efforts to Alleviate Strains on Lebanese Public Schools	May 18, 2017

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Inherent Resolve

#### AAA Total Projects: 4

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0151</b>	A-2017-IEX-0070.000	E	IQ, SY	Jan - 2017	Jan - 2018

#### **Audit of the Army's Reporting of Obligations and Expenditures for Operation Inherent Resolve**

To verify the accuracy of the Army's obligations and disbursements reported in the Cost of War report for Operation Inherent Resolve.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0182</b>	A-2017-IEX-0012.000	E	AF, IQ, SWA, SY	Oct - 2016	Dec - 2017

#### **Audit of Overtime Pay and Entitlements for Deployed Civilians (Also See OFS 0107)**

To verify that overtime was effectively managed and downrange entitlements (to include danger and post differential pay) were accurately paid for civilians deployed in support of Operation Freedom's Sentinel and Operation Inherent Resolve.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0194</b>	A-2016-FMX-0194.000	E	SA	Aug - 2016	Oct - 2017

#### **Audit of the Deployable Disbursing System**

To verify that Deployable Disbursing System 1) transactions were controlled, supported, and accurately recorded; and 2) users were properly trained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0214</b>	TBD	E	AF, IQ, JO, KW, QA, SY	Nov - 2017	May - 2018

#### **Deployable Disbursing System Vendor Pay Phase II**

To verify that Deployable Disbursing System vendor payments were properly controlled, supported, and recorded.

#### AFAA Total Projects: 11

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0202</b>	F2015-O10000-0624.000	E	AE, AF, KW, QA	Jul - 2015	Dec - 2017

#### **U.A. Air Forces Central Command Area of Responsibility Security Programs**

To determine whether 1) Air Force personnel effectively managed the security program at the U.S. Air Forces Central Command locations; and 2) classified storage areas and computer systems were properly protected and access to classified data was limited to those personnel with appropriate level clearances.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0260</b>	TBD	E	JO	Oct - 2017	Dec - 2018

#### **Emergency Contingency Allowance Equipment, 407th Air Expeditionary Group**

To determine whether Wing personnel properly managed emergency contingency allowance equipment. The auditors will discuss and examine topics related to accountability, maintenance, and authorizations during this planning phase.

# FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

## Operation Inherent Resolve

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0264</b>	TBD	A	AE, KW, QA	Oct - 2017	Jul - 2018

### Aviation Fuels Management

To determine whether Air Force personnel properly managed aviation fuels. Specifically, to determine whether personnel properly 1) accounted for aviation fuels transactions; and 2) computed inflight-refueling requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0265</b>	TBD	E	AE, AF, JO, KW, QA	Oct - 2017	Apr - 2018

### Emergency Contingency Allowance Equipment

To determine whether Air Force personnel properly managed emergency contingency allowance equipment. The auditors will discuss and examine topics related to accountability, maintenance, and authorizations during this planning phase.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0266</b>	TBD	A	KW	Oct - 2017	Dec - 2018

### Aviation Fuels Management, 386th Air Expeditionary Wing

To determine whether Wing personnel properly managed aviation fuels. Specifically, to determine whether personnel properly 1) accounted for aviation fuels transactions; and 2) computed inflight-refueling requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0267</b>	TBD	E	KW	Oct - 2017	Dec - 2018

### Contract Administration in a Contingency Environment, 386th Air Expeditionary Wing

To determine whether Wing personnel managed contract activities in its area of responsibility in accordance with guidance. Specifically, to evaluate whether personnel 1) properly planned, competed, and awarded contingency contracts [including the Trafficking in Persons clause]; 2) provided oversight and quality assurance over contractor performance [including trafficking in persons]; and 3) appropriately responded to potential violations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0268</b>	TBD	A	QA	Oct - 2017	Dec - 2018

### Aviation Fuels Management, 379th Air Expeditionary Wing

To determine whether Wing personnel properly managed aviation fuels. Specifically, to determine whether personnel properly 1) accounted for aviation fuels transactions and; 2) computed inflight-refueling requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0269</b>	TBD	E	KW	Oct - 2017	Dec - 2018

### Emergency Contingency Allowance Equipment, 386th Air Expeditionary Wing

To determine whether Wing personnel properly managed emergency contingency allowance equipment. The auditors will discuss and examine topics related to accountability, maintenance, and authorizations during this planning phase.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0270</b>	TBD	E	QA	Oct - 2017	Dec - 2018

**Emergency Contingency Allowance Equipment, 379th Air Expeditionary Wing**

To determine whether Wing personnel properly managed emergency contingency allowance equipment. The auditors will discuss and examine topics related to accountability, maintenance, and authorizations during this planning phase.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0272</b>	TBD	E	QA	Oct - 2017	Dec - 2018

**Contract Administration in a Contingency Environment, 379th Air Expeditionary Wing**

To determine whether Wing personnel managed contract activities in its area of responsibility in accordance with guidance. Specifically, to evaluate whether personnel 1) properly planned, competed, and awarded contingency contracts [including Trafficking in Persons]; 2) provided oversight and quality assurance over contractor performance [including Trafficking in Persons]; and 3) appropriately responded to potential violations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0273</b>	TBD	A	AE	Oct - 2017	Dec - 2018

**Aviation Fuels Management, 380th Air Expeditionary Wing**

To determine whether Wing personnel properly managed aviation fuels. Specifically, to determine whether personnel properly 1) accounted for aviation fuels transactions; and 2) computed inflight-refueling requirements.

**DHS OIG Total Projects: 28**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0104</b>	16-048-AUD-CBP FEMA	E	Other	Apr - 2016	Oct - 2017

**Operation Stonegarden Grants**

To determine whether the Federal Emergency Management Agency and U.S. Customs and Border Protection have sufficient oversight of Operation Stonegarden grants to ensure the awarded funds are administered properly and spent effectively.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0124</b>	16-020-AUD-ICE	A	Other	Jan - 2016	TBD

**U.S. Immigration and Customs Enforcement’s Screening of Aliens from Specially Designated Countries**

To determine whether U.S. Immigration and Customs Enforcement ensures the proper screening of aliens from specially designated countries.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0144</b>	ITA	A	Other	Feb - 2017	Feb - 2018

**Audit of Information Technology Security Controls over Cargo Areas at Airports and Ports**

To determine how DHS has implemented computer security controls for their systems in the cargo areas at U.S. airports and ports.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0198</b>	16-077-AUD-ICE	A	Other	Dec - 2016	Dec - 2017

**DHS’s Coordination Related to Immigration Enforcement**

To determine whether the DHS fosters collaboration and unity of effort Department-wide to enforce and administer immigration policy.

# FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

## Operation Inherent Resolve

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0199</b>	17-007-AUD-CBP	A	Other	Mar - 2017	Mar - 2018

### U.S. Customs and Border Protection Searches of Electronic Devices

To determine whether the U.S. Customs and Border Protection is conducting searches of electronic devices at or between United States ports of entry according to required procedures.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0200</b>	17-019-ISP-ICE	A	Other	Mar - 2017	Mar - 2018

### Historical Fingerprint Enrollment Identity Fraud

To determine how many aliens whose fingerprints were uploaded into the Automated Biometric Identification System through the Historical Fingerprint Enrollment received immigration benefits under another identity, the type of benefits they received, and their country of origin.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0201</b>	17-016-ITA-CBP	A	Other	Mar - 2017	Mar - 2018

### U.S. Customs and Border Protection Security Information Technology

To assess the effectiveness of information technology systems to support the achievement of the U.S. Customs and Border Protection's border security mission objectives for preventing the entry of illegal aliens or other inadmissible individuals who may pose a threat to national security.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0212</b>	17-068-AUD-TSA	A	Other	Jun - 2017	Jun - 2018

### Access Control and Security Identification Display Area Badge Covert Testing

To determine whether the Transportation Security Administration implements effective requirements and procedures to safeguard the sterile areas of U.S. airports.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0235</b>	TBD	A	Other	TBD	TBD

### Audit of DHS Air Support in the Rio Grande Valley

To determine whether the U.S. Customs and Border Protection receives required air support.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0236</b>	TBD	A	Other	TBD	TBD

### Review of U.S. Customs and Border Protection Holding Facilities

To 1) determine the effectiveness of U.S. Customs and Border Protection holding facilities; and 2) assess whether these facilities are a good use of U.S. taxpayer money.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0237</b>	TBD	A	Other	TBD	TBD

### Audit of U.S. Customs and Border and Protection Law Enforcement Intelligence Enterprise

To determine the effectiveness of U.S. Customs and Border Protection's Law Enforcement Intelligence Enterprise, which serves as a border security partnership that connects the law enforcement and intelligence communities. Also, determine if this duplicates the efforts of DHS joint task forces.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0238</b>	TBD	A	Other	TBD	TBD

**Audit of the U.S. Customs and Border Protection Global Supply Chain Activities**

To determine the effectiveness of the U.S. Customs and Border Protection’s efforts to protect the global supply chain from exploitation and reduce its vulnerability to disruption.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0239</b>	TBD	A	Other	TBD	TBD

**Audit of U.S. Customs and Border Protection Cargo Examinations System**

To determine the effectiveness of the U.S. Customs and Border Protection’s targeting system for examinations of cargo entering the United States.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0240</b>	TBD	A	Other	TBD	TBD

**U.S. Immigration and Customs Enforcement Deportation Oversight and Management – Transportation Integration**

To determine whether the U.S. Immigration and Customs Enforcement Air Operations Division is prepared to effectively and efficiently meet any impact of the potential surge in immigrant deportations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0241</b>	TBD	E	Other	TBD	TBD

**U.S. Immigration and Customs Enforcement Detention Facilities – Management, Oversight, and Coordination with U.S. Customs and Border Protection**

To determine whether the U.S. Immigration and Customs Enforcement conducts proper management and oversight of detention facilities to ensure it can meet any impact of a potential surge in immigrant detainees and that it effectively coordinates with the U.S. Customs and Border Protection in the transfer and handling of immigrant detainees.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0242</b>	TBD	A	Other	TBD	TBD

**Coordination with Department of Agriculture for Protecting U.S. Food, Agriculture, and Veterinary Systems against Terrorism and Other Events**

To determine the extent to which the DHS has implemented effective coordination with the Department of Agriculture to protect U.S. food, agriculture, and veterinary systems against terrorism and other high-consequence events that may pose a risk to homeland security.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0243</b>	TBD	A	Other	TBD	TBD

**DHS Domestic Nuclear Detection Office’s Efforts to Protecting the Nation’s Nuclear Facilities**

To determine whether the Domestic Nuclear Detection Office has reviewed the security of the Nation’s nuclear facilities to ensure that they are maintained adequately to deter and prevent nuclear terrorism.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0244</b>	TBD	A	Other	TBD	TBD

**DHS Domestic Nuclear Detection Office’s Preparedness to Respond to a Nuclear Terrorism Event**

To determine whether the Domestic Nuclear Detection Office has tested the performance capabilities of emergency response groups under severe scenarios to ensure that they are sufficient to prevent and respond to nuclear terrorism.

# FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

## Operation Inherent Resolve

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0245</b>	TBD	E	Other	TBD	TBD

### Science and Technology Oversight of Office of National Laboratories

To determine whether DHS Science and Technology has effectively managed the Office of National Laboratories activities to improve operations and advance research in support of homeland security.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0246</b>	TBD	A	Other	TBD	TBD

### Review of the U.S. Secret Service Technical Development and Mission Support Program

To determine whether the U.S. Secret Service Office of Technical Development and Mission Support program adequately supports the agency’s goal to enhance technology development (Protective Mission Panel recommendation).

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0247</b>	TBD	A	Other	TBD	TBD

### Federal Air Marshal Service – International Flight Operations

To evaluate the methodology for Federal Air Marshal International flight coverage and the capabilities for interdicting improvised explosive devices.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0248</b>	TBD	A	Other	TBD	TBD

### Transportation Security Administration Global Strategies

To determine whether the Transportation Security Agency’s Office of Global Strategies is properly positioned and organized to successfully accomplish its mission.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0249</b>	TBD	A	Other	TBD	TBD

### Transportation Security Administration Canine Testing

To conduct covert testing to determine whether the Transportation Security Agency’s Canine Detection Program effectively identifies threat items before entering the sterile area of U.S. airports.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0250</b>	TBD	A	Other	TBD	TBD

### U.S. Immigration and Customs Enforcement Enforcement and Removal Strategy

To determine the effectiveness of the U.S. Immigration and Customs Enforcement’s Enforcement and Removal Operations’ strategy.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0251</b>	TBD	A	Other	TBD	TBD

### Controls Over U.S. Citizenship and Immigration Services T and U Visas for Victims of Crimes

To determine whether the U.S. Citizenship and Immigration Services’ controls for the processing of T and U Visas, 1) are sufficient to achieve goals and objectives; and 2) effectively detect and prevent fraud and abuse.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0252</b>	TBD	A	Other	TBD	TBD

**U.S. Citizenship and Immigration Services National Security Strategy**

To determine the effectiveness of the U.S. Citizenship and Immigration Services in 1) meeting its goal to identify, address, and mitigate national security and fraud risks to the immigration system with emphasis on dual citizenship; and 2) addressing known risks such as Venezuelan “fraudulently bought” passports.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0253</b>	TBD	A	Other	TBD	TBD

**U.S. Citizenship and Immigration Services Affirmative Asylum Program**

To determine the effectiveness 1) of the asylum application processing and the extent of backlogs in the process; and 2) in establishing applicant identity and deporting failed asylum seekers.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0254</b>	TBD	E	Other	TBD	TBD

**Transportation Worker Identification Credential**

To evaluate the Coast Guard’s oversight of Transportation Worker Identification Credential enforcement for regulated vessels and facilities.

**DoD OIG**

**Total Projects: 26**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0081</b>	D2016-DISPA2-0194.000	A	IQ, KW	Aug - 2016	Nov - 2017

**Evaluation of Airborne Intelligence Surveillance Reconnaissance Processing, Exploitation, and Dissemination Process for Operation Inherent Resolve**

To evaluate whether the Operation Inherent Resolve Commander’s intelligence requirements are being satisfied by the current Airborne Intelligence, Surveillance, and Reconnaissance Processing, Exploitation, and Dissemination process.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0110</b>	D2016-DISPA2-0127.000	A	IQ, SY	Apr - 2016	Nov - 2017

**Evaluation of the Syria Train and Equip Program (Phase II)**

To 1) evaluate the Syria Train and Equip Program’s compliance with provisions authorized under the 2015 National Defense Authorization Act, Section 1209; and 2) to determine the validity of a DoD Office of Inspector General hotline complaint.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0147</b>	TBD	A	IQ, JO, KW, Other, QA	Oct - 2017	Jul - 2018

**Evaluation of Social Media Exploitation for OIR**

To determine whether the DoD is effectively employing social media analytics in support of Operation Inherent Resolve.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0148</b>	TBD	A	IQ, SY	Jan - 2018	TBD

**Evaluation of Compartmented Geospatial Intel Collection for OIR Intel Requirements**

To determine whether compartmented geospatial intelligence collection is being effectively used to satisfy existing collection gaps in Operation Inherent Resolve intelligence requirements.

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### Operation Inherent Resolve

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REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0149</b>	TBD	A	IQ, SY	Jan - 2018	TBD

#### Evaluation of DoD Biometric Enabled Intel Ops for OIR

To determine whether biometric-enabled intelligence effectively supports the Operation Inherent Resolve Commander's requirements.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0150</b>	TBD	A	IQ, SY	Oct - 2017	TBD

#### Summary Report of Recommendations from OCO Intel Evaluations (Also See OFS 0097)

To determine if recommendations from the DoD Lead Inspector General for Overseas Contingency Operations intelligence evaluations affecting Operation Inherent Resolve and Operation Freedom's Sentinel have been implemented.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0156</b>	D2017-D000CN-0185.000	A, E	IQ, SY	Sep - 2017	May - 2018

#### Audit of DoD Components Integration of Operational Contract Support

To determine whether the combatant commands have effectively integrated operational contracting support into ongoing operations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0157</b>	D2017-D000CN-0091.000	E	KW	Feb - 2017	Oct - 2017

#### Audit of the Army's Emergency Management Program in Kuwait

To determine whether the DoD established and maintained a comprehensive emergency management program for Army installations in Kuwait.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0158</b>	TBD	D	IQ	Oct - 2017	Jul - 2018

#### Audit of the DoD Plan for Reconstruction and Stabilization in Iraq

To determine whether the DoD and the DoS effectively planned and coordinated for stabilization efforts in Iraq and Syria.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0159</b>	TBD	E	KW	Sep - 2017	Jun - 2018

#### Audit of Controls Over the Disposition of Equipment at the Defense Logistics Agency Disposition Services in Kuwait

To determine whether the Defense Logistics Agency Disposition Services is properly disposing of equipment at Camp Arifjan in Kuwait.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0160</b>	D2017-D000PT-0103.000	E	QA	Mar - 2017	Dec - 2017

#### Military Facilities Evaluation - Al Udeid Air Base, Qatar

To determine whether U.S. military-occupied facilities supporting overseas contingency operations comply with DoD health and safety policies and standards regarding electrical distribution, fire protection, and fuel systems.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0181</b>	D2017-D000JB-0082.000	A	KW, Other	Feb - 2017	Oct - 2017

#### **Audit of Combatant Command Oversight of Counternarcotics Activities**

To determine whether the U.S. Africa Command and the U.S. Central Command effectively provided oversight of counternarcotics activities.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0193</b>	D2017-D000-0153.000	E	KW	May - 2017	Mar - 2018

#### **Audit of Defense Information Technology Contracting Organization Contract Awards**

To determine whether the Defense Information Technology Contracting Organization is properly awarding telecommunication contracts.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0205</b>	D2017-D000JB-0149.000	E	BH	Jun - 2017	Mar - 2018

#### **Audit of Base Support Contracts in Bahrain**

To determine whether the United States Navy is providing effective oversight of the base support services contracts in Bahrain.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0206</b>	D2017-D000CN-0157.000	E	CONUS, Other	Jul - 2017	May - 2018

#### **Audit of the Trans-Africa Airlift Support Contract**

To determine whether the DoD components effectively developed requirements for the Trans-Africa Airlift Support Contract.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0216</b>	TBD	E	KW	Jan - 2018	Sep - 2018

#### **U.S. Military Facility Evaluation - Ahmad Al Jaber Air Base, Kuwait**

To determine if U.S. military-occupied facilities comply with DoD health and safety policies and standards regarding electrical distribution, fire protection, and fuel systems. Additionally, to determine the validity of a DoD Office of Inspector General Hotline complaint.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0232</b>	D2017-D000CN-0184.000	E	KW, QA	Aug - 2017	Jun - 2018

#### **Audit of Management of Army Equipment in Kuwait and Qatar**

To determine whether the Army is effectively managing equipment in Kuwait and Qatar.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0258</b>	D2017-D00SP0-0182.000	E	KW	Sep - 2017	Jun - 2018

#### **Evaluation of DoD Efforts to Combat Trafficking in Persons at DoD Facilities in Kuwait**

To determine whether 1) DoD contracts in Kuwait comply with combating trafficking in persons requirements in statutes, the Federal Acquisition Regulation, Defense Acquisition Regulations System, and other DoD guidance; and 2) DoD officials are providing effective oversight in accordance with command responsibility and contracting regulations, including taking measures to address any instances of non-compliance.

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### Operation Inherent Resolve

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REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0275</b>	D2018-D000SPO-0018.000	A, D	IQ	Sep - 2017	Jun - 2018

#### Evaluation of U.S. and Coalition Efforts to Train, Advise, Assist, and Equip an Iraqi Police Hold Force in Support of Stability Operations

To assess the U.S. and Coalition efforts to train, advise, assist, and equip Iraqi Police Hold Force in support of stability operations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0276</b>	TBD	A	IQ	Apr - 2018	Mar - 2019

#### Remote Explosives Detection Capability

To determine whether the Defense Intelligence Agency and the National Geospatial-Intelligence Agency are providing appropriate specialized capabilities to remotely detect homemade explosives in accordance with DoD regulations.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0277</b>	TBD	A	IQ	Apr - 2018	Mar - 2019

#### Under Secretary of Defense (Intelligence) and Defense Intelligence Agency Oversight of Special Intelligence Interrogation Methods

To determine whether the Under Secretary of Defense (Intelligence) and Defense Intelligence Agency, are providing proper oversight of special intelligence interrogation methods according to DoD policy.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0278</b>	TBD	E	IQ	Apr - 2018	Mar - 2019

#### Evaluation of Theater Linguist Support for OIR and OFS (Also See OFS 0177)

To review policies and procedures impacting the recruitment, hiring, and employment of military and contract linguists on the conduct of the Operation Inherent Resolve and Operation Freedom's Sentinel campaigns.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0279</b>	TBD	E	IQ	Apr - 2018	Mar - 2019

#### DoD Integration of Operational Contract Support into Force Development and Training

To determine whether the DoD effectively integrated Operational Contract Support into force development and training.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0280</b>	TBD	E	IQ	Apr - 2018	Mar - 2019

#### Audit of the Award and Administration of the U.S. Army Intelligence and Security Command DoD Language Interpretation and Translation II Contract

To determine whether the U.S. Army Intelligence and Security Command DoD Language Interpretation and Translation II contracts and task orders were properly awarded and administered.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0281</b>	TBD	E	IQ	Jul - 2018	Jun - 2019

#### Audit of Property Management and Reporting of DoD Government-Furnished Equipment

To determine whether the DoD has policies and procedures in place to accurately account for government-furnished equipment in accordance with generally accepted accounting standards.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0282</b>	TBD	A, E	IQ	Apr - 2018	Mar - 2019

**DoD Oversight of Private Security Contracts at Balad Air Base in Iraq**

To determine whether the DoD is providing effective oversight of private security contracts in Iraq.

**DoJ OIG** **Total Projects: 3**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0180</b>	TBD	A	CONUS	Sep - 2016	Oct - 2017

**Efforts to Protect Seaports and Maritime Activity**

To review the FBI’s roles and responsibilities for 1) assessing maritime terrorism threats; 2) preventing and responding to maritime terrorist incidents; and 3) coordinating with DHS components to ensure seaport security.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0195</b>	TBD	A	CONUS	Feb - 2017	Apr - 2018

**Efforts to Address Homegrown Violent Extremists**

To 1) review the FBI’s homegrown violent extremist casework and resource management; 2) evaluate the FBI’s coordination with relevant components and their strategic and tactical policies and processes to identify and address homegrown violent extremists threats; and 3) assess the FBI field divisions’ implementation of strategic and tactical policies and processes to investigate homegrown violent extremist threats.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0213</b>	TBD	A	CONUS	Jun - 2017	May - 2018

**Audit of the Bureau of Prison’s Counterterrorism Efforts**

The preliminary objectives are to review the Bureau of Prisons’ 1) policies, procedures, and practices for monitoring inmates with known or suspected ties to domestic and foreign terrorism; and 2) its efforts to prevent further radicalization among its inmate population.

**DoS OIG** **Total Projects: 23**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0153</b>	TBD	E	IQ	Mar - 2018	Dec - 2018

**Audit of Baghdad Life Support Services Food Safety**

To determine whether the Baghdad Life Support Services risk areas in food operations such as cost, food handling, and safety meet the contract requirements of the Federal Acquisition Regulations, Foreign Affairs Manual, and Foreign Affairs Handbook.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0154</b>	TBD	C, E	IQ	Sep - 2017	Jul - 2018

**Audit of Assistance to Internally Displaced Persons in Iraq**

To determine whether the Bureau of Population, Migration, and Refugees has effective controls in place to ensure that U.S. funds provided for internally displaced persons in Iraq are used for their intended purposes.

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### Operation Inherent Resolve

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0161</b>	17AUD034	A, C, E	CONUS, TR	Jan - 2017	Oct - 2017

#### **Audit of Selected Contracts and Grants within the Bureau of European and Eurasian Affairs**

This audit—one in a series of audits related to the DoS's administration of contracts and grants—will focus on the administration and oversight of contracts within the Bureau of European and Eurasian Affairs. The overseas contingency operations aspect of this audit will be humanitarian support to Syrian refugees in Turkey and/or Europe and grants/contracts supporting security screening of refugees and other travelers coming to the United States via Europe.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0171</b>	TBD	E	IQ	Jun - 2018	Mar - 2019

#### **Audit of New Consulate Construction - Erbil, Iraq**

To determine whether the Bureau of Overseas Building Operations has effective quality assurance processes in place to ensure that the contractor builds the Erbil Consulate to the specifications agreed to in the contract.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0172</b>	TBD	E	EG	Sep - 2018	Jun - 2019

#### **Audit of Egypt Fuel Acquisition and Distribution**

To determine whether 1) fuel acquisition, storage, and distribution are performed in accordance with contract terms and Federal regulations; and 2) the DoS is adhering to policies and procedures to ensure the safety and security of post personnel.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0173</b>	17AUD31	E	JO	Sep - 2017	Jul - 2018

#### **Audit of Jordan Fuel Acquisition and Distribution**

To determine 1) whether fuel acquisition, storage, and distribution are performed in accordance with contract terms and Federal regulations; and 2) the DoS is adhering to policies and procedures to ensure the safety and security of post personnel.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0174</b>	TBD	E	TR	Sep - 2018	Jun - 2019

#### **Audit of Turkey Fuel Acquisition and Distribution**

To determine whether 1) fuel acquisition, storage, and distribution are performed in accordance with contract terms and Federal regulations; and 2) the DoS is adhering to policies and procedures to ensure the safety and security of post personnel.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0208</b>	TBD	B	AF, IQ	Jan - 2018	Sep - 2018

#### **Inspection of the Bureau of Democracy, Human Rights and Labor (Also See OFS 0145)**

To inspect the overall programs and operations of the Bureau of Democracy, Human Rights and Labor.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0209</b>	17AUD065	A	AF, IQ, PK	Jun - 2016	Mar - 2018

**Audit of the Bureau of International Narcotics and Law Enforcement Affairs Aviation Program (Also See OFS 0146)**

To determine whether the Bureau of International Narcotics and Law Enforcement Affairs is administering its aviation program, including key internal controls such as inventory management, aviation asset usage, aircraft maintenance, and asset disposal, in accordance with Federal requirements and departmental guidelines.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0211</b>	17AUD09	E	AF, IQ	Oct - 2016	Mar - 2018

**Audit of the Invoice Review Process for Overseas Contingency Operations Contracts –Bureau of International Narcotics and Law Enforcement Affairs (Also See OFS 0147)**

To 1) determine whether invoice review policies and procedures, training, staffing, invoice review practices, and accountability measures are sufficient to support overseas contingency operations; and 2) ensure invoice payments are reviewed in accordance with Federal requirements and departmental guidance.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0218</b>	TBD	C, D	IQ, SY	TBD	TBD

**Follow-Up Review of DoS Oversight of Assistance Provided in Syria**

To determine whether the DoS implemented actions to address the deficiencies identified in the prior OIG report.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0219</b>	TBD	B	IQ, SY	TBD	TBD

**Audit of Grants and Cooperative Agreements to Counter Violent Extremism in the Middle East**

To determine whether the DoS has 1) developed goals and objectives for its strategy to counter violent extremism; and 2) monitored funds provided to support those objectives.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0220</b>	TBD	B, D	IQ, SY	TBD	TBD

**Audit of Iraq’s Post-Conflict Development and Sustainment**

To determine whether the DoS has policies in place to ensure that its post-conflict foreign assistance programs in Iraq are sustained.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0221</b>	TBD	B, D	IQ, SY	TBD	TBD

**Inspection of DoS Governance and Stabilization Programs in Iraq and Syria Funded under the Further Continuing and Security Assistance Appropriations Act, 2017**

To determine whether the DoS has been able to deploy funds made available under the Further Continuing and Security Assistance Appropriations Act, 2017 to support governance and stabilization efforts in Iraq and Syria.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0222</b>	TBD	E	IQ, SY	TBD	TBD

**Audit of Embassy Baghdad Power Plant Construction Cost Increases**

To determine the reasons for cost increases for the construction of the power plant in Baghdad, whether cost increases were supported with required documentation, and whether departmental oversight and management of the project was in compliance with DoS guidance.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Inherent Resolve

(CONT'D.)

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0224</b>	TBD	E	IQ, SY	TBD	TBD

#### **Audit of Logistics and Freight Forwarding Operations Provided by Pacific Architects and Engineers, Inc. in Iraq**

To determine whether logistics and freight forwarding are being conducted in accordance with acquisition regulations and departmental policies, are being monitored by the Department, and include fair and reasonable prices.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0225</b>	TBD	E	IQ, SY	TBD	TBD

#### **Audit of Worldwide Protective Services Task Orders for Iraq and South Sudan**

To determine whether the Bureau of Diplomatic Security's management and oversight of the Triple Canopy task order is being conducted in accordance with Federal and departmental regulations and guidelines.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0226</b>	TBD	E	IR, SY	TBD	TBD

#### **Audit of the Aviation Working Capital Fund Cost Center (Also See OFS 0152)**

To determine whether the fees collected by the Aviation Working Capital Fund cost center were sufficient to cover all costs required to sustain operations in Iraq and Afghanistan.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0227</b>	TBD	E	IQ, SY	TBD	TBD

#### **Audit of DoS Selection and Management of Contracting Officer's Representatives in Iraq (Also See AFG 0304)**

To determine whether 1) the Contracting Officer's Representative nomination and selection process for Iraq considered qualified candidates as required by Federal and departmental requirements; and 2) the management structure of CORs in Iraq allows for effective supervision and accountability for executing their responsibilities.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0228</b>	TBD	E	IQ, SY	TBD	TBD

#### **Audit of Diplomatic Security's Invoice-Review Process- Middle East (Also See AFG 0305)**

To 1) determine whether the Bureau of Diplomatic Security invoice-review policies and procedures, training, staffing, and invoice-review practices and accountability measures are sufficient to support overseas contingency operations; and 2) ensure invoice payments are reviewed in accordance with Federal requirements and departmental guidance.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0229</b>	TBD	E	IQ, SY	TBD	TBD

#### **Audit of DoS Armored Vehicle Procurement Process (Also See OFS 0153)**

To determine whether DoS contractors providing armoring services to the Department comply with contract terms and conditions.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0231</b>	TBD	E	IQ	TBD	TBD

**Audit of Property Accountability at the Baghdad Diplomatic Support Center in Iraq**

A follow-up to a June 2014 DoS OIG report on property accountability in Iraq. The objectives of the audit will be to determine the extent to which the Department’s and U.S. Mission Iraq’s policies, procedures, controls, and personnel were in place and operating as intended to ensure property was accounted for properly.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0234</b>	16AUD072.02	A	IQ	TBD	TBD

**Audit of the Antiterrorism Assistance Program in Countries under the DoS Bureaus of Near Eastern Affairs and South and Central Asian Affairs-Iraq**

To 1) determine the extent to which the Bureaus of Diplomatic Security and Counterterrorism have a) developed specific, measureable, and outcome-oriented goals and objectives; b) developed and implemented an evaluation process to assess host country performance; and c) established letters of agreement with host countries for sustaining the antiterrorism assistance programs; and assess the Bureaus’ contract monitoring and oversight, and invoice-review processes.

**GAO** **Total Projects: 5**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0207</b>	102137	A, E	IQ	Jun - 2017	TBD

**Disposition of Selected U.S. Assistance to Iraq’s Security Forces**

To determine 1) what policies and procedures are in place to ensure the accountability, physical security, and end use of U.S.-provided equipment through the Iraq Train and Equip Fund after transfer to the government of Iraq, Kurdistan Regional government, and to what extent are these policies and procedures being carried out; 2) what is known about the location and use of equipment provided through the Iraq Train and Equip Fund after transfer; and 3) what controls are in place to ensure the accountability of Iraq Train and Equip Fund- funded cash transfers to the government of Iraq, Kurdistan Regional government, and other recipients.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0257</b>	102261	A	AF, CONUS, IQ	Aug - 2017	TBD

**Institutionalizing Advise-and-Assist Lessons Learned (Also See OFS 0158)**

To evaluate the extent to which the DoD has 1) modified its approach for planning for, training, and utilizing U.S. military personnel to advise and assist partner forces based on lessons learned from advise-and-assist efforts in Afghanistan, Iraq, and Syria; 2) incorporated lessons learned from challenges the DoD has faced in providing and utilizing U.S. military personnel to carry out their assigned advise- and-assist missions in support of geographic combatant commands; 3) incorporated lessons learned from past challenges they have experienced in providing key enablers for the advise-and-assist missions, including air support; intelligence, surveillance, and reconnaissance; logistics; or other enabling capabilities; and 4) assessed and institutionalized specific lessons from OIR, OFS, and other past and present advise-and-assist missions in various geographic combatant commands to identify and implement necessary changes to doctrine, training, and force structure to support ongoing and future advise- and-assist missions.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS

### Operation Inherent Resolve

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REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0261</b>	102239	A	CONUS, IQ, SY	Aug - 2017	TBD

#### Special Operations Forces Operational Tempo

To determine what 1) challenges, if any, the DoD faced in providing special operations forces to meet the requirements of the geographic combatant commands; 2) extent the DoD considers the operational tempo in prioritizing and tasking special operations forces deployments in support of U.S. Central Command operations, including determining tradeoffs between conventional and special operations forces capabilities and the requirements of other geographic combatant commands; 3) challenges, if any, the DoD faced in providing deployed special operations forces with key enablers including, but not limited to, airlift, medical evacuation, intelligence, expeditionary base operating support, logistics, and airfield operations; 4) extent the DoD assessed the impact of special operations forces mission and deployment rates on unit readiness and the availability of special operations forces to conduct other missions and support the requirements of other geographic combatant commands; 5) extent the reliance on overseas contingency operations funding has impacted the readiness of special operations forces and how it will continue to impact special operations forces if funding isn't shifted to the base defense budget in future years.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0262</b>	102266	E	CONUS, QA	Aug - 2017	TBD

#### Vendor Vetting

To determine 1) the extent the DoD and its geographic combatant commands have developed guidance on vendor vetting; 2) the extent the DoD and its geographic combatant commands have established and are implementing vendor-vetting processes, including information systems involved in vendor vetting; 3) the extent the DoD and its geographic combatant commands have internal controls in place to ensure that the information used to make determinations of vendor risk, including appeals processes is complete, accurate, and timely, and available to vendors; and 4) the challenges, if any, the DoD is facing regarding vendor vetting.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0263</b>	101972	E	CONUS, IQ	Apr - 2017	Dec - 2017

#### Contingency Funds for Base Needs (Also See OFS 0164)

To determine the extent the DoD tracks 1) its obligation of overseas contingency operations funds used for base requirements; and 2) how overseas contingency operations funds were authorized for base requirements in Fiscal Year 2016.

#### NAVAUDSVC

Total Projects: 2

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0169</b>	2017-028	E	IQ, SY	Apr - 2017	Mar - 2018

#### Department of the Navy Overseas Contingency Operations (Also See OFS 0100)

To verify 1) the Department of the Navy's obligations and disbursements supporting overseas contingency operations are in compliance with applicable laws and regulations; and 2) internal controls were in place and functioning as intended.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0259</b>	PPW 1380	E	IQ, SY	May - 2018	Mar - 2019

#### Department of the Navy Financial Data Reported for Overseas Contingency Operations

To verify the accuracy of the Department of the Navy's obligations and disbursements supporting overseas contingency operations as reported in the Cost of War report.

**Treasury OIG** **Total Projects: 1**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0256</b>	TBD	A	Other	Oct - 2017	Sep - 2018

**Audit of Treasury’s Programs to Disrupt ISIS’s Finances**

To determine if the Department of the Treasury is meeting its oversight responsibilities over its offices and programs to disrupt ISIS finances.

**USAID OIG** **Total Projects: 5**

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0141</b>	331R0316	C	SY	Jul - 2016	Oct - 2017

**Audit of Selected Obligations and Costs Incurred Under USAID’s Overseas Contingency Operations Relating to USAID’s Humanitarian Assistance in Syria and Neighboring Countries**

To determine whether 1) USAID awarded, obligated, modified, monitored, and reported funds according to established requirements; and 2) the costs incurred were supported, allowable, allocable, and reasonable in accordance with established requirements and award provisions.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0165</b>	881R0517	D	SY	Jun - 2017	Sep - 2018

**Follow-up Audit of Syrian Implementers Under Investigation**

To determine 1) what corrective actions the selected Syria-response implementer has taken to remedy internal control weaknesses identified by investigations; and 2) if USAID eliminated oversight gaps identified by investigations of the selected Syria-response implementer.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0166</b>	881R0117	D	IQ, SY	Dec - 2016	Dec - 2017

**Audit of USAID’s Assistance to Public International Organizations**

To determine 1) what assessment of risk USAID offices are conducting before awarding funds to public international organizations; 2) how the risks associated with awards to these organizations are mitigated; 3) how public international organization programs and funds are overseen by USAID offices; and 4) if other vulnerabilities exist with USAID assistance provided to public international organizations, notwithstanding currently established policies and procedures.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0168</b>	TBD	C	IQ, SY	TBD	TBD

**Audit of USAID, Bureau for Democracy, Conflict, and Humanitarian Assistance Oversight During a Humanitarian Crisis**

To examine the 1) roles of the Bureau for Democracy, Conflict, and Humanitarian Assistance and its independent offices in conducting oversight; and 2) their effectiveness at monitoring and addressing program implementation.

REF NO.	PROJECT NO.	SOA	COUNTRY	START	EST. FINAL
<b>OIR 0274</b>	881R0617	C	IQ	Oct - 2017	Sep - 2018

**Audit of USAID/Iraq’s Stabilization Activities Implemented by United National Development Programme**

To determine the extent that USAID has conducted oversight of its stabilization projects in Iraq.

## FY 2017 COMPLETED OVERSIGHT PROJECTS\*

### Operation Inherent Resolve

AFAA				Total Reports: 5
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0048</b>	F2017-0005-A00900	B	AE, AF, JO, KW, QA	Mar 10, 2017
<b>United States Air Forces Central Command Installation Infrastructure Planning</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0049</b>	F2017-0003-A00900	B	AE, AF, JO, KW, QA	Feb 21, 2017
<b>United States Air Forces Central Command Integrated Defense Plans (CLASSIFIED)</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0050</b>	F2017-0006-L20000	B	AE, AF, JO, KW, QA	Mar 06, 2017
<b>Consumable Item Demilitarization</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0203</b>	F2017-0033-RA0000	E	AE	May 16, 2017
<b>Follow-on: Remotely Piloted Aircraft, 380th Air Expeditionary Wing</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0204</b>	N/A	E	AE, AF, JO, KW, QA, SA	Jun 30, 2017
<b>Research Project: Aviation Fuel Transaction Processing (Research project resulted in no report)</b>				
DHS OIG				Total Reports: 9
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0089</b>	OIG-17-09	B	Other	Nov 08, 2016
<b>DHS Drug Interdiction Efforts Need Improvement</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0102</b>	OIG-17-22	B	Other	Jan 12, 2017
<b>DHS Lacks Oversight of Component Use of Force</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0106</b>	OIG-17-39	B	Other	Feb 27, 2017
<b>U.S Customs and Border Protection Security Update</b>				
REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0108</b>	OIG-17-49	B	Other	Mar 30, 2017
<b>Review of Domestic Sharing of Counterterrorism Information</b>				

\* As of Aug 31, 2017

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0109</b>	OIG-17-14	B	Other	Dec 30, 2016

**Summary Report on Audits of Security Controls for Transportation Security Administration Information Technology Systems at Airports**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0120</b>	OIG-17-11	B	Other	Nov 16, 2016

**Better Safeguards Are Needed in United States Citizenship and Immigration Services Green Card Issuance**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0145</b>	OIG-17-100	B	Other	Aug 09, 2017

**DHS Joint Task Forces**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0196</b>	OIG-17-70SR	B	Other	Jun 12, 2017

**Lessons Learned from Prior Reports on Customs and Border Control's Secure Border Initiative & Acquisitions Related to Securing our Border**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0197</b>	OIG-17-98-SR	B	Other	Jul 27, 2017

**Special Report: Challenges Facing DHS to Hire 15,000 Border Patrol Agents and Immigration Officers**

**DoD OIG**

**Total Reports: 9**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0044</b>	DODIG-2017-033	B	IQ	Dec 14, 2016

**Assessment of U.S. and Coalition Efforts to Train, Advise, Assist, and Equip the Kurdish Security Forces in Iraq**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0056</b>	DODIG-2017-035	A	KW, Multiple, Other	Dec 15, 2016

**The Army Did Not Have Assurance that Heavy Lift Contractors in Kuwait Complied with Contract Requirements**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0061</b>	D2016-DISPA2-00060.000	E	IQ, SY	Jun 28, 2017

**Evaluation of the DoD Process for Allocating Intelligence, Surveillance, and Reconnaissance Capability in Support of Operation Inherent Resolve**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0100</b>	DODIG-2017-074	B	IQ	Apr 19, 2017

**Assessment of U.S. and Coalition Plans and Efforts to Train, Advise, Assist, and Equip the Iraqi Counterterrorism Service and the Iraqi Special Operations Forces**

## FY 2017 COMPLETED OVERSIGHT PROJECTS

### Operation Inherent Resolve

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REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0132</b>	DODIG-2017-058	B	IQ, KW	Feb 16, 2017

#### Iraq Train and Equip Fund Weapons Not Properly Inventoried and Secured in Kuwait and Iraq

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0134</b>	DODIG-2017-042	A	CONUS, KW	Jan 18, 2017

#### Army Contracting Command-Redstone and Space and Missile Defense Command Need to Improve Contract Oversight for the Web-Based Military Information Support Operations Contract

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0135</b>	DODIG-2017-062	A	KW	Mar 07, 2017

#### The Army Did Not Effectively Monitor Contractor Performance for the Kuwait Base Operations and Security Support Services Contract

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0176</b>	DODIG-2017-095	A	CONUS	Jun 26, 2017

#### U.S. Army's Management of the Heavy Lift VII Commercial Transportation Contract Requirements in the Middle East

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0177</b>	N/A	B	AE, QA	Aug 16, 2017

#### Research Project: U.S. Occupied Military Facilities - Al Dhafra Air Base, UAE and Al Udeid Air Base, Qatar (Research project resulted in no report)

### DoJ OIG

Total Reports: 1

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0179</b>	Audit Division Report 17-21	B	CONUS	Mar 31, 2017

#### Review of Domestic Sharing of Counterterrorism Information

### DoS OIG

Total Reports: 16

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0030</b>	AUD-MERO-17-08	C	Multiple	Nov 30, 2016

#### Audit of the Bureau of Near Eastern Affairs Middle East Partnership Initiative

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0071</b>	ISP-I-17-10	D	IQ, Multiple, SY	Feb 08, 2017

#### Inspection of the Bureau of Population, Refugees, and Migration

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0072</b>	ISP-IB-17-09	B	CONUS	Feb 09, 2017

**Inspection of the Broadcasting Board of Governors' Middle East Broadcasting Networks**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0074</b>	AUD-MERO-17-01	D	SY	Nov 30, 2016

**Audit of the Department of State Vetting Process for Syrian Non-Lethal Assistance**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0113</b>	AUD-MERO-17-16	A	IQ	Dec 30, 2016

**Audit of the Oversight of Fuel Acquisition and Related Services Supporting Department of State Operations in Iraq**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0130</b>	AUD-MERO-17-33	A	AF, IQ	Mar 07, 2017

**Aspects of the Invoice Review Process Used by the Bureau of Near Eastern Affairs to Support Contingency Operations in Iraq Need Improvement**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0131</b>	AUD-MERO-17-41	A	IQ	May 25, 2017

**Audit of the Department of State's Contract to Monitor Foreign Assistance Programs in Iraq**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0136</b>	AUD-SI-17-26	B	JO, TN	Jan 24, 2017

**Audit of the Visa Viper Program**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0138</b>	AUD-SI-17-21	C	JO	Feb 14, 2017

**Audit of the Bureau of Diplomatic Security's Administration of the Armored Vehicle Program**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0162</b>	AUD-MERO-17-27	C	Other	Feb 23, 2017

**Audit of Emergency Action Plans for U.S. Embassy Tunis, Tunisia**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0178</b>	AUD-MERO-17-45	A	IQ	Jun 15, 2017

**Audit of Baghdad Diplomatic Support Center Task Orders Awarded Under Operations and Maintenance Support Services Contract SAQMMA12D0165**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0186</b>	ISP-I-17-22	C	CONUS	May 25, 2017

**Inspection of the Bureau of Near Eastern Affairs**

# FY 2017 COMPLETED OVERSIGHT PROJECTS

## Operation Inherent Resolve

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REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0191</b>	MA-17-03	D	IQ, Multiple, SY	Dec 02, 2016

**Management Alert: Information Security in the Worldwide Refugee Admissions Processing System**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0192</b>	AUD-MERO-17-31	A	IQ	Mar 07, 2017

**Management Assistance Report: Iraq Fuel Storage and Safety**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0210</b>	AUD-MERO-17-50	A	JO	Jul 31, 2017

**Management Assistance Report: Additional Measures Needed at Embassy Amman to Safeguard Against Residential Fuel Loss**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0230</b>	AUD-SI-17-36	B	JO, TN	Apr 26, 2017

**Audit of the Department of State Efforts to Screen Non-Immigrant Visa Applicants for Ties to Terrorism**

<b>GAO</b>	<b>Total Reports: 7</b>
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REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0043</b>	GAO-17-220C	B	IQ	Nov 22, 2016

**Combating Terrorism: U.S. Footprint Poses Challenges for the Advise and Assist Mission in Iraq**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0076</b>	GAO-17-433	B	IQ	May 31, 2017

**DoD Needs to Improve Visibility and Accountability Over Equipment Provided to Iraq's Security Forces**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0077</b>	GAO-17-41C	E	IQ, SY	Dec 08, 2016

**Combating Terrorism: Additional Steps Needed in U.S. Efforts to Counter ISIS Messaging**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0079</b>	GAO-17-68	B	AF, IQ, SY	Jan 18, 2017

**Office of Management & Budget and DOD Should Revise the Criteria for Determining Eligible Costs and Identify the Costs Likely to Endure Long Term**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0118</b>	N/A	B	KW, Multiple, QA	Jun 30, 2017

**Project is Complete, see GAO for Details**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0119</b>	GAO-17-444SU	A	CONUS	Jun 07, 2017

**Refugee Screening Process**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0170</b>	GAO-17-32C	B	IQ, KW	Mar 15, 2017

**Countering ISIS: Training and Equipping Iraq’s Security Forces - Full Title Classified Pending Security Review**

**USAID OIG Total Reports: 2**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0062</b>	8-278-17-002-P	D	JO	Mar 23, 2017

**Mission’s Changing Focus and Approach Make It Difficult to Measure Success of the Jordan Community Engagement Project**

REF NO.	REPORT NO.	SOA	COUNTRY	FINAL REPORT
<b>OIR 0115</b>	AR 8-268-17-003-P	D	LB	May 18, 2017

**Shift in USAID Education Activities May Diminish Efforts to Alleviate Strains on Lebanese Public Schools**

## APPENDIX

# OPERATION INHERENT RESOLVE'S LINES OF EFFORT

### **LOE 1: Supporting Effective Governance in Iraq (DoS/USAID)**

Support the new Iraqi government in efforts to govern inclusively and effectively as well as to strengthen its cooperation with regional partners.

### **LOE 2: Denying ISIS Safe Haven (DoD)**

Conduct a systematic campaign of airstrikes against ISIS in Iraq and Syria. Work with the Iraqi government to strike ISIS targets and support Iraqi forces on the ground. Degrade and ultimately defeat ISIS' leadership and logistical and operational capability, and deny it sanctuary and resources to plan, prepare, and execute attacks.

### **LOE 3: Building Partner Capacity (DoD)**

Build the capability and capacity of partners in the region to sustain an effective long-term campaign against ISIS. Train, advise, and assist Iraqi forces, including Kurdish forces, to improve their ability to plan, lead, and conduct operations against ISIS. Provide training to help the Iraqis reconstitute their security forces and establish a national guard. Strengthen the moderate Syrian opposition and help them defend territory from ISIS.

### **LOE 4: Enhancing Intelligence Collection on ISIS (Director of National Intelligence/National Counterterrorism Center (NCTC))**

Gain more fidelity on ISIS' capabilities, plans, and intentions. Strengthen the ability to understand the ISIS threat. Share vital information with Iraqi and Coalition partners to enable them to effectively counter ISIS

### **LOE 5: Exposing ISIS' True Nature (DoS/NCTC)**

Work with partners throughout the Muslim world to highlight ISIS' hypocrisy and counter its false claims of acting in the name of religion.

### **LOE 6: Disrupting ISIS' Finances (Treasury/DoS)**

Work aggressively with partners on a coordinated approach to reduce ISIS' revenue from oil and assets it has plundered, limit ISIS' ability to extort local populations, stem ISIS' gains from kidnapping for ransom, and disrupt the flow of external donations to the group.

### **LOE 7: Disrupting the Flow of Foreign Terrorist Fighters (DoS/NCTC)**

Lead an international effort to stem the flow of fighters into Syria and Iraq.

### **LOE 8: Protecting the Homeland (Department of Homeland Security/Federal Bureau of Investigation)**

Use the criminal justice system as a critical counterterrorism tool, work with air carriers to implement responsible threat-based security and screening requirements, and counter violent extremism in the United States.

### **LOE 9: Humanitarian Support (USAID/DoS)**

Provide humanitarian assistance to the displaced and vulnerable in Iraq and Syria.

**Source:** The White House, "FACT SHEET: The Administration's Strategy to Counter the Islamic State of Iraq and Levant (ISIL) and the Updated FY 2015 Overseas Contingency Operations Request," 11/7/2014. The current U.S. administration has not changed these nine Lines of Effort.

## ENDNOTES

### OPERATION INHERENT RESOLVE

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2. DoS, “The Global Coalition to Defeat ISIS,” accessed 8/31/2017.
3. Secretary of Defense James Mattis, Testimony before the Senate Appropriations Committee Subcommittee on Defense, 6/14/2017.
4. The White House, “America First Foreign Policy,” 6/10/2017.
5. Christopher M. Blanchard and Carla E. Humud, “The Islamic State and U.S. Policy,” Congressional Research Service, 5/24/2017, p. 1.
6. DoD Comptroller, “Counter Islamic State of Iraq and Syria (ISIS) Train and Equip Fund (CTEF),” 5/2017, p. 3.
7. DoD Comptroller, “Defense Budget Overview: United States Department of Defense Fiscal Year 2018 Budget Request,” 5/2017, p. 6-6.
8. Christopher M. Blanchard and Carla E. Humud, “The Islamic State and U.S. Policy,” Congressional Research Service, 5/24/2017.
9. P.L. 115-31, Sec 10005, 5/5/2017; DoD, “Report on the U.S. Strategy to Defeat the Islamic State of Iraq and Syria,” 6/23/2017.
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11. DoD, News Transcript, “Department of Defense Press Briefing by General Jones Via Teleconference From Baghdad, Iraq,” 8/23/2017.
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13. DoD Comptroller, “Counter Islamic State of Iraq and Syria (ISIS) Train and Equip Fund (CTEF),” 5/2017, p. 3.
14. DoD, News Transcript, “Department of Defense Press Briefing by General Jones Via Teleconference From Baghdad, Iraq,” 8/23/2017.
15. DoD Comptroller, “Counter Islamic State of Iraq and Syria (ISIS) Train and Equip Fund (CTEF),” 5/2017, p. 5.
16. DoD Comptroller, “Counter Islamic State of Iraq and Syria (ISIS) Train and Equip Fund (CTEF),” 5/2017, p. 13.
17. DoD Comptroller, “Counter Islamic State of Iraq and Syria (ISIS) Train and Equip Fund (CTEF),” 5/2017, p. 16.
18. DoD Comptroller, “Counter Islamic State of Iraq and Syria (ISIS) Train and Equip Fund (CTEF),” 5/2017, p. 16; Cheryl Pellerin, “Dunford: Coalitions Support Local Partners in Driving Down Violence,” DoD News, 6/19/2017.
19. DoS Fact Sheet, “The Global Coalition – Working to Defeat ISIS,” 3/22/2017.
20. USAID, OFDA/FFP response to USAID OIG request for information, 7/12/2017; DoS, PRM Response to the DoS OIG Request for Information, 7/12/2017.
21. United Nations Office for the Coordination of Humanitarian Affairs (OCHA), “Syrian Arab Republic,” accessed 7/17/2017; USAID, “Syria – Complex Emergency: Fact Sheet #6,” 6/30/2017.
22. DoD Comptroller “Defense Budget Overview: United States Department of Defense Fiscal Year 2018 Budget Request,” 5/2017, pp. 6-1 to 6-7; OUSD(C), response to Lead IG request for information, 7/18/2017.
23. This fund combines and replaces the Iraq Train and Equip Fund (ITEF) and the Syria Train and Equip Fund (STEF).
24. DoS, “FY 2018 Congressional Budget Justification – Secretary’s Letter,” 5/23/2017, p. 1.
25. DoS, “FY 2018 Congressional Budget Justification – Secretary’s Letter,” 5/23/2017, p. 1; DoS, “FY 2018 Congressional Budget Justification, Foreign Operations, and Related Programs,” 5/23/2017, p. 239.
26. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, p. 150.
27. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, pp. 84-85.
28. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, pp. 179, 183.
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30. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, p. 357.
31. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, pp. 226, 374.
32. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, p. 296.
33. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, p. 357.
34. DoS, “FY 2018 Congressional Budget Justification – Department of State, Foreign Operations, and Related Programs,” 5/23/2017, pp. 268, 309-310.

35. The Southwest Asia Joint Planning Group is a collection of oversight agencies focused on Southwest Asia (including Iraq and Syria), and includes the U.S. Army Audit Agency; the Naval Audit Service; the U.S. Air Force Audit Agency; and the Offices of Inspectors General of the Department of Homeland Security, Department of Justice, Department of Energy, Department of the Treasury, and Central Intelligence Agency.
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52. USAID OIG, “Mission’s Changing Focus and Approach Make It Difficult to Measure Success of the Jordan Community Engagement Project,” 3/23/2017.
53. DoS OIG, “Inspection of the Bureau of Population, Refugees, and Migration,” 2/8/2017.
54. UN Iraq, “UN Migration Agency Publishes In-depth Investigation of Obstacles to IDP Returns in Iraq,” 6/23/2017.
55. DoD, News Transcript, “Department of Defense Press Briefing by Secretary Mattis, General Dunford and Special Envoy for the Global Coalition to Counter ISIS Envoy McGurk on the Campaign to Defeat ISIS,” 5/19/2017.
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58. DoS OIG, “Inspection of the Bureau of Near Eastern Affairs,” 5/2017.
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61. DoD OIG, “The Army Did Not Effectively Monitor Contractor Performance for the Kuwait Base Operations and Security Support Services Contract,” 3/7/2017; DoS OIG, “Audit of Task Orders for Fuel Under the Baghdad Life Support Contract,” 12/30/2016.
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An A 10 Thunderbolt II departs after receiving fuel from a KC 10 Extender over an undisclosed location in southwest Asia. (U.S. Air Force photo)

## SOUTHWEST ASIA

FY 2018 Overview by Agency: Ongoing and Planned Oversight Projects	160
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## FY 2018 OVERVIEW BY AGENCY ONGOING AND PLANNED OVERSIGHT PROJECTS SWA/All Other Projects

REF. NO.	PROJECT TITLE	START	EST. END
<b>AFAA</b>		<b>Total Projects: 2</b>	
<b>SWA 1779</b>	U.S. Air Forces Central Command Area of Responsibility, Communications Security	Aug - 2015	Dec - 2017
<b>SWA 1891</b>	F-15 Foreign Military Sales Program Management	Aug - 2016	Dec - 2017
<b>DoS OIG</b>		<b>Total Projects: 1</b>	
<b>SWA 1894</b>	Audit of Overseas Refugee Processing for Applicants to the U.S. Refugee Admissions Program	TBD	TBD
<b>NAVAUDSVC</b>		<b>Total Projects: 20</b>	
<b>SWA 1672</b>	Navy Career Sea Pay	Jul - 2015	Dec - 2017
<b>SWA 1857</b>	Dual Status Navy Reservists	Jul - 2016	Dec - 2017
<b>SWA 1886</b>	Adequacy of OCONUS Navy Security Force Equipment	Sep - 2016	Dec - 2017
<b>SWA 1888</b>	Department of the Navy Military Construction Projects Proposed for Fiscal Year 2019	Feb - 2017	Dec - 2017
<b>SWA 1890</b>	Follow-up: Audit of U.S. Marine Corps Post-Deployment Health Reassessment	Aug - 2017	Dec - 2017
<b>SWA 1964</b>	Force Protection Vulnerabilities of Expeditionary Forces in OCONUS Ports	Nov - 2017	Sep - 2018
<b>SWA 1965</b>	Navy Military Construction Projects Proposed for Fiscal Year 2021	Sep - 2018	Jul - 2019
<b>SWA 1966</b>	Military Construction Project Planning	Aug - 2018	Jun - 2019
<b>SWA 1967</b>	Execution of Facility Maintenance by Non-Commander Navy Installations Command Maintenance Unit Identification Code Holders	Mar - 2018	Jan - 2019
<b>SWA 1968</b>	Chemical, Biological, Radiological, Nuclear, and Explosive Equipment	Apr - 2018	Feb - 2019
<b>SWA 1969</b>	Aqueous Film Forming Foam Containing Perfluorinated Compounds	Sep - 2018	Jul - 2019
<b>SWA 1970</b>	Contractor Base Access at Selected OCONUS Installations	Aug - 2018	Jun - 2019
<b>SWA 1971</b>	Insider Threat and System Access Management	Apr - 2018	Feb - 2019
<b>SWA 1972</b>	Accountability over Night Vision Devices	Feb - 2018	Dec - 2018
<b>SWA 1974</b>	Human Resources Offices OCONUS	Apr - 2018	Feb - 2019
<b>SWA 1975</b>	Internal Controls Over Cash and Other Monetary Assets Held OCONUS	Apr - 2018	Feb - 2019
<b>SWA 1976</b>	Expired or Unusable Controlled Pharmaceutical Drugs Management	Dec - 2017	Oct - 2018
<b>SWA 1977</b>	Department of the Navy Physical Evaluation Board Timeliness	Feb - 2018	Dec - 2018
<b>SWA 1978</b>	Aircraft Contract Field Teams	Nov - 2017	Sep - 2018
<b>SWA 1979</b>	Department of Navy Base Operating Support Contracts	Nov - 2017	Sep - 2018

## FY 2017 OVERVIEW BY AGENCY COMPLETED OVERSIGHT PROJECTS\* SWA/All Other Projects

REF. NO.	PROJECT TITLE	COMPLETED
<b>AAA</b>		<b>Total Reports: 1</b>
<b>SWA 1956</b>	Controls Over Benefits Paid to Soldiers Assigned to the Multinational Force and Observers	Feb 16, 2017
<b>AFAA</b>		<b>Total Reports: 27</b>
<b>SWA 1870</b>	Follow-on: USAFCENT Communication Security Assets, 386th Air Expeditionary Wing	Oct 27, 2016
<b>SWA 1872</b>	Follow-on: Integrated Defense Program, 386th Air Expeditionary Wing	Oct 27, 2016
<b>SWA 1873</b>	Follow-on: Security Program, 386th Air Expeditionary Wing	Oct 27, 2016
<b>SWA 1874</b>	Off-Station Aviation Fuels, 386th Air Expeditionary Wing (Audit resulted in no report)	Nov 30, 2016
<b>SWA 1876</b>	Research Project: Basic Allowance of Subsistence, 386th Air Expeditionary Wing (Research project resulted in no report)	Nov 30, 2016
<b>SWA 1877</b>	Research Project: Precious Metal Recovery Program, 386th Air Expeditionary Wing (Research project resulted in no report)	Nov 30, 2016
<b>SWA 1880</b>	Follow-on: USAFCENT Communication Security Assets, 379th Air Expeditionary Wing	Oct 11, 2016
<b>SWA 1881</b>	Off-Station Aviation Fuels, 386th Air Expeditionary Wing (Audit was for data gathering resulting in no report)	Dec 29, 2016
<b>SWA 1882</b>	Research Project: Information Technology Asset Management, 379th Air Expeditionary Wing (Research project resulted in no report)	Nov 30, 2016
<b>SWA 1883</b>	Research Project: Basic Allowance of Subsistence, 386th Air Expeditionary Wing (Research project resulted in no report)	Nov 30, 2016
<b>SWA 1884</b>	Research Project: Precious Metal Recovery Program, 379th Air Expeditionary Wing (Research project resulted in no report)	Nov 30, 2016
<b>SWA 1885</b>	Research Project: Unit Level/Unit Command and Control (UL/UC2) Operations, 379th Air Expeditionary Wing (Research project resulted in no report)	Nov 30, 2016
<b>SWA 1910</b>	Close-Out: Morale Network Operations, 386th Air Expeditionary Wing, Ali Al Salem, Air Base	May 16, 2017
<b>SWA 1913</b>	Close-Out: Morale Network Operations, 379th Air Expeditionary Wing	Apr 11, 2017
<b>SWA 1914</b>	Close-Out: USAFCENT Communication Security Assets, 379th Air Expeditionary Wing	Apr 11, 2017
<b>SWA 1923</b>	Follow-on: Wireless Security, 380th Air Expeditionary Wing	May 02, 2017
<b>SWA 1924</b>	Follow-on: Sexual Assault Response Program, 380th Air Expeditionary Wing	Apr 03, 2017
<b>SWA 1925</b>	Follow-on: Deployed Equipment Assets, 380th Air Expeditionary Wing	Apr 10, 2017
<b>SWA 1926</b>	Follow-on: Morale Network Operations, 380th Air Expeditionary Wing	Apr 20, 2017
<b>SWA 1927</b>	Follow-on: Communications Security Assets	May 02, 2017
<b>SWA 1929</b>	Research Project: Nonappropriated Fund Activities, 380th Air Expeditionary Wing (Research project resulted in no report)	Jun 30, 2017
<b>SWA 1930</b>	Follow-on: Deployed Equipment Assets, 379th Air Expeditionary Wing	Apr 20, 2017
<b>SWA 1932</b>	Research Project: Nonappropriated Fund Activities, 379th Air Expeditionary Wing (Research project resulted in no report)	Jun 30, 2017
<b>SWA 1933</b>	Research Project: Munitions, 379th Air Expeditionary Wing (Research project resulted in no report)	Jun 30, 2017
<b>SWA 1934</b>	Follow-on: Wireless Network Security, 386th Air Expeditionary Wing	Apr 10, 2017

\* As of Aug 31, 2017

*(continued on next page)*

## FY 2017 OVERVIEW BY AGENCY COMPLETED OVERSIGHT PROJECTS SWA/All Other Projects

(CONT'D.)

REF. NO.	PROJECT TITLE	COMPLETED
<b>SWA 1935</b>	Follow-on: Audit Pallets and Nets, 386th Air Expeditionary Wing	Apr 14, 2017
<b>SWA 1958</b>	Close-out: Audit Sexual Assault Prevention and Response Program, 380th Air Expeditionary Wing	Apr 03, 2017
<b>DoD OIG</b>		<b>Total Reports: 3</b>
<b>SWA 1781</b>	USSOCOM Needs to Improve Management of Sensitive Equipment	Dec 12, 2016
<b>SWA 1921</b>	Summary Report: Inspections of DoD Facilities and Military Housing and Audits of Base Operations and Support Services Contracts	Oct 14, 2016
<b>SWA 1963</b>	Evaluation of Department of Defense Efforts to Build Counterterrorism and Stability Operations Capacity of Foreign Military Forces with Section 1206/2282 Funding	Jul 21, 2017
<b>DoS OIG</b>		<b>Total Reports: 2</b>
<b>SWA 1893</b>	Audit of the Conventional Weapons Destruction Program in Afghanistan, Iraq, and Lebanon	Aug 09, 2017
<b>SWA 1922</b>	Audit of the Process to Approve, Disburse, and Report Rewards for Justice Payments	Jul 24, 2017
<b>NAVAUDSVC</b>		<b>Total Reports: 2</b>
<b>SWA 1670</b>	Wait Time at Navy Military Treatment Facilities	Aug 21, 2017
<b>SWA 1858</b>	Marine Corps Accountability of Issued Ammunition	May 31, 2017

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS SWA/All Other Projects

AFAA					Total Projects: 2
REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL	
<b>SWA 1779</b>	F2015-O10000-0712.000	AE, KW, QA	Aug -2015	Dec-2017	
<b>U.S. Air Forces Central Command Area of Responsibility, Communications Security</b>					
To determine if Air Force personnel effectively managed communications security assets in the U.S. Air Forces Central Command area of responsibility. Specifically, to determine if personnel 1) properly controlled and accounted for communications security assets; and 2) maintained communications security asset requirements at the appropriate level.					
REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL	
<b>SWA 1891</b>	F2016-L20000-0461.000	Other	Aug - 2016	Dec - 2017	
<b>F-15 Foreign Military Sales Program Management</b>					
To 1) determine whether Air Force officials effectively managed the F-15 Foreign Military Sales program. Specifically, to conduct an end-to-end review of F-15 case development, execution, and closure; and 2) coordinate with unit personnel to evaluate training, contract administration, quality assurance, and end-use monitoring.					
DoS OIG					Total Projects: 1
REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL	
<b>SWA 1894</b>	TBD	Other	TBD	TBD	
<b>Audit of Overseas Refugee Processing for Applicants to the U.S. Refugee Admissions Program</b>					
To determine whether the 1) Bureau of Population, Migration, and Refugees provides sufficient oversight of the Refugee Support Centers; 2) Refugee Support Centers ensure that refugee applicants undergo the appropriate security checks; and 3) Refugee Support Centers ensure that required documentation and case files are complete for each refugee before admission into the United States.					
NAVUADSVC					Total Projects: 20
REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL	
<b>SWA 1672</b>	2015-061	Other	Jul - 2015	Dec - 2017	
<b>Navy Career Sea Pay</b>					
To verify that Navy Career Sea Pay is managed in compliance with Federal and DoD guidelines and regulations.					
REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL	
<b>SWA 1857</b>	2016-062	Other	Jul - 2016	Dec - 2017	
<b>Dual Status Navy Reservists</b>					
To verify that dual status Navy Reservists on active duty are not being paid concurrently for their Federal Government civilian job.					

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS SWA/All Other Projects

(CONT'D.)

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1886</b>	2016-086	Other	Sep - 2016	Dec - 2017

### Adequacy of OCONUS Navy Security Force Equipment

To verify that Commander, Navy Installations Command, is providing adequate Navy Security Force equipment to meet law enforcement and physical security needs at selected sites outside the continental United States regions and installations.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1888</b>	2017-013	Other	Feb - 2017	Dec - 2017

### Department of the Navy Military Construction Projects Proposed for Fiscal Year 2019

To verify that the project scope requirements are sufficiently supported for selected military construction projects contained in the Department of the Navy proposed Fiscal Year 2019 Military Construction Program.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1890</b>	2017-059	Other	Aug - 2017	Dec - 2017

### Follow-up: Audit of U.S. Marine Corps Post-Deployment Health Reassessment

To verify that the U.S. Marine Corps implemented corrective actions to address recommendations made in a prior Naval Audit Service audit report titled "Post-Deployment Health Reassessment at the Marine Corps: Fiscal Years 2008 and 2009 Data Analysis, and Future Monitoring (N2011-0010)," published December 17, 2010.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1964</b>	PPW 1256	Other	Nov - 2017	Sep - 2018

### Force Protection Vulnerabilities of Expeditionary Forces in OCONUS Ports

To verify the effectiveness of the Expeditionary Port Visit Support Program at ports outside the continental United States.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1965</b>	PPW 1347	Other	Sep - 2018	Jul - 2019

### Navy Military Construction Projects Proposed for Fiscal Year 2021

To verify that the project scope requirements are sufficiently supported for selected Navy military construction projects contained in the Department of the Navy proposed Fiscal Year 2021 Military Construction Program.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1966</b>	PPW 1371	Other	Aug - 2018	Jun - 2019

### Military Construction Project Planning

To verify that the Department of the Navy military construction project planning process results in reasonably accurate project requirements and costs.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1967</b>	PPW 1381	Other	Mar - 2018	Jan - 2019

### Execution of Facility Maintenance by Non-Commander Navy Installations Command Maintenance Unit Identification Code Holders

To determine whether funds provided for required maintenance on non-Commander, Navy Installations Command Maintenance Unit Identification Code facilities are being efficiently and effectively executed.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1968</b>	PPW 1384	Other	Apr - 2018	Feb - 2019

#### **Chemical, Biological, Radiological, Nuclear, and Explosive Equipment**

To verify that selected outside the continental United States Navy installations have sufficient chemical, biological, radiological, nuclear, and high-yield explosive equipment and the associated required training in order to respond to an incident.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1969</b>	PPW 1393	Other	Sep - 2018	Jul - 2019

#### **Aqueous Film Forming Foam Containing Perfluorinated Compounds**

To verify that the Department of the Navy is removing all uninstalled perfluorinated compounds from local supplies at selected Commander, Navy Installations Command installations by the end of Fiscal Year 2017 as established under the Department of the Navy policy memo on Aqueous Film Forming Foam Control, Removal, and Disposal, dated June 17, 2016.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1970</b>	PPW 1428	Other	Aug - 2018	Jun - 2019

#### **Contractor Base Access at selected OCONUS Installations**

To verify that selected outside of the continental United States Navy installations have effective processes in place to vet, grant, and revoke physical access to contractors.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1971</b>	PPW 1355	Other	Apr - 2018	Feb - 2019

#### **Insider Threat and System Access Management**

To verify that the Insider Threat Program at selected Department of Navy commands is compliant with applicable laws and regulations.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1972</b>	PPW 1376	Other	Feb - 2018	Dec - 2018

#### **Accountability over Night Vision Devices**

To verify that night vision devices at selected Department of the Navy commands are properly and accurately accounted for in accordance with applicable laws and regulations.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1974</b>	PPW 1360	Other	Apr - 2018	Feb - 2019

#### **Human Resources Offices Outside of the Continental United States**

To verify that 1) legal and regulatory requirements concerning labor affairs between the U.S. forces and the respective country are properly executed; 2) internal controls are in place to ensure hiring practices of local nationals and resulting personnel actions are executed per established policies and procedures; and 3) the appropriate authority has been granted to the individuals responsible for the processing of personnel actions.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1975</b>	PPW 1362	Other	Apr - 2018	Feb - 2019

#### **Internal Controls Over Cash and Other Monetary Assets Held Outside of the Continental United States**

To verify that personnel support detachments outside the continental United States have effective internal controls over cash and other monetary assets.

## FY 2018 ONGOING AND PLANNED OVERSIGHT PROJECTS SWA/All Other Projects

(CONT'D.)

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1976</b>	PPW 1397	Other	Dec - 2017	Oct - 2018

### Expired or Unusable Controlled Pharmaceutical Drugs Management

To verify that internal controls over expired or unusable controlled pharmaceutical drugs at selected Navy Military Treatment Facilities are operating as intended.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1977</b>	PPW 1408	Other	Feb - 2018	Dec - 2018

### Department of the Navy Physical Evaluation Board Timeliness

To determine if the Department of Navy met the 120-day physical evaluation board phase goal of the Integrated Disability Evaluation System timeline.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1978</b>	PPW 1412	Other	Nov - 2017	Sep - 2018

### Aircraft Contract Field Teams

To determine if aircraft contract field teams have effectively maintained aircraft availability as intended.

REF NO.	PROJECT NO.	COUNTRY	START	EST FINAL
<b>SWA 1979</b>	PPW 1418	Other	Nov - 2017	Sep - 2018

### Department of Navy Base Operating Support Contracts

To verify that selected outside of the continental United States base operating support contracts are effectively administered in accordance with contracting and disbursing policies and procedures.

## FY 2017 COMPLETED OVERSIGHT PROJECTS\* SWA/All Other Projects

AAA			Total Projects: 1
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1956</b>	A-2017-0037-FMF	EG	Feb 16, 2017
<b>Controls Over Benefits Paid to Soldiers Assigned to the Multinational Force and Observers</b>			
AFAA			Total Projects: 27
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1870</b>	F2017-0007-RA0000	KW	Oct 27, 2016
<b>Follow-on: USAFCENT Communication Security Assets, 386th Air Expeditionary Wing</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1872</b>	F2017-0006-RA0000	KW	Oct 27, 2016
<b>Follow-on: Integrated Defense Program, 386th Air Expeditionary Wing</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1873</b>	F2017-0020-RA0000	KW	Oct 27, 2016
<b>Follow-on: Security Program, 386th Air Expeditionary Wing</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1874</b>	N/A	KW	Nov 30, 2016
<b>Off-Station Aviation Fuels, 386th Air Expeditionary Wing (Audit resulted in no report)</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1876</b>	N/A	KW	Nov 30, 2016
<b>Research Project: Basic Allowance of Subsistence, 386th Air Expeditionary Wing (Research project resulted in no report)</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1877</b>	N/A	KW	Nov 30, 2016
<b>Research Project: Precious Metal Recovery Program, 386th Air Expeditionary Wing (Research project resulted in no report)</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1880</b>	F2017-0005-RA0000	QA	Oct 11, 2016
<b>Follow-on: USAFCENT Communication Security Assets, 379th Air Expeditionary Wing</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1881</b>	N/A	QA	Dec 29, 2016
<b>Off-Station Aviation Fuels, 386th Air Expeditionary Wing (Audit was for data gathering resulting in no report)</b>			

\* As of Aug 31, 2017

## FY 2017 COMPLETED OVERSIGHT PROJECTS SWA/All Other Projects

(CONT'D.)

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1882</b>	N/A	QA	Nov 30, 2016
<b>Research Project: Information Technology Asset Management, 379th Air Expeditionary Wing (Research project resulted in no report)</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1883</b>	N/A	QA	Nov 30, 2016
<b>Research Project: Basic Allowance of Subsistence, 386th Air Expeditionary Wing (Research project resulted in no report)</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1884</b>	N/A	QA	Nov 30, 2016
<b>Research Project: Precious Metal Recovery Program, 379th Air Expeditionary Wing (Research project resulted in no report)</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1885</b>	N/A	QA	Nov 30, 2016
<b>Research Project: Unit Level/Unit Command and Control (UL/UC2) Operations, 379th Air Expeditionary Wing (Research project resulted in no report)</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1910</b>	F2017-0031-RA0000	KW	May 16, 2017
<b>Close-Out: Morale Network Operations, 386th Air Expeditionary Wing, Ali Al Salem, Air Base</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1913</b>	F2017-0018-RA0000	QA	Apr 11, 2017
<b>Close-Out: Morale Network Operations, 379th Air Expeditionary Wing</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1914</b>	F2017-0017-RA0000	QA	Apr 11, 2017
<b>Close-Out: USAFCENT Communication Security Assets, 379th Air Expeditionary Wing</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1923</b>	F2017-0027-RA0000	AE	May 02, 2017
<b>Follow-on: Wireless Security, 380th Air Expeditionary Wing</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1924</b>	F2017-0010-RA0000	AE	Apr 03, 2017
<b>Follow-on: Sexual Assault Response Program, 380th Air Expeditionary Wing</b>			
REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1925</b>	F2017-0015-RA0000	AE	Apr 10, 2017
<b>Follow-on: Deployed Equipment Assets, 380th Air Expeditionary Wing</b>			

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1926</b>	F2017-0025-RA0000	AE	Apr 20, 2017

**Follow-on: Morale Network Operations, 380th Air Expeditionary Wing**

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1927</b>	F2017-0026-RA0000	AE	May 02, 2017

**Follow-on: Communications Security Assets**

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1929</b>	N/A	AE	Jun 30, 2017

**Research Project: Nonappropriated Fund Activities, 380th Air Expeditionary Wing  
(Research project resulted in no report)**

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1930</b>	F2017-0022-RA0000	QA	Apr 20, 2017

**Follow-on: Deployed Equipment Assets, 379th Air Expeditionary Wing**

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1932</b>	F2017-0015-RA0000	QA	Jun 30, 2017

**Research Project: Nonappropriated Fund Activities, 379th Air Expeditionary Wing  
(Research project resulted in no report)**

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1933</b>	N/A	QA	Jun 30, 2017

**Research Project: Munitions, 379th Air Expeditionary Wing (Research project resulted in no report)**

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1934</b>	F2017-0016-RA0000	KW	Apr 10, 2017

**Follow-on: Wireless Network Security, 386th Air Expeditionary Wing**

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1935</b>	F2017-0021-RA0000	KW	Apr 14, 2017

**Follow-on: Audit Pallets and Nets, 386th Air Expeditionary Wing**

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1958</b>	F2017-0011-RA0000	AE	Apr 03, 2017

**Close-out: Audit Sexual Assault Prevention and Response Program, 380th Air Expeditionary Wing**

**DoD OIG**

**Total Projects: 3**

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1781</b>	DODIG-2017-030	CONUS	Dec 12, 2016

**USSOCOM Needs to Improve Management of Sensitive Equipment**

## FY 2017 COMPLETED OVERSIGHT PROJECTS SWA/All Other Projects

(CONT'D.)

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1921</b>	DODIG-2017-004	AF, CONUS, JO, KW, QA, SWA	Oct 14, 2016

**Summary Report: Inspections of DoD Facilities and Military Housing and Audits of Base Operations and Support Services Contracts**

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1963</b>	DODIG-2017-099	JO, LB, Other	Jul 21, 2017

**Evaluation of Department of Defense Efforts to Build Counterterrorism and Stability Operations Capacity of Foreign Military Forces with Section 1206/2282 Funding**

### DoS OIG Total Projects: 2

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1893</b>	AUD-MERO-17-49	Multiple	Aug 09, 2017

**Audit of the Conventional Weapons Destruction Program in Afghanistan, Iraq, and Lebanon**

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1922</b>	AUD-SI-17-48	CONUS	Jul 24, 2017

**Audit of the Process to Approve, Disburse, and Report Rewards for Justice Payments**

### NAVAUDSVC Total Projects: 2

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1670</b>	N2017-0037	Other	Aug 21, 2017

**Wait Time at Navy Military Treatment Facilities**

REF NO.	REPORT NO.	COUNTRY	FINAL REPORT
<b>SWA 1858</b>	N2017-0021	Other	May 31, 2017

**Marine Corps Accountability of Issued Ammunition**







An Iraqi Security Forces member provides security near a patrol base in Mosul, Iraq. (U.S. Army photo)

## APPENDIX

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## APPENDIX: SECTION 8L OF THE INSPECTOR GENERAL ACT OF 1978

### §8L. Special Provisions Concerning Overseas Contingency Operations

- (a) Additional Responsibilities of Chair of Council of Inspectors General on Integrity and Efficiency. Upon the commencement or designation of a military operation as an overseas contingency operation that exceeds 60 days, the Chair of the Council of Inspectors General on Integrity and Efficiency (CIGIE) shall, in consultation with the members of the Council, have the additional responsibilities specified in subsection (b) with respect to the Inspectors General specified in subsection (c).
- (b) Specific Responsibilities. The responsibilities specified in this subsection are the following:
- (1) *In consultation with the Inspectors General specified in subsection (c), to designate a Lead Inspector General in accordance with subsection (d) to discharge the authorities of the Lead Inspector General for the overseas contingency operation concerned as set forth in subsection (d).*
  - (2) *To resolve conflicts of jurisdiction among the Inspectors General specified in subsection (c) on investigations, inspections, and audits with respect to such contingency operation in accordance with subsection (d)(2)(B).*
  - (3) *To assist in identifying for the Lead Inspector General for such contingency operation, Inspectors General and inspector general office personnel available to assist the Lead Inspector General and the other Inspectors General specified in subsection (c) on matters relating to such contingency operation.*
- (c) Inspectors General. The Inspectors General specified in this subsection are the Inspectors General as follows:
- (1) *The Inspector General for the Department of Defense.*
  - (2) *The Inspector General for the Department of State.*
  - (3) *The Inspector General for the United States Agency for International Development.*
- (d) Lead Inspector General for Overseas Contingency Operations.
- (1) *A Lead Inspector General for an overseas contingency operation shall be designated by the Chair of the Council of Inspectors General on Integrity and Efficiency under subsection (b)(1) not later than 30 days after the commencement or designation of the military operation concerned as an overseas contingency operation that exceeds 60 days. The Lead Inspector General for a contingency operation shall be designated from among the Inspectors General specified in subsection (c).*
  - (2) *The Lead Inspector General for an overseas contingency operation shall have the following responsibilities:*

- (A) To appoint, from among the offices of the other Inspectors General specified in subsection (c), an Inspector General to act as associate Inspector General for the contingency operation who shall act in a coordinating role to assist the Lead Inspector General in the discharge of responsibilities under this subsection.
- (B) To develop and carry out, in coordination with the offices of the other Inspectors General specified in subsection (c), a joint strategic plan to conduct comprehensive oversight over all aspects of the contingency operation and to ensure through either joint or individual audits, inspections, and investigations, independent and effective oversight of all programs and operations of the Federal Government in support of the contingency operation.
- (C) To review and ascertain the accuracy of information provided by Federal agencies relating to obligations and expenditures, costs of programs and projects, accountability of funds, and the award and execution of major contracts, grants, and agreements in support of the contingency operation.
- (D)(i) If none of the Inspectors General specified in subsection (c) has principal jurisdiction over a matter with respect to the contingency operation, to exercise responsibility for discharging oversight responsibilities in accordance with this Act with respect to such matter.
- (ii) If more than one of the Inspectors General specified in subsection (c) has jurisdiction over a matter with respect to the contingency operation, to determine principal jurisdiction for discharging oversight responsibilities in accordance with this Act with respect to such matter.
- (E) To employ, or authorize the employment by the other Inspectors General specified in subsection (c), on a temporary basis using the authorities in section 3161 of title 5, United States Code, such auditors, investigators, and other personnel as the Lead Inspector General considers appropriate to assist the Lead Inspector General and such other Inspectors General on matters relating to the contingency operation.
- (F) To submit to Congress on a bi-annual basis, and to make available on an Internet website available to the public, a report on the activities of the Lead Inspector General and the other Inspectors General specified in subsection (c) with respect to the contingency operation, including-
- (i) the status and results of investigations, inspections, and audits and of referrals to the Department of Justice; and
- (ii) overall plans for the review of the contingency operation by inspectors general, including plans for investigations, inspections, and audits.
- (G) To submit to Congress on a quarterly basis, and to make available on an Internet website available to the public, a report on the contingency operation.
- (H) To carry out such other responsibilities relating to the coordination and efficient and effective discharge by the Inspectors General specified in subsection (c) of duties relating to the contingency operation as the Lead Inspector General shall specify.
- (3)(A) The Lead Inspector General for an overseas contingency operation may employ, or authorize the employment by the other Inspectors General specified in subsection (c) of, annuitants covered by section 9902(g) of title 5, United States Code, for purposes of assisting the Lead Inspector General in discharging responsibilities under this subsection with respect to the contingency operation.

*(B) The employment of annuitants under this paragraph shall be subject to the provisions of section 9902(g) of title 5, United States Code, as if the Lead Inspector General concerned was the Department of Defense.*

*(C) The period of employment of an annuitant under this paragraph may not exceed three years, except that the period may be extended for up to an additional two years in accordance with the regulations prescribed pursuant to section 3161(b)(2) of title 5, United States Code.*

*(4) The Lead Inspector General for an overseas contingency operation shall discharge the responsibilities for the contingency operation under this subsection in a manner consistent with the authorities and requirements of this Act generally and the authorities and requirements applicable to the Inspectors General specified in subsection (c) under this Act.*

*(e) Sunset for Particular Contingency Operations.-The requirements and authorities of this section with respect to an overseas contingency operation shall cease at the end of the first fiscal year after the commencement or designation of the contingency operation in which the total amount appropriated for the contingency operation is less than \$100,000,000.*

*(f) Construction of Authority.-Nothing in this section shall be construed to limit the ability of the Inspectors General specified in subsection (c) to enter into agreements to conduct joint audits, inspections, or investigations in the exercise of their oversight responsibilities in accordance with this Act with respect to overseas contingency operations.*

(Pub. L. 95-452, §8L, as added Pub. L. 112-239, div. A, title VIII, §848(2), Jan. 2, 2013, 126 Stat. 1851).

An F/A-18E Super Hornet undergoes preflight checks prior to launching from the flight deck of the aircraft carrier USS Dwight D. Eisenhower. (U.S. Navy photo)



## ACRONYMS AND DEFINITIONS

Acronym	Definition
AAA	U.S. Army Audit Agency
AFAA	U.S. Air Force Audit Agency
ANA	Afghan National Army
ANDSF	Afghan National Defense and Security Forces
ANP	Afghan National Police
ASSF	Afghan Special Security Forces
CIGIE	Council of Inspectors General on Integrity and Efficiency
CJTF-OIR	Combined Joint Task Force-Operation Inherent Resolve
COP-OCO	Comprehensive Oversight Plan for Overseas Contingency Operations
CSTC-A	Combined Security Transition Command-Afghanistan
DCIS	Defense Criminal Investigative Service
DHS	Department of Homeland Security
DoD	Department of Defense
DoJ	Department of Justice
DoS	Department of State
FCIWG	Fraud and Corruption Investigative Working Group
FFP	Office of Food for Peace
FY	Fiscal Year
GAO	Government Accountability Office
GDP	gross domestic product
ICCTF	International Contract Corruption Task Force
IDP	internally displaced person
IG	Inspector General
ISIS	Islamic State of Iraq and Syria
ISIS-K	Islamic State of Iraq and Syria-Khorasan
ISR	Intelligence, Surveillance, and Reconnaissance

Acronym	Definition
ITEF	Iraq Train and Equip Fund
JSOP	Joint Strategic Oversight Plan
Lead IG	Lead Inspector General
Lead IG agencies	Refers to DoD OIG, DoS OIG, and USAID OIG
LOE	Line of Effort
MoD	Ministry of Defense
Mol	Ministry of Interior
NATO	North Atlantic Treaty Organization
NAVAUDSVC	Naval Audit Service
NCTC	National Counterterrorism Center
NDAA	National Defense Authorization Act
NGO	nongovernmental organization
OCO	Overseas Contingency Operation
OFDA	Office of U.S. Foreign Disaster Assistance
OFS	Operation Freedom's Sentinel
OIG	Office of Inspector General
OIR	Operation Inherent Resolve
PRM	Bureau of Population, Refugees, and Migration
SIGAR	Special Inspector General for Afghanistan Reconstruction
SOA	Strategic Oversight Area
TFBSO	Task Force for Business and Stability Operations
UN	United Nations
UNAMA	United Nations Assistance Mission in Afghanistan
USAFCENT	U.S. Air Forces Central Command
USAID	U.S. Agency for International Development
USCENTCOM	U.S. Central Command
USFOR-A	U.S. Forces-Afghanistan



TO REPORT FRAUD, WASTE, OR ABUSE RELATED TO OVERSEAS CONTINGENCY OPERATIONS, CONTACT:



**DEPARTMENT OF DEFENSE HOTLINE**

[dodig.mil/hotline](http://dodig.mil/hotline)

**1-800-424-9098**



**DEPARTMENT OF STATE HOTLINE**

[eighotline@state.gov](mailto:eighotline@state.gov)

**1-800-409-9926 OR 202-647-3320**



**U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT HOTLINE**

[ighotline@usaid.gov](mailto:ighotline@usaid.gov)

**1-800-230-6539 OR 202-712-1023**



**SPECIAL INSPECTOR GENERAL FOR AFGHANISTAN RECONSTRUCTION**

[sigar.hotline@mail.mil](mailto:sigar.hotline@mail.mil) or [sigarhotline@state.gov](mailto:sigarhotline@state.gov)

**1-866-329-8893 OR AFGHANISTAN 0700107300**

## **PARTICIPATING AGENCIES**

### **Department of Defense Office of Inspector General**

(703) 604-8324  
<http://www.dodig.mil>

### **U.S. Army Audit Agency**

(703) 545-5882  
<http://www.army.mil/aaa>

### **Naval Audit Service**

(202) 433-5525  
<http://www.secnavy.mil/navaudsvc/pages/default.aspx>

### **U.S. Air Force Audit Agency**

(703) 614-5626  
<http://www.afaaf.af.mil>

### **Special Inspector General for Afghanistan Reconstruction**

(703) 545-6000  
<http://www.sigar.mil>

### **Department of State Office of Inspector General**

(703) 284-2690  
<https://oig.state.gov>

### **U.S. Agency for International Development Office of Inspector General**

(202) 712-1150  
<http://oig.usaid.gov>

### **U.S. Government Accountability Office**

(202) 512-3000  
<http://www.gao.gov>

### **Department of Homeland Security Office of Inspector General**

(202) 254-4000  
<https://www.oig.dhs.gov/>

### **Department of Justice Office of Inspector General**

(202) 514-3435  
<https://www.oig.justice.gov>

### **Department of Treasury Office of Inspector General**

(202) 622-1090  
<https://www.treasury.gov/oig>



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